

City Commission  
Susan Gottlieb, Mayor

Enbar Cohen  
Teri Holzberg  
Billy Joel  
Michael Stern  
Howard Weinberg  
Luz Urbáez Weinberg

# The City of Aventura



City Manager  
Eric M. Soroka, ICMA-CM

City Clerk  
Teresa M. Soroka, MMC

City Attorney  
Weiss Serota Helfman  
Pastoriza Cole & Boniske

**JULY 9, 2013**

**immediately following 6 PM LPA**

Government Center  
19200 West Country Club Drive  
Aventura, Florida 33180

- 1. CALL TO ORDER/ROLL CALL**
- 2. PLEDGE OF ALLEGIANCE**
- 3. AGENDA:** Request for Deletions/Emergency Additions
- 4. SPECIAL PRESENTATIONS:** Employee Service Awards  
FIU Presentation to First Generation Scholars
- 5. CONSENT AGENDA:** Matters included under the Consent Agenda are self-explanatory and are not expected to require discussion or review. Items will be enacted by one motion. If discussion is desired by any member of the Commission, that item must be removed from the Consent Agenda and considered separately.
  - A. APPROVAL OF MINUTES:**  
June 4, 2013 Commission Meeting  
June 19, 2013 Special Meeting  
June 19, 2013 Workshop Meeting
  - B. A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, AUTHORIZING THE CITY MANAGER TO EXECUTE ATTACHED WORK AUTHORIZATION NO. 01-0103-169 FOR PROFESSIONAL DESIGN SERVICES FOR THE BISCAYNE BOULEVARD STREET LIGHTING PHASE 4 IMPROVEMENTS PROJECT BY AND BETWEEN THE CITY OF AVENTURA AND CRAVEN THOMPSON AND ASSOCIATES, INC.; AND PROVIDING AN EFFECTIVE DATE.**
  - C. A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA AUTHORIZING THE CITY MANAGER TO EXECUTE THE ATTACHED TRAFFIC CONTROL JURISDICTION AGREEMENT BETWEEN LINCOLN POINTE APARTMENTS AND THE CITY OF AVENTURA; AUTHORIZING THE CITY MANAGER TO DO**

**ALL THINGS NECESSARY TO CARRY OUT THE AIMS OF THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.**

- D. A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA AWARDED A CONTRACT FOR THE CITY'S GROUP DENTAL INSURANCE PROGRAM TO HUMANA FOR DPPO PLANS AND THE DHMO HS195; AUTHORIZING THE CITY MANAGER, ON BEHALF OF SAID CITY, TO EXECUTE ASSOCIATED CONTRACTS; AUTHORIZING THE CITY MANAGER TO DO ALL THINGS NECESSARY TO CARRY OUT THE AIMS OF THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.**

- 6. ZONING HEARINGS: QUASI-JUDICIAL PUBLIC HEARINGS** — Please be advised that the following items on the Commission's agenda are quasi-judicial in nature. If you wish to object or comment upon any of these items, please inform the Mayor when she requests public comments. An opportunity for persons to speak on each item will be made available after the applicant and staff have made their presentations on each item. All testimony, including public testimony and evidence, will be made under oath or affirmation. Additionally, each person who gives testimony may be subject to cross-examination. If you refuse either to be cross-examined or to be sworn, your testimony will be given its due weight. The general public will not be permitted to cross-examine witnesses, but the public may request the Commission to ask questions of staff or witnesses on their behalf. Persons representing organizations must present evidence of their authority to speak for the organization. Further details of the quasi-judicial procedures may be obtained from the Clerk. **NONE**

- 7. ORDINANCES: FIRST READING--PUBLIC INPUT:**

**AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA AMENDING SECTION 31-145 "TOWN CENTER ZONING DISTRICTS" OF THE CITY'S LAND DEVELOPMENT REGULATIONS BY ADDING "TOWN CENTER NEIGHBORHOOD (TC3) DISTRICT" TO THE SECTION; PROVIDING FOR SEVERABILITY; PROVIDING FOR INCLUSION IN THE CODE; PROVIDING FOR AN EFFECTIVE DATE.**

- 8. ORDINANCES – SECOND READING – PUBLIC HEARING:**

**AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, AMENDING THE CITY CODE OF THE CITY OF AVENTURA BY REVISING DIVISION 2, "FLOOD DAMAGE PREVENTION", OF ARTICLE IV., "FLOODS", OF CHAPTER 30 "ENVIRONMENT" OF THE CITY CODE; ADDING LANGUAGE REGARDING THE INTENT AND PURPOSE; ADDING DEFINITIONS; ADDING A SEVERABILITY CLAUSE; ADDING ADMINISTRATION PROVISIONS AND DELETING PROVISIONS FOR FLOOD HAZARD REDUCTION IN V ZONES; PROVIDING FOR SEVERABILITY; PROVIDING FOR INCLUSION IN THE CODE; PROVIDING AN EFFECTIVE DATE.**

**9. RESOLUTIONS – PUBLIC HEARING:**

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, ACCEPTING AND ADOPTING IN PRINCIPLE, SUBJECT TO ANNUAL REVISION AND AUTHORIZATION, THE CITY OF AVENTURA CAPITAL IMPROVEMENT PROGRAM DOCUMENT FOR FISCAL YEAR 2013/14 TO 2017/18 AUTHORIZING THE CITY MANAGER TO DO ALL THINGS NECESSARY TO CARRY OUT THE AIMS OF THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.**

**10. REPORTS**

**11. PUBLIC COMMENTS**

**12. OTHER BUSINESS:** None.

**13. ADJOURNMENT**

**FUTURE MEETINGS**

<b>COMMISSION MEETING</b>	<b>JULY 17, 2013 9 AM</b>	<b>EXEC. CONFERENCE ROOM</b>
<b>COMMISSION WORKSHOP</b>	<b>JULY 17, 2013 following 9 AM mtg</b>	<b>EXEC. CONFERENCE ROOM</b>

This meeting is open to the public. In accordance with the Americans with Disabilities Act of 1990, all persons who are disabled and who need special accommodations to participate in this meeting because of that disability should contact the Office of the City Clerk, 305-466-8901, not later than two days prior to such proceeding. One or more members of the City of Aventura Advisory Boards may be in attendance and may participate at the meeting. Anyone wishing to appeal any decision made by the Aventura City Commission with respect to any matter considered at such meeting or hearing will need a record of the proceedings and, for such purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. Agenda items may be viewed at the Office of the City Clerk, City of Aventura Government Center, 19200 W. Country Club Drive, Aventura, Florida, 33180. Anyone wishing to obtain a copy of any agenda item should contact the City Clerk at 305-466-8901.



**MINUTES  
CITY COMMISSION MEETING  
JUNE 4, 2013 6 PM**

Aventura Government Center  
19200 W. Country Club Drive  
Aventura, Florida 33180

**1. CALL TO ORDER/ROLL CALL:** The meeting was called to order by Mayor Susan Gottlieb at 6 p.m. Present were Commissioners Enbar Cohen, Teri Holzberg, Billy Joel, Howard Weinberg, Luz Weinberg, Vice Mayor Michael Stern, Mayor Susan Gottlieb, City Manager Eric M. Soroka, City Clerk Teresa M. Soroka and City Attorney David Wolpin. As a quorum was determined to be present, the meeting commenced.

**2. PLEDGE OF ALLEGIANCE:** Led by Jonathan and Joann Evans.

**3. AGENDA: REQUESTS FOR DELETIONS/EMERGENCY ADDITIONS:** Mr. Soroka confirmed corrections made to the resolution in item 5-F.

**4. SPECIAL PRESENTATIONS:** Aventura Police Dept. Major Brian Pegues introduced U. S. Coast Guard Lt. Commander Joe Bada who presented a Certificate of Merit and Challenge Coin to Aventura Police Officer James Hayton and Sunny Isles Beach Police Sgt. R. Randazzo for their service and assistance to the U. S. Coast Guard. U. S. Coast Guard Auxiliary member Jim Shay was also presented a certificate.

**5. CONSENT AGENDA:** A motion to approve the Consent Agenda was offered by Commissioner Joel, seconded by Commissioner Holzberg, passed unanimously and the following action was taken:

**A.** The following minutes were approved:

May 7, 2013 Commission Meeting  
May 16, 2013 Workshop Meeting

**B.** The following was approved:

**MOTION TO RATIFY THE CITY MANAGER'S REAPPOINTMENT OF RAQUEL ROTHMAN, ESQ. AND BARBARA BUXTON, ESQ. AS SPECIAL MASTERS FOR THE CITY OF AVENTURA CODE ENFORCEMENT PROCESS**

**C.** Resolution No. 2013-23 was adopted as follows:

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA EXPRESSING SUPPORT FOR THE COMMUNITY-WIDE RECOMMENDATIONS OF THE JOINT ROUNDTABLE ON YOUTH SAFETY; AUTHORIZING THE CITY MANAGER TO DO ALL THINGS NECESSARY TO CARRY OUT THE**

**AIMS OF THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.**

- D. Resolution No. 2013-24 was adopted as follows:**

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA JOINING THE BISCAYNE BAY COALITION IN SUPPORT OF ITS PROTECTION FOR THE HEALTH AND WELLBEING OF MIAMI-DADE COUNTY RESIDENTS AND THE IMPROVEMENT OF OUR TOURISM ECONOMY; AUTHORIZING THE CITY MANAGER TO DO ALL THINGS NECESSARY TO CARRY OUT THE AIMS OF THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.**

- E. The following motion was approved:**

**MOTION AUTHORIZING THE APPROPRIATION OF UP TO \$28,000 FOR A K-9 DOG, EQUIPMENT AND TRAINING FROM THE POLICE FORFEITURE FUNDS IN ACCORDANCE WITH THE CITY MANAGER'S MEMORANDUM.**

- F. Resolution No. 2013-25 was adopted as follows:**

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA AWARDED AND LETTING A BID/CONTRACT FOR BID NO. 13-05-01-2, CUSTODIAL SERVICES FOR CITY FACILITIES TO IMAGES JANITORIAL SERVICES, INC. AND KELLY JANITORIAL SYSTEMS, INC. AT THE BID PRICES AS CONTAINED IN EXHIBIT "A" ATTACHED; AUTHORIZING THE CITY MANAGER TO EXECUTE ASSOCIATED CONTRACTS; AUTHORIZING THE CITY MANAGER TO TAKE NECESSARY AND EXPEDIENT ACTION TO CARRY OUT THE AIMS OF THIS RESOLUTION; PROVIDING FOR THE APPROPRIATION AND ALLOCATION OF FUNDS FOR SAID BID AWARD; AND PROVIDING FOR AN EFFECTIVE DATE.**

- G. Resolution No. 2013-26 was adopted as follows:**

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA DECLARING CERTAIN PROPERTY LISTED UNDER THE ASSETS OF THE CITY AS SURPLUS TO THE NEEDS OF THE CITY; DESCRIBING THE MANNER OF DISPOSAL; AUTHORIZING THE CITY MANAGER TO DO ALL THINGS NECESSARY TO CARRY OUT THE AIMS OF THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.**

- 6. ZONING HEARINGS: QUASI-JUDICIAL PUBLIC HEARINGS** — Please be advised that the following items on the Commission's agenda are quasi-judicial in nature. If you wish to object or comment upon any of these items, please inform the Mayor when she requests public comments. An opportunity for persons to speak on each item will be made available after the applicant and staff have made their presentations on each item. All testimony, including public testimony and evidence, will be made under oath or affirmation. Additionally, each person who gives testimony may be subject to cross-examination. If you refuse either to be cross-examined or to be sworn, your testimony will be given its due weight. The general public will not be permitted to cross-examine witnesses, but the public may request the Commission to ask questions of staff or witnesses on their behalf. Persons representing organizations must present evidence of their authority to speak for the organization. Further details of the quasi-judicial procedures may be obtained from the Clerk.

Mr. Wolpin read the following resolution by title:

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA GRANTING CONDITIONAL USE APPROVAL TO PERMIT THE ESTABLISHMENT OF A SYNAGOGUE IN THE HEAVY BUSINESS (B3) DISTRICT FOR PROPERTY LOCATED AT 18999 BISCAYNE BOULEVARD, CITY OF AVENTURA; PROVIDING FOR AN EFFECTIVE DATE.**

Mr. Wolpin reviewed the quasi-judicial procedures. All those wishing to provide testimony were sworn in by the City Clerk. Community Development Director Joanne Carr addressed the Commission and entered the staff report into the record. A motion for approval was offered by Commissioner Joel, and seconded by Commissioner Luz Weinberg. Mayor Gottlieb opened the public hearing. The following individuals addressed the Commission: Ethan Hassoun, Vice President, Shuva Israel Aventura, Inc. and Robert Burroughs, Miami, FL 33133. There being no further speakers, the public hearing was closed. The resolution passed unanimously by roll call vote and **Resolution No. 2013-27** was adopted.

- 7. ORDINANCES: FIRST READING/PUBLIC HEARING:** None.

A. Mr. Wolpin read the following ordinance by title:

**AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, AMENDING THE CITY OF AVENTURA CODE OF ORDINANCES, BY AMENDING SECTION 2-348 "CIVIL PENALTIES" OF ARTICLE V "CODE ENFORCEMENT" OF CHAPTER 2 "ADMINISTRATION", AND BY AMENDING ARTICLE III "DANGEROUS INTERSECTION SAFETY" OF CHAPTER 48 "VEHICLES, USE OF RIGHT-OF-WAY, PARKING AND OTHER REGULATIONS", TO ENSURE CONSISTENCY WITH SECTION 316.0083, "THE MARK WANDALL TRAFFIC SAFETY ACT", AS AMENDED BY THE FLORIDA LEGISLATURE THROUGH THE ENACTMENT OF CS/CS/ HOUSE BILL 7125 DURING THE 2013 LEGISLATIVE SESSION; PROVIDING FOR INCLUSION IN THE CODE; PROVIDING FOR SEVERABILITY; PROVIDING FOR IMPLEMENTATION; PROVIDING FOR CLERK DESIGNATED; PROVIDING FOR SAVINGS; PROVIDING FOR AN EFFECTIVE DATE.**

A motion for approval was offered by Vice Mayor Stern and seconded by Commissioner Cohen. Mayor Gottlieb opened the public hearing. There being no speakers, the public hearing was closed. The motion for approval passed unanimously by roll call vote.

- B. AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, AMENDING THE CITY CODE OF THE CITY OF AVENTURA BY REVISING DIVISION 2, "FLOOD DAMAGE PREVENTION", OF ARTICLE IV., "FLOODS", OF CHAPTER 30 "ENVIRONMENT" OF THE CITY CODE; ADDING LANGUAGE REGARDING THE INTENT AND PURPOSE; ADDING DEFINITIONS; ADDING A SEVERABILITY CLAUSE; ADDING ADMINISTRATION PROVISIONS AND DELETING PROVISIONS FOR FLOOD HAZARD REDUCTION IN V ZONES; PROVIDING FOR SEVERABILITY; PROVIDING FOR INCLUSION IN THE CODE; PROVIDING AN EFFECTIVE DATE.**

A motion for approval was offered by Commissioner Holzberg and seconded by Commissioner Joel. Mayor Gottlieb opened the public hearing. There being no speakers, the public hearing was closed. The motion for approval passed unanimously by roll call vote.

**8. ORDINANCES: SECOND READING/PUBLIC HEARING: None.**

**9. RESOLUTIONS – PUBLIC HEARING: None.**

**10. REPORTS: As presented.**

**11. PUBLIC COMMENTS:** Peter Murphy, Aventura Marina, NE 190<sup>th</sup> Street. Julie Barish 3370 NE 190<sup>th</sup> Street, Hidden Bay. Susan Friedell, Aventura.

**12. OTHER BUSINESS: None.**

**13. ADJOURNMENT:** There being no further business to come before the Commission at this time, after motion made, seconded and unanimously passed, the meeting adjourned at 6:55 p.m.

\_\_\_\_\_  
Teresa M. Soroka, MMC, City Clerk

Approved by the Commission on \_\_\_\_\_.

Anyone wishing to appeal any decision made by the City Commission with respect to any matter considered at a meeting or hearing will need a record of the proceedings and, for such purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.



MINUTES  
CITY COMMISSION  
SPECIAL MEETING  
JUNE 19, 2013 9 AM

Aventura Government Center  
19200 W. Country Club Drive  
Aventura, Florida 33180

1. **CALL TO ORDER/ROLL CALL:** The meeting was called to order at 9 a.m. by Mayor Susan Gottlieb. Present were Commissioners Enbar Cohen, Teri Holzberg, Billy Joel, Howard Weinberg, Luz Urbaz Weinberg, Vice Mayor Michael Stern, Mayor Gottlieb, City Manager Eric M. Soroka, City Clerk M. Teresa Soroka and City Attorney David M. Wolpin. As a quorum was determined to be present, the meeting commenced.

2. **ORDINANCES – SECOND READING – PUBLIC HEARING:** Mr. Wolpin read the following ordinance by title:

**AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, AMENDING THE CITY OF AVENTURA CODE OF ORDINANCES, BY AMENDING SECTION 2-348 "CIVIL PENALTIES" OF ARTICLE V "CODE ENFORCEMENT" OF CHAPTER 2 "ADMINISTRATION", AND BY AMENDING ARTICLE III "DANGEROUS INTERSECTION SAFETY" OF CHAPTER 48 "VEHICLES, USE OF RIGHT-OF-WAY, PARKING AND OTHER REGULATIONS", TO ENSURE CONSISTENCY WITH SECTION 316.0083, "THE MARK WANDALL TRAFFIC SAFETY ACT", AS AMENDED BY THE FLORIDA LEGISLATURE THROUGH THE ENACTMENT OF CS/CS/ HOUSE BILL 7125 DURING THE 2013 LEGISLATIVE SESSION; PROVIDING FOR INCLUSION IN THE CODE; PROVIDING FOR SEVERABILITY; PROVIDING FOR IMPLEMENTATION; PROVIDING FOR CLERK DESIGNATED; PROVIDING FOR SAVINGS; PROVIDING FOR AN EFFECTIVE DATE.**

A motion for approval was offered by Vice Mayor Stern and seconded by Commission Joel. Mayor Gottlieb opened the public hearing. There being no speakers, the public hearing was closed. The motion for approval passed unanimously by roll call vote and **Ordinance No. 2013-06** was enacted.

3. **ADJOURNMENT:** There being no further business to come before the Commission at this time, the meeting adjourned at 9:03 a.m.

\_\_\_\_\_  
Teresa M. Soroka, MMC, City Clerk

Approved by the Commission on \_\_\_\_\_.

Anyone wishing to appeal any decision made by the City Commission with respect to any matter considered at a meeting or hearing will need a record of the proceedings and, for such purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.



MINUTES  
CITY COMMISSION  
WORKSHOP MEETING  
June 19, 2013 9am

Aventura Government Center  
19200 W. Country Club Drive  
Aventura, Florida 33180

**CALL TO ORDER/ROLL CALL:** The meeting was called to order at 9 a.m. by Mayor Susan Gottlieb. Present were Commissioners Enbar Cohen, Teri Holzberg, Billy Joel, Howard Weinberg, Luz Urbacz Weinberg, Vice Mayor Michael Stern, Mayor Gottlieb, City Manager Eric M. Soroka, City Clerk M. Teresa Soroka and City Attorney David M. Wolpin. As a quorum was determined to be present, the meeting commenced. (Some items taken out of order).

1. **OVERVIEW OF AACC 2012/13 SEASON:** (City Manager) Mr. Soroka introduced AACC Department Director Steve Clark, and members of the Broward Center for the Performing Arts, who provided an update on the 2012/13 season and the upcoming 2013/14 season.  
**CITY MANAGER SUMMARY:** No action necessary at this time.
2. **NE 199 ST & NE 29 PLACE SAFETY STUDY:** (City Manager) Mr. Soroka introduced Suzanne Danielson, traffic engineer from Kimley-Horn, who prepared and reviewed this study and suggestions for improvement.  
**CITY MANAGER SUMMARY:** Consensus that the City Manager do all things necessary to implement these improvements.
3. **CAPITAL IMPROVEMENT PROGRAM 2013-2018 BRIEFING:** (City Manager) Mr. Soroka reviewed the highlights of this CIP period.  
**CITY MANAGER SUMMARY:** Consensus to place on July meeting agenda for consideration.
4. **GOOD GOVERNMENT INITIATIVE PROGRAM:** (Commissioner Cohen) Commissioner Cohen requested that the City fund ½ the fee for her attendance and participation in this program, the other ½ of which has been offered to her via scholarship.  
**CITY MANAGER SUMMARY:** Consensus that her request be denied.
5. **LETTER FROM SKY LAKE-HIGHLAND LAKES HOMEOWNERS ASSOCIATION:** (Mayor Gottlieb) Mayor Gottlieb discussed a request she and North Miami Beach Mayor George Vallejo received from interested homeowners in this area to annex portions of the subject area. Former Senator Ron Silver, Bari Schanerman and Bob Weisberg addressed the Commission.  
**CITY MANAGER SUMMARY:** Consensus to wait for County's action regarding utility tax and franchise fees before decision on whether or not to prepare a study for annexation. Other alternative would be for this area to incorporate and contract services from the City of Aventura. To be discussed further at a future meeting.

6. **ADJOURNMENT:** There being no further business to come before the Commission at this time, the meeting adjourned at 11:37 a.m.

\_\_\_\_\_  
Teresa M. Soroka, MMC, City Clerk

Approved by the Commission on \_\_\_\_\_.

Anyone wishing to appeal any decision made by the City Commission with respect to any matter considered at a meeting or hearing will need a record of the proceedings and, for such purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.

**CITY OF AVENTURA**  
**CITY MANAGER'S OFFICE**

**MEMORANDUM**

TO: City Commission

FROM: Eric M. Soroka, ICMA-CM, City Manager 

BY: Antonio F. Tomei, Capital Projects Manager

DATE: June 6, 2013

SUBJECT: **Recommendation – Work Authorization No. 01-0103-169**  
**Professional Design Services for Biscayne Boulevard Street Lighting**  
**Improvements – Phase 4**  
**Craven Thompson & Associates, Inc.**

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**July 9, 2013 City Commission Meeting Agenda Item 5B**

**Recommendation**

It is recommended that attached Work Authorization No. 01-0103-169 in the amount of \$79,750 for Craven Thompson and Associates, Inc. for Professional Design Services for Biscayne Boulevard Street Light Upgrades - Phase 4 be authorized for execution. This project is included in the Capital Improvements Program for the 2013/14 fiscal year.

**Background**

The project is to be designed in accordance with the City's Capital Improvement Program approved by the City Commission. In particular, design plans will address continuation and completion of the Street Lighting Improvements along the entirety of the east right-of-way line of Biscayne Boulevard within the City limits. Phase 4 will begin at the Phase 3 terminus located at the Loehman's Plaza entrance and continue south to the Oleta River Bridge. Installations will then continue from the north side of NE 199<sup>th</sup> Street and continue north to the southeast corner of NE 213<sup>th</sup> Street and Biscayne Boulevard. The cost includes services pertaining to survey, electrical design, permitting, bidding, and construction services. The costs associated with this project will be funded by Budget Line Item #001-8050-541-6307.

If you have any questions or need any additional information, please feel free to contact me.

RESOLUTION NO. 2013-\_\_\_

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, AUTHORIZING THE CITY MANAGER TO EXECUTE ATTACHED WORK AUTHORIZATION NO. 01-0103-169 FOR PROFESSIONAL DESIGN SERVICES FOR THE BISCAYNE BOULEVARD STREET LIGHTING PHASE 4 IMPROVEMENTS PROJECT BY AND BETWEEN THE CITY OF AVENTURA AND CRAVEN THOMPSON AND ASSOCIATES, INC.; AND PROVIDING AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, THAT:

**Section 1** The City Manager is hereby authorized to execute attached Work Authorization No. 01-0103-169 (\$79,750) for professional design services for the Biscayne Boulevard Street Lighting Phase 4 Improvements project by and between the City and Craven Thompson and Associates, Inc.

**Section 2** The City Manager is authorized to do all things necessary to carry out the aims of this Resolution.

**Section 3** That the funds to be allocated and appropriated pursuant hereto and for the purposes of carrying out the tenets of this Resolution shall be from Budget Line Item Number 001-8050-541-6307.

**Section 4** This Resolution shall become effective immediately upon its adoption.

The foregoing Resolution was offered by \_\_\_\_\_, who moved its adoption. The motion was seconded by \_\_\_\_\_, and upon being put to a vote, the vote was as follows:

Commissioner Enbar Cohen	_____
Commissioner Teri Holzberg	_____
Commissioner Billy Joel	_____
Commissioner Howard Weinberg	_____
Commissioner Luz Urbáez Weinberg	_____
Vice Mayor Michael Stern	_____
Mayor Susan Gottlieb	_____

PASSED AND ADOPTED this 9<sup>th</sup> day of July, 2013

\_\_\_\_\_  
SUSAN GOTTLIEB, MAYOR

ATTEST:

\_\_\_\_\_  
TERESA M. SOROKA, MMC  
CITY CLERK

APPROVED AS TO LEGAL SUFFICIENCY:

\_\_\_\_\_  
CITY ATTORNEY

## WORK AUTHORIZATION NO. 01-0103-169

The City of Aventura has requested Work Authorization No. 01-0103-169 as provided for in the Agreement between the City of Aventura and Craven Thompson and Associates, Inc. and approved by the City Commission on July 3, 2001.

This Work Authorization No 01-0103-169 provides for technical services in accordance with Articles 3, 4, 6, 7 and 8 of the Agreement as further detailed in the scope of services in Exhibit A.

Payment for such services shall be in accordance with Article 5 of the Agreement.

### Survey Phase

Prepare Design Survey .....	<u>\$31,500.00</u>
<b>Total Survey Phase.....</b>	<b>\$31,500.00</b>

### Design & Permitting Phase

Permitting & Project Management.....	\$11,000.00
Prepare Electrical Design Plans .....	<u>\$16,000.00</u>
<b>Total Design &amp; Permitting Phase.....</b>	<b>\$27,000.00</b>

### Construction & Bidding Phase

Bid Phase Services .....	\$4,500.00
Site Visits/ Project Closeout.....	<u>\$16,000.00</u>
<b>Total Construction Phase .....</b>	<b>\$20,500.00</b>

### Reimbursable Expenses

Printing, Graphics, Communications, Couriers, Express Mail, Etc .....	<u>\$750.00</u>
<b>Total Reimbursable Expenses .....</b>	<b>\$750.00</b>

Total Estimated Labor Expenses are .....	\$79,000.00
Total Estimated Reimbursable Expenses are .....	\$750.00

The time period for this work authorization will be:

Survey Phase .....	45 Days
Design & Permitting Phase .....	120 Days
Construction Services Phase (estimate) .....	180 Days

CITY:

CITY OF AVENTURA, FLORIDA  
through its City Manager

BY \_\_\_\_\_  
City Manager

Eric M. Soroka, ICMA-CM

\_\_\_\_\_ day of \_\_\_\_\_, 2013

Notice to Proceed \_\_\_ Yes \_\_\_ No

Project Initiation Date \_\_\_\_\_

RECOMMENDED through its  
Capital Projects Manager

BY Antonio F. Tomei  
Capital Projects Manager

Antonio F. Tomei

6 day of JUNE, 2013

## **Exhibit A**

Consultant shall prepare engineering plans for new FDOT compliant decorative street lights along the east side of Biscayne Boulevard from the north side of the Oleta River bridge to the southern terminus of Phase III, and from Aventura Boulevard to NE 213<sup>th</sup> Street, including the northbound frontage road along Biscayne Boulevard. The project excludes the Biscayne Boulevard overpass and approaches at Ives Dairy Road/NE 203<sup>rd</sup> Street. Consultant will more specifically perform the following:

- Prepare Design Survey to be used as a base plan for the electrical design.
- Prepare engineering design plans, details and specifications for the new decorative street lights, and the removal of the existing street lights.
- Prepare Engineer's Opinion of Probable Construction Cost for the proposed improvements.
- Coordinate revisions to the maintenance covenant agreement between Aventura and Miami-Dade County.
- Prepare and submit construction permit applications.
- Process permit applications through local and state agencies.
- Prepare technical specifications.
- Prepare bid documents.
- Respond to requests for additional information during the bid phase.
- Evaluate bids and provide bid award recommendation
- Construction services, including periodic observation of the work to assure conformance with specifications and drawings.

