



City of Aventura

Capital Improvement Program

2009/10 – 2013/14



CAPITAL IMPROVEMENT PROGRAM

2009/10 – 2013/14



CITY OF AVENTURA

CITY COMMISSION

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Commissioner Bob Diamond
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Commissioner Billy Joel
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Eric M. Soroka

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Teresa M. Soroka, City Clerk
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Julie Alm, Principal Charter School
Brian K. Raducci, Finance Director**



City of Aventura

Government Center
19200 West Country Club Drive
Aventura, Florida 33180

Office of the City Manager

The Honorable Mayor and
Members of the City Commission
City of Aventura
Aventura, Florida 33180

Enclosed herein is the proposed City of Aventura (the "City") Capital Improvement Program (CIP) for the fiscal period October 1, 2009 through September 30, 2014 and the proposed Capital Budget for the Fiscal period October 1, 2009 through September 30, 2010.

The primary goal of the CIP is to develop a long-term plan of proposed capital expenditures, the means and methods of financing, and a schedule of priorities for implementation. It is important to stress that the CIP is a planning tool to evaluate infrastructure needs of the City as well as the financial capabilities of the City. In order to determine the impact of the CIP on the City's future operating budget, the City Commission and residents will be provided with the benefits of a CIP document which serves as a point of reference and includes an estimated long-term budget plan.

At this point in the City's history, the need for major capital improvement funding has decreased substantially due to a very ambitious schedule of completing major community facilities and infrastructure projects during the past thirteen years since the incorporation of the City. This document represents an update of the CIP that was originally prepared for the five-year cycle of 2008 to 2013. The update process is important for the CIP to become a continuing and ongoing planning/implementation process. The last four years of last year's program were reevaluated in light of unanticipated needs, cost revisions, new project priorities and the financial condition of the City. In addition, the CIP was updated to add new projects in the fifth year (2013/14) to complete the cycle. Projects included within the framework of the program were based on input from Commissioners, staff, City consultants and citizens.

The following represents the significant revisions or modifications to the proposed CIP compared to the prior document:

- Added Yacht Club Way Bridge Improvements -\$250,000.
- Added Exercise Trail Improvements – \$452,788.
- Added 2 new Bus Shelters and replace bus benches along Country Club Drive - \$312,000
- Added Country Club Drive (Southbound) Road Resurfacing project - \$750,000.
- Added Government Center Air Conditioning Chiller Replacements - \$330,000.

The proposed 2009 - 2014 CIP includes 24 projects in five (5) functional categories with a total value of \$12,235,893. The following represents the percentage of total funding that each functional category has been allocated: Beautification & Parks Facilities (4%), Transportation, Drainage and Infrastructure Improvements (43%), Capital Equipment Purchase and Replacement (27%), Information/Communication Technology (23%) and Public Buildings and Facilities Improvements (3%).

Major emphasis was placed on the following projects:

• Road Resurfacing	\$3,220,000
• Transportation, Transit and Traffic Improvements	1,014,788
• Stormwater Drainage Improvements	1,000,000

It is important to note that two transportation and one transit project were funded from the Federal Economic Stimulus monies in the amount of \$1,014,788.

The document contains a detailed funding plan that forecasts revenues necessary to fund both the CIP and the operating budgets over the next five (5) years. The proposed funding plan is based on the assumption that operating expenditures can be maintained at certain percentage increases and revenues grow at specified levels. The plan is based on conservative estimates reflecting these uncertain economic times.

I am proud of the many accomplishments and the support the City Commission and residents have shown in the implementation of the capital projects since the incorporation of the City. Our beautification projects, park and open space additions, Government Center, Community Recreation Center, Charter School, transportation improvements and many other community enhancements continue to exhibit our commitment to excellence and professionalism. This document serves many purposes. Importantly it serves as an aid to the residents in providing a better understanding of the City's long-term capital needs and how the City intends to meet these demands. It also details our continuing effort to address the needs and concerns of our citizens while making prudent financial decisions which contribute to the City's long term financial health.

The preparation and formulation of this document could not have been accomplished without the dedicated efforts of all Department Directors and their

staff. Their professional efforts have assisted in the preparation of this important planning program.