CITY OF AVENTURA  
CONSTRUCTION COST ESTIMATE  
BISCAYNE DECORATIVE STREET LIGHTING PHASE 4

**PHASE IV POTENTIAL QUANTITIES**

Item	Description	Unit	Approx. Quantity	Unit Price	Extended Cost
1	GENERAL CONDITIONS	LS	1	see below	see below
2	MOBILIZATION	LS	1	see below	see below
3	MAINTENANCE OF TRAFFIC	LS	1	see below	see below
4	ALLOWANCE FOR CITY OF AVENTURA POLICE DEPARTMENT PRESENCE (\$40/HR)	AL	1	\$40,000.00	\$40,000
715-14-12	PULL BOX (ROADSIDE) (28" X 18" X 12") (F&I)	EA	36	\$1,000.00	\$36,000
715-11-119	<b>LIGHT POLE COMPLETE (WITH TWO FIXTURES) (F&amp;I)</b>	EA	<b>36</b>	<b>\$15,700.00</b>	<b>\$565,000</b>
715-1-13	CONDUCTOR #2 (F&I)	LF	15912	\$1.50	\$24,000
715-1-13	CONDUCTOR #4 (F&I)	LF	13806	\$1.25	\$17,000
715-2-25	CONDUIT 2" HDPE (DIRECTIONAL BORED)(F&I)	LF	1287	\$35.00	\$45,000
715-500-1	POLE CABLE DISTRIBUTION SYSTEM (CONVENTIONAL)(F&I)	EA	72	\$1,300.00	\$94,000
715-550-000	EXISTING LIGHT POLE TO BE REMOVED COMPLETE	EA	36	\$250.00	\$9,000
715-7-21	MODIFY EXISTING SERVICE POINT, COMPLETE	LS	2	\$5,000.00	\$10,000
13	PURCHASE LIGHT POLE COMPLETE (WITH TWO FIXTURES) AND DELIVER TO CITY OF AVENTURA	EA	1	\$14,000.00	\$14,000
Sub-total Lighting =					\$854,000
Less General Conditions Lump Sum Price (as a percentage of Sub-Total Lighting Price) =				3.0%	\$26,000
Less Mobilization Lump Sum Price (as a percentage of Sub-Total Lighting Price) =				2.0%	\$17,000
Less Maintenance of Traffic Lump Sum Price (as a percentage of Sub-Total Lighting Price) =				2.0%	\$17,000
<b>Equals Estimated Phase IV Probable Construction Cost =</b>					<b>\$914,000</b>

<i>BASED ON EXISTING POLE COUNT</i>		
Probable Cost Based on Horsepower Electric, Inc. Phase III Additive Bid Prices		
Approx. Quantity	Unit Price	Extended Cost
1	see below	see below
1	see below	see below
1	see below	see below
1	\$40,000.00	\$40,000
36	\$1,000.00	\$36,000
<b>36</b>	<b>\$15,700.00</b>	<b>\$565,000</b>
15912	\$1.50	\$24,000
13806	\$1.25	\$17,000
1287	\$35.00	\$45,000
72	\$1,300.00	\$94,000
36	\$250.00	\$9,000
2	\$5,000.00	\$10,000
1	\$14,000.00	\$14,000
		<b>\$854,000</b>
		3.0%
		\$26,000
		2.0%
		\$17,000
		<b>\$914,000</b>

**CITY OF AVENTURA**  
**OFFICE OF THE CITY MANAGER**

**MEMORANDUM**

TO: City Commission

FROM: Eric M. Soroka, ICMA-CM, City Manager 

DATE: June 11, 2013

SUBJECT: **Traffic Control Jurisdiction Agreement – Lincoln Pointe Apartments**

---

**July 9, 2013 City Commission Meeting Agenda Item 5-C**

**RECOMMENDATION**

It is recommended that the City Commission authorize the execution of the attached Traffic Control Jurisdiction Agreement with Lincoln Pointe Apartments to provide traffic control jurisdiction by our Police Department over the private roads adjacent to the subject property. The Agreement will increase the visibility of the police force and enhance traffic enforcement.

**BACKGROUND**

In our continued efforts to provide improved police services to the community, we have initiated a program in the past that allows a condominium or homeowners associations to enter into an Agreement with the City to provide traffic control jurisdiction over a private roadway within the development. This permits the Police Department to conduct traffic enforcement activities on private property at the request of the owner.

Florida State Statute 316.006 allows municipalities to enter into such agreements provided they are reimbursed for the actual costs of traffic control and enforcement, the owner agrees to indemnify the City and provide liability insurance.

The City will bill the owner \$25.00 per hour for each officer required to perform the traffic enforcement detail when requested by the owner. Whenever possible, traffic complaints made by the occupants of the property will be responded to and handled as a call for service, without charge to the owner.

The program has been received well by the community.

Memo to City Commission  
Page 2

If you have any questions, please feel free to contact me.

EMS/act

Attachment

CCO1804-13



## TRAFFIC CONTROL JURISDICTION AGREEMENT

THIS AGREEMENT is made and entered into this 22 day of May, 2013  
by and between Lincoln Pointe Apartments,  
(the "Owner") and the City of Aventura, Florida, a Florida municipal corporation (the  
"City").

### RECITALS

A. Owner owns fee simple title to all the private roadways within the area  
described as follows:

The parking lot within the access roads  
of Lincoln Pointe: 17900 NE 31st Ct, 17980 NE 31st Ct,  
17880 NE 31st Ct, 17890 NE 31st Ct, 17970 NE 31st Ct.  
of Dade County, Florida, and commonly known as Lincoln Pointe  
17900 NE 31st Court  
(the "Private Roads").

B. Owner desires the City to exercise traffic control jurisdiction over the Private  
Roads, and City desires to exercise such traffic control jurisdiction, pursuant to Florida  
State Statutes 316.006.

**NOW, THEREFORE,** for Ten and No/100 Dollars (\$10.00) and other good and  
valuable consideration, the receipt and sufficiency of which are hereby acknowledged,  
Owner and City agree as follows:

1. Recitals. The foregoing Recitals are true and correct and are incorporated  
herein by this reference.

2. Traffic Control Jurisdiction Services. The City agrees to exercise traffic control jurisdiction over the Private Roads in accordance with the following terms and conditions.

(a) City shall provide for Police Officers of its Police Department to patrol, by motor vehicle, the Private Roads, in accordance with the schedule and manpower indicated on Exhibit "A" attached hereto, subject to availability.

(b) In exercising such traffic control jurisdiction, the City shall enforce the traffic laws generally applicable to streets and highways under the City's original jurisdiction which are similar in nature to the Private Roads.

(c) The City's exercise of traffic control jurisdiction pursuant to this Agreement shall be in addition to the jurisdictional authority presently exercised by the City over the Private Roads under law, and nothing herein shall be construed to limit or remove any such jurisdictional authority, the City agreeing to continue to provide such other police services as are otherwise provided under law.

(d) In addition to exercising traffic control jurisdiction over the Private Roads as indicated on Exhibit "A", the City shall be entitled to exercise traffic control jurisdiction, even when not requested by Owner; provided, however, the City shall not be entitled to any compensation from Owner pursuant to Paragraph 3 below for exercising such discretionary additional traffic control jurisdiction, although the City shall be entitled to retain all revenues from traffic citations issued by the City for violations of traffic laws along the Private Roads, in accordance with law.

(e) Nothing in this Agreement shall require, authorize or permit the City to exercise any control or responsibility concerning the installation or maintenance of traffic control devices.

3. Compensation.

(a) Routine Patrol Activity - Except as provided in subsection (b), Owner shall not be responsible to pay the City any compensation for performing routine patrol activity pursuant to this Agreement. Routine Patrol Activity shall mean a level of patrol activity equivalent to that which is randomly provided on public roads. The City shall be entitled to retain all revenues from traffic citations issued by the City for violation of traffic laws along the Private Roads as provided by law. This shall not preclude the assessment of impact fees or other fees provided by law.

(b) Extended Patrol Activity - Owner shall compensate City for extended patrol activities conducted by the City on the Private Roads at Owner's request in accordance with the rate schedule enumerated in Exhibit "B". Extended Patrol Activity shall mean any patrol outside of the scope of the City's routine patrol of the Private Roads requested by the Owner that requires more than one (1) hour additional patrol time within any twenty-four hour period.

4. Liability Not Increased. Neither the existence of this Agreement nor anything contained herein shall give rise to any greater liability on the part of the City

than the City would ordinarily be subjected to when providing its normal police services as routinely provided throughout the City.

5. Term. The term of this Agreement shall be one (1) year commencing on the date hereof and ending one (1) year following the date hereof, and shall thereafter automatically continue for successive one (1) year terms, unless terminated by either party upon written notice to the other party given at least thirty (30) days prior to the expiration of the then-applicable one (1) year term.

6. Entire Agreement. This Agreement constitutes the entire understanding and agreement of the parties with respect to the subject matter hereof and may not be changed, altered or modified except by an instrument in writing signed by the party against whom enforcement of such change would be sought.

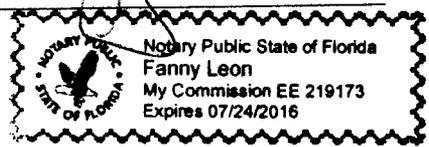
7. Governing Law. This Agreement shall be governed by and construed in accordance with the laws of the State of Florida. Venue for any litigation between the parties for any controversy arising from or related to this Agreement shall be in the 11<sup>th</sup> Judicial Circuit in and for Miami-Dade County, Florida. The parties hereby voluntarily waive any right to trial by jury for any litigation between the parties which arises out of this Agreement or the provision of law enforcement services to Owner hereunder.

8. Indemnification and Insurance. Owner agrees to defend, indemnify and hold the City harmless from any claim, demand, suit, loss, cost, expense or damage which may be asserted, claimed or recovered against or from the City by reason of any property damage or bodily injury, including death, sustained by any person whomsoever, which said claim, demand, suit, loss, cost, expense or damage arises out of or is incidental to or in any way connected with this Agreement, and regardless of

whether such claim, demand, suit, loss, damage, cost or expense is caused in whole or in part by City's negligence, or by the negligence of City's agents, servants or employees. In support, but not in limitation of this indemnification provision, Owner hereby agrees to maintain and pay all premiums for a policy of comprehensive general liability insurance in an amount of not less than \$300,000 combined single limit insurance covering any occurrence on or adjacent to the Private Roads described above, resulting in property damage or bodily injury or death to person or persons. Such insurance policy shall name the City and City's officers, agents and employees as additional insured with respect to traffic control or enforcement of the Private Roads and shall provide for 30 days prior written notice of any cancellation or change in scope or amount of coverage of such policy. Owner shall furnish City with a Certificate of Insurance evidencing compliance with the provisions of this section.

EXECUTED as of the date first above written in several counterparts, each of which shall be deemed an original, but all constituting one Agreement.

Signed, sealed and delivered  
In the presence of:  
[Signature] May 22 '13



ATTEST:  
\_\_\_\_\_

OWNER:  
Dadine Colette Welch  
Miscellaneous Apartments  
By Nadine Welch

CITY OF AVENTURA, a Florida  
Municipal corporation

By \_\_\_\_\_

## **EXHIBIT "A"**

### **Patrol**

Aventura Police Officers in marked police vehicles or motorcycles may patrol the Private Roads on a random basis each day. Whenever possible, Traffic complaints made by occupants of the property, will be responded to and handled as a call for service, without charge to the Owner. Traffic complaints that require Extended Patrol Activity, where the cost of service will be billed to the Owner, will only be conducted with prior approval of the Owner. When requested by the Owner to perform specific traffic enforcement duties, the Owner will be billed in accordance with Exhibit "B".

**EXHIBIT "B"**

**Compensation**

The City will bill the Owner \$25.00 per hour for each officer requested to perform the Extended Patrol Activity.

RESOLUTION NO. 2013-\_\_

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA AUTHORIZING THE CITY MANAGER TO EXECUTE THE ATTACHED TRAFFIC CONTROL JURISDICTION AGREEMENT BETWEEN LINCOLN POINTE APARTMENTS AND THE CITY OF AVENTURA; AUTHORIZING THE CITY MANAGER TO DO ALL THINGS NECESSARY TO CARRY OUT THE AIMS OF THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, THAT:

**Section 1.** The City Manager is hereby authorized to execute the attached Traffic Control Jurisdiction Agreement between Lincoln Pointe Apartments and the City of Aventura.

**Section 2.** The City Manager is hereby authorized to do all things necessary to carry out the aims of this Resolution.

**Section 3.** This Resolution shall become effective immediately upon its adoption.

The foregoing Resolution was offered by Commissioner \_\_\_\_ who moved its adoption. The motion was seconded by Commissioner \_\_\_\_\_, and upon being put to a vote, the vote was as follows:

Commissioner Enbar Cohen	_____
Commissioner Teri Holzberg	_____
Commissioner Billy Joel	_____
Commissioner Howard Weinberg	_____
Commissioner Luz Urbáez Weinberg	_____
Vice Mayor Michael Stern	_____
Mayor Susan Gottlieb	_____

PASSED AND ADOPTED this 9<sup>th</sup> day of July, 2013.

\_\_\_\_\_  
SUSAN GOTTLIEB, MAYOR

ATTEST:

\_\_\_\_\_  
TERESA M. SOROKA, MMC  
CITY CLERK

APPROVED AS TO LEGAL SUFFICIENCY:

\_\_\_\_\_  
CITY ATTORNEY

**CITY OF AVENTURA**

**FINANCE DEPARTMENT**

**MEMORANDUM**

TO: City Commission  
FROM: Eric M. Soroka, City Manager, ICMA-CM  
BY:  Brian K. Raducci, Finance Director  
DATE: June 25, 2013



**SUBJECT: Resolution Awarding Contract for Dental Insurance for City Employees**

---

**July 9, 2013 Commission Meeting Agenda Item 5-D**

**Recommendation**

It is recommended that the City Commission adopt the attached Resolution which awards a contract for employee dental insurance.

**Background**

The City currently has Dental Insurance agreements with two (2) providers:

1. MetLife – offers a dental preferred provider organization (DPPO) plan which was implemented on March 1, 2000 and has a total of 149 enrolled subscribers
2. MCNA – offers a Dental Health Maintenance Organization (DHMO) plan which was implemented on March 1, 1997 and has 9 enrolled subscribers.

On May 9, 2013, the City in conjunction with the Rhodes Insurance Group (the City's long-time Broker/Consultant) issued a Request for Proposal (RFP) for its Group Dental Plan RFP #13-05-30-2 with a due date of May 30, 2013.

The Objectives and Scope included in the RFP are outlined below:

**Objectives:**

- ✓ Maintain or enhance existing benefits.
- ✓ Provide employees and eligible dependents with convenient access to high quality dental care providers.
- ✓ Minimize the cost of providing dental care benefits for the City and employees electing dependent coverage.

*Coverage through a single-source provider, one that bears the risk for both the DHMO and PPO plans, is preferred but not required.*

**Scope:**

- ✓ Dental Health Maintenance Organization – DHMO to duplicate or enhance existing benefit schedule
- ✓ Fully-Insured Indemnity/PPO Plans with Preferred Provider Network Two (2) options to duplicate existing benefits

The RFP solicitation package was made available through [www.demandstar.com](http://www.demandstar.com) and in addition, was made directly available to 12 companies that would be capable of providing the requested benefits (including the two incumbent companies, MetLife and MCNA). Of these companies, only four responded and none of them included either incumbent company.

The City's Broker/Consultant, Rhodes (Rhodes) completed an in-depth evaluation and analysis of all of the proposals received in accordance with the Objectives and Scope outlined above as well as other criteria published in the RFP including premiums; benefit levels; provider network size, accessibility and potential displacement of the current network providers; the proposing companies' ability to provide the administration and service for the plans proposed; and their reporting capabilities. They also contacted their references for their input on experience with the proposers.

As a result of Rhodes' analysis, the four proposals were ranked as follows with Humana ranking number one. The points assigned by Rhodes are outlined below:

1. Humana	174
2. Advantica/Solstice	170
3. United/Solstice	120
4. Florida Dental Benefits/Companion Life	108

The key advantages to the Humana proposal as outlined by Rhodes are as follows.

- Lowest total premium proposed with a two year rate guarantee for both the DPPO and DHMO. While the DHMO premiums are higher, the greatly improved benefits and network choice should drive more enrollment to this plan thus reducing the overall cost to the City. As mentioned previously, the DHMO currently has only 9 subscribers. The DPPO premium proposed was the most competitive.
- DPPO benefits include enhancements of the current benefits such as coverage for composite fillings for both anterior and posterior teeth as well as an extended annual maximum benefit provision.
- The lowest displacement of current DPPO providers as well as the inclusion of currently utilized non-network dentists who are participating in the Humana DPPO network.
- The Humana proposal includes a larger choice of network dentists over the existing DHMO network.
- The Humana proposal meets the preference identified in the RFP of a single source provider

Based on the existing enrollment, the estimated total annual premium for Humana's DHMO HS195 plan and the two PPO options will be \$10,401 (11.01%) less than the current total annual plan premium. While the HS195 plan has slightly higher premiums than the DHMO HS205 plan, it is Rhodes' opinion that the greatly improved benefits will assist in attracting more employees to that plan, thereby significantly decreasing the overall premium for dental benefits and reducing the overall cost of the employees' obtaining dental services.

Based on the foregoing, the evaluation committee (comprised of the City Manager, Finance Director and Human Resources Manager) recommends approval of the attached resolution. A copy of the RFP, submittals by all firms and other supporting documents are available for review in the Finance Department.



**THE RHODES INSURANCE GROUP**

Managed Health Care & Group Insurance

June 19, 2013

Mr. Brian Raducci, CPA  
Finance Director  
City of Aventura  
19200 West Country Club Drive  
Aventura, FL 33180

Re: City of Aventura Group Dental Plan RFP # 13-05-30-2

Dear Brian,

We have completed our detailed analysis of the proposals received in response to the City's Group Dental RFP #13-05-30-2. The City currently has agreements with MetLife for the DPPO plan options and MCNA for the DHMO plan. The DPPO plan, which was implemented on March 1, 2000, has a total of 149 subscribers enrolled; the DHMO has 9 subscribers enrolled and was implemented on March 1, 1997.

This RFP was released on May 9, 2013 with a due date of May 30, 2013. The Objectives and Scope included in the RFP are outlined below:

***Objectives of Request for Proposals***

- Maintain or enhance existing benefits.
- Provide employees and eligible dependents with convenient access to high quality dental care providers.
- Minimize the cost of providing dental care benefits for the City and employees electing dependent coverage.

*Coverage through a single-source provider, one that bears the risk for both the DHMO and PPO plans, is preferred but not required.*

***Scope of Request for Proposals***

This Request for Proposals (hereinafter called RFP) is for the following:

- Dental Health Maintenance Organization - DHMO  
To duplicate or enhance existing benefit schedule
- Fully-Insured Indemnity/PPO Plans with Preferred Provider Network  
Two (2) options to duplicate existing benefits

The RFP was provided to twelve companies capable of providing the benefits requested. Of these, four companies responded. The incumbent companies, MetLife and MCNA, were included in the notification but did not respond to the request for proposals.

The evaluation criteria published in the RFP and used in our analysis included premiums; benefit levels; provider network size, accessibility and potential displacement of the current network providers; the proposing companies' ability to provide the administration and service for the plans proposed; and their reporting capabilities. We also contacted references for their input on experience with the proposers. We have attached for your review our analysis including the scoring for the evaluation committee's consideration.

As you can see, Humana ranked number one among the four proposals received. The points assigned based on our analysis are outlined below.

1. Humana	174
2. Advantica/Solstice	170
3. United/ Solstice	120
4. Florida Dental Benefits/Companion Life	108

The key advantages to the Humana proposal are listed below.

- Lowest total premium proposed with a two year rate guarantee for both the DPPO and DHMO. While the DHMO premiums are higher, the greatly improved benefits and network choice should drive more enrollment to this plan thus reducing the overall cost to the City. As mentioned previously, the DHMO currently has only 9 subscribers. The DPPO premium proposed was the most competitive.
- DPPO benefits include enhancements of the current benefits such as coverage for composite fillings for both anterior and posterior teeth as well as an extended annual maximum benefit provision that is clearly explained in one of the attachments.
- The lowest displacement of current DPPO providers as well as the inclusion of currently utilized non-network dentists who are participating in the Humana DPPO network.
- The Humana proposal includes a larger choice of network dentists over the existing DHMO network.
- The Humana proposal meets the preference identified in the RFP of a single source provider

Based on the existing enrollment, the estimated total annual premium for Humana's DHMO HS195 plan and the two PPO options will be 11.01% less than the current total annual plan premium. This is an estimated total annual decrease of \$10,401 over the current plans. While the HS195 plan has slightly higher premiums than the DHMO HS205 plan, it is our opinion that the greatly improved benefits will assist in attracting more employees to that plan, thereby significantly decreasing the overall premium for dental benefits and reducing the overall cost of the employees' obtaining dental services.

---

Brian Raducci  
City of Aventura Group Dental Plan RFP # 13-05-30-2  
Page 3

The Rhodes Insurance Group recommends the Humana proposed DPPO plans and the DHMO HS195 plan for an effective date of September 1, 2013 with premiums guaranteed for two years.

Sincerely,



Lloyd F. Rhodes

attachments

cc: Eric Soroka  
Gladys Carcamo  
Indra Sarju

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**City of Aventura**  
**RFP # 13-05-30-2 Group Dental Plans**  
**Premium Summary**

<b>Company</b>	<b>Option</b>	<b>Estimated Annual</b>	<b>Annual Difference</b>	<b>% Change</b>
	Current MetLife PPO MCNA DHMO	\$94,490		
	PPO 1			
Advantica	PPO 2	\$85,864	(\$8,626)	-9.13%
	DHMO S800A			
Florida Dental Benefits / Companion Life	PPO 1			
	PPO 2	\$89,653	(\$4,837)	-5.12%
	DHMO 1			
	PPO 1			
Humana	PPO 2	\$90,045	(\$4,445)	-4.70%
	DHMO 2			
	PPO 1			
	PPO 2	\$84,089	(\$10,401)	-11.01%
	DHMO HS195			
	PPO 1			
	PPO 2	\$83,904	(\$10,586)	-11.20%
	DHMO HS205			
United	PPO 1			
	PPO 2	\$92,851	(\$1,639)	-1.73%
	Solstice DHMO S770			
	PPO 1			
	PPO 2	\$92,955	(\$1,535)	-1.62%
	Solstice DHMO S200			

Prepared by The Rhodes Insurance Group  
6/9/2013

**City of Aventura  
RFP 13-05-30-2 Group Dental Plans  
Proposal Status**

	<b>Company</b>	<b>Status</b>
1	Advantica	PPO 1 PPO 2 Solstice DHMO S800A
2	Florida Dental Benefits	Companion Life PPO 1 Companion Life PPO 2 DHMO 1 DHMO 2
3	Humana	PPO 1 PPO 2 DHMO HS195 DHMO HS205
4	United	PPO 1 PPO 2 Solstice DHMO S700/D0035 Alternate DHMO Solstice S200/D0039
5	Florida Blue	declined - not competitive
6	United Concordia	declined - underwriting requirements
7	Aetna	no response
8	Cigna	no response
9	Delta	no response
10	Guardian	no response
11	MCNA	no response
12	MetLife	no response

Prepared by The Rhodes Insurance Group  
6/6/2013

RESOLUTION NO. 2013-\_\_\_

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA AWARDED A CONTRACT FOR THE CITY'S GROUP DENTAL INSURANCE PROGRAM TO HUMANA FOR DPPO PLANS AND THE DHMO HS195; AUTHORIZING THE CITY MANAGER, ON BEHALF OF SAID CITY, TO EXECUTE ASSOCIATED CONTRACTS; AUTHORIZING THE CITY MANAGER TO DO ALL THINGS NECESSARY TO CARRY OUT THE AIMS OF THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.

**WHEREAS**, the City of Aventura has employees rendering valuable services; and

**WHEREAS**, the City desires to maintain a Group Dental Insurance program which offers good benefits at an affordable cost to the City and its employees; and

**WHEREAS**, the City has properly solicited and received requests for proposals for dental insurance coverage for City employees; and

**WHEREAS**, the City's Group Insurance Broker/Consultant has reviewed the various proposals and, along with City staff, recommends awards of contract to Humana for DPPO plans and the DHMO HS195; and

**WHEREAS**, the City Commission, upon the recommendation of City staff, desires to award contract to Humana.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, THAT:**

**Section 1:** The contract for employee dental insurance be awarded to Humana in accordance with the Request for Proposals submitted by said company.

**Section 2:** The City Manager is hereby authorized to execute, on behalf of the city, a contract by and between the parties embodying the terms, conditions, specifications as set forth in the subject invitation, specifications, proposal and requirements for employee dental insurance.

**Section 3:** The City Manager is hereby authorized and requested to take all necessary and expedient action to carry out the aims of this resolution.

**Section 4:** This Resolution shall become effective immediately upon its adoption.

The foregoing resolution was offered by Commissioner \_\_\_\_\_ who moved its adoption. The motion was seconded by Commissioner \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

Commissioner Enbar Cohen	_____
Commissioner Teri Holzberg	_____
Commissioner Billy Joel	_____
Commissioner Howard Weinberg	_____
Commissioner Luz Urbáez Weinberg	_____
Vice Mayor Michael Stern	_____
Mayor Susan Gottlieb	_____

PASSED AND ADOPTED THIS 9<sup>th</sup> day of July, 2013.

\_\_\_\_\_  
SUSAN GOTTLIEB, MAYOR

ATTEST:

\_\_\_\_\_  
TERESA M. SOROKA, MMC  
CITY CLERK

APPROVED AS TO LEGAL SUFFICIENCY:

\_\_\_\_\_  
CITY ATTORNEY

**CITY OF AVENTURA**

**COMMUNITY DEVELOPMENT DEPARTMENT**

**MEMORANDUM**

TO: City Commission

FROM: Eric M. Soroka, ICMA-CM  
City Manager

BY: Joanne Carr, AICP  
Community Development Director

DATE: June 24, 2013

SUBJECT: Application to Amend Section 31-145 (b) of the Land Development Regulations to add Town Center Neighborhood (TC3) District (01-LDR-13)

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July 9, 2013                      Local Planning Agency Agenda Item 4  
July 9, 2013                      City Commission Meeting Agenda Item 7  
September 3, 2013              City Commission Meeting Agenda Item   

**RECOMMENDATION**

It is recommended that the City Commission approve the request for an amendment to Section 31-145, "Town Center Zoning Districts" of the Land Development Regulations to add regulations for a new mixed-use district, the Town Center Neighborhood (TC3) District, to the section.

**THE REQUEST**

The owner of property on NE 207 Street at NE 30 Avenue is proposing a mixed-use development proposal on its parcel. The west half of the property is designated as Business & Office future land use category and is zoned B2, Community Business District on the City Zoning Map. The east half of the property is designated as Medium-High Density Residential and is zoned RMF3A, Multifamily Medium Density Residential District. The development proposal contains structures with a mix of commercial and residential uses. Those mixed-use structures are not permitted in either the B2 or RMF3A zoning districts. The request is to add a new mixed-use district to the City Code to facilitate the current and any future similar development proposals. (See Exhibit #1 for Letter of Intent)

## **BACKGROUND**

The City's Land Development Regulations currently contain a Town Center (TC1) District which was included in the original 1999 Code to guide mixed-use development of a main town center in the City. This district allows residential and non-residential mixed-use development that generally complies with the RMF3 and B1 zoning districts and also allows a lifestyle center that includes some B2 zoning district uses.

The Land Development Regulations also currently contain a Town Center Marine (TC2) District, again included in the original 1999 Code, to guide mixed-use development in what was then the marine industry area on and around NE 188 Street. This district allows residential and non-residential mixed-use development that generally complies with the RMF3 and B1 zoning district, but also recognizes the marine industry uses as permitted uses.

## **DESCRIPTION OF THE PROPOSED AMENDMENT**

The proposed text of the Town Center Neighborhood (TC3) District follows in underlined text.

### **Sec. 31-145. - Town Center Zoning Districts.**

...

(c) Town Center Neighborhood (TC3) District. The following regulations shall apply to all TC3 Districts:

(1) Purpose. This district is intended to provide suitable sites for the development of structures and sites combining residential and commercial uses in a well-planned and compatible manner in existing neighborhoods on property that provides lot frontage on at least three public streets and does not front upon or access Biscayne Boulevard. Development in this district shall provide for indoor and/or outdoor commercial recreation uses and shall provide a minimum of 20,000 square feet per gross acre of assisted living facility use as part of its commercial uses. Residential densities shall not exceed 20 dwelling units per gross acre and non-residential intensity shall not exceed a floor area ratio of 2.0.

(2) Uses Permitted. No building or structure, or part thereof, shall be erected, altered or used, or land used in whole or part for other than a combination of all of the following specific uses, provided the requirements set forth elsewhere in this section are satisfied:

a. Mixed-use structures. For the purposes of this subsection, mixed-use buildings or structures are those combining residential dwelling units conforming generally with the intent of the RMF3, Multifamily Medium Density Residential District, with office and/or retail

commercial uses allowed in the B1, Neighborhood Business District, where the ratio of total square feet dedicated to residential and non-residential uses is between 3.5:1 and 1:3.5.

b. Assisted living facilities with a minimum of 20,000 square feet per gross acre and with a minimum gross floor area of 600 square feet per unit.

c. Indoor and outdoor commercial recreational uses with a maximum of 2,500 square feet of total floor area per establishment.

d. Hotels, with a minimum of 180 rooms and with a minimum gross floor area of a rental sleeping room of 400 square feet.

(3) Accessory uses permitted. Permitted incidental and accessory uses shall include:

a. Those uses allowed as accessory uses in the RMF3 Multi-Family Medium Density Residential District, except for uses which, by their nature, would inhibit the establishment of permitted commercial activities or restrict the acceptable mixing of residential and non-residential uses.

b. Outdoor dining as an accessory use to a permitted restaurant or retail use.

(4) Conditional uses permitted. The following uses may be established if first approved as a conditional use:

a. Those uses permitted in the B1 District with increased floor area.

b. Uses that exceed the height limitations of Section 31-145(c)(6), including parking structures.

c. Indoor and outdoor commercial recreation uses with more than 2,500 square feet per establishment.

d. Aboveground storage tanks. Aboveground storage tanks (AST) only as an accessory use and only for the purpose of storing fuel for emergency generators. ASTs must conform to the following requirements:

1. Be of 550 gallons capacity or less.

2. Be installed and operated under a valid permit from the Miami-Dade County Department of Environmental Resources Management.

3. Be fully screened by a masonry or concrete wall with a self-closing and locking metal door or gate. Such wall shall be landscaped in accordance with the City's Landscape Code.

4. Be located in a manner consistent with the site development standards of the TC1 zoning district.

5. Installation of any AST shall require a building permit from the City. Application for building permit shall be accompanied by a site plan indicating the location of the AST relative to property lines, the primary structure served by the AST, any other structures within 300 feet as well as a landscape plan prepared by a Florida licensed architect or landscape architect and other supporting documentation as deemed necessary by the City Manager or designee.

e. Floor areas that are less than the minimum floor areas required by the provisions of Section 31-145(c)(6)(g) hereof.

f. Allocations of interior spaces for mixed-use structures other than as set forth in Section 31-145(c)(8) hereof.

g. Structured parking that is not incorporated into the building envelope of a primary use structure, as required by Section 31-145(c)(9) hereof.

h. Structured parking that can be seen from a primary use building and that does not have the area of the top level landscaped and/or decoratively paved in order to provide amenity areas for building occupants, as required by Section 31-238 of this Code.

i. Driveways with a separation of less than 150 feet of landscaped frontage as long as it is determined, as part of site plan review that:

1. Landscaping for the total project site exceeds the minimum requirements of this Code, and;

2. Traffic studies indicate that a lesser distance between driveways does not constitute a safety hazard to either vehicular or pedestrian traffic.

j. Off-street parking that does not meet the requirements of Section 31-171(b) or (d) of this Code.

k. All uses permitted in the CF District.

l. For buildings that attain LEED® Gold or Platinum certification as provided in Article VI of Chapter 14 of the City Code, increased lot coverage, provided that a

green roof and/or green rooftop amenities are provided and maintained for the common benefit of building occupants; and; that increased Florida-Friendly tree canopy and Florida-Friendly plantings designed to calm the heat island effect are located on site, all in an amount equal to the requested increased lot coverage.

m. For buildings that attain LEED® Gold or Platinum certification as provided in Article VI of Chapter 14 of the City Code, increased floor area ratio, not to exceed a floor area ratio of 2.0.

(5) Uses prohibited. Except as specifically permitted in this subsection (b), the following uses are expressly prohibited as either principal or accessory uses:

a. Any use not specifically permitted.

b. Adult entertainment establishments.

c. Sale of goods to other than the ultimate consumer.

d. Sales, purchase, display or storage of used merchandise other than antiques.

e. Sale of fruit or merchandise from trucks, wagons or other vehicles parked on or along public or private streets or from open stands or vacant lots. Such business on private or public property shall be conducted only from within approved permanent substantial buildings.

f. Any drive-through service facility.

(6) Site development standards.

a. Minimum lot size: 5 gross acres.

b. Minimum lot width: 100 feet.

c. Maximum lot coverage: 45 percent of total lot area, provided that if eighty (80%) percent or more of the required parking spaces is provided in a parking structure, lot coverage may be increased to a maximum of 55 percent of the total lot area.

d. Maximum floor density:

1. Residential component: 20 dwelling units per gross acre.

2. Nonresidential component: 2.0 floor area ratio.

e. Maximum height: Four stories or 50 feet, including parking structures.

f. Setbacks:

1. Front: 25 feet.

2. Side: There is no side yard setback required for a lot that is not adjacent to a street or alley, unless such setback is necessary to provide light and air to residential units. In such cases a side yard setback of 20 feet in depth is required.

3. Street Side: 20 feet.

4.Rear: There is no rear yard setback required for a plot not adjacent to a street or alley, or where such setback is necessary to provide light and air to residential units. In such cases a rear yard setback of 20 feet in depth is required.

5. Rear Street: 20 feet.

6.Between buildings: No minimum building separation distance is normally required, except where necessary to provide light and air to residential units. In such cases, buildings may be no closer than 25 feet.

g.Minimum floor areas: The minimum floor area not including garage or unairconditioned areas shall be as follows, except that conditional use approval may be granted to authorize a reduction in the following minimum floor areas in accordance with Section 31-145(c)(4)(d):

Multiple-family dwelling unit:

Efficiency unit: 800 square feet.

One bedroom unit: 900 square feet.

Two bedroom unit: 1050 square feet.

For each additional bedroom in excess of two add 150 square feet.

Efficiency units shall not exceed 40 percent of the total number of residential units within a building.

h. Required open space: A minimum of 35 percent of the total lot area of the site shall be provided as common open space available for use by all residents or consumers; of this common open space a minimum of one-half shall be unencumbered with any structure (except for play equipment for children and associated mounting, fencing and furniture) and shall be landscaped with grass and vegetation approved in a landscape plan. The remaining one-half may be used for non-commercial recreational facilities, amenities, pedestrian walks, entrance landscaping and features (not including gatehouses and associated vehicle waiting areas), or maintenance facilities.

(7) Accessibility for Mixed-Use Structures. All residential units shall be accessible to the outside via an entry lobby that does not require residents to pass through a leasable commercial space.

(8) Allocation of interior space for Mixed-Use Structures. Retail stores, personal services, banks and financial services, indoor commercial recreation uses, restaurants and coffee houses, schools, nursery schools and child care centers are allowed only on the ground floor of mixed-use buildings. Offices and medical offices are allowed only on the ground and second floors. Residential uses are allowed only on the second or higher floors. In accordance with Section 31-145(c)(4)(e), conditional use approval may be

granted to authorize a waiver from such requirements for allocations of interior space in mixed-use structures.

(9) Performance Standards. Any structured parking serving the primary use on the site shall be incorporated into the building envelope and shall be compatibly designed. Such parking structure shall comply with all minimum setback and buffer yard requirements. Parking structure ceiling heights shall be seven feet six inches except where greater heights may be required by other regulatory agencies. Pipes, ducts and mechanical equipment installed below the ceiling shall not be lower than seven feet zero inches above finished floor. In accordance with Section 31-145(c)(4)(f), conditional use approval may be granted to authorize a waiver from the requirements that structured parking be incorporated into the building envelope of a primary use structure and that such structured parking conform to Section 31-238.

(10) Design Standards. All development in the TC3 Zoning District shall be compatible with existing adjacent development. Specifically, when greater heights are immediately adjacent to existing development, such height shall be graduated by steps so that the part of the structure within fifty (50) feet of the property boundary is the same or lower height as existing adjacent residential development. Development in the TC3 district shall substantially comply with the applicable "Town Center Design Guidelines", as provided by the City Manager and adopted through Ordinance No. 2006-02 on February 7, 2006.

## **ANALYSIS**

The proposed Town Center Neighborhood (TC3) District, detailed above, has been drafted using the same format as the TC1 and TC2 districts but is distinct from the TC1 and TC2 zones in that it is intended to guide mixed-use development in existing neighborhoods in the City. It proposes a specific mix of residential and non-residential development that generally complies with the RMF3 and B1 zoning districts, similar to the TC1 and TC2 districts, but without the lifestyle center use permitted in the TC1 district and without the more expansive marine industry uses in the TC2 district.

The TC3 district adds assisted living facility, indoor and outdoor commercial recreation and hotel to the required mix of non-residential uses, reduces maximum residential density from 25 dwelling units per acre as permitted in the TC1 and TC2 district to 20 dwelling units per acre and contains the same conditional and prohibited uses as the TC1 district. The site development standards are similar to the TC1 district, with the exception of the minimum lot area which is increased from 16,000 square feet to 5 gross acres to be consistent with the corresponding lot size requirement in the Town Center future land use category in the City's Comprehensive Plan and with the exception for increased lot coverage from 45 percent to 55 percent if more than 80 percent of required parking spaces is provided in a parking structure.

There is one amendment proposed to the zoning category subsequent to the City staff presentation at the May, 2013 workshop meeting. As presented, the zone requires a mix of residential and non-residential uses at a ratio between 3:1 and 1:3. The applicant has requested that this ratio be changed to 3.5:1 to 1:3.5, due to the decrease in maximum number of residential dwelling units. The existing TC1 and TC2 zoning categories allow a maximum of 25 dwelling units per acre. This proposed TC3 district allows a maximum of 20 dwelling units per acre. By reducing the maximum number of dwelling units per acre, and thus square footage of the residential portion of the mix, the ratio causes a corresponding decrease in the non-residential portion of the development. The ratio between 3.5:1 to 1:3.5 will provide an equilibrium between the desired reduction in residential units and development of non-residential uses.

Any proposal to develop in accordance with the TC3 district will require an underlying future land use designation of Town Center as described in the City's Comprehensive Plan. The Town Center future land use category encourages hubs for future urban development intended to serve the City's existing and future residents and businesses with design-unified development providing direct accessibility by mass transit service and high quality urban design. It provides for a design that encourages convenient, internal pedestrian circulation and is intended to create identifiable centers of activity with a distinctive sense of place. The proposed Town Center Neighborhood use regulations are compatible with this future land use category language.

Staff provides the following analysis of the request using the standards for reviewing proposed amendments to the text of the Land Development Regulations contained in Section 31-77 of the City Code.

1. *The proposed amendment is legally required.*

The proposed amendment is legally required to implement the requested revision to the Code.

2. *The proposed amendment is consistent with the goals and objectives of the Comprehensive Plan.*

The proposed amendment is consistent with the goals and objectives of the Comprehensive Plan. The intent of the Town Center land use designation is described in the Future Land Use Element of the City's Comprehensive Plan. This category encourages hubs for future urban development intended to serve the City's existing and future residents and businesses with design-unified development providing direct accessibility by mass transit service and high quality urban design. It provides for a design that encourages convenient, internal pedestrian circulation and to create identifiable centers of activity with a distinctive sense of place. The proposed Town Center Neighborhood district regulations are compatible with this future land use language.

3. *The proposed amendment is consistent with the authority and purpose of the LDRs.*

The proposed amendment is consistent with the authority and purpose of the Land Development Regulations. “The purpose of the LDRs is to implement further the Comprehensive Plan of the City by establishing regulations, procedures and standards for review and approval of all development and uses of land and water in the City. Further, the LDRs are adopted in order to foster and preserve public health, safety and welfare and to aid in the harmonious, orderly and progressive development and redevelopment of the City...” The proposed amendment is consistent with this purpose. The proposed amendment and its accompanying design guidelines along with the site development standards of the district will aid in the harmonious, orderly and progressive redevelopment of the City.

4. *The proposed amendment furthers the orderly development of the City.*

The proposed amendment furthers the orderly development of the City, for the reasons provided in Paragraph 3 above.

5. *The proposed amendment improves the administration or execution of the development process.*

The proposed amendment improves the administration or execution of the development process in that it provides for regulations and a process by which to approve development or redevelopment of a property within a Town Center Neighborhood District in the City.



**BERCOW RADELL & FERNANDEZ**  
ZONING, LAND USE AND ENVIRONMENTAL LAW

DIRECT LINE: 305-377-6238  
E-MAIL: [mmarrero@brzoninglaw.com](mailto:mmarrero@brzoninglaw.com)

VIA FACSIMILE AND E-MAIL

June 27, 2013

Ms. Joanne Carr  
Community Development Director  
City of Aventura  
19200 West Country Club Drive, 4<sup>th</sup> Floor  
Aventura, Florida 33180

Re: Land Development Code Amendment Regarding TC3 Zoning District

Dear Joanne:

This law firm represents Integra Investments, LLC (the "Applicant"), with regard to an application to amend the City of Aventura Land Development Code to provide for an additional Town Center (Mixed Use) Zoning District - TC3. The Applicant seeks to develop the assemblage of properties at the SW corner of NE 207 Street and 30<sup>th</sup> Avenue (the "Property")

The Applicant recently acquired the Property, which was the subject of prior approvals for City Place at Aventura. The prior project included a mix of residential and commercial uses and remains zoned B2 and RMF3A. The Applicants seeks to develop a true mixed use project, with a focus on some uses that have been identified as desirable uses by the Aventura community. These include a high quality Assisted Living Facility and a retail entertainment area, as well as a hotel, other retail uses and some residential units.

Presently, the Applicant has been working with staff to craft a language that will allow such uses, in addition to being consistent with the objectives of the Town Center. While these uses have been identified as a need in the community, the existing Town Center districts would not allow them as currently drafted. .

**EXHIBIT #1**  
**01-LDR-13**

Section 33-77(g) of the City Code provides standards that staff and the City Commission shall consider when reviewing proposed amendments to the text of the City's Land Development Regulations (the "LDRs"). The Applicant's request addresses each of the standards as follows:

**(1) The proposed amendment is legally required.**

In order for the Property to be developed as discussed with staff and the City Commission, the proposed amendment to the LDRs must be approved and is thus required.

**(2) The proposed amendment is consistent with the goals and objectives of the Comprehensive Plan.**

The proposed changes are consistent with the goals and objectives of the Comprehensive Plan, specifically the Town Center designation. The Applicant's property is currently not designated as a Town Center on the Comprehensive Plan Future Land Use Map. However, the Applicant will be seeking such an amendment upon approval of this request.

**(3) The proposed amendment is consistent with the authority and purpose of the LDR.**

The proposed amendment is consistent with the authority and purpose of the LDRs, as described in Section 31-2 of the City Code.

**(4) The proposed amendment furthers the orderly development of the City.**

The proposed amendment certainly furthers the orderly development of the City. Currently, the Property remains undeveloped and the Applicant is proposing several uses which will fill a need within the Aventura community.

**(5) The proposed amendment improves the administration or execution of the development process.**

Since the uses being proposed are consistent with the goals and objectives of the Town Center, the approval of the amendment will improve the administration or execution of the development process.

Ms. Joanne Carr  
June 27, 2013  
Page 3

For all the foregoing reasons, the applicant respectfully requests your department's favorable review and recommendation of this application. Should you have any questions, comments, or require additional information, please do not hesitate to phone my direct line at (305) 377-6238.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'MJM', with a stylized flourish extending from the end.

Michael J. Marrero

**ORDINANCE NO. 2013-\_\_\_\_\_**

**AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA AMENDING SECTION 31-145 "TOWN CENTER ZONING DISTRICTS" OF THE CITY'S LAND DEVELOPMENT REGULATIONS BY ADDING "TOWN CENTER NEIGHBORHOOD (TC3) DISTRICT" TO THE SECTION; PROVIDING FOR SEVERABILITY; PROVIDING FOR INCLUSION IN THE CODE; PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, the City Commission of the City of Aventura ("City Commission") is desirous of amending Section 31-145 "Town Center Zoning Districts" of Chapter 31 "Land Development Regulations" of the Code of Ordinances ("City Code") to provide for a Town Center Neighborhood (TC3) District consisting of a mix of residential and commercial uses and providing for indoor and/or outdoor commercial recreation uses, assisted living facilities and hotels; and

**WHEREAS**, the Town Center future land use category applicable to the Town Center Neighborhood (TC3) zoning district encourages hubs for future urban development intended to serve the City's existing and future residents and businesses with design-unified development providing direct accessibility by mass transit service, and high-quality urban design, and the City Commission finds that the inclusion of a Town Center Neighborhood District is consistent with the applicable Town Center future land use category; and

**WHEREAS**, the City Commission has been designated as the Local Planning Agency for the City pursuant to Section 163.3174, Florida Statutes; and

**WHEREAS**, the Local Planning Agency has reviewed the proposed amendment during to the required public hearing and has recommended approval to the City Commission; and

**WHEREAS**, the City Commission has reviewed the proposed amendment, and finds that it is in the best interests of the public to amend Section 31-145 of Chapter 31 "Land Development Regulations," as set forth in this Ordinance; and

**WHEREAS**, the City Commission has held the required public hearings, duly noticed in accordance with law; and

**WHEREAS**, the City Commission has reviewed the action set forth in the Ordinance and has determined that such action is consistent with the Comprehensive Plan.

**NOW THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, THAT:**

**Section 1. Recitals.** The foregoing whereas clauses are hereby ratified and incorporated within this Ordinance.

**Section 2. City Code Amended.** That Section 31-145 "Town Center Zoning Districts" of Article VII "Use Regulations" of Chapter 31 "Land Development Regulations" of the City Code is hereby amended to read as follows<sup>1</sup>:

\* \* \*

**Sec. 31-145. - Town Center Zoning Districts.**

...

(c) Town Center Neighborhood (TC3) District. The following regulations shall apply to all TC3 Districts:

(1) Purpose. This district is intended to provide suitable sites for the development of structures and sites combining residential and commercial uses in a well-planned and compatible manner in existing neighborhoods on property that provides lot frontage on at least three public streets and does not front upon or access Biscayne Boulevard. Development in this district shall provide for indoor and/or outdoor commercial recreation uses and shall provide a minimum of 20,000 square feet per gross acre of assisted living facility use as part of its commercial uses. Residential densities shall not exceed 20 dwelling units per gross acre and non-residential intensity shall not exceed a floor area ratio of 2.0.

(2) Uses Permitted. No building or structure, or part thereof, shall be erected, altered or used, or land used in whole or part for other than a combination of all of the following specific uses, provided the requirements set forth elsewhere in this Section are satisfied:

a. Mixed-use structures. For the purposes of this subsection, mixed-use buildings or structures are those combining residential dwelling units conforming generally with the intent of the RMF3, Multifamily Medium Density Residential District, with office and/or retail commercial uses allowed in the B1, Neighborhood Business District, where the ratio of total square feet dedicated to residential and non-residential uses is between 3.5:1 and 1:3.5.

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<sup>1</sup> Underlined provisions constitute proposed additions to existing text.

b. Assisted living facilities with a minimum of 20,000 square feet per gross acre and with a minimum gross floor area of 600 square feet per unit.

c. Indoor and outdoor commercial recreational uses with a maximum of 2,500 square feet of total floor area per establishment.

d. Hotels, with a minimum of 180 rooms and with a minimum gross floor area of a rental sleeping room of 400 square feet.

(3) Accessory uses permitted. Permitted incidental and accessory uses shall include:

a. Those uses allowed as accessory uses in the RMF3 Multi-Family Medium Density Residential District, except for uses which, by their nature, would inhibit the establishment of permitted commercial activities or restrict the acceptable mixing of residential and non-residential uses.

b. Outdoor dining as an accessory use to a permitted restaurant or retail use.

(4) Conditional uses permitted. The following uses may be established if first approved as a conditional use:

a. Those uses permitted in the B1 District with increased floor area.

b. Uses that exceed the height limitations of Section 31-145(c)(6), including parking structures.

c. Indoor and outdoor commercial recreation uses with more than 2,500 square feet per establishment.

d. Aboveground storage tanks. Aboveground storage tanks (AST) only as an accessory use and only for the purpose of storing fuel for emergency generators. ASTs must conform to the following requirements:

1. Be of 550 gallons capacity or less.

2. Be installed and operated under a valid permit from the Miami-Dade County Department of Environmental Resources Management.

3. Be fully screened by a masonry or concrete wall with a self-closing and locking metal door or gate. Such wall shall be landscaped in accordance with the City's Landscape Code.

4. Be located in a manner consistent with the site development standards of the TC1 zoning district.

5. Installation of any AST shall require a building permit from the City. Application for building permit shall be accompanied by a site plan indicating the location of the AST relative to property lines, the primary structure served by the AST, any other structures within 300 feet as well as a landscape plan prepared by a Florida licensed architect or landscape architect and other supporting documentation as deemed necessary by the City Manager or designee.

e. Floor areas that are less than the minimum floor areas required by the provisions of Section 31-145(c)(6)(g) hereof.

f. Allocations of interior spaces for mixed-use structures other than as set forth in Section 31-145(c)(8) hereof.

g. Structured parking that is not incorporated into the building envelope of a primary use structure, as required by Section 31-145(c)(9) hereof.

h. Structured parking that can be seen from a primary use building and that does not have the area of the top level landscaped and/or decoratively paved in order to provide amenity areas for building occupants, as required by Section 31-238 of this Code.

i. Driveways with a separation of less than 150 feet of landscaped frontage as long as it is determined, as part of site plan review that:

1. Landscaping for the total project site exceeds the minimum requirements of this Code, and;

2. Traffic studies indicate that a lesser distance between driveways does not constitute a safety hazard to either vehicular or pedestrian traffic.

j. Off-street parking that does not meet the requirements of Section 31-171(b) or (d) of this Code.

k. All uses permitted in the CF District.

l. For buildings that attain LEED® Gold or Platinum certification as provided in Article VI of Chapter 14 of the City Code, increased lot coverage, provided that a green roof and/or green rooftop amenities are provided and maintained for the common benefit of building occupants; and; that increased Florida-Friendly tree canopy and Florida-Friendly plantings designed to calm the heat island effect are located on site, all in an amount equal to the requested increased lot coverage.

m. For buildings that attain LEED® Gold or Platinum certification as provided in Article VI of Chapter 14 of the City Code, increased floor area ratio, not to exceed a floor area ratio of 2.0.

(5) *Uses prohibited.* Except as specifically permitted in this subsection (b), the following uses are expressly prohibited as either principal or accessory uses:

a. Any use not specifically permitted.

b. Adult entertainment establishments.

c. Sale of goods to other than the ultimate consumer.

d. Sales, purchase, display or storage of used merchandise other than antiques.

e. Sale of fruit or merchandise from trucks, wagons or other vehicles parked on or along public or private streets or from open stands or vacant lots. Such business on private or public property shall be conducted only from within approved permanent substantial buildings.

f. Any drive-through service facility.

(6) *Site development standards.*

a. Minimum lot size: 5 gross acres.

b. Minimum lot width: 100 feet.

c. Maximum lot coverage: 45 percent of total lot area, provided that if eighty (80%) percent or more of the required parking spaces is provided in a parking structure, lot coverage may be increased to a maximum of 55 percent of the total lot area.

d. Maximum floor density:

1. Residential component: 20 dwelling units per gross acre.

2. Nonresidential component: 2.0 floor area ratio.

e. Maximum height: Four stories or 50 feet, including parking structures.

f. Setbacks:

1. Front: 25 feet.

2. Side: There is no side yard setback required for a lot that is not adjacent to a street or alley, unless such setback is necessary to provide light and air to residential units. In such cases a side yard setback of 20 feet in depth is required.

3. Street Side: 20 feet.

4. Rear: There is no rear yard setback required for a plot not adjacent to a street or alley, or where such setback is necessary to

provide light and air to residential units. In such cases a rear yard setback of 20 feet in depth is required.

5. Rear Street: 20 feet.

6. Between buildings: No minimum building separation distance is normally required, except where necessary to provide light and air to residential units. In such cases, buildings may be no closer than 25 feet.

g. Minimum floor areas: The minimum floor area not including garage or unairconditioned areas shall be as follows, except that conditional use approval may be granted to authorize a reduction in the following minimum floor areas in accordance with Section 31-145(c)(4)(d):

Multiple-family dwelling unit:

Efficiency unit: 800 square feet.

One bedroom unit: 900 square feet.

Two bedroom unit: 1050 square feet.

For each additional bedroom in excess of two add 150 square feet.

Efficiency units shall not exceed 40 percent of the total number of residential units within a building.

h. Required open space: A minimum of 35 percent of the total lot area of the site shall be provided as common open space available for use by all residents or consumers; of this common open space a minimum of one-half shall be unencumbered with any structure (except for play equipment for children and associated mounting, fencing and furniture) and shall be landscaped with grass and vegetation approved in a landscape plan. The remaining one-half may be used for non-commercial recreational facilities, amenities, pedestrian walks, entrance landscaping and features (not including gatehouses and associated vehicle waiting areas), or maintenance facilities.

(7) Accessibility for Mixed-Use Structures. All residential units shall be accessible to the outside via an entry lobby that does not require residents to pass through a leasable commercial space.

(8) Allocation of interior space for Mixed-Use Structures. Retail stores, personal services, banks and financial services, indoor commercial recreation uses, restaurants and coffee houses, schools, nursery schools and child care centers are allowed only on the ground floor of mixed-use buildings. Offices and medical offices are allowed only on the ground and second floors. Residential uses are allowed only on the second or

higher floors. In accordance with Section 31-145(c)(4)(e), conditional use approval may be granted to authorize a waiver from such requirements for allocations of interior space in mixed-use structures.

(9) Performance Standards. Any structured parking serving the primary use on the site shall be incorporated into the building envelope and shall be compatibly designed. Such parking structure shall comply with all minimum setback and buffer yard requirements. Parking structure ceiling heights shall be seven feet six inches except where greater heights may be required by other regulatory agencies. Pipes, ducts and mechanical equipment installed below the ceiling shall not be lower than seven feet zero inches above finished floor. In accordance with Section 31-145(c)(4)(f), conditional use approval may be granted to authorize a waiver from the requirements that structured parking be incorporated into the building envelope of a primary use structure and that such structured parking conform to Section 31-238.

(10) Design Standards. All development in the TC3 Zoning District shall be compatible with existing adjacent development. Specifically, when greater heights are immediately adjacent to existing development, such height shall be graduated by steps so that the part of the structure within fifty (50) feet of the property boundary is the same or lower height as existing adjacent residential development. Development in the TC3 district shall substantially comply with the applicable "Town Center Design Guidelines", as provided by the City Manager and adopted through Ordinance No. 2006-02 on February 7, 2006.

...

**Section 3. Severability.** The provisions of this Ordinance are declared to be severable and if any section, sentence, clause or phrase of this Ordinance shall for any reason be held to be invalid or unconstitutional, such decision shall not affect the validity of the remaining sections, sentences, clauses, and phrases of this Ordinance but they shall remain in effect, it being the legislative intent that this Ordinance shall stand notwithstanding the invalidity of any part.

**Section 4. Inclusion in the Code.** It is the intention of the City Commission, and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of the City of Aventura; that the sections of this Ordinance may

be renumbered or re-lettered to accomplish such intentions; and that the word "Ordinance" shall be changed to "Section" or other appropriate word.

**Section 5. Effective Date.** This Ordinance shall be effective immediately upon adoption on second reading.

The foregoing Ordinance was offered by \_\_\_\_\_, who moved its adoption on first reading. This motion was seconded by \_\_\_\_\_, and upon being put to a vote was as follows:

Commissioner Enbar Cohen	_____
Commissioner Teri Holzberg	_____
Commissioner Billy Joel	_____
Commissioner Howard Weinberg	_____
Commissioner Luz Urbáez Weinberg	_____
Vice Mayor Michael Stern	_____
Mayor Susan Gottlieb	_____

The foregoing Ordinance was offered by \_\_\_\_\_, who moved its adoption on second reading. This motion was seconded by \_\_\_\_\_, and upon being put to a vote was as follows:

Commissioner Enbar Cohen	_____
Commissioner Teri Holzberg	_____
Commissioner Billy Joel	_____
Commissioner Howard Weinberg	_____
Commissioner Luz Urbáez Weinberg	_____
Vice Mayor Michael Stern	_____
Mayor Susan Gottlieb	_____

PASSED on first reading this 9<sup>th</sup> day of July, 2013.

PASSED AND ADOPTED on second reading this 3<sup>rd</sup> day of September, 2013.

\_\_\_\_\_  
SUSAN GOTTLIEB, MAYOR

ATTEST:

\_\_\_\_\_  
TERESA M. SOROKA, MMC  
CITY CLERK

APPROVED AS TO LEGAL SUFFICIENCY:

\_\_\_\_\_  
CITY ATTORNEY

This Ordinance was filed in the Office of the City Clerk this \_\_\_\_ day of \_\_\_\_\_, 2013.

# CITY OF AVENTURA

## COMMUNITY DEVELOPMENT DEPARTMENT

### MEMORANDUM

TO: City Commission

FROM: Eric M. Soroka, ICM/CM  
City Manager 

BY: Joanne Carr, AICP  
Community Development Director 

DATE: May 13, 2013

SUBJECT: Proposed Additions to Floodplain Management Regulations in Division 2 of Article IV of Chapter 30 of the City Code to comply with the National Flood Insurance Program and to co-ordinate with floodplain management regulations in the 2010 Florida Building Code (01-CC-13)

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June 4, 2013 City Commission Meeting Agenda Item 7B  
July 9, 2013 City Commission Meeting Agenda Item 8

### RECOMMENDATION

It is recommended that the City Commission approve the ordinance attached to this report, amending Division 2, "Flood Damage Prevention", of Article IV, "Floods" of Chapter 30, "Environment" of the City Code to comply with the National Flood Insurance Program ("NFIP") and to co-ordinate with the floodplain management regulations in the 2010 Florida Building Code.

### BACKGROUND

On February 28, 2013, the Florida Division of Emergency Management, State Floodplain Management Office, conducted a Community Assistance Visit with City staff. This visit is conducted periodically to discuss floodplain management programs and participation in the NFIP, to assess enforcement of the local flood damage prevention ordinance and to determine if the community requires technical assistance from the State to perform its floodplain management duties.

A copy of the 2013 Community Assistance Visit report dated April 5, 2013 is attached as Exhibit #1 to this report. The State found no concerns with the City's administrative and enforcement procedures for floodplain management. The State did ask that the City either revise the existing floodplain management ordinance to ensure compliance with the NFIP

and with the 2010 Florida Building Code that became effective on March 15, 2012, or repeal the existing ordinance and replace it with the model ordinance prepared by the State Floodplain Management Office. Staff has advised the State that it proposes to revise our existing ordinance by amending Division 2 "Flood Prevention Damage" of Article IV "Floods" of Chapter 30 "Environment" of the City Code. The State has provided a checklist of items that need to be added or revised. The proposed amendments, detailed in the section below, are based on that checklist.

## **THE AMENDMENT**

The following amendments are proposed to Division 2 – Flood Damage Prevention – of Article IV of Chapter 30 of the City Code. These revisions are shown in underlined text in the attached ordinance.

- (1) Section 30-162, Intent and Purpose, revised to add that the intent is to administer and enforce the floodplain management ordinance in conjunction with the Florida Building Code.
- (2) Section 30-164, Definitions, revised to add definitions for "floodway", "highest adjacent grade" and "start of construction".
- (3) Section 30-165, General Provisions, revised to add "severability" clause.
- (4) Section 30-166, Administration, revised to designate the Community Development Director as the Floodplain Administrator.
- (5) Section 30-166, Administration, Application Stage, revised to add checklist items for data to be considered as basis for elevating and floodproofing structures, requirements for altered or relocated watercourses, and regulations for development in a regulatory floodway.

The following section is deleted and is therefore shown in ~~strike-through text~~:

- (6) Section 30-167, Provisions for Flood Hazard Reduction, revised to delete Subsection (c), Standards for V zones, since there are no V zones on our City's Flood Insurance Rate Maps (FIRMs).

**Exhibit #1**  
**01-CC-13**



2013 Community Assistance Visit

City of Aventura CAV Report

April 5, 2013

State Floodplain Management Office  
Bureau of Mitigation  
Florida Division of Emergency Management

## **1. INTRODUCTION**

### **1.1. General**

On February 28, 2013, the Florida Division of Emergency Management, State Floodplain Management Office (SFMO) conducted a Community Assistance Visit (CAV) with the City of Aventura (CID 120676) in accordance with the procedures set forth in the Federal Emergency Management Agency (FEMA) Community Assistance Program.

### **1.2. Purpose**

The purpose of the CAV was to assess the City's floodplain management program and overall knowledge of the National Flood Insurance Program (NFIP), and to provide City staff with any technical assistance in general or specifically relating to identified program deficiencies and violations. CAVs provide an opportunity to establish or re-establish working relationships between the SFMO and NFIP participating communities to create a greater awareness of the NFIP and its requirements.

### **1.3. CAV Structure**

The CAV consisted of a floodplain tour by SFMO staff, followed by a meeting with City staff to discuss the City's floodplain management program in general and to examine floodplain permit files.

### **1.4. Attendees**

The CAV meeting was attended by Joanne Carr, AICP (Community Development Director; Floodplain Administrator) and Raul Rodriguez (Building Official), of the City of Aventura; and Steve Martin, CFM, Daniel Fitz-Patrick, CFM, and Marlee McCleary, CFM, of the State Floodplain Management Office (SFMO).

### **1.5. Community Contact Information**

Floodplain Administrator (FPA): Joanne Carr, AICP  
19200 W. County Club Drive  
Aventura, FL 33180  
(305) 466-3277  
jcarr@cityofventura.com

Chief Executive Officer (CEO): Eric Soroka, City Manager  
19200 W. County Club Drive  
Aventura, FL 33180  
(305) 466-8900  
esoroka@cityofventura.com

## 2. FINDINGS

### 2.1. Are there problems with the community's floodplain management regulations?

**Minor.** During the CAV meeting, the City's flood damage prevention ordinance was reviewed only for the purpose of discussion about program implementation. As discussed during the meeting, the 2010 Florida Building Code (FBC) became effective on March 15, 2012 and includes flood damage prevention standards for construction. As such, communities in Florida are required to repeal and replace, or revise, their existing flood damage prevention ordinances to ensure coordination with both the NFIP and the FBC. The model flood damage prevention ordinance developed by the SFMO for use by communities, and notice of its availability, was provided to all NFIP participating communities, by email, on April 13, 2012, and has been formally approved by FEMA Region IV on January 15, 2013. To ensure coordination with the FBC, the City is encouraged to adopt the SFMO's model flood damage prevention ordinance.

State staff reiterated key points regarding why the community should adopt the model: a) it ensures that the ordinance is not duplicative with the State-required building regulations; b) it helps prevent the local floodplain ordinance from being inconsistent with the FBC now or in the future when the FBC is updated; c) the State model ordinance is based on the FEMA model ordinance that is coordinated with the International Code Council Building Code; and, d) the model ordinance incorporates clarifying language from the FEMA guidance documents that help interpret the NFIP regulations and refers to the FBC which incorporates design standards contained in ASCE 24-05 *Flood Resistant Design and Construction* flood building standards. Shortly after the CAV concluded, SFMO staff electronically conveyed the contact information for the DEM consultants assisting communities in repealing, replacing, and revising their flood prevention ordinances.

### 2.2. Are there problems with the community's administrative and enforcement procedures?

**None.** The City has effectively maintained the application and enforcement of its ordinance. As most of the community is located within a floodplain, all proposed development is required to undergo a floodplain review, conducted by the Floodplain Administrator, to determine: a) if the development is located within a flood hazard area; and, b) what design and construction standards the developer must adhere to in order to ensure NFIP compliance. During the CAV meeting it was noted by the Floodplain Administrator that there have been no issues with the enforcement of the City's Flood Damage Prevention Ordinance over the last ten years.

### 2.3. Are there engineering or other problems with the maps or flood insurance study?

**None.** The Floodplain Administrator noted that prior to the adoption of the City's current maps (effective September 11, 2009) FEMA conducted meetings and maintained contact with the City. This process resulted in FIRMs that accurately and satisfactorily represent the City of Aventura's Special Flood Hazard Areas (SFHAs).

### 2.4. Are there other problems in the community's floodplain management program?

**None.** There are no other problems with the City's floodplain management program.

**2.5. Are there problems with the biennial report data?**

**N/A.** Biennial reports are no longer required by FEMA.

**2.6. Are there programmatic issues or problems identified?**

**No.** No programmatic issues or problems not specific to the City have been identified.

**2.7. Are there potential violations of the community's floodplain management regulations?**

**No.** Prior to the CAV meeting, the City's floodplains were toured virtually using Google Earth and Street View and in-person by SFMO staff in order to observe any development that has been or is occurring in the floodplain. Prior to the CAV, the City provided SFMO staff with a list of permitted development within the SFHAs during the previous five years. SFMO staff virtually toured the thirty nine properties and structures from the permit list and then generated a smaller sample of seventeen structures to visit during the field tour.

Observations of specific properties as well as overall development within the floodplain were discussed during the CAV meeting. SFMO staff requested to see the permit files for nine properties of concern, all of which were adequately and satisfactorily resolved by the City during the CAV meeting. City of Aventura staff quickly and efficiently produced permit files for each of these properties. SFMO staff reviewed these files and found all elevation certificates to be in compliance with the community's ordinance and the NFIP (44 CFR §59-60). Three of these permit files contained flood proofing documentation for non-residential structures. SFMO staff reviewed the flood proofing certificates and determined that the City has effectively enforced its Flood Damage Prevention Ordinance by requiring flood proofing of non-residential structures to one foot above the BFE, or 18 inches above the crown of the road, whichever was higher (City of Aventura, Flood Damage Prevention Ordinance, Sec. 30-166(c)(4)).

**3. COMMUNITY BACKGROUND**

**3.1. Community Assistance Visit / Community Assistance Contact History**

According to FEMA's Community Information System (CIS), the last CAV was conducted by FEMA on March 19, 1999. A general CAV note suggested that the community needed to maintain records of elevation certificates with the permit file for each development activity. No other findings were provided. The last Community Assistance Contact (CAC) was conducted by FEMA on December 2, 2006. There were no summary notes or findings available to describe the nature of this CAC.

**3.2. Floodplain Administrator**

Joanne Carr, AICP, is designated to administer the floodplain management program for the City of Aventura. She has served in this capacity for ten years and has attended the L-273 Floodplain Management training during this time. Ms. Carr also serves as the City's Community Development Director. She coordinates with the Building Department, specifically the City's Building Official, Raul Rodriguez, to conduct certain review activities (see Section 4.3 of this report).

### **3.3. Flood Insurance Statistics**

According to CIS, as of January 31, 2013, the City has 7,859 NFIP policies that generate \$ 1,263,244 in annual premiums, resulting in a total insurance coverage of \$ 1,668,742,100. There are 780 minus-rated policies, a rather substantial number considering the size of the community, which are located in A-Zones. There has been \$ 535,713 in closed paid losses from 25 total claims. The community has 10 repetitive loss structures, all within AE, AO, AH, or A zones. There are 4 structures with four or more losses. The total repetitive loss payment for buildings was \$ 2,409,932.

## **4. DEVELOPMENT**

### **4.1. General**

There were thirty nine permits for new construction issued within the City over the past five years (since January 1, 2008), twelve of which were located within a SFHA.

### **4.2. Development Review Process**

The City's general procedures for the review of permits are appropriate. The floodplain administrator completes a "Floodplain Development Checklist" for every permit application proposing development within a SFHA. Development must adhere to the regulations contained in the community's Flood Damage Prevention Ordinance if it is determined to be within a SFHA according to the City's FIRMs (effective September 11, 2009). Subdivisions and larger developments are subject to review by the public during public hearings prior to the plan approval stage and must adhere to the standards for subdivision proposals as stated in the Flood Damage Prevention Ordinance (Sec. 30-167(d)). Applications for permits of a non-structural nature are reviewed by the City's Public Works Department and are approved administratively in most cases.

The City of Aventura's development review process requires an elevation certificate to be submitted at the tie beam inspection stage. Proposed elevations and certified methods of flood proofing non-residential structures must also be submitted at this early construction stage. The finished floor elevation or flood proofing methods must meet permit specifications before construction may continue. Prior to the issuance of a Certificate of Occupancy (CO), another Elevation Certificate must be provided, documenting that the final finished floor elevation and HVAC compressors and other equipment, is "elevated no lower than one foot above the base flood elevation or 18 inches above the highest point of the adjacent road crown elevation, whichever is higher" (Sec. 30-167(b)(1)). The Community's

Floodplain Administrator is an integral part of the development review process and upholds NFIP regulations in the review of all surveys and Elevation Certificates, which must be completed according to FEMA/NFIP requirements for any development proposed within a floodplain.

#### **4.3. Substantial Improvement / Substantial Damage**

The community not only meets the NFIP requirements for substantial improvement, but includes a higher standard of a one-year period in "A" zones and a five-year period in "V" zones for cumulative construction costs, according to its Flood Damage Prevention Ordinance (Sec. 30-164, *Substantial Improvement*). The floodplain administrator reviews applications for improvement at the site plan review stage. A determination is made as to whether the cost of proposed improvements, or cumulative costs of improvements, equals or exceeds 50 percent of the market value of the structure before the start of construction of the improvement. Appraisal and valuation of the improvement are conducted using Miami-Dade County Property Appraiser assessments. The community has not had any requests for substantial improvement permits in the past three years.

The City applies the minimum NFIP requirement to substantial damage. When there is damage to a structure, whereby the cost of restoring the structure to its before-damaged condition equals or exceeds 50 percent of the market value of the structure before the damage occurred, the structure is required to be brought into conformance with the City's floodplain management regulations (Sec. 30-164, *Substantial Damage*). In order to help assess whether the structure has been substantially damaged, the City's Building Official conducts a field inspection to estimate the cost of repairs. An assessment of the structure's value before the damage occurred is obtained from the Miami-Dade County Property Appraiser and is compared to qualified estimates of the cost for repair. No substantial damage determinations have been made in the last three years.

#### **4.4. Floodplain Certifications**

The first elevation certificate is required prior to the issuance of a tie beam permit and a second certificate must be submitted before obtaining a certificate of occupancy. If a non-residential building is flood-proofed to one foot above the BFE or 18 inches above the crown of the road, whichever is higher, the permit applicant must ensure the design is certified by professional engineer or architect (City of Aventura, Flood Damage Prevention Ordinance, Sec. 30-166(c)(4)).

#### **4.5. Accessory Structures**

The Community regulates accessory structures in the same manner as residential development; however, accessory structures may be built below the BFE (with flood openings) since they are not designed for human habitation. Such buildings have a low potential for flood damage, are located to offer minimum resistance to floodwaters, are securely anchored, and have all electrical and mechanical equipment properly elevated or flood-proofed. If accessory structures do not meet the above criteria listed in the City's Flood Prevention Ordinance (Sec. 30-167(b)(5)) they must adhere to the elevation requirement for residential construction, which states that structures shall be "elevated no lower than

one foot above the base flood elevation or 18 inches above the highest point of the adjacent road crown elevation, whichever is higher” (Sec. 30-167(b)(1)).

#### **4.6. Manufactured Homes / Recreational Vehicles**

There are currently no manufactured home parks within the City of Aventura. According to the City’s Flood Damage Prevention Ordinance, “all manufactured homes placed within the City must meet all the requirements for new residential construction contained in [the City’s ordinance], including installation on permanent foundation systems, elevation, and anchoring” (Sec. 30-167(b)(4)(a)). Also contained within the City’s ordinance, “all recreational vehicles placed on-sites must either: (1) be fully licensed and ready for highway use, or (2) the recreational vehicle must meet all the requirements for new construction, including anchoring and elevation requirements...” (Sec. 30-167(b)(4)(b)).

#### **4.7. Historic Structures**

There are no historic structures located within the Special Flood Hazard Area of the City of Aventura.

#### **4.8. Violations and Enforcement**

The City’s Code Compliance Department is tasked with investigating any concerns regarding possible violations in floodplains. At the time of the CAV meeting, no enforcement/ compliance actions were underway in the community.

#### **4.9. Variances**

According to the community’s Flood Damage Prevention Ordinance, “The City Commission shall hear and decide requests for variances from the requirements of [the City’s ordinance]” (Sec. 30-168(a)). The ordinance also states that “the City Commission shall consider all technical evaluations, all relevant factors, [and] all standards specified in other subsections of [the ordinance],” (Sec. 30-168(d)). No variances from the City’s Flood Damage Prevention Ordinance have been requested or issued over the past 10 years.

### **5. MITIGATION**

#### **5.1. Mitigation Initiatives**

The City of Aventura is an active participant in the Miami-Dade Local Mitigation Strategy (LMS) process and attends county-wide Floodplain Roundtable Meetings. Other mitigation initiatives include hurricane evacuation and flood warning systems for the citizens of Aventura, the distribution of floodplain information via flyers and mailers, and the maintenance of flood damage prevention documents and information materials within the City’s library. The City also hosts a yearly ‘Hurricane Facts’ event prior to hurricane season. During this event, floodplain management staff distributes information regarding flood damage prevention and the NFIP.

The City of Aventura works with commercial plaza owners to clean and maintain their drainage systems, thereby improving their capacity to store and treat storm-water on-site, promoting efficient city-wide storm-water drainage. The City of Aventura has undertaken large-scale drainage projects in the past to mitigate flood damage and continues to fund drainage enhancement initiatives. The City has achieved an NFIP Community Rating System rating of 7, which enables owners of properties located in flood zones with flood insurance policies to receive a 15 percent discount on their annual flood insurance premiums.

## **5.2. Mitigation Grant Activity**

The community has no open awarded grants at this time. The floodplain administrator has not received any requests for assistance concerning grants.

## **6. FOLLOW-UP**

### **6.1. Community Actions**

The City should provide a revised ordinance addressing the deficiencies listed in the attached "Ordinance Review Checklist" or indicate a decision to adopt the state model ordinance by July 1, 2013.

#### **6.1.1. Ordinance**

The City is not interested in adopting the State model ordinance since it currently enforces the FBC or its current flood ordinance provisions whichever is more stringent and meets the standards established by the NFIP. It was also noted during the CAV meeting that the City finds the new state model ordinance difficult for the 'average reader' to follow because of the need to reference numerous volumes, sections or standards in the FBC or ordinance. As stated by City staff, this is the foremost reason the City has not, to date, repealed its ordinance and replaced with the State model.

In lieu of adopting the State Model ordinance, Miami Dade County has adopted an administrative amendment (which addresses technical amendments) to the Florida Building Code, which has been submitted to the Florida Building Commission. The administrative amendment requires that the County and all its municipalities follow the flood regulations in the FBC, which also incorporates ASCE 24, or their own specific floodplain management ordinance, whichever is more stringent. SFMO staffs have concerns about the procedural efficacy of this approach. Therefore, the SFMO staff strongly encourage the City of Aventura to revise, or repeal and replace its Floodplain Ordinance to coordinate and be consistent with the FBC to ensure that flood building standards meet the minimum or higher standards established within the NFIP.

SFMO staff asked City staff to contact the consultants to further discuss the merits of adopting the model and how the City of Aventura may integrate higher standards into their floodplain ordinance. For technical assistance regarding the model ordinance, communities may contact the SFMO's flood damage

prevention ordinance technical assistance contractor at 1-800-595-0724 or flood.ordinance@em.myflorida.com.

The new state model ordinance was provided to the community at the CAV meeting and can be found on the SFMO's website at:

[http://www.floridadisaster.org/Mitigation/SFMP/lobc\\_resources.htm](http://www.floridadisaster.org/Mitigation/SFMP/lobc_resources.htm)

### **6.1.2. Potential Violations**

As stated in Section 2.7 of this report, all concerns raised by SFMO staff at the CAV meeting were satisfactorily resolved by the community. Therefore no potential violations will be listed.

### **6.2. State Actions**

The SFMO will continue to provide technical assistance, when requested, during the repeal and replacement, or revision, of the City's flood damage prevention ordinance. The SFMO will continue to provide information on training opportunities related to the new code, or for other topics, when requested. The SFMO will also ensure that the City receives information and technical assistance in response to its requests regarding available mitigation grant programs for the eligible minus-rated properties and repetitive loss properties.

ORDINANCE NO. 2013-

AN ORDINANCE OF THE CITY OF AVENTURA, FLORIDA, AMENDING THE CITY CODE OF THE CITY OF AVENTURA BY REVISING DIVISION 2, "FLOOD DAMAGE PREVENTION", OF ARTICLE IV., "FLOODS", OF CHAPTER 30 "ENVIRONMENT" OF THE CITY CODE; ADDING LANGUAGE REGARDING THE INTENT AND PURPOSE; ADDING DEFINITIONS; ADDING A SEVERABILITY CLAUSE; ADDING ADMINISTRATION PROVISIONS AND DELETING PROVISIONS FOR FLOOD HAZARD REDUCTION IN V ZONES; PROVIDING FOR SEVERABILITY; PROVIDING FOR INCLUSION IN THE CODE; PROVIDING AN EFFECTIVE DATE.

**WHEREAS**, the City of Aventura is desirous of amending the City's Flood Damage Prevention provisions to ensure compliance with the National Flood Insurance Program and to ensure compliance with the 2010 Florida Building Code; and

**WHEREAS**, the City Commission has held the required public hearings, duly noticed in accordance with law; and

**WHEREAS**, the City Commission has reviewed the actions set forth in this Ordinance and has determined that such actions are in the best interests of the public health, safety and welfare of its citizens.

**NOW THEREFORE BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF AVENTURA, AS FOLLOWS:**

**Section 1. Findings.** That the foregoing "Whereas" clauses are hereby ratified and incorporated as the legislative intent of this Ordinance.

**Section 2.** Division 2, "Flood Damage Prevention", of Article IV., "Floods" of Chapter 30, "Environment", of the City Code is hereby revised as follows<sup>1</sup>:

"Chapter 30, Environment"

...

"Article IV., Floods"

...

"Division 2 – Flood Damage Prevention"

...

**Section 30-162. - Intent and Purpose**

It is the purpose of this division to promote the public health, safety and general welfare and to minimize public and private losses due to flood conditions in specific areas by provisions designed to:

---

<sup>1</sup> Underlined text indicates proposed additions to the City Code; ~~stricken through~~ text indicates proposed deletions from existing City Code text.

- (1) Restrict or prohibit uses which are dangerous to health, safety and property due to water or erosion hazards, or which result in damaging increases in erosion or in flood heights or velocities;
- (2) Require that uses vulnerable to floods, including facilities which serve such uses, be protected against flood damage at the time of initial construction or substantial improvement;
- (3) Control the alteration of natural floodplains, stream channels, and natural protective barriers which are involved in the accommodation of flood waters;
- (4) Control filling, grading, dredging and other development which may increase erosion or flood damage, and;
- (5) Prevent or regulate the construction of flood barriers which will unnaturally divert flood waters or which may increase flood hazards to other lands.

This ordinance is intended to be administered and enforced in conjunction with the provisions of the Florida Building Code, as amended from time to time.

...

#### **Section 30-164. - Definitions.**

In construing the provisions of this division, where the context will permit and no definition is provided herein, the definitions provided in F.S. Ch. 403, as may be amended from time to time, and in the rules and regulations promulgated thereunder, as may be amended from time to time, shall apply. The following words and phrases when used in this division shall have the meanings ascribed to them in this section.

...

Floodway shall mean the channel of a river or other riverine watercourse and the adjacent land areas that must be reserved in order to discharge the base flood without cumulatively increasing the water surface elevation more than one (1) foot.

...

Highest Adjacent Grade shall mean the highest natural elevation of the ground surface prior to construction next to the proposed walls or foundation of a structure.

...

Start of Construction shall mean the date of issuance for new construction and substantial improvements to existing structures, provided the actual start of construction, repair, reconstruction, rehabilitation, addition, placement, or other improvement is within 180 days of the date of issuance. The actual start of construction means either the first placement of permanent construction of a building (including a manufactured home) on a site, such as the pouring of slab or footings, the installation of piles or the construction of columns. Permanent construction does not include land

preparation (such as clearing, grading or filling), the installation of streets and walkways, excavation for a basement, footings, piers or foundations, the erection of temporary forms or the installation of accessory buildings such as garages or sheds not occupied as dwelling units or not part of the main buildings. For a substantial improvement, the actual start of construction means the first alteration of any wall, ceiling, floor or other structural part of a building, whether or not that alteration affects the external dimensions of the building.

...

### **Section 30-165. - General provisions.**

(a) *Lands to which this division applies.* This division shall apply to all areas of the City.

...

(i) Severability. If any part, section, subsection, paragraph, subparagraph, sentence, phrase, clause, term, or word of this article is declared unconstitutional by the final and valid judgment or decree of any court of competent jurisdiction, this declaration of unconstitutionality or invalidity shall not affect any other part, section, subsection, paragraph, subparagraph, sentence, phrase, clause, term, or word of this article.

### **Section 30-166. - Administration.**

(a) *Designation of local administrator.* ~~The City Manager or his designee is hereby appointed hereby designates the Community Development Director as the Floodplain Administrator to administer and implement the provisions of this division. Whenever the term City Manager is used in this division, it is intended to include any designee. The Floodplain Administrator may delegate performance of certain duties to other employees.~~

...

(1) *Application stage.*

...

e. Description of the extent to which any watercourse, swamp, marsh, lake, or pond will be altered, relocated, or created as result of proposed construction, including evidence that the carrying capacity of any such altered or relocated watercourses will be maintained; and

...

l. In A zones, in the absence of FEMA Base Flood Elevation data and floodway data, other available data may be considered as the basis for elevating residential structures to or above base flood level, and for floodproofing or elevating nonresidential structures to or above base flood level.

m. Within AE zones without a designated floodway, new development shall not be permitted unless it is demonstrated that the cumulative effect of all past and projected development will not increase the base flood elevation by more than one (1) foot.

n. In a regulatory floodway, any encroachment is prohibited which would cause any increase in the base flood level unless hydrologic and hydraulic analyses prove that the proposed encroachment will not increase flood levels during the base flood discharge.

**Section 30-167. - Provisions for flood hazard reduction.**

(a) *General standards.* In all areas of special flood hazard the following provisions are required:

~~...~~  
~~(c) *Standards for coastal high hazard areas (V Zones).* Located within the areas of special flood hazard are areas designated as coastal high hazard areas, which are denoted with a "V" prefix on the FIRM. These areas, called "velocity zones," have special flood hazards associated with wave action, therefore, the following provisions shall apply:~~

~~(1) *Building location.* All buildings shall be located in conformance with the requirements of the State of Florida Coastal Zone Protection Act of 1985.~~

~~(2) *Elevated buildings.* All buildings shall be elevated so that the bottom of the lowest supporting horizontal member (excluding pilings or columns), together with all mechanical and electrical equipment, including duct work, is located no lower than the base flood elevation, with all space below the lowest supporting member open so as not to impede the flow of water. Open lattice work or decorative screening may be permitted for aesthetic purposes only and must be designed to wash away in the event of abnormal wave action and in accordance with section 30-167(c)(8);~~

~~(3) *Piling or column foundations.* All buildings or structures shall be securely anchored on pilings or columns extending vertically below grade a sufficient depth below the zone of potential scour and securely anchored to subsoil strata;~~

~~(4) *Anchoring and connection requirements.* All pile and column foundations and structures attached thereto shall be anchored to resist flotation, collapse, and lateral movement due to the effect of wind and water loads acting simultaneously on all building components. Proper structural anchoring shall include a complete system of adequately sized, galvanized metal connectors securely fastening the various structural subsystems of the building together, from the roofing and ridge down to the pilings, to resist wind damage. Water loading values shall equal or exceed the base flood. Wind loading values shall be in accordance with the Florida Building Code, and any subsequent revisions thereto.~~

~~(5) *Certification of design.* At time of application for a permit, a registered professional engineer or architect shall certify that the design, specifications and plans for construction are in compliance with the provisions contained in section 30-167(c)(2), (3) and (4) of this division, and shall cite the parameters and variables used in developing the design, including wind loading values, water loading values, depth of potential scour zone, and subsoil strata characteristics.~~

~~(6) *Ban on use of structural fill.* There shall be no fill used as structural support. Limited non-compacted fill may be used around the perimeter of a building for landscaping/aesthetic purposes provided the fill will wash out from storm surge, (thereby rendering the building free of obstruction) prior to generating excessive loading forces, ramping effects, or wave deflection. The City Manager shall approve design plans for landscaping/aesthetic fill only after the applicant has provided an analysis by an engineer, architect, and/or soil scientist, which demonstrates that the following factors have been fully considered:~~

~~a. Particle composition of fill material does not have a tendency for excessive natural compaction;~~

- b. ~~Volume and distribution of fill will not cause wave deflection to adjacent properties; and~~
- c. ~~Slope of fill will not cause wave run-up or ramping.~~

~~(7) Protection of sand dunes and mangrove stands. There shall be no alteration of sand dunes or mangrove stands which would increase potential flood damage.~~

~~(8) Enclosures below base flood elevation. Lattice work or decorative screening shall be allowed below the base flood elevation provided they are not part of the structural support of the building and are designed so as to breakaway, under abnormally high tides or wave action, without damage to the structural integrity of the building on which they are to be used. Solid, non-supporting, breakaway walls may also be used, but only for purposes of enclosing and securing access to upper floors (foyer for staircase or elevator) and for secured storage and vehicle parking. The solid breakaway walls shall have a safe design loading resistance of not less than ten and not more than 20 pounds per square foot.~~

~~(9) Use of enclosed areas. If aesthetic lattice work or screening is utilized, such enclosed space shall not be designed to be used for human habitation, but shall be designed to be used only for parking of vehicles, building access, or limited storage of maintenance equipment used in connection with the premises. Areas enclosed by solid, breakaway walls shall be used for building access parking and secured storage only.~~

~~(10) Plans for enclosures. Prior to construction, plans for any buildings that will have lattice work or decorative screening, or solid, breakaway walls must be submitted to the City Manager for approval, and must comply with the standard noted in section 30-167(c)(8). Certification by a registered architect or engineer is required for any breakaway wall designs which do not comply with said standard. Such designs must be certified to collapse as a result of a water load less than that which would occur during the base flood, and to not result in the displacement, collapse, or other structural damage to the rest of the building and foundation system or to adjoining structures. Water and wind loading values shall be those set forth in section 30-167(c)(4) above.~~

~~(11) Restriction on future enclosures. Any alteration, repair, reconstruction or improvement to a structure shall not enclose the space below the lowest floor except as provided for in section 30-167(c)(8),(9).~~

~~(12) Manufactured homes. No manufactured homes or recreational vehicles may be placed in coastal high hazard areas.~~

~~(13) Certification of completed construction. Upon completion of the structure or substantial improvement, a registered professional engineer or architect shall certify that the building was constructed in compliance with the provisions contained in section 30-167(c) of this division, including the approved, certified design specifications provided per section 30-167(c)(5).~~

~~(14) Accessory structures. Accessory structures shall be allowed per section 30-167(b)(5), subject to the following criteria:~~

- ~~a. The structure is located so as not to cause collapse, displacement, or other structural damage to adjacent primary structures during a base flood event;~~
- ~~b. The structure is designed to not provide resistance to the combined effects of wave action and wind during a base flood event, and to break down into small enough pieces so that the resultant debris does not create a serious danger to adjacent primary structures (the safe design loading of the walls shall be not less than ten and no more than 20 pounds per square foot); and~~
- ~~c. The design of the building is certified by a registered professional engineer or architect to comply with said standards.~~

~~(15) Temporary structures. Temporary structures shall be permitted per section 30-167(b)(6).~~

(d) *Standards for Subdivision Proposals*

...

**Section 3. Severability.** That the provisions of this Ordinance are declared to be severable and if any section, sentence, clause or phrase of this Ordinance shall for any reason be held to be invalid or unconstitutional, such decision shall not affect the validity of the remaining sections, sentences, clauses, and phrases of this Ordinance but they shall remain in effect, it being the legislative intent that this Ordinance shall stand notwithstanding the invalidity of any part.

**Section 4. Inclusion in the Code.** That it is the intention of the City Commission and it is hereby ordained that the provisions of this Ordinance shall become and made a part of the City Code of the City of Aventura.

**Section 5. Effective Date.** That this Ordinance shall be effective upon passage by the City Commission on second reading.

The foregoing Ordinance was offered by Commissioner Holzberg, who moved its adoption on first reading. This motion was seconded by Commissioner Joel and upon being put to a vote, the vote was as follows:

Commissioner Enbar Cohen	yes
Commissioner Howard Weinberg	yes
Commissioner Teri Holzberg	yes
Commissioner Billy Joel	yes
Commissioner Luz Urbaz Weinberg	yes
Vice Mayor Michael Stern	yes
Mayor Susan Gottlieb	yes

The foregoing Ordinance was offered by Commissioner \_\_\_\_\_, who moved its adoption on second reading. This motion was seconded by Commissioner \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

Commissioner Enbar Cohen	_____
Commissioner Howard Weinberg	_____
Commissioner Teri Holzberg	_____
Commissioner Billy Joel	_____
Commissioner Luz Urbaz Weinberg	_____
Vice Mayor Michael Stern	_____
Mayor Susan Gottlieb	_____

**PASSED** on first reading this 4<sup>th</sup> day of June, 2013.

**PASSED AND ADOPTED** on second reading this 9<sup>th</sup> day of July, 2013.

\_\_\_\_\_  
Susan Gottlieb, Mayor

ATTEST:

\_\_\_\_\_  
TERESA M. SOROKA, MMC  
CITY CLERK

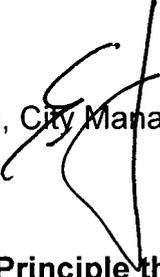
APPROVED AS TO LEGAL SUFFICIENCY:

\_\_\_\_\_  
CITY ATTORNEY

**CITY OF AVENTURA**  
**OFFICE OF THE CITY MANAGER**

**MEMORANDUM**

TO: City Commission

FROM: Eric M. Soroka, ICMA-CM, City Manager 

DATE: June 20, 2013

SUBJECT: **Resolution Adopting in Principle the Capital Improvement Program Document 2013/14 to 2017/18**

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**July 9, 2013 City Commission Meeting Agenda Item 9**

**RECOMMENDATION**

It is recommended that the City Commission adopt the attached Resolution adopting, in principle, subject to annual revision and authorization, the Capital Improvement Program for 2013/14 to 2017/18.

**BACKGROUND**

The 2013/14 to 2017/18 Capital Improvement Program document was reviewed at the June Commission Workshop Meeting.

If you have any questions, please feel free to contact me.

EMS/act

Attachment

CCO1803-13

RESOLUTION NO. 2013-\_\_

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, ACCEPTING AND ADOPTING IN PRINCIPLE, SUBJECT TO ANNUAL REVISION AND AUTHORIZATION, THE CITY OF AVENTURA CAPITAL IMPROVEMENT PROGRAM DOCUMENT FOR FISCAL YEAR 2013/14 TO 2017/18 AUTHORIZING THE CITY MANAGER TO DO ALL THINGS NECESSARY TO CARRY OUT THE AIMS OF THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the Capital Improvement Program document for fiscal years 2013/14 to 2017/18, attached hereto was presented and recommended to the City Commission of the City of Aventura by the City Manager as a long term plan of proposed capital expenditures, the means and methods of financing the projects and an action plan for the implementation of the projects; and

**WHEREAS**, the City Commission recognizes the need to adopt a Capital Improvement Program to address Beautification and Parks, Transportation, Drainage and Infrastructure Improvements, Public Buildings and Facilities, Information Technology and Capital Equipment Purchase and Replacement which represents a commitment by the community toward achievement and maintenance of a desirable high quality of life for all residents; and

**WHEREAS**, the City Commission recognizes the need to formulate a Capital Improvement Program which adopts a sound financing plan; and

**WHEREAS**, the City Commission has reviewed the Capital Improvement Program document at a public meeting of the City Commission and wishes to adopt said document in concept.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF AVENTURA, FLORIDA, THAT:**

**Section 1.** The City Commission hereby accepts and adopts in principle, subject to annual revisions and authorization, the City of Aventura Capital Improvement Program document for fiscal years 2013/14 to 2017/18 attached hereto and incorporated herein as specifically as if set out at length herein.

**Section 2.** The City Manager be and the same is hereby authorized to do all things necessary and expedient in order to carry out the aims of this Resolution.

**Section 3.** This Resolution shall take effect immediately upon adoption.

The foregoing Resolution was offered by Commissioner \_\_\_\_, who moved its adoption. The motion was seconded by Commissioner \_\_\_\_, and upon being put to a vote, the vote was as follows:

Commissioner Enbar Cohen	___
Commissioner Teri Holzberg	___
Commissioner Billy Joel	___
Commissioner Howard Weinberg	___
Commissioner Luz Urbáez Weinberg	___
Vice Mayor Michael Stern	___
Mayor Susan Gottlieb	___

Resolution No. 2013-\_\_  
Page 2

PASSED AND ADOPTED this 9<sup>th</sup> day of July, 2013.

SUSAN GOTTLIEB, MAYOR

ATTEST:

TERESA M. SOROKA, MMC  
CITY CLERK

APPROVED AS TO LEGAL SUFFICIENCY:

CITY ATTORNEY



**City of Aventura**  
**Capital Improvement Program**  
**2013/14 – 2017/18**



# CAPITAL IMPROVEMENT PROGRAM

**2013/14 – 2017/18**



## **CITY OF AVENTURA**

### ***CITY COMMISSION***

---

**Mayor Susan Gottlieb  
Commissioner Enbar Cohen  
Commissioner Teri Holzberg  
Commissioner Billy Joel  
Commissioner Michael Stern  
Commissioner Howard Weinberg  
Commissioner Luz Urbaz Weinberg**

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### ***CITY MANAGER***

**Eric M. Soroka**

---

### ***DEPARTMENT DIRECTORS***

**Weiss Serota Helfman Pastoriza Cole & Boniske, P.A., City Attorney  
Robert M. Sherman, Community Services Director  
Teresa M. Soroka, City Clerk  
Joanne Carr, Community Development Director  
Karen J. Lanke, Information Technology Director  
Steven Steinberg, Police Chief  
Julie Alm, Principal Charter School  
Brian K. Raducci, Finance Director  
Steven Clark, Arts & Cultural Center General Manager**



# City of Aventura

Government Center  
19200 West Country Club Drive  
Aventura, Florida 33180

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Office of the City Manager

June 2013

The Honorable Mayor and  
Members of the City Commission  
City of Aventura  
Aventura, Florida 33180

Enclosed herein is the proposed City of Aventura (the "City") Capital Improvement Program (CIP) for the fiscal period October 1, 2013 through September 30, 2018 and the proposed Capital Budget for the Fiscal period October 1, 2013 through September 30, 2014.

The primary goal of the CIP is to develop a long-term plan of proposed capital expenditures, the means and methods of financing, and a schedule of priorities for implementation. It is important to stress that the CIP is a planning tool to evaluate infrastructure needs of the City as well as the financial capabilities of the City. In order to determine the impact of the CIP on the City's future operating budget, the City Commission and residents will be provided with the benefits of a CIP document which serves as a point of reference and includes an estimated long-term budget plan.

At this point in the City's history, the need for major capital improvement funding has decreased substantially due to a very ambitious schedule of completing major community facilities and infrastructure projects during the past seventeen years since the incorporation of the City. This document represents an update of the CIP that was originally prepared for the five-year cycle of 2012 to 2017. The update process is important for the CIP to become a continuing and ongoing planning/implementation process. The last four years of last year's program were reevaluated in light of unanticipated needs, cost revisions, new project priorities and the financial condition of the City. In addition, the CIP was updated to add new projects in the fifth year (2017/18) to complete the cycle. Projects included within the framework of the program were based on input from Commissioners, staff, City consultants and citizens.

The following represents the significant revisions or modifications to the proposed CIP compared to the prior document:

1. Inclusion of Park Enhancement Package which includes the following improvements based on input from the users of our park system:
  - Install SunPad adjacent to the Splash Pad at Founders Park - \$175,000.
  - Additional shade structure and benches at Waterways Park playground - \$10,000.
  - Replace shade structure with permanent shelter at Waterways Dog Park - \$30,000.
  - Install additional shade structure at Veterans Park - \$20,000.
2. Create Community Garden at Founders South Park - \$100,000
3. Added \$880,000 for new park to be located on NE 188<sup>th</sup> Street.
4. Added Yacht Club Drive and Mystic Point Drive street resurfacing project - \$610,000.
5. Added traffic flow improvements to median on NE 185<sup>th</sup> Street - \$50,000.
6. Added street lights for NE 30 Avenue to coincide with new development - \$300,000.
7. Added \$102,000 to replace Air-conditioning units at ACES and Community Recreation Center.

The proposed 2013 – 2018 CIP includes 30 projects in five (5) functional categories with a total value of \$13,080,876. The following represents the percentage of total funding that each functional category has been allocated: Beautification & Parks Facilities (12%), Transportation, Drainage and Infrastructure Improvements (38%), Capital Equipment Purchase and Replacement (25%), Information/Communication Technology (21%) and Public Buildings and Facilities Improvements (1%).

Major emphasis was placed on the following projects:

Road Resurfacing	\$3,050,000
Park Improvements	\$1,579,500
Street Lighting Upgrades	1,300,000
Stormwater Drainage Improvements	1,000,000
Air Conditioning Unit Replacements	102,000
Traffic safety and Flow Improvements	50,000

The document contains a detailed funding plan that forecasts revenues necessary to fund both the CIP and the operating budgets over the next five (5) years. The proposed funding plan is based on the assumption that operating expenditures can be maintained at certain percentage increases and revenues grow at specified levels. The plan is based on conservative estimates.

A large portion of the proceeds acquired from the selling the City owned property on Biscayne Boulevard this year will be utilized to fund \$1,000,000 of park improvements included in the CIP.

I am proud of the many accomplishments and the support the City Commission and residents have shown in the implementation of the capital projects since the incorporation of the City. Our beautification projects, park and open space additions, Government Center, Community Recreation Center, Charter School, Arts & Cultural Center, transportation improvements and many other community enhancements continue to exhibit our commitment to excellence and professionalism. This document serves many purposes. Importantly it serves as an aid to the residents in providing a better understanding of the City's long-term capital needs and how the City intends to meet these demands. It also details our continuing effort to address the needs and concerns of our citizens while making prudent financial decisions which contribute to the City's long-term financial health.

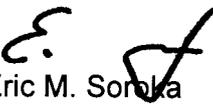
The preparation and formulation of this document could not have been accomplished without the dedicated efforts of all Department Directors and their staff. Their professional efforts have assisted in the preparation of this important planning program.

I request and recommend that you take the following actions regarding the proposed 2013 - 2018 Capital Improvement Program:

1. Hold a workshop meeting to review the CIP document in June.
2. Transmit copies of the CIP summary document to the public.
3. Hold a public hearing to conceptually adopt the final CIP document, by resolution, for implementation.

All questions relating to the CIP should be referred to my attention.

Respectfully submitted,

  
Eric M. Soroka  
City Manager

*CAPITAL IMPROVEMENT PROGRAM*  
2013 – 2018  
HIGHLIGHTS

- Road maintenance projects that total \$3,050,000 to resurface asphalt and enhance safety are included for Country Club Drive, NE 207<sup>th</sup> Street, NE 213<sup>th</sup> Street, Biscayne Lake Gardens, NE 27<sup>th</sup> Avenue, NE 28<sup>th</sup> Court, NE 30<sup>th</sup> Avenue NE 209<sup>th</sup> Street, Yacht Club Drive and Mystic Point Drive.
- Provides for improvements to Founders Park, Veterans Park, Waterways Park and Waterways Dog Park in the amount of \$647,000 to address upgrades requested by the users of the facilities and maintenance requirements.
- Includes \$50,000 for modifications to the median on NE 185<sup>th</sup> Street to improve traffic flow.
- Utilizes a stormwater utility program to maintain drainage systems throughout the City. A total of \$1,000,000 has been earmarked during the five-year period.
- Funds development of a 1.5 acre new park planned on NE 188<sup>th</sup> Street at a cost of \$880,000.
- Provides funding in the amount of \$1,000,000 to complete, the street lighting upgrade project along the eastside of Biscayne Boulevard and \$300,000 for new street lights on NE 30<sup>th</sup> Avenue.
- Provides the necessary equipment to continue to provide high quality and effective police services.
- Continues the implementation of technology improvements and management information systems to enhance the productivity and efficiency of City operations.
- Ensures that the tools of production, vehicles, equipment and technology, are available for City operations.

# CAPITAL IMPROVEMENT PROGRAM

2013 - 2018

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## INTRODUCTION



## **INTRODUCTION**

This section describes what a Capital Improvement Program (CIP) is and the process for developing the City of Aventura (the "City") Capital Improvement Program and Capital Budget. This introduction also explains how to locate a specific project in this document.

### **PURPOSE OF THE CAPITAL IMPROVEMENT PROGRAM**

The purpose of the CIP is to establish a long term plan of proposed capital expenditures, the means and methods of financing, and a schedule of priorities for implementation. In order to determine the impact on the City's operating budget, debt service and the general trend of future expenditures, the City Commission will be provided with the advantage of a CIP document as a point of reference and estimated long-term budget plan. In accordance with the State's Growth Management Act, the City is required to undergo this process in order to meet the needs of its Comprehensive Plan.

The CIP is an official statement of public policy regarding long-range capital development within the City. A capital improvement is defined as a capital expenditure of \$5,000 or more, resulting in the acquisition, improvement or addition to fixed assets in the form of land, buildings or improvements, more or less permanent in character, and durable equipment with a life expectancy of more than one (1) year. In addition, equipment that has a value of \$5,000 or less is also included in this document for budgetary purposes.

The CIP lists proposed capital projects to be undertaken, the year in which they will be started, the amount expected to be expended in each year and the method of financing these projects. Based on the CIP, a department's capital outlay portion of the annual Operating Budget will be formulated for that particular year. The CIP document also communicates to the citizens, businesses and interested parties the City's capital priorities and plan for implementing projects.

The five-year CIP is updated annually to add new projects in the fifth year, to re-evaluate the program and project priorities in light of unanticipated needs, and to revise recommendations to take account of new requirements and new sources of funding. Capital Improvement programming thus becomes a continuing part of the City's budgeting and management procedures.

The annual capital programming process provides the following benefits:

1. The CIP is a tool for implementing the City's Comprehensive Plan.
2. The CIP process provides a mechanism for coordinating among projects with respect to function, location, and timing.

3. The yearly evaluation of project priorities ensures that the most crucial projects are developed first.
4. The CIP process facilitates long-range financial planning by matching estimated revenue against capital needs, establishing capital expenditures and identifying the need for municipal borrowing and indebtedness within a sound long-range fiscal framework. The sound fiscal policy that results from this process will have a positive impact on the City's bond rating.
5. The impact of capital projects on the City's operating budget can be projected.
6. The CIP serves as a source of information about the City's development and capital expenditures plan for the public, City operating departments and the City Commission.

#### **LEGAL AUTHORITY**

A capital programming process to support the comprehensive plan is required by the Local Government Comprehensive Planning and Land Development Regulations, incorporated as Chapter 163, Florida Statutes.

#### **DEVELOPMENT OF THE CAPITAL IMPROVEMENT PROGRAM**

The City's capital programming process began in December when operating departments were required to prepare requests for all proposed capital projects anticipated during the period of 2013 - 2018. A CIP Preparation Manual and related forms were distributed to all departments for this purpose.

In February, departmental prioritized project requests were submitted to the City Manager's Office. Department Directors were asked to justify projects in terms of benefits derived, necessity to health, safety and welfare of the City, enhancement to City plans and policies, need of residents and funding. Projects were prioritized on the basis of Urgency, Necessity, Desirability, and Deferrability.

The City Manager reviewed departmental requests and conducted individual meetings with Department Directors. The departmental requests were prioritized and the five-year schedule of projects was compiled into document form by the City Manager. The methods of financing and revenue sources were then prepared by the Finance Director and City Manager and were incorporated into the CIP document. At this point, the proposed CIP is submitted to the City Commission and public for review.

In order to facilitate public involvement, public hearings and community meetings will be held to unveil and review the CIP document prior to the adoption of a Resolution approving the CIP in principle.

**CAPITAL IMPROVEMENT PROGRAM POLICIES**

1. Annually, the City will prepare a five-year capital improvement program analyzing all anticipated capital expenditures and identifying associated funding sources. Future capital expenditures necessitated by changes in population, changes in development, growth, redevelopment or changes in economic base will be calculated and included in the Capital update process.
2. The City will perform all capital improvements in accordance with an adopted CIP.
3. The classification of items as capital or operating will be determined by two criteria - cost and frequency. Generally, a capital project has a "useful life" of more than one (1) year and a value of \$5,000 or more. In addition, equipment that has a value of \$5,000 or less is also included in the document for budgetary purposes.
4. The City will coordinate development of the capital improvement budget with the development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in the operating forecasts.
5. The first year of the five-year capital improvement program will be used as the basis for formal fiscal year appropriations during the annual budget process.
6. The City will maintain all of its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.
7. The City will identify the estimated cost of capital projects and prepare a funding projection that considers revenues and operating costs to be included in the Capital Improvement Program document that is submitted to the City Commission for approval.
8. The City will determine the most appropriate financing method for all new projects.
9. If appropriate, the City will attempt to maintain a mixed policy of pay-as-you-go and borrowing against future revenues for financing capital projects.
10. The City will maintain ongoing maintenance schedules relating to road, sidewalk and drainage system improvements.
11. The City will address and prioritize infrastructure needs on the basis of protecting the health, safety and welfare of the community.
12. A CIP preparation calendar shall be established and adhered to.
13. Capital projects will conform to the City's Comprehensive Plan.
14. Long-term borrowing will not be used to fund current operations or normal maintenance.
15. The City will strive to maintain an unreserved General Fund Fund Balance at a level not less than 10% of the annual General Fund revenue.

16. If new project appropriation needs are identified at an interim period during the fiscal year, the funding sources will be identified and mid-year budget amendments will be utilized to provide formal budgetary authority. In addition budget amendments may be utilized to increase appropriations for specific capital projects.

### **PREPARING THE CAPITAL BUDGET**

The most important year of the schedule of projects is the first year. It is called the Capital Budget and is adopted separately from the five-year program as part of the annual budget review process.

Based on the CIP, each department's capital outlay portion will be formulated for that particular year. Each year the CIP will be revised and another year will be added to complete the cycle. Capital Improvement Programming thus becomes a continuing part of the City's budget and management process.

The Capital Budget is distinct from the Operating Budget. The Capital Budget authorizes capital expenditures, while the Operating Budget authorizes the expenditure of funds for employee salaries, supplies and materials.

Through the City's amendment process, changes can be made to the adopted Capital Budget during the fiscal year. A request for amendment is generated by an operating department based on an urgent need for new capital project or for additional funding for a previously approved project. The request is reviewed by the Finance Director and City Manager and, if approved by the City Manager, a budget amendment is presented to the City Commission.

### **LOCATING A SPECIFIC CAPITAL PROJECT**

The Capital Improvement Program is divided into five (5) program areas as follows:

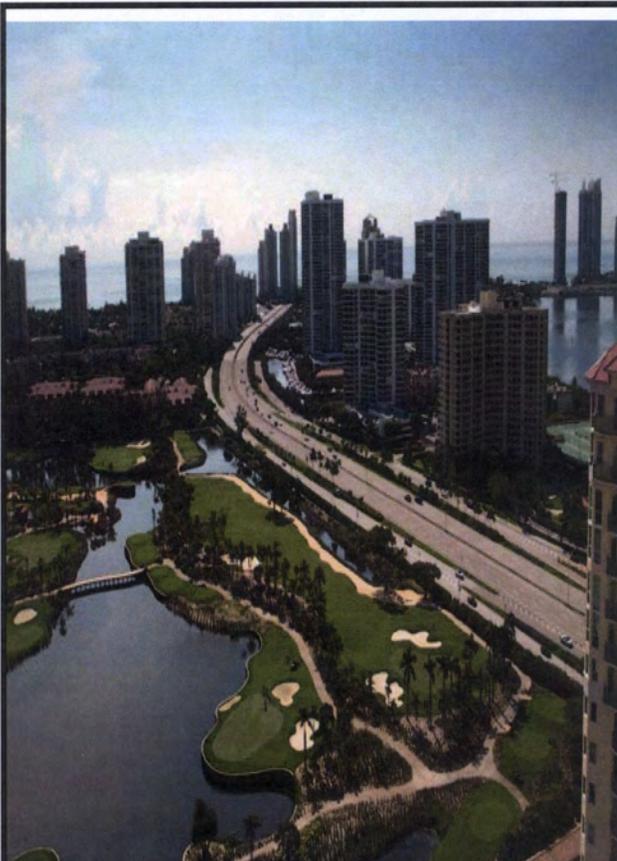
- Beautification and Parks (BP)
- Transportation, Drainage and Infrastructure Improvements (TDI)
- Public Buildings and Facilities (PBF)
- Information/Communications Technology (ICT)
- Capital Equipment Purchases & Replacement (CE)

Each project in the Capital Improvement Program has a unique project number. This project number appears at the beginning of the individual project descriptions and the Summary by Year tables. The first digit refers to functional category priority number assigned by the City Manager. The final digits outline the individual department requesting the project. For example, project TDI-1-CS is Transportation, Drainage and Infrastructure Improvements project number one which was requested by the Community Services Department.

**READING THE PROGRAM SCHEDULES**

Detailed information about each capital project is presented in the section titled "Capital Improvement Program Project Descriptions and Funding Schedules." The section is arranged by program area and functional category and includes a description of each project and the funding schedules. Project timetables for each functional category are indicated in the Summary by Year tables.

The funding schedules are based on the funding needed to complete an individual project. A project's funding may continue for several years depending on the development timetable. Each program has a separate Funding Plan Table that outlines the revenue sources proposed to fund project expenditures.



# OVERVIEW



**OVERVIEW OF RECOMMENDED PROJECTS**

**SUMMARY OF RECOMMENDED PROJECTS**

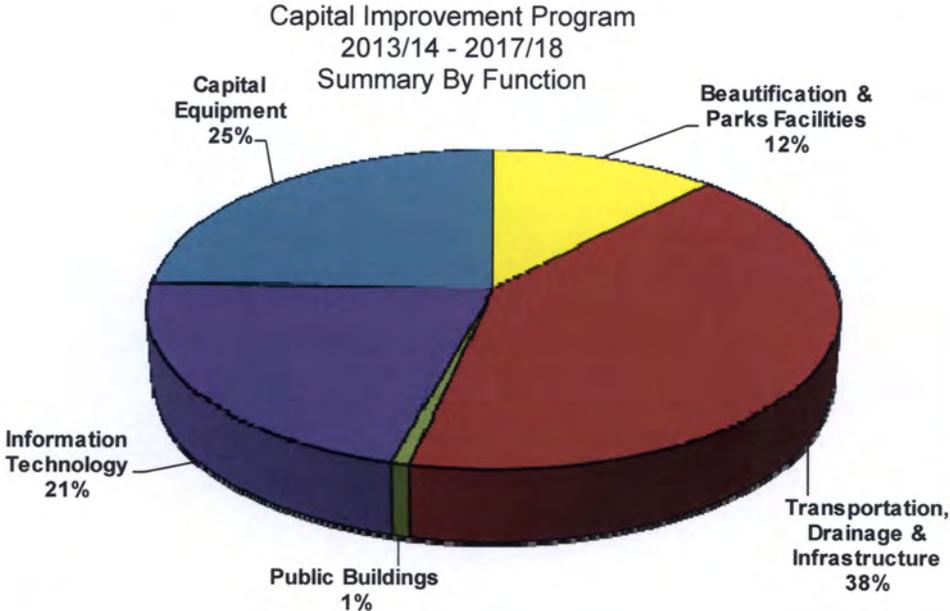
The proposed 2013 – 2018 CIP includes 30 projects in five (5) functional categories with a total value of \$13,080,876. The following represents the percentage of total funding that each functional category has been allocated: Beautification & Parks Facilities (12%), Transportation, Drainage and Infrastructure Improvements (38%), Capital Equipment Purchase and Replacement (25%), Information/Communication Technology (21%) and Public Buildings and Facilities Improvements (1%).

**SUMMARY OF MAJOR PROGRAMS**

The following table presents a summarized breakdown of the costs of the various projects recommended for funding categorized by major function for each of the five (5) years covered by the CIP.

Table 1

Program	2013/14	2014/15	2015/16	2016/17	2017/18	TOTAL
Beautification & Parks Facilities	\$ 409,000	\$ 121,500	\$ 821,000	\$ 39,000	\$ 189,000	\$ 1,579,500
Transportation, Drainage & Infrastructure	2,135,000	915,000	810,000	730,000	810,000	5,400,000
Public Buildings & Facilities	-	-	30,000	30,000	42,000	102,000
Information/Communication Technology	571,800	536,100	470,400	517,050	699,500	2,794,850
Capital Equipment	670,100	668,900	622,950	681,176	561,400	3,204,526
Totals	\$ 3,785,900	\$ 2,241,500	\$ 2,754,350	\$ 1,997,226	\$ 2,301,900	\$ 13,080,876



**SUMMARY OF PROPOSED APPROPRIATIONS BY FUNDING SOURCE**

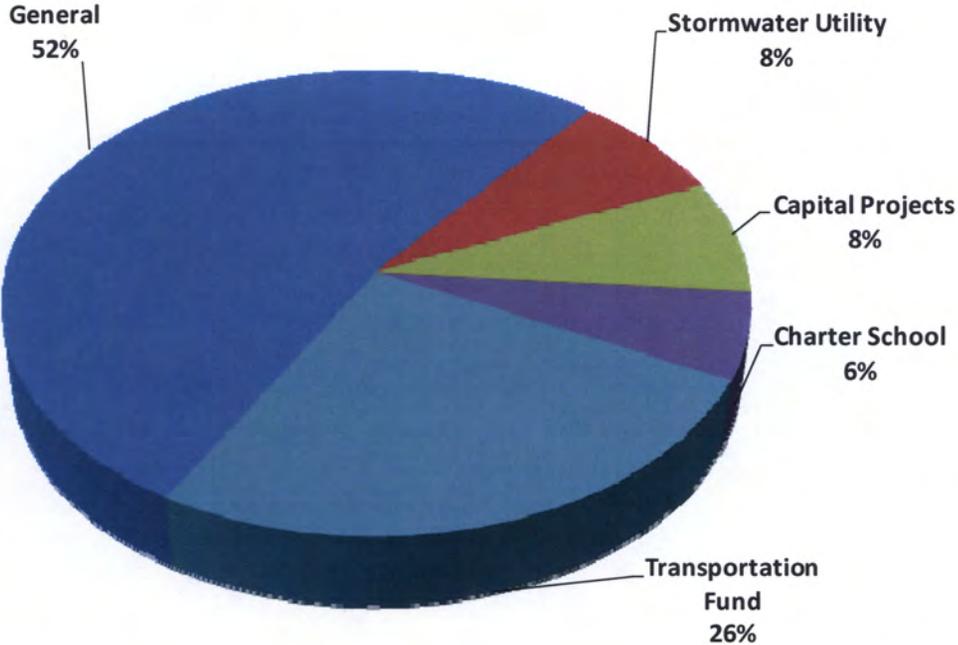
The following table reflects the distribution of all proposed projects to the funding source or mechanism, which is appropriate for funding the projects for each of the five (5) years of the program.

Table 2  
 Capital Improvement Program  
 2013/14 - 2017/18  
 Summary By funding Source

Funding Source	2013/14	2014/15	2015/16	2016/17	2017/18	TOTAL
General	\$ 2,255,400	\$ 1,105,000	\$ 1,104,850	\$ 1,095,226	\$ 1,321,400	\$ 6,881,876
Stormwater Utility	200,000	200,000	200,000	200,000	200,000	1,000,000
Capital Projects Fund	235,000	80,000	700,000	0	0	1,015,000
Charter School	160,500	141,500	139,500	172,000	170,500	784,000
Transportation Fund	935,000	715,000	610,000	530,000	610,000	3,400,000
	\$ 3,785,900	\$ 2,241,500	\$ 2,754,350	\$ 1,997,226	\$ 2,301,900	\$ 13,080,876

The proposed funding plan involves a commitment to “pay-as-you-go” annual appropriations established in yearly budgets and does not include additional long term debt.

Funding Source Summary

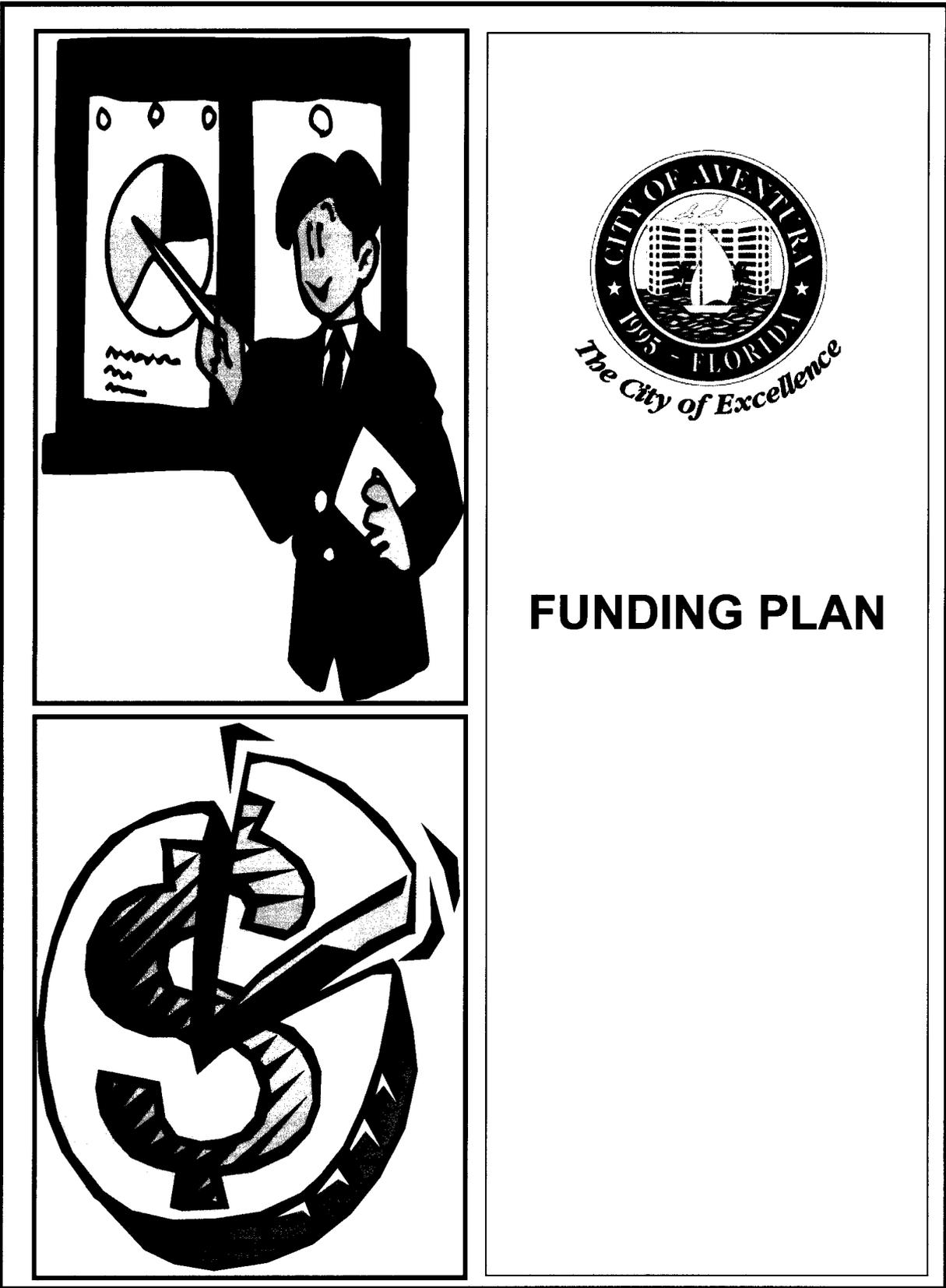


**SUMMARY OF PROJECTS BY LOCATION AND YEAR**

The following outlines the major projects by location and the year they are proposed to be funded:

Table 3  
 Capital Improvement Program  
 2013/14 - 2017/18  
 Summary By Location

Location	Transportation Improvements	Park Improve
Founders Park Improvements		2013-2017
Waterways and Dog Park Improvements		2013/14
Veterans Park Improvements		2013 & 2017
Biscayne Boulevard Street lighting	2013/14	
Country Club Drive	2013/14	
Biscayne Lake Gardens	2014/15	
NE 207 <sup>th</sup> Street	2014/15	
NE 188 <sup>th</sup> Street Park Improvements		2015/16
NE 185 <sup>th</sup> Street Traffic Flow Improve	2015/16	
NE 213 <sup>th</sup> Street		
NE 27 <sup>th</sup> Avenue	2016/17	
NE 210 <sup>th</sup> Street NE 28 <sup>th</sup> Court	2016/17	
NE 30 <sup>th</sup> Avenue	2016/17	
NE 209 <sup>th</sup>	2016/17	
Yacht Club Drive	2017/18	
Mystic Point Drive	2017/18	



# FUNDING PLAN

## **FUNDING PLAN**

### **INTRODUCTION**

In order for a CIP to be an effective management planning tool, the program must include not only a compilation of major capital needs and their costs but also a financing plan for the entire life of the program. This financing plan must include an analysis of the available resources which will be used to fund not only the CIP itself but the required operating expenses and debt service requirements of the City.

In order to ensure that the financing plan is complete in every respect, the plan formulation process must include:

1. A projection of revenues and resources which will be available to fund operating and capital expenditures during the life of the CIP.
2. A projection of future years' operating expenditure levels which will be required to provide ongoing services to City residents.
3. Once the CIP projects have been evaluated, a determination is made of the projects to be funded and the timing of the cash outflow for each project. The information is then tabulated to determine the amounts required to fund the CIP for each year.
4. From the information obtained in 1 through 3 above, the additional resources required to fund the CIP will be determined and a decision will be made on whether the program is to be financed by the issuance of debt, on a pay-as-you-go basis or some combination of the two (2).

The financing plan prepared in such a manner will be as accurate as possible and should be an informative document to all City residents. However, due to the uncertainty involved in projecting operating cost increases, the community's desire for service increases and the inflow of resources over a five-year period, the financing plan presented should be viewed as a theoretical framework to be adjusted each year based on the most recent information available at that time. This will be accomplished by updating the financing plan each year, adopting operating and capital budgets, and ordinances to implement fee structures which will be required to fund the program each year.

### **DEBT VS PAY-AS-YOU-GO FINANCING**

Debt financing through the issuance of long term bonds is most appropriate when:

1. There are a small number of relatively large dollar value projects.
2. Larger projects cannot be broken into segments and the costs distributed over a longer time frame without impairing the usefulness of the project.

3. The projects are non-recurring.
4. Assets acquired have a relatively long useful life which equals or exceeds the life of the debt.

Through long-term bond financing, the costs of a project having a long useful life can be shared by future residents who will benefit from the projects.

In contrast, pay-as-you-go financing is most appropriate for a CIP which includes:

1. A large number of projects having a relatively small dollar value.
2. Projects which can be broken into phases with a portion completed each year without impairing the overall effectiveness of the project.
3. Projects which are of a recurring nature.
4. Projects where the assets acquired will have relatively short useful lives.

The primary advantage of pay-as-you-go financing is that the interest costs and costs of bringing a bond issue to market can be avoided. However, if inappropriately used, this financing plan may cause tax rates and fee structures to increase suddenly and may result in current residents paying a greater portion of projects which benefit future residents.

In summary, the choice of the appropriate financing plan will be contingent upon an analysis of the projects to be included in a CIP.

#### **REQUIRED SEPARATION OF FUNDING SOURCES**

In order to comply with accepted governmental accounting practices and to ensure compliance with City Codes and any related Bond Indentures, the analysis and financing plan contained herein will be presented within their respective funds. Projects funded on a pay-as-you-go basis will directly relate to the Capital Fund Budget from where the source of funding is derived. Each of these Budgets will appear in the Annual Operating and Capital Improvement Budget, which is adopted each year. Those funds are currently represented as follows:

1. General Fund
2. Transportation and Street Maintenance Fund
3. Charter School Fund
4. Capital Projects Fund
5. Stormwater Utility Fund

In accordance with accounting, legal and internal revenue requirements, all projects to be completed with the proceeds received from the sale of Bonds or loans will be accounted for in a Capital Construction Fund or Stormwater Utility Fund. In addition, capital outlay for the Charter School is included in a separate Budget adopted by the City Commission.

**SUMMARY OF FINANCING PLAN MODEL**

Detailed funding plans for individual funds of the City are enclosed herein in the following sections. The following represents an overview of the major points of the recommended funding plan:

1. Utilize "pay-as-you-go" financing through annual appropriations to fund the total five year amount of \$13,080,876. No additional debt is recommended.
2. Adjusts property tax revenues based on projected conservative growth in assessments.

**PROPOSED FINANCING PLAN**  
**GENERAL FUND**

After evaluating the nature of the various projects that are included in the City's General CIP, it was decided that pay-as-you-go would be most appropriate for funding the program.

**FINANCING PLAN TABLES**

Based on this decision, the analysis which follows is aimed at developing a financing plan which will allow the City to fund General Government Services operating expenditures and all projects recommended for funding in the General CIP for each year of the program.

*Table 1* presents a five-year projection of resources which will be available for General Government Services. Unless shown by an asterisk (\*), the amount projected for each revenue is based on the tax rate or fee structure in effect during the 2012/13 fiscal year. Revenue descriptions followed by an asterisk (\*) were computed based on a projected increase in the rate structure as discussed in the assumption of projections.

*Table 2* presents a five-year projection of required operating expenses for General Government Services which utilize the cost data as outlined in the assumption of projections.

*Table 3* is a recap of resources available to fund the General CIP based on projected revenues and expenditures and the proposed Capital Improvement Program appropriations for the five (5) years of the program. Please note that this analysis assumes that all available resources not needed to fund current operating expenditures will be transferred to the CIP Fund and that any balance in the CIP Fund will remain in the CIP. Through this process, the City will be able to accumulate a reserve which would be used to fund unexpected capital outlays or to fund future years' programs.

**TABLE 1**  
**PROJECTION OF RESOURCES AVAILABLE FOR GENERAL GOVERNMENT SERVICES**

	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
<b>CURRENT YEAR REVENUES AVAILABLE FOR GENERAL GOVERNMENT SERVICES</b>						
AD VALOREM TAXES	\$12,350,495	\$12,812,525	\$13,196,901	\$13,592,808	\$14,068,556	\$14,560,956 (a)
FPL FRANCHISE FEES	2,300,000	2,600,000	2,652,000	2,705,040	2,759,141	2,814,324 (b)
FRANCHISE FEES	480,000	500,000	515,000	530,450	546,364	562,754 (c)
UTILITY TAXES	7,433,505	7,630,000	7,858,900	8,094,667	8,337,507	8,587,632 (d)
SECTION 186 PREMIUM TAX	250,000	268,000	268,000	268,000	268,000	268,000
CITY BUSINESS LICENSES TAX	772,000	840,000	848,400	856,884	865,453	874,107 (e)
BUILDING RELATED REVENUE	1,487,500	1,501,500	1,451,500	1,401,500	1,351,500	900,000 (f)
STATE SHARED REVENUES-UNRESTRICTED	416,677	487,679	502,309	517,379	532,900	548,887 (g)
HALF CENT SALES TAX	2,200,000	2,300,000	2,380,500	2,463,818	2,550,051	2,639,303 (h)
CHARGES FOR SERVICES	1,856,500	1,970,200	2,039,157	2,110,527	2,184,396	2,260,850 (i)
FINES AND FORFEITURES	1,457,000	1,632,000	1,680,960	1,731,389	1,783,330	1,836,830 (j)
MISC. REVENUES	37,000	41,000	41,000	41,000	41,000	41,000
INTEREST ON INVESTMENTS	125,000	125,000	200,000	250,000	275,000	300,000
COUNTY BUSINESS TAX	45,000	45,000	45,000	45,000	45,000	45,000
<b>TOTAL CURRENT YEAR REVENUES</b>	<b>\$31,210,677</b>	<b>\$32,752,904</b>	<b>\$33,679,627</b>	<b>\$34,608,461</b>	<b>\$35,608,198</b>	<b>\$36,239,643</b>
TRANSFERS FROM E911 FUND	8,000	30,000	31,050	32,137	33,262	34,426
TRANSFERS FROM SCHOOL FUND	-	-	30,000	30,000	30,000	30,000
<b>TOTAL AVAILABLE</b>	<b>\$ 31,218,677</b>	<b>\$ 32,782,904</b>	<b>\$ 33,740,677</b>	<b>\$ 34,670,598</b>	<b>\$ 35,671,459</b>	<b>\$ 36,304,069</b>

**NOTES TO ASSUMPTION OF PROJECTIONS**

- (a) Ad Valorem Tax revenues are estimated to grow at the rate of 3.7% in 2013/14 and then 3.2% to 3.5% in future years.
- (b) FPL Franchise Fees from Dade County will grow at the rate of 2% per year.
- (c) Franchise fees will grow at the rate of 3% per year.
- (d) Utility taxes will grow at the rate of 3% per year.
- (e) Business License Tax will grow at the rate of 1.0% per year.
- (f) Building related revenues will decrease over the 5 year period.
- (g) State shared revenues will grow at the rate of 3% per year.
- (h) Half-cent sales tax will grow at the rate 3.5% per year.
- (i) Charges for services will grow at the rate of 3.5% per year.
- (j) Fines & forfeitures will grow at the rate of 3% per year.

TABLE 2

PROJECTION OF OPERATING EXPENDITURES FOR GENERAL GOVERNMENT SERVICES

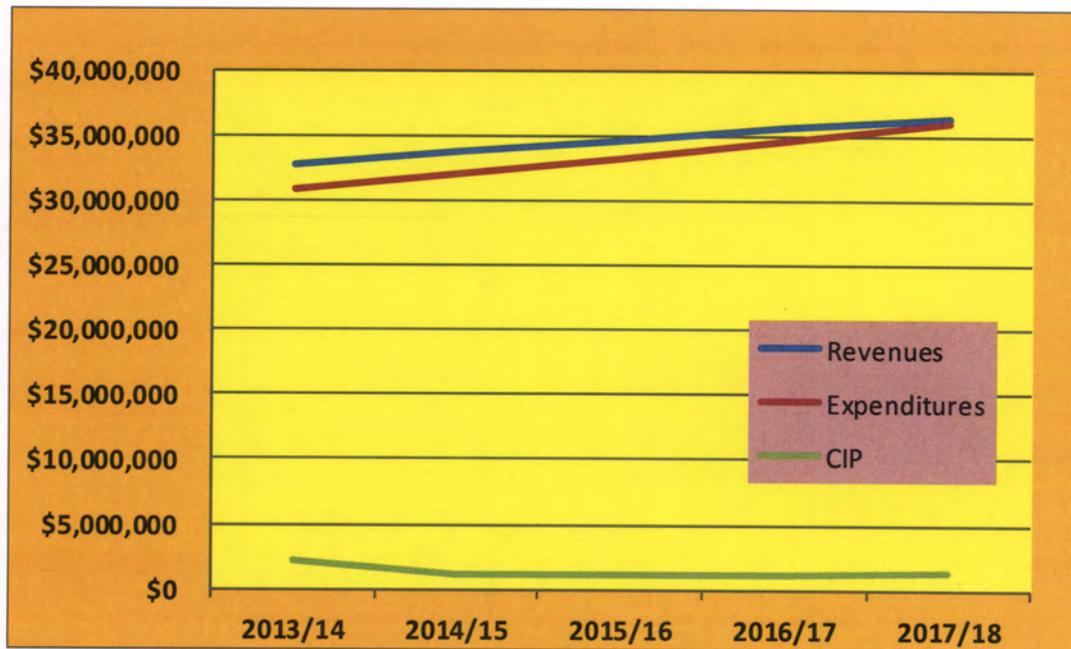
DEPARTMENT	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
City Commission	\$ 123,068	\$ 124,140	\$ 126,623	\$ 130,421	\$ 134,334	\$ 138,364
Office of the City Manager	910,770	790,499	822,119	855,004	889,204	924,772
Legal	270,000	270,000	270,000	270,000	270,000	270,000
City Clerk	299,921	282,645	316,777	332,616	365,899	391,512
Finance	814,017	963,657	1,011,840	1,062,432	1,115,553	1,171,331
Information Technology	929,205	937,950	980,158	1,029,165.64	1,080,624	1,134,655
Public Safety	16,335,830	16,905,672	17,666,427	18,461,416	19,292,180	20,160,328
Arts & Cultural Center	673,590	693,793	725,014	757,639	791,733	827,361
Community Development	1,664,314	1,893,791	1,938,481	1,960,405	2,008,425	2,088,762
Community Services	4,156,509	4,303,815	4,475,968	4,655,006	4,841,207	5,034,855
Non - Departmental	1,420,556	1,500,200	1,450,000	1,508,000	1,568,320	1,631,053
TOTAL PROJECTED OPERATING EXPENDITURES GENERAL GOVERNMENTAL SERVICES	<u>\$ 27,597,780</u>	<u>\$ 28,666,162</u>	<u>\$ 29,783,406</u>	<u>\$ 31,022,105</u>	<u>\$ 32,357,479</u>	<u>\$ 33,772,993</u>
TOTAL PROJECTED DEBT SERVICE REQUIREMENTS Transfers	2,205,882	2,221,190	2,220,979	2,220,979	2,220,979	2,220,979
TOTAL PROJECTED EXPENDITURES	<u>\$ 29,803,662</u>	<u>\$ 30,887,352</u>	<u>\$ 32,004,385</u>	<u>\$ 33,243,084</u>	<u>\$ 34,578,458</u>	<u>\$ 35,993,972</u>

**NOTES TO ASSUMPTION OF PROJECTIONS**

Operating expenditures will increase 3.9% in 2013/14 and up to 4.4% each year thereafter.

**TABLE 3  
 RECAP OF AVAILABLE RESOURCES vs PROPOSED APPROPRIATIONS  
 GENERAL FUND CAPITAL IMPROVEMENT PROGRAM**

	2013/14	2014/15	2015/16	2016/17	2017/18
TOTAL PROJECTED AVAILABLE RESOURCES	\$32,782,904	\$33,766,302	\$34,696,992	\$35,698,777	\$36,332,343
PROJECTED OPERATING EXPENDITURES	28,666,162	29,783,406	31,022,105	32,357,479	33,772,993
DEBT SERVICE REQUIREMENTS	2,221,190	2,220,979	2,220,979	2,220,979	2,220,979
SUBTOTAL - EXPENDITURES	30,887,352	32,004,385	33,243,084	34,578,458	35,993,972
BALANCE	1,895,552	1,761,917	1,453,907	1,120,319	338,370
Less CIP APPROPRIATIONS	2,255,400	1,105,000	1,104,850	1,095,226	1,321,400
AMOUNT NEEDED FROM CIP RESERVE OR NEW REVENUES	\$ (359,848)	\$ 656,917	\$ 349,057	\$ 25,093	\$ (983,030)



**PROPOSED FINANCING PLAN  
TRANSPORTATION FUND**

This fund was established to account for restricted revenues and expenditures which by State Statute and County Transit System Surtax Ordinance are designated for transportation enhancements, street maintenance and construction costs. This table reflects the anticipated revenues available and the proposed appropriations.

**TABLE 4  
TRANSPORTATION AND STREET MAINTENANCE FUND  
RECAP OF AVAILABLE RESOURCES AND PROPOSED APPROPRIATIONS  
SUMMARY BY YEAR**

	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
<b>REVENUES</b>						
LOCAL OPTION GAS TAX	\$ 450,000	\$ 505,000	\$ 505,000	\$ 505,000	\$ 505,000	\$ 505,000
INTEREST EARNINGS	500	500	500	500	500	500
STATE SHARED REVENUES-RESTRICTED	155,250	170,000	170,000	170,000	170,000	170,000
CARRYOVER	59,150	200,000	165,500	313,500	527,275	780,020
COUNTY TRANSIT SYSTEM SURTAX	975,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
<b>TOTAL REVENUES</b>	<b>\$1,639,900</b>	<b>\$1,925,500</b>	<b>\$1,891,000</b>	<b>\$ 2,039,000</b>	<b>\$2,252,775</b>	<b>\$2,505,520</b>
<b>EXPENDITURES</b>						
Maintenance Operating Expenditures	\$ 410,000	\$ 450,000	\$ 472,500	\$ 496,125	\$ 520,931	\$ 546,978
Transit Services	375,000	375,000	390,000	405,600	421,824	438,697
<b>TOTAL EXPENDITURES</b>	<b>\$ 785,000</b>	<b>\$ 825,000</b>	<b>\$ 862,500</b>	<b>\$ 901,725</b>	<b>\$ 942,755</b>	<b>\$ 985,675</b>
<b>Total For Capital</b>	<b>854,900</b>	<b>1,100,500</b>	<b>1,028,500</b>	<b>1,137,275</b>	<b>1,310,020</b>	<b>1,519,845</b>
<b>CAPITAL EXPENDITURES</b>						
Project Title	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
Street Lighting	\$ 100,000	\$ -	\$ 50,000	\$ 250,000	\$ -	\$ -
Traffic Safety	-	50,000	-	-	-	-
Road Resurfacing Program	685,000	885,000	665,000	360,000	530,000	610,000
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 785,000</b>	<b>\$ 935,000</b>	<b>\$ 715,000</b>	<b>\$ 610,000</b>	<b>\$ 530,000</b>	<b>\$ 610,000</b>
<b>Reserves</b>	<b>\$ 200,000</b>	<b>\$ 165,500</b>	<b>\$ 313,500</b>	<b>\$ 527,275</b>	<b>\$ 780,020</b>	<b>\$ 909,845</b>

**PROPOSED FINANCING PLAN  
STORMWATER UTILITY FUND**

The City is responsible for stormwater management activities within its corporate boundaries.

In order to address deficiencies and develop an ongoing maintenance program, a Stormwater Utility Fund was created. The Fund generates revenues for stormwater management costs, permitting, maintenance and capital improvements from a source other than the General Fund, gas taxes or ad valorem taxes. The Utility relies on user fees charged to residents and businesses for generating revenues.

Table 5 reflects the anticipated revenues available and the proposed appropriations for the Stormwater Utility Fund for the five-year period.

A total of \$1,000,000 worth of stormwater drainage projects will be completed during the five-year period. The monthly rate charged to users per unit was \$2.50 for 2012/13. It is not recommended that the fee be increased during the next five (5) years.

**TABLE 5  
RECAP OF AVAILABLE RESOURCES vs PROPOSED APPROPRIATIONS  
STORMWATER UTILITY FUND**

	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
<b>Revenues:</b>						
Stormwater Utility Billings (1)	\$844,000	\$880,000	\$880,000	\$880,000	\$880,000	\$880,000
Carry Over of Surplus	-	-	145,000	268,600	369,944	448,142
	<u>\$ 844,000</u>	<u>\$ 880,000</u>	<u>\$ 1,025,000</u>	<u>\$ 1,148,600</u>	<u>\$ 1,249,944</u>	<u>\$ 1,328,142</u>
<b>Operating Expenses: (2)</b>	515,000	535,000	556,400	578,656	601,802	625,874
<b>Available for CIP &amp; Debt Service</b>	<u>\$ 329,000</u>	<u>\$ 345,000</u>	<u>\$ 468,600</u>	<u>\$ 569,944</u>	<u>\$ 648,142</u>	<u>\$ 702,267</u>
<b>Annual CIP Expenditures:</b>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
<b>Annual Surplus/(Deficit):</b>	<u>\$ 129,000</u>	<u>\$ 145,000</u>	<u>\$ 268,600</u>	<u>\$ 369,944</u>	<u>\$ 448,142</u>	<u>\$ 502,267</u>

**NOTES TO ASSUMPTION OF PROJECTIONS**

(1) Projected to remain flat.

(2) Includes Operation and Maintenance, Engineering, Administration, Review of Existing Account Data Costs. Projected to continue to grow at an annual rate of 4%.

**PROPOSED FINANCING PLAN  
CAPITAL PROJECTS FUND**

This fund was established to account for restricted impact fees or other revenues and which by Ordinance or Commission Policy are designated for police and parks capital improvements. This table reflects the anticipated revenues available and the proposed appropriations.

**TABLE 6  
CAPITAL PROJECTS FUND  
RECAP OF AVAILABLE RESOURCES AND PROPOSED APPROPRIATIONS  
SUMMARY BY YEAR**

	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
<b><u>REVENUES</u></b>						
Police Impact Fees	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -
Park Impact Fees	-	7,500	7,500	-	-	-
Land Sale Proceeds	1,000,000	-	-	-	-	-
Carryover - Parks Impact Fees	-	227,500	72,500	700,000	-	-
Carryover - Police Impact Fees	0	0	7,500	7,500	-	-
<b>TOTAL REVENUES</b>	<b>\$1,000,000</b>	<b>\$ 242,500</b>	<b>\$ 95,000</b>	<b>\$ 707,500</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>POLICE CAPITAL EXPENDITURES</u></b>						
Police Equipment	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -
Police Reserves	-	7,500	7,500	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>7,500</b>	<b>15,000</b>	<b>7,500</b>	<b>-</b>	<b>-</b>
<b><u>PARKS CAPITAL EXPENDITURES</u></b>						
Park Reserves						
Founders Park Improvements	-	175,000	-	-	-	-
Waterways Park Improvements	-	10,000	-	-	-	-
Waterways Dog Aprk Improvements	-	30,000	-	-	-	-
Veterans Park Improvemnets	-	20,000	-	-	-	-
NE 188th Street Park Improvements	-	-	80,000	700,000	-	-
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>235,000</b>	<b>80,000</b>	<b>700,000</b>	<b>-</b>	<b>-</b>
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 242,500</b>	<b>\$ 95,000</b>	<b>\$ 707,500</b>	<b>\$ -</b>	<b>\$ -</b>



# PROJECT DESCRIPTIONS

**BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS**

This section includes beautification projects and improvements to the City's park system and recreational facilities. There are five (5) projects in the CIP, which total \$1,579,500. Special emphasis was given to upgrading existing park facilities.

**Policies**

The City's investment in improvements to the City park system is based on the following policies:

**Goal:** Provide adequate and accessible parks and facilities to meet the recreational needs of all current and future residents.

- Provide a variety of quality recreation facilities that will meet the needs of all age groups within the City and enhance the overall environmental characteristics of the area.
- Maximize the utilization of all public facilities through the provision of variety in the type of facility offered.
- Provide exercise/walking paths to enhance the physical well being of residents.
- Provide recreational facilities on the basis of 2.75 acres per 1,000 population.
- Encourage the integration of recreational facilities into the development of residential, commercial, industrial, and open space land uses.

**Goal:** Update the five-year CIP on an annual basis.

- Provide parks whereby residents have access to neighborhood parks within a 2 mile radius and community parks which serve the entire City.

**Goal:** Increase Safety Standards

- Provide for adequate security measure including limited access facilities.
- Replace dangerous equipment and eliminate visual barriers to reduce criminal opportunities.
- Employ vandal-resistant equipment and facilities.
- Maintain a Parks Usage Plan to protect the City's investment in the park system and insure the residents' safety.

**Goal:** Protect and preserve environmentally sensitive land and water areas.

- Preserve and enhance open space with environmental impact.

**Existing Facilities**

There is 30.5 acres of open space and public park land in the City.

**Aventura Founders Park** was opened in November 1998. This 11 acre site located on West Country Club Drive and NE 190th Street includes both active and passive recreational opportunities. The park encompasses the following components: Splash pad, Jogging Path, tennis courts, gated entries, One ball field w/ dugouts and backstops, Restroom Buildings, Decorative Fencing, Playground, picnic area, passive play areas, baywalk, landscaping, two parking lots, multi-purpose plaza areas, signage, benches, and security lighting.

**Don Soffer Exercise/Walking Path** contains 5.5 acres that is classified as open space recreation area. This facility is used by residents for both recreational and exercise purposes.

**Waterways Dog Park** was acquired by the City in 1998 from a private developer. This 1.5 acre site was previously constructed by a private developer. The City converted this site to a dog park in 2008.

**Waterways Park** was purchased in 2006. The 7 acre site that include a multipurpose sports field, playground, basketball court, fitness trail, parking and restroom facilities was opened in 2008.

**Arthur I Snyder Memorial Park** was purchased in 1998. This 3.5 acre site was one of the last remaining waterfront undeveloped parcels in the City. This site contains the Community/Recreation Center. Open passive and sitting areas are available at this location.

**Veterans Park** was acquired by the City from a private developer in 2001. This 2 acre site is located on NE 31<sup>st</sup> Avenue. Facilities and amenities include: parking lot; 1.5 acre open playfield area; playground facilities; restroom facilities and landscaping with shade trees. This park was modified in 2008 by removing the dog play area and expanding the children's play area and adding a restroom facility.

**Prior Accomplishments**

The following projects have been completed or are scheduled for completion as of the 2012/13 fiscal year:

<u>Project Title</u>	<u>Year</u>
Conceptual Design of Aventura Founders Park	1996/97
Design of Country Club Drive Exercise Safety Improvements	1996/97

Purchase of 5.5 acres for Aventura Founders Park	1996/97
Bus Shelter & Bench Replacements	1996/97, 1997/98, 1998/99 1999/00, 2000/01, 2001/02 2005/06
Aventura Blvd Beautification Improvements	1997/98
Northern Entrance Beautification Improvements	1997/98
Aventura Founders Park Development	1997/98
Country Club Drive Exercise/Walking Path Improvements	1997/98
NE 183 <sup>rd</sup> Street Beautification Improvements	1997/98
NE 34 <sup>th</sup> Avenue Beautification Improvements	1997/98
Library Landscaping Project	1997/98
Huber Tract Open Space Land Purchase	1998/99
NE 207 <sup>th</sup> Street Beautification Improvements	1998/99
Country Club Dr. Exercise Path Safety Improvements	1998/99, 2004/05, 2009/10
NE 190 <sup>th</sup> Street Beautification Improvements	1998/99
Biscayne Boulevard Phase I Beautification Improvements	1998/99
FEC Landscape Buffer	1998/99
NE 191 <sup>st</sup> Street Beautification Improvements	1998/99
Waterways Park Improvements	1999/00
Founders Park Improvements	1999/00, 2001/02, 2002/03 2003/04, 2005/06, 2010/11
Biscayne Boulevard Phase II Beautification Improvements	1999/00
NE 185 <sup>th</sup> Street & NE 28 <sup>th</sup> Ave Beautification Improvements	1999/00
NE 213 <sup>th</sup> Street Beautification Improvements	2001/02
Aventura Blvd. Entrance Features	2001/02
Community/Recreation Center Conceptual Design	2000/01
Community Recreation Center Development	2001/02
Expanded Waterways Park Purchase	2003/04
Biscayne Boulevard Phase II Beautification Improvements	2001/02
Country Club Drive Beautification Improvements	2002/03
Newspaper Racks	2002/03, 2003/04
NE 188 <sup>th</sup> Street Beautification Improvements	2002/03
Yacht Club Way Beautification Improvements	2003/04
William Lehman Causeway Beautification Improvements	2003/04, 2004/05
Veterans Park Development	2003/04
Waterways Park Design	2005/06
Founders Park Parking Lot Expansion	2005/06
NE 207 <sup>th</sup> Street Swale Beautification Improvements	2005/06
Waterways Park Development	2006/07, 2007/08
Splashpad Addition to Founders Park	2006/07
Miami Gardens Drive Beautification Improvements	2006/07
Waterways Dog Park Development	2007/08
Veterans Park Modifications	2007/08
Entrance Features Upgrades	2010/11
Founders Park Improvements	2011/12

**Park Facilities/Open Space Recreation**

The City's estimated current population is 37,239. The City's Comprehensive Plan recommended standard is 2.75 acres of park and recreation land for every 1,000 potential residents. The amount of park and recreation land required by the park standards for this population is 102 acres. In calculating the number of recreation acres the City has available for use by residents, public private, golf courses and marinas are accounted for at a different degree depending on accessibility to citizens of the City. Assuming that public facilities can be accounted for at 100%, private recreation facilities at 50%, and marinas and the golf course at 25%, the City existing and proposed recreation areas total 117. Therefore, no deficiency exists under the City's standards. Table PFOS1 contains an inventory of existing and proposed recreation and open space areas. The City owns 32 park/open space acres.

Table PFOS 1  
CITY OF AVENTURA  
Recreation/Open Space Inventory

<u>TYPE</u>	<u>FACILITY</u>	<u>ACRES</u>	<u>APPLICABLE ACRES</u>
<i>Public Recreation Areas</i>			
C	Don Soffer Exercise/Walking path	5.5	5.5
C	Arthur I Snyder Memorial Park	3.5	3.5
N	Veterans Park	2.0	2.0
N	Waterways Park	7.0	7.0
N	Waterways Dog Park	1.5	1.5
N	NE 188 <sup>th</sup> Street	1.5	1.5
N	Aventura Founders Park	<u>11.0</u>	<u>11.0</u>
	Public Recreation Subtotal	<u>32.0</u>	<u>32.0</u>
<i>Private Recreation Areas</i>			
	Private Recreation Sites	63.61	31.81
	Marina Complexes	9.40	2.35
	Golf Courses	<u>203.17</u>	<u>50.79</u>
	Private Recreation Subtotal	<u>276.18</u>	<u>84.95</u>
	<b>Total Recreation Areas</b>	<b><u>306.68</u></b>	<b><u>116.95</u></b>

C = Community Park  
N = Neighborhood Park

**Citywide Beautification Program**

In December of 1996, the City Commission approved the landscape design concepts to be utilized with the implementation of a City-wide Beautification Program. This major undertaking, addresses median and right of way landscaping throughout the public areas within the City, and was adopted as one of the City's budget priorities and goals. The landscape design includes the planting of an assortment of palm trees, including date palms at the City's entrances and coconut and royal palms on various medians throughout the City, as well as shade trees such as live oaks.

With this Beautification Program, the City Commission has fulfilled its long-term goal of creating the signature of the City and establishing its reputation as “the most beautiful City in South Florida.” The actual construction of these projects will be ongoing until all of the improvements to the various areas within the City are complete.

In 2006, the City funded a Landscape Restoration Program in the amount of \$1,500,000 to respond to damage from hurricanes experienced in 2005.

The following areas have been completed as of the 2012/13 fiscal year:

Aventura Boulevard, Northern City Entrance, NE 207<sup>th</sup> Street, NE 183<sup>rd</sup> Street, NE 185<sup>th</sup> Street & 28<sup>th</sup> Avenue, NE 190<sup>th</sup> Street, NE 191<sup>st</sup> Street, NE 29<sup>th</sup> Avenue, NE 187<sup>th</sup> Street, NE 188<sup>th</sup> Street, NE 213<sup>th</sup> Street, Biscayne Boulevard and FEC Landscape Buffer, Aventura Boulevard Entrance Features, Country Club Drive, Yacht Club Way, William Lehman Causeway, NE 207<sup>th</sup> Street Swale, 2006 Citywide Hurricane Landscape Restoration Program; Miami Gardens Drive and the Biscayne Boulevard Median (NE 209-212 St).

**Funding Plan**

Funding for the proposed beautification and park facilities will be provided by the proceeds from the following revenue sources:

Total Category Budget	\$1,579,500
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**Funding:**

General Fund	\$564,500
Capital Projects Fund	1,015,000

TABLE 1  
 PROPOSED BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS  
 PROJECTS SCHEDULED FOR 2013/14 - 2017/18  
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2013/14	2014/15	2015/16	2016/17	2017/18	Total
BP1	Founders Park Improvements	CS	\$ 340,000	\$ 25,000	\$ 12,000	\$ 30,000	\$ 30,000	\$ 437,000
BP2	Waterways Park/Dog Park Improvements	CS	40,000	-	-	-	-	40,000
BP3	Veterans Park Improvements	CS	20,000	-	-	-	150,000	170,000
BP4	NE 188th Street Park Improvements	CS	-	80,000	800,000	-	-	880,000
BP5	City-wide Beautification Improvements	CS	9,000	16,500	9,000	9,000	9,000	52,500
Totals			\$ 409,000	\$ 121,500	\$ 821,000	\$ 39,000	\$ 189,000	\$ 1,579,500

TABLE 2  
 PROPOSED BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS  
 PROJECTS SCHEDULED FOR 2013/14 - 2017/18  
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Capital Projects	General Fund
BP1	Founders Park Improvements	CS	\$ 437,000	\$ 175,000	\$ 262,000
BP2	Waterways Park/Dog Park Improvements	CS	40,000	40,000	-
BP3	Veterans Park Improvements	CS	170,000	20,000	150,000
BP4	NE 188th Street Park Improvements	CS	880,000	780,000	100,000
BP5	City-wide Beautification Improvements	CS	52,500	-	52,500
Totals			1,579,500	\$ 1,015,000	\$ 564,500

**PROPOSED PROJECTS**

1 – CS

Founders Park Improvements

2013/14 \$340,000    2014/15 \$25,000    2015/16 \$12,000  
 2016/17 \$30,000    2017/18 \$30,000

This project consists of maintenance projects which replace and update equipment as well as enhancements to the existing features.

2013/14	Replace SplashPad Water Features	25,000
	Replace SplashPad Surfacing	40,000
	Install SunPad adjacent to Splash Pad	175,000
	Community Garden	100,000
2014/15	Replace SplashPad Water Features	25,000
2015/16	Replace Office and Welcome Center Furniture	12,000
2016/17	Replace SplashPad Water Features	30,000
2017/18	Replace SplashPad Water Features	30,000

2-CS

Waterways Park and Dog Park Improvements

2013/14 \$40,000

This project consists of enhancements to these park facilities.

2013/14	Additional Shade Structure and Benches at Waterways Park	
	Playground	10,000
	Replace Shade structure with Permanent Shelter at Waterways	
	Dog Park	30,000

3-CS

Veterans Park Improvements

2013/14 \$20,000    2017/18 \$150,000

This project consists of maintenance projects which replace and update equipment as well as enhancements to the existing features.

2013/14	Install Additional Shade Structure	20,000
2017/18	Replace Playground Equipment	150,000

4-CS  
 NE 188<sup>th</sup> Street Park Improvements  
 2014/15 \$80,000    2015/16 \$800,000

This project consists of developing the 1.5 acre parcel on NE 188<sup>th</sup> Street into practice fields for ACES and additional park amenities based on input from the area residents. Parking for 16 parking spaces.

5 - CS  
 City-Wide Beautification Improvements  
 2013/14 \$9,000    2014/15 \$16,500    2015/16 \$9,000  
 2016/17 \$9,000    2017/18 \$9,000

This project consists of replacing aging street furniture that is no longer useful.

2013/14	Purchase Trash Cans	9,000
2014/15	Purchase Trash Cans Replace Five Benches	9,000 7,500
2015/16	Purchase Trash Cans	9,000
2016/17	Purchase Trash Cans	9,000
2017/18	Purchase Trash Cans	9,000

## **TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS**

This section includes improvements to the City's transportation system, roadways, drainage system, sidewalks, pedestrian pathways, street lighting, transit and other infrastructure improvements. There are five (5) improvement projects in the Capital Improvement Program, which total \$5,400,000. Special emphasis was given to improving traffic flow, correcting drainage deficiencies and road resurfacing and addressing maintenance considerations. The projects outlined in this section have been developed based on a survey of all areas of the City, with respect to the improvement items, by the Community Services Department; City's consulting engineer and staff. The projects were prioritized according to the urgency of the improvements needed and age of the areas to be improved.

### **Policies**

The City's investment in improvements to its transportation system, roads, sidewalks, street lighting and drainage system is based on the following policies:

**Goal:** Utilize the Stormwater Utility Fund to provide revenue sources to fund drainage improvements contained in the CIP.

- Coordinate area-wide storm water developments with major street improvements.
- Provide adequate storm drainage as defined by present standards for different types of areas of the City.
- Upgrade areas of the City to conform to present drainage standards to eliminate flood prone areas.

**Goal:** Improve local roads to meet road safety requirements and serve the transportation needs of the City.

- Systematically provide local street improvements throughout the City based upon the existing condition and age of the street and the cost of maintenance of the street.
- Provide an adequate road transportation network that meets or exceeds the capacity rating outlined in the Comprehensive Plan.
- Implement improvements to meet safety standards.
- Improve safety by installing street lighting on all appropriate public roadways.
- Provide walkways and sidewalks to improve the safety of residents traveling throughout the City.

- Accept the dedication of private roads throughout the City in accordance with the Policy governing the conversion of private roads to public roads as outlined in Resolution No. 97-05.

**Goal:** Address traffic flow along the major roadways and intersections by implementing projects that create improvements to the system.

- Implement the recommendations of the City's Traffic Advisory board and its Traffic consultant.

**Existing Facilities**

The following is a list of current public roads under the jurisdiction of the City:

NE 185 <sup>th</sup> Street	NE 27 <sup>th</sup> Court
NE 28 <sup>th</sup> Place	NE 28 <sup>th</sup> Avenue
NE 29 <sup>th</sup> Avenue	NE 29 <sup>th</sup> Court
NE 29 <sup>th</sup> Place	NE 30 <sup>th</sup> Avenue
NE 34 <sup>th</sup> Avenue	NE 187 <sup>th</sup> Street
NE 188 <sup>th</sup> Street	NE 190 <sup>th</sup> Street
NE 191 <sup>st</sup> Street	NE 192 <sup>nd</sup> Street
NE 193 <sup>rd</sup> Street	Aventura Boulevard
West Country Club Drive	North Country Club Drive
East Country Club Drive	NE 201 Terrace
NE 203 <sup>rd</sup> Street	NE 205 <sup>th</sup> Street
NE 206 <sup>th</sup> Street	NE 207 <sup>th</sup> Street
NE 208 <sup>th</sup> Street	NE 208 <sup>th</sup> Terrace
NE 209 <sup>th</sup> Street	NE 211 <sup>th</sup> Street
NE 213 <sup>th</sup> Street	NE 214 <sup>th</sup> Terrace
NE 214 <sup>th</sup> Street	NE 183 <sup>rd</sup> Street
Yacht Club Drive	Turnberry Way
NE 27 <sup>th</sup> Court	

**Prior Accomplishments**

Since the inception of the CIP, the following projects have been completed or are scheduled for completion as of the 2012/13 fiscal year:

<b><u>Project Title</u></b>	<b><u>Year</u></b>
Country Club Drive Drainage Improvements	1996/97
Sidewalk Installation – Southside of Lehman Causeway	1996/97
Pedestrian Safety Study	1996/97
Aventura Boulevard Street Lighting Improvements	1997/98
NE 183 <sup>rd</sup> Street & Drainage Improvements	1997/98
NE 183 <sup>rd</sup> Street Lighting Improvements	1997/98
NE 207 <sup>th</sup> Street Lighting Improvements	1997/98
North Aventura Stormwater Collector (213 <sup>th</sup> Street)	1997/98
Pedestrian Transportation Circulation Safety Improvements	1997/98

NE 190 <sup>th</sup> Street Lighting Improvements	1998/99
South Aventura Stormwater Collector	1998/99
Sidewalk Improvements & Replacements	1998/99, 1999/00, 2000/01
NE 34 <sup>th</sup> Avenue Street Lighting Improvements	1999/00
NE 185 <sup>th</sup> Street & NE 28 <sup>th</sup> Avenue Improvements	1999/00
Safety Improvements – Country Club Drive	1999/00
NE 30 <sup>th</sup> Avenue Drainage Improvements	2000/01
NE 213 <sup>th</sup> Street Lighting Improvements	2000/01
NE 34 <sup>th</sup> Avenue Safety/Road Improvements	2000/01
Biscayne Lake Gardens Area Drainage Improvements	2001/02
NE 188 <sup>th</sup> Street, Lighting & Drainage Improvements	2002/03
Country Club Drive Improvements	2002/03, 2012/13
NE 190 <sup>TH</sup> Street Drainage Improvements	2002/03
Yacht Club way Drainage and Lighting Improvements	2003/04
NE 31 <sup>st</sup> Avenue Decorative Street Lighting	2003/04
Extension of Lehman Causeway Westbound Service Road	2003/04
Illuminated Street Signs	2003/04
Hospital District NE 213 <sup>TH</sup> Street Drainage Connector	2003/04
Hospital District North Collector	2004/05
NE 207 <sup>th</sup> Street Resurfacing	2004/05
Traffic Video Monitoring Program	2004/05, 2005/06
Directional Signs	2004/05
Yacht Club Drive Seawall Improvements	2005/06
Miami Gardens Drive	2005/06
Aventura Boulevard Resurfacing	2005/06
NE 213 <sup>th</sup> Street Outfall Drainage Improvement	2006/07
Miami Gardens Drive Extension and Street Lighting	2006/07
Ne 29 <sup>th</sup> Avenue Street Lighting Improvements	2006/07
Yacht Club Drive Resurfacing	2006/07
Countdown Pedestrian Walkway Signals	2006/07
Traffic Video Monitoring Program – Phase I	2006/07
Traffic Video Monitoring Program – Phase II	2007/08
NE 29 <sup>th</sup> Pace and Yacht Club Way Resurfacing	2007/08
NE 190 <sup>th</sup> Street Drainage Improvements	2007/08
NE 209 <sup>th</sup> Street/Biscayne Boulevard Traffic Improvements	2007/08
NE 187 <sup>th</sup> Street Traffic Improvements	2007/08
NE 180 <sup>th</sup> & NE 182 <sup>nd</sup> Street /Biscay Boulevard Signage	2007/08
NE 199 <sup>th</sup> Street/West Country Club Drive Turning Lane	2008/09
NE 190 <sup>th</sup> Street Resurfacing	2008/09
NE 191 <sup>st</sup> Street/Biscayne Boulevard Traffic Improvements	2008/09
NE 191 <sup>st</sup> /29 <sup>th</sup> Avenue Drainage Improvements	2008/09
Hospital District Resurfacing	2009/10
NE 183 <sup>rd</sup> Street Resurfacing & Road Improvements	2009/10
Yacht Club Way Bridge Improvements	2009/10
Country Club Drive Bus Shelters	2010/11
NE 29 <sup>th</sup> Avenue and NE 187 <sup>th</sup> Street Resurfacing	2010/11

NE 34 <sup>th</sup> Avenue Street Resurfacing	2010/11
Biscayne Boulevard Street Light Upgrades Phase 1	2010/11
Biscayne Boulevard Street Light Upgrades Phase 2	2011/12
NE 185 <sup>th</sup> /NE 31 <sup>th</sup> Avenue, NE 188 <sup>th</sup> Street and NE 191 Street Resurfacing	2011/12
Biscayne Boulevard Street Light Upgrades Phase 3	2012/13
Traffic Signal @ NE 185 <sup>th</sup> Street & NE 28 <sup>th</sup> Court	2012/13
Turning Lane at N. Country Club Drive and NE 34 <sup>th</sup> Avenue	2012/13

**Road, Drainage and Infrastructure Improvements**

The majority of the projects outlined herein can be also be classified as drainage improvements and road resurfacing in accordance with established maintenance schedules. In addition, traffic improvement projects recommended by the Traffic Advisory board are included for funding.

**Funding Plan**

Funding for the proposed roadway, drainage and infrastructure improvement projects will be provided by the following sources:

Total Category Budget	\$5,400,000
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**Funding:**

Transportation Fund	\$3,400,000
General Fund	1,000,000
Stormwater Utility Fund	1,000,000

Tables 1 and 2 showing these improvement projects and funding schedules are followed by detailed project descriptions.

TABLE 1  
 PROPOSED TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS  
 PROJECTS SCHEDULED FOR 2013/14 - 2017/18  
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2013/14	2014/15	2015/16	2016/17	2017/18	Total
TD11	Stormwater Drainage Improvements	CS	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
TD12	Biscayne Blvd Street Lighting	CS	1,000,000	-	-	-	-	1,000,000
TD13	Road Resurfacing Program	CS	885,000	665,000	360,000	530,000	610,000	3,050,000
TD14	Traffic Safety and Flow Improvements	CS	50,000	-	-	-	-	50,000
TD15	Street Lighting Improvements	CS	-	50,000	250,000	-	-	300,000
Totals			\$ 2,135,000	\$ 915,000	\$ 810,000	\$ 730,000	\$ 810,000	\$ 5,400,000

TABLE 2  
 PROPOSED TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS  
 PROJECTS SCHEDULED FOR 2013/14 - 2017/18  
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Stormwater		General Transportati	
				Utility Fund	Fund	Fund	Fund
TD11	Stormwater Drainage Improvements	CS	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	
TD12	Biscayne Blvd Street Lighting	CS	1,000,000	-	\$ 1,000,000	-	
TD13	Road Resurfacing Program	CS	3,050,000	-	-	\$ 3,050,000	
TD14	Traffic Safety and Flow Improvements	CS	50,000	-	-	50,000	
TD15	Street Lighting Improvements	CS	300,000	-	-	300,000	
Totals			\$ 5,400,000	\$ 1,000,000	\$ 1,000,000	\$ 3,400,000	

**PROPOSED PROJECTS**

1-CS

Stormwater Drainage Improvements

2013/14 \$200,000	2014/15 \$200,000	2015/16 \$200,000
2016/17 \$200,000	2017/18 \$200,000	

Projects included provide for ongoing annual minor drainage improvements and include the cost of resurfacing the affected roadways.

2013/14	Drainage Improvements	200,000
2014/15	Drainage Improvements	200,000
2015/16	Drainage Improvements	200,000
2016/17	Drainage Improvements	200,000
2017/18	Drainage Improvements	200,000

2-CS

Biscayne Boulevard Street Light Upgrades

2013/14 \$1,000,000

The Biscayne Boulevard Street Lighting project includes the installation of decorative street lights along the eastside of Biscayne Boulevard. Biscayne Boulevard is a state road and serves as the main trafficway through the City. It extends approximately 2.58 miles from the northern city limits to the southern city limits. The Biscayne Boulevard Street Light project will include the installation of new decorative street lights to serve both the sidewalks (pedestrians) and the roadway. Phase I, Phase II and Phase III were completed in prior CIP projects.

2013/14	Phase 4	1,000,000
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3-CS

Road Resurfacing Program

2013/14 \$885,000	2014/15 \$665,000	2015/16 \$360,000
2016/17 \$530,000	2017/18 \$610,000	

This project consists of resurfacing roadways as determined by the City's maintenance standards and the Community Services Department.

2013/14	Country Club Drive (Southbound)	885,000
2014/15	Biscayne Lake Gardens (NE 29 <sup>th</sup> Ct., 201 <sup>th</sup> Terr, & 27 <sup>th</sup> Ct.)	185,000
	NE 207 <sup>th</sup> Street	480,000
2015/16	NE 213 <sup>th</sup> Street	360,000
2016/17	NE 27 <sup>th</sup> Avenue	60,000
	NE 28 <sup>th</sup> Court between 185 and 187 Streets	200,000
	NE 30 <sup>th</sup> Avenue	200,000
	NE 209 <sup>th</sup> Street	70,000
2017/18	Yacht Club Drive	410,000
	Mystic Point Drive	200,000
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4-CS Traffic Safety and Flow Improvements 2013/14 \$50,000		
2013/14	NE 185 <sup>th</sup> Street/ Biscayne Boulevard Channelizing Modification to Median	\$50,000
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5-CS Streetlight Improvements 2014/15 \$50,000    2015/16 \$250,000		
2014/15	Plan Design for Street Lights on NE 30 <sup>th</sup> Ave between NE 203 <sup>th</sup> Street and NE 207 <sup>th</sup> Street	\$50,000
2015/16	Construction of Street Lights on NE 30 <sup>th</sup> Ave between NE 203 <sup>th</sup> Street and NE 207 Street	250,000

**PUBLIC BUILDINGS AND FACILITIES IMPROVEMENTS**

Capital projects in this functional category include providing new facilities to serve City residents or improvements to existing facilities in the City. The CIP includes 1 project totaling \$102,000.

**Policies**

The City's investment in improvements to public buildings and operational facilities is based on the following policies:

- Provide easily accessible services to City residents and adequate parking for City facilities.
- Repair and maintain all buildings and facilities in proper order to increase life of said facilities.

**Existing Facilities**

Map 1 shows the location of the City's Government Center, and the Dade County Fire Rescue Station and Library Branch.

**Prior Accomplishments**

The following projects have been completed or are scheduled for completion as of the 2012/13 fiscal year:

<b><u>Project Title</u></b>	<b><u>Year</u></b>
Government Center/Police Station Needs Assessment Study	1996/97
Government Center Land Purchase	1997/98
Design of Government Center/Police	1997/98
Construction of Government Center	1999/00, 2000/01
Purchase of Charter Elementary School Property	2001/02
Construction of Charter Elementary School	2002/03
Community Center Improvements	2003/04, 2004/05, 2006/07, 2007/08
Construction of Middle School Wing to Charter School	2004/05
Holiday Lighting for Government Center	2005/06
Design of Arts & Cultural Center	2007/08
Classroom Additions to Charter School	2008/09
Arts & Cultural Center Construction	2008/09, 2009/10
Government Center Chiller Replacements	2009/10
Police Department Office Improvement	2009/10
Government Center Security Equipment Upgrade	2010/11
Government Center Commission Chambers Video Upgrade	2010/11
Government Center Parking Expansion Design	2011/12
Government Center Parking Garage	2012/13

<b><u>Funding Plan</u></b>	
Funding for the proposed Public Buildings Projects will be provided by the following sources:	
Total Category Budget	\$102,000
<b><u>Funding:</u></b>	
General Fund	\$30,000
Charter School Fund	72,000

TABLE 1  
 PROPOSED PUBLIC BUILDING AND FACILITIES IMPROVEMENTS  
 PROJECTS SCHEDULED FOR 2013/14 - 2017/18  
 SUMMARY BY YEAR

CIP #	Project Title	Dept.	2013/14	2014/15	2015/16	2016/17	2017/18	Total
PBF1	HVAC Replacements	CS	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ 42,000	\$ 102,000
Totals			\$ -	\$ -	\$ 30,000	\$ 30,000	\$ 42,000	\$ 102,000

TABLE 2  
 PROPOSED PUBLIC BUILDING AND FACILITIES IMPROVEMENTS  
 PROJECTS SCHEDULED FOR 2013/14 - 2017/18  
 FUNDING PLAN

CIP #	Project Title	Dept.	Total	Charter Fund	General Fund
PBF1	HVAC Replacements	CS	\$ 102,000	\$ 72,000	\$ 30,000
Totals			\$ 102,000	\$ 72,000	\$ 30,000

**PROPOSED PROJECTS**

1 – CS  
HVAC Replacements  
2015/16 \$30,000    2016/17 \$30,000    2017/18 \$42,000

This project consists of replacing the air conditioning units at various City facilities.

2015/16	Replace 20 ton HVAC at Community Recreation Center	\$30,000
2016/17	Replace 20 ton HVAC at ACES	\$30,000
2017/18	Replace 30 ton HVAC at ACES	\$42,000

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**INFORMATION/COMMUNICATIONS TECHNOLOGY**

This functional category includes improvements to the City's information/communication systems, data processing and the automation of certain operations by utilizing the latest technology to enhance productivity and efficiency. There are 12 projects totaling \$2,794,850.

**Policies**

The City's investment in communication and computer projects is based on the following policies:

- Continue the implementation upgrade of the Management Information System for all key City operations to automate functions and improve efficiency and productivity.
- Improve and maintain City-wide radio communications capabilities for Police operations.
- Develop and maintain computerized capabilities of the various City departments and information systems.
- Utilize the latest state-of-the-art technology including the use of the Internet for the delivery of services.
- Maintain the E911 system to enhance police response times to emergencies.
- Utilize the latest technology for education and teaching at the Charter School.

**Funding Plan**

Funding for the proposed Information Technology Projects will be provided by the following sources: Total Category Budget \$2,794,850

<b><u>Funding:</u></b>	
General Fund	\$2,082,850
Charter School Fund	712,000

PROPOSED COMMUNICATIONS AND COMPUTERS EQUIPMENT  
 PROJECTS SCHEDULED FOR 2013/14 - 2017/18  
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2013/14	2014/15	2015/16	2016/17	2016/17	Total
ICT1	Police Computers Systems<\$5000	PD	\$ 148,000	\$ 129,600	\$ 121,500	\$ 156,000	\$ 154,000	\$ 709,100
ICT2	Central Computer System>\$5000	IT	215,000	215,000	160,000	165,000	230,000	985,000
ICT3	Radios and E911 System	PD	15,000	15,000	15,000	15,000	157,000	217,000
ICT4	Computer Equipment<\$5000	ACES	120,500	96,500	104,500	102,000	98,500	522,000
ICT5	Computer Equipment>\$5000	ACES	40,000	45,000	35,000	40,000	30,000	190,000
ICT6	Computer Equipment<\$5000	IT	6,000	6,000	6,000	6,000	6,000	30,000
ICT7	Computer Equipment<\$5000	F	2,000	2,000	2,000	6,000	2,000	14,000
ICT8	Computer Equipment<\$5000	CM	4,000	-	-	-	-	4,000
ICT9	Computer Equipment<\$5000	CS	13,300	14,000	19,900	17,550	14,000	78,750
ICT10	Computer Equipment<\$5000	CD	4,000	3,500	4,500	3,500	4,000	19,500
ICT11	Computer Equipment<\$5000	AACC	4,000	6,500	2,000	6,000	4,000	22,500
ICT12	Computer Equipment<\$5000	CC	-	3,000	-	-	-	3,000
Totals			\$ 571,800	\$ 536,100	\$ 470,400	\$ 517,050	\$ 699,500	\$ 2,794,850

TABLE 2  
 PROPOSED COMMUNICATIONS AND COMPUTERS EQUIPMENT  
 PROJECTS SCHEDULED FOR 2013/14 - 2017/18  
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	General Fund	Charter School Fund
ICT1	Police Computers Systems<\$5000	PD	\$ 709,100	\$ 709,100	
ICT2	Central Computer System>\$5000	IT	985,000	985,000	
ICT3	Radios and E911 System	PD	217,000	217,000	
ICT4	Computer Equipment<\$5000	ACES	522,000		522,000
ICT5	Computer Equipment>\$5000	ACES	190,000		190,000
ICT6	Computer Equipment<\$5000	IT	30,000	30,000	
ICT7	Computer Equipment<\$5000	F	14,000	14,000	
ICT8	Computer Equipment<\$5000	CM	4,000	4,000	
ICT9	Computer Equipment<\$5000	CS	78,750	78,750	
ICT10	Computer Equipment<\$5000	CD	19,500	19,500	
ICT11	Computer Equipment<\$5000	AACC	22,500	22,500	
ICT12	Computer Equipment<\$5000	CC	3,000	3,000	
Totals			\$ 2,794,850	\$ 2,082,850	\$ 712,000

**PROPOSED PROJECTS**

## 1 - PD

Police Computers Systems &lt; \$5000

2013/14 \$148,000 2014/15 \$129,600 2015/16 \$121,500

2016/17 \$156,000 2017/18 \$154,000

This project consists of purchasing computer equipment and software that utilizes the latest technology for the Police Department.

2013/14	Upgrades	\$10,000
	Replace 25 Mobile Laptops	50,000
	20 Desktop Computers	24,000
	GPS Vehicle Modems	40,000
	Replace 2 Servers	10,000
	10 Vehicle Printers	10,000
	Laptop-Ruggized	4,000
2014/15	Upgrades	\$10,000
	Replace 25 Mobile Laptops	50,000
	20 Desktop Computers	24,000
	Vehicle Modems	5,600
	Replace 2 Servers	10,000
	20 Vehicle Printers	20,000
	Key Track System	10,000
2015/16	Upgrades	\$10,000
	Replace 25 Mobile Laptops	50,000
	20 Desktop Computers	24,000
	Vehicle Modems	6,000
	Replace 1 Server	5,000
	20 Vehicle Printers	15,000
	Desktop Scanner	5,000
	Color Printer	1,500
	Replace Smart Board	5,000
2016/17	Upgrades	\$10,000
	Replace 25 Mobile Laptops	50,000
	20 Desktop Computers	24,000
	Vehicle Modems	14,000
	Replace 2 Server	10,000
	20 Vehicle Printers	15,000
	Desktop Scanner	2,000
	EOC PCS	12,000
	Laptop-Ruggized	4,000

	Replace Smart Board	5,000
	Key Track System	10,000
2017/18	Upgrades	\$10,000
	Replace 25 Mobile Laptops	50,000
	20 Desktop Computers	24,000
	Vehicle Modems	28,000
	Replace 2 Server	10,000
	20 Vehicle Printers	15,000
	Desktop Scanner	3,000
	Laptop-Ruggized	9,000
	Replace Smart Board	5,000
-----		
2 - IT		
Central Management Information System > \$5000		
2013/14	\$215,000	2014/15 \$215,000
2015/16	\$160,000	2016/17 \$165,000
2017/18	\$230,000	
<p>This project consists of purchasing new and replacement computer hardware and software that utilize the latest technology for the City's general information management system, which is used by all City Departments.</p>		
2013/14	Software/Licenses/Upgrades	\$20,000
	Servers/ Security/UPS/Switches	55,000
	AS 400 Upgrades	5,000
	Upgrade Phone System	10,000
	TVMS Equipment Upgrades	45,000
	Sungard MIS Upgrade	80,000
2014/15	Software/Licenses/Upgrades	\$15,000
	Servers/ Security/UPS/Switches	70,000
	AS 400 Upgrades	5,000
	Upgrade Phone System	25,000
	TVMS Equipment Upgrades	50,000
	LaserFiche Upgrade	50,000
2015/16	Software/Licenses/Upgrades	\$20,000
	Servers/ Security/UPS/Switches	60,000
	AS 400 Upgrades	5,000
	Upgrade Phone System	5,000
	Upgrade Video System Solution	10,000
	TVMS Equipment Upgrades	60,000
2016/17	Software/Licenses/Upgrades	\$20,000
	Servers/ Security/UPS/Switches	80,000

	AS 400 Upgrades	5,000
	Upgrade Phone System	10,000
	TVMS Equipment Upgrades	50,000
2017/18	Software/Licenses/Upgrades	\$20,000
	Servers/ Security/UPS/Switches	85,000
	AS 400 Upgrades	50,000
	Upgrade Phone System	10,000
	TVMS Equipment Upgrades	50,000
	Equipment for Redundant Site	15,000
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3 - PD		
Radios and E911 System		
2013/14	\$15,000	2014/15 \$15,000 2015/16 \$15,000
2016/17	\$15,000	2017/18 \$157,000
<p>This project consists of upgrading the equipment for the 800 Mhz police radio system to ensure a state-of-the-art system and maintain the E911 system.</p>		
2013/14	E911 System Upgrades	15,000
2014/15	E911 System Upgrades	15,000
2015/16	E911 System Upgrades	15,000
2016/17	E911 System Upgrades	15,000
2017/18	E911 Equipment Replacement	147,000
	800 Mhz Radio System Upgrades	10,000
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4 - ACES		
Computer Equipment < \$5,000		
2013/14	\$120,500	2014/15 \$96,500 2015/16 \$104,500
2016/17	\$102,000	2017/18 \$98,500
<p>This project consists of the regular replacement of the computers, laptops, servers and network infrastructure at the Aventura City of Excellence School.</p>		
2013/14	Replace 100 Computers/laptops	110,000
	Mobile Lab	10,500
2014/15	Replace 75 Computers/Laptops	82,500
	21 Tablet Computers	10,500
	Replace Color Laser Printer	3,500

2015/16	Replace 80 Computers/Laptops	88,000
	21 Tablet Computers	10,500
	Mobile Learning Computer Lab	5,000
	Replace Desktop Scanner	1,000
2016/17	Replace 80 Computers/Laptops	88,000
	21 Tablet Computers	10,500
	Replace Color Laser Printer	3,500
2017/18	Replace 80 Computers/Laptops	88,000
	21 Tablet Computers	10,500
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5 - ACES		
Computer Equipment > \$5000		
2013/14 \$40,000	2014/15 \$45,000	2015/16 \$35,000
2016/17 \$40,000	2017/18 \$30,000	
<p>This project consists of the regular replacement of the computers and network infrastructure at the Aventura City of Excellence School that exceeds \$5,000.</p>		
2013/14	Replace Network Switches and Routers	20,000
	Replace AV equipment and/or Smart boards	20,000
2014/15	Replace Network Switches and Routers	10,000
	Phone system Upgrade	15,000
	Replace AV equipment and/or Smart boards	20,000
2015/16	Replace Network Switches and Routers	15,000
	Replace AV equipment and/or Smart boards	20,000
2016/17	Replace Network Switches and Routers	10,000
	Replace 2 Servers	10,000
	Replace AV equipment and/or Smart boards	20,000
2017/18	Replace Network Switches and Routers	10,000
	Replace AV equipment and/or Smart boards	20,000
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6 - IT		
Computer Equipment < \$5000		
2013/14 \$6,000	2014/15 \$6,000	2015/16 \$6,000
2016/17 \$6,000	2017/18 \$6,000	
<p>This project includes the replacement of existing equipment for the various employees of the department.</p>		

7 - F

Computer Equipment < \$5000

2013/14 \$2,000	2014/15 \$2,000	2015/16 \$2,000
2016/17 \$6,000	2017/18 \$2,000	

This project includes the replacement of existing equipment for the various employees of the department.

8 - CM

Computer Equipment < \$5000

2013/14 \$4,000
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This project consists of upgrading computer equipment in the Office of the City Manager.

9 - CS

Computer Equipment < \$5000

2013/14 \$13,300	2014/15 \$14,000	2015/16 \$19,900
2016/17 \$17,550	2017/18 \$14,000	

This project consists of purchasing and upgrading computer equipment in the Community Services Department and Community Recreation Center.

2013/14	4 Computers	\$4,000
	1 Laptop Computer	1,300
	1 Plotter	6,000
	Replace Scanner	1,000
	Upgrade GIS Software	1,000
2014/15	Upgrade Visitor ID System	\$5,000
	4 Computers	4,000
	Replace 1 ID Printer	4,000
	Upgrade GIS Software	1,000
2015/16	Replace 5 Computers	\$5,000
	Replace 6 CRC Laptop Computers	9,900
	Replace 1 ID Printer	4,000
	Upgrade GIS Software	1,000
2016/17	Replace 4 Computers	\$4,000
	Replace CRC Server	3,000
	Replace Laptop	1,300

	5 CRC Laptop Computer	8,250
	Upgrade GIS Software	1,000
2017/18	Replace 5 Computers	\$5,000
	Replace CRC Server	4,000
	Replace HVAC Computer	4,000
	Upgrade GIS Software	1,000
-----		
10 - CD		
Computer Equipment < \$5000		
2013/14 \$4,000	2014/15 \$3,500	2015/16 \$4,500
2016/17 \$3,500	2017/18 \$4,000	
<p>This project consists of computer upgrades, replacement printers and the implementation of field computers for code compliance and building inspections for the Community Development Department.</p>		
2013/14	Replace 3 Computers	\$3,000
	Replace 2 Laserjet Printers	1,000
2014/15	Replace 3 Computers	\$3,000
	Replace 1 Laserjet Printers	500
2015/16	Replace 3 Computers	\$3,000
	Replace Laserjet Printers	500
	Replace Desktop Scanner	1,000
2016/17	Replace 3 Computers	\$3,000
	Replace 1 Laserjet Printers	500
2017/18	Replace 3 Computers	\$3,000
	Replace 2 Laserjet Printers	1,000
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11 - AACC		
Computer Equipment < \$5000		
2013/14 \$4,000	2014/15 \$6,500	2015/16 \$2,000
2016/17 \$6,000	2017/18 \$4,000	
<p>This project consists of purchasing and upgrading computer equipment in the Arts &amp; Cultural Center.</p>		
2013/14	Replace 2 Computers/laptops	2,000
	Color Laser Printer	2,000

2014/15	Upgrade Point of Sale System	6,500
2015/16	Replace Laptop/tablets	2,000
2016/17	Replace 4 Computers	4,000
	Replace Network Switches	2,000
2017/18	Replace 2 Laptop/tablets	2,000
	Replace Color Laser Printer	2,000

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12 - CC  
Computer Equipment < \$5000  
2014/15 \$3,000

This project consists of upgrading and replacing computer equipment in the City Clerk's Office.

## **CAPITAL EQUIPMENT PURCHASES AND REPLACEMENTS**

This section includes projects relating to Capital Equipment Purchases and Replacements for all operating departments. There are a total of 7 projects totaling \$3,204,526.

### **Policies**

The City's investment in capital equipment purchases and replacements is based on the following policies:

Goal: Provide capital equipment that will meet the needs of all departments in order to maintain the efficiency and productivity of providing municipal services to the City's residents.

- Replace all present equipment that is required when they become unusable, unsafe or when maintenance costs outweigh the total cost of replacement.
- Develop and maintain an "Equipment Evaluation and Replacement Guide" to determine replacement schedules and costs.
- Purchase more economical, fuel efficient and multi-functional vehicles.
- Purchase new equipment that will increase productivity and reduce personnel and maintenance costs.
- Maintain all City assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

### **Proposed Capital Equipment Purchase And Replacement**

Most projects outlined in the 2013/14 to 2017/18 Capital Improvement Program are either pertaining to vehicles or operational equipment. Detailed project descriptions and a funding schedule follow. The CIP guidelines provide that capital equipment shall be defined as having a useful life of more than one year and a value of \$5,000 or more. Equipment that has a value of \$5,000 or less is also included in this document for budgetary purpose.

### **Funding Plan**

Funding for the proposed Capital Equipment Purchase and Replacement Projects will be provided by annual appropriations from the General Fund:

TABLE 1  
 PROPOSED CAPITAL EQUIPMENT PURCHASE AND REPLACEMENT  
 PROJECTS SCHEDULED FOR 2013/14 - 2017/18  
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2013/14	2014/15	2015/16	2016/17	2016/17	Total
CE1	Vehicle Purchase & Replacements	PD	\$ 399,000	\$ 478,000	\$ 408,890	\$ 455,116	\$ 436,000	\$ 2,177,006
CE2	Equipment Purchase and Replacement>5000	PD	124,000	105,700	75,000	118,500	86,500	509,700
CE3	Equipment Purchase and Replacement<5000	PD	41,600	25,100	47,560	25,860	14,900	155,020
CE4	Equipment Purchase and Replacement>5000	CS	86,000	29,000	49,000	42,000	14,000	220,000
CE5	Equipment Purchase and Replacement<5000	CS	4,300	21,300	6,500	2,500	-	34,600
CE6	Equipment Purchase and Replacement>5000	AACC	15,200	9,800	16,000	37,200	10,000	88,200
CE7	Equipment Purchase and Replacement>5000	CD	-	-	20,000	-	-	20,000
Totals			\$ 670,100	\$ 668,900	\$ 622,950	\$ 681,176	\$ 561,400	\$ 3,204,526

TABLE 2  
 PROPOSED CAPITAL EQUIPMENT PURCHASE AND REPLACEMENT  
 PROJECTS SCHEDULED FOR 2013/14 - 2017/18  
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	General Fund
CE1	Vehicle Purchase & Replacements	PD	\$ 2,177,006	\$ 2,177,006
CE2	Equipment Purchase and Replacement>5000	PD	509,700	509,700
CE3	Equipment Purchase and Replacement<5000	PD	155,020	155,020
CE4	Equipment Purchase and Replacement>5000	CS	220,000	220,000
CE5	Equipment Purchase and Replacement<5000	CS	34,600	34,600
CE6	Equipment Purchase and Replacement>5000	AACC	88,200	88,200
CE7	Equipment Purchase and Replacement>5000	CD	20,000	20,000
Totals			\$ 3,204,526	\$ 3,204,526

**PROPOSED PROJECTS**

1 - PD  
 Vehicle Purchase & Replacements  
 2013/14 \$395,000 2014/15 \$478,000 2015/16 \$408,890  
 2016/17 \$455,116 2017/18 \$436,000

This project consists of purchasing police vehicles to accommodate new employee additions and establish a vehicle replacement program in the Police Department.

2013/14	Replace 10 Patrol Vehicles	\$333,000
	Replace K-9 Vehicles	32,000
	Replace Marine Patrol Vehicle	30,000
2014/15	Replace 12 Patrol Vehicles	\$407,000
	Replace K-9 Vehicles	36,000
	Replace Crime Prevention Van	35,000
2015/16	Replace 11 Patrol Vehicles	\$373,890
	Replace 1 Crime Scene Van	35,000
2016/17	Replace 12 Patrol Vehicles	\$420,116
	Replace Prisoner Van	35,000
2017/18	Replace 11 Patrol Vehicles	\$396,000
	Replace Traffic Truck	30,000
	Replace Crime Prevention Trailer	10,000

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2 - PD  
 Equipment Purchase and Replacement > \$5000  
 2013/14 \$124,000 2014/15 \$105,700 2015/16 \$75,000  
 2016/17 \$118,500 2017/18 \$86,500

This project consists of purchasing equipment for the Police Department. The following is a breakdown of the items to be replaced:

2013/14	10 Vehicle and 1 K-9 Equipment	\$74,000
	Replace Segway	9,000
	Property Room Equipment	7,000
	Replace In-car Video	33,000
2014/15	11 Vehicle Equipment	\$74,700
	K-9 Vehicle Equipment	8,000
	Replace K-9	13,000

	Crime Scene Van Equipment	10,000
2015/16	10 Vehicle Equipment	\$70,000
	Crime Scene Van Equipment	5,000
2016/17	12 Vehicle Equipment	\$83,500
	Video Wall Upgrade	35,000
2017/18	11 Vehicle Equipment	\$76,500
	Replace Segway	10,000
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3 - PD		
Equipment Purchase and Replacement < \$5000		
2013/14	\$41,600	2014/15 \$25,100
		2015/16 \$47,560
2016/17	\$25,860	2017/18 \$14,900
2013/14	Replace 10 Ballistic Vests	\$12,000
	6 Tasers	8,100
	2 Lasar Units	7,500
	Replace 25 Chairs	7,500
	Optics for AR	2,500
	Dive Equipment	4,000
2014/15	Replace 10 Ballistic Vests	\$12,000
	2 Radar Units	2,500
	Optics for AR	2,500
	6 Tasers	8,100
2015/16	Replace 10 Ballistic Vests	\$12,360
	AR Rifles	10,000
	12 Tasers	16,200
	Optics for AR	3,000
	Replace 3 Digital Cameras	6,000
2016/17	Replace 10 Ballistic Vests	\$12,360
	10 Tasers	13,500
2017/18	Replace 10 Ballistic Vests	\$12,500
	Dive Equipment	2,400
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4 - CS		
Equipment Purchase and Replacement > \$5,000		
2013/14	\$86,000	2014/15 \$29,000
		2015/16 \$49,000
2016/17	\$42,000	2017/18 \$14,000

This project consists of the replacement of equipment that has become inefficient, defective, or unusable and to add new equipment to provide improved services in the Community Services Department. The following is a breakdown of the items to be purchased:

2013/14	Replace 2 Vehicles	\$60,000
	2 Electric Low Speed Vehicles	26,000
2014/15	Replace 2 Ellipticals	10,000
	Replace Pickup Truck	19,000
2015/16	Replace Hybrid Utility Vehicle	\$30,000
	Replace Pickup Truck	19,000
2016/17	Replace 2 Treadmill	\$12,000
	Replace Hybrid Utility Vehicle	30,000
2017/18	1 Electric Low Speed Vehicles	14,000

5 - CS

Equipment Purchase and Replacement < \$5,000

2013/14 \$4,300    2014/15 \$21,300    2015/16 \$6,500  
 2016/17 \$2,500

This project consists of the replacement of equipment that has become inefficient, defective, or unusable in the Community Recreation Center. The following is a breakdown of the items to be replaced:

2013/14	Replace 1 Recumbent Bicycle	\$2,500
	Replace 2 Tents	1,800
2014/15	Replace 40 Chairs	\$3,500
	Replace AV Equipment	10,000
	Replace Lobby Furniture	6,000
	Replace 2 Tents	1,800
2015/16	Replace 12 Tables	\$2,500
	Replace Stair Climber	4,000
2016/17	Replace 1 Recumbent Bicycle	\$2,500

6 - AACC

Equipment Purchase and Replacement > \$5,000

2013/14 \$15,200    2014/15 \$9,800    2015/16 \$16,000  
 2016/17 \$37,200    2017/18 \$10,000

This project consists of purchasing equipment for the Arts & Cultural Center:		
2013/14	Microphones and Sound Equipment	\$12,700
	Tables	2,500
2014/15	Additional Sound & Lighting Equipment	\$9,800
2015/16	Outdoor Patio Tables and Chairs	\$4,500
	Green Room Furniture Replacement	3,500
	Dressing Room Chairs	3,000
	LED Pars	5,000
2016/17	ADA Listening Devices	\$2,200
	Seachangers for Stage Lighting	35,000
2017/18	Replacement of Lobby Furniture	10,000
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7 - CD		
Equipment Purchase and Replacement > \$5,000		
2015/16 \$20,000		
This project consists of the addition of equipment or the replacement of equipment that has become inefficient, defective, or unusable in the Community Development Department. The following is a breakdown of the items to be replaced:		
2015/16	Pickup Truck	\$20,000
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