I request and recommend that you take the following actions regarding the proposed 2009 - 2014 Capital Improvement Program:

1. Hold a workshop meeting to review the CIP document in May.
2. Transmit copies of the CIP summary document to the public.
3. Hold a public hearing to conceptually adopt the final CIP document, by resolution, for implementation.

All questions relating to the CIP should be referred to my attention.

Respectfully submitted,


Eric M. Soroka
City Manager

CAPITAL IMPROVEMENT PROGRAM
2009 – 2014
HIGHLIGHTS

- Road maintenance projects that total \$3,120,000 to resurface asphalt and enhance safety are included for Williams Island Road, Hospital District, NE 29th Avenue, NE 34th Avenue NE 187th Street, NE 185th Street, NE188th street and the northern and southern portion of Country Club Drive.
- Utilizes a stormwater utility program to maintain drainage systems throughout the City. A total of \$1,000,000 has been earmarked during the five-year period.
- Provides funding to upgrade the Yacht Club Way Bridge and for the Don Soffer Exercise Trail improvements in the amount of \$702,788.
- Adds two bus shelters on Country Club Drive and the replacement of bus benches at a cost Of \$312,000.
- Continues the implementation of Biscayne Boulevard intersection improvements for NE 183rd Street at a cost of \$75,000.
- Replaces the Air conditioning Chiller System at the Government Center at a cost of \$\$330,000.
- Provides the necessary equipment to continue to provide high quality and effective police services.
- Continues the implementation of technology improvements and management information systems to enhance the productivity and efficiency of City operations.
- Ensures that the tools of production, vehicles, equipment and technology, are available for City operations.

CAPITAL IMPROVEMENT PROGRAM

2009 - 2014

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INTRODUCTION



INTRODUCTION

This section describes what a Capital Improvement Program (CIP) is and the process for developing the City of Aventura (the "City") Capital Improvement Program and Capital Budget. This introduction also explains how to locate a specific project in this document.

PURPOSE OF THE CAPITAL IMPROVEMENT PROGRAM

The purpose of the CIP is to establish a long term plan of proposed capital expenditures, the means and methods of financing, and a schedule of priorities for implementation. In order to determine the impact on the City's operating budget, debt service and the general trend of future expenditures, the City Commission will be provided with the advantage of a CIP document as a point of reference and estimated long term budget plan. In accordance with the State's Growth Management Act, the City is required to undergo this process in order to meet the needs of its Comprehensive Plan.

The CIP is an official statement of public policy regarding long-range capital development within the City. A capital improvement is defined as a capital expenditure of \$5,000 or more, resulting in the acquisition, improvement or addition to fixed assets in the form of land, buildings or improvements, more or less permanent in character, and durable equipment with a life expectancy of more than one (1) year. In addition, equipment that has a value of \$5,000 or less is also included in this document for budgetary purposes.

The CIP lists proposed capital projects to be undertaken, the year in which they will be started, the amount expected to be expended in each year and the method of financing these projects. Based on the CIP, a department's capital outlay portion of the annual Operating Budget will be formulated for that particular year. The CIP document also communicates to the citizens, businesses and interested parties the City's capital priorities and plan for implementing projects.

The five-year CIP is updated annually to add new projects in the fifth year, to re-evaluate the program and project priorities in light of unanticipated needs, and to revise recommendations to take account of new requirements and new sources of funding. Capital Improvement programming thus becomes a continuing part of the City's budgeting and management procedures.

The annual capital programming process provides the following benefits:

1. The CIP is a tool for implementing the City's Comprehensive Plan.
2. The CIP process provides a mechanism for coordinating among projects with respect to function, location, and timing.

3. The yearly evaluation of project priorities ensures that the most crucial projects are developed first.
4. The CIP process facilitates long-range financial planning by matching estimated revenue against capital needs, establishing capital expenditures and identifying the need for municipal borrowing and indebtedness within a sound long-range fiscal framework. The sound fiscal policy that results from this process will have a positive impact on the City's bond rating.
5. The impact of capital projects on the City's operating budget can be projected.
6. The CIP serves as a source of information about the City's development and capital expenditures plan for the public, City operating departments and the City Commission.

LEGAL AUTHORITY

A capital programming process to support the comprehensive plan is required by the Local Government Comprehensive Planning and Land Development Regulations, incorporated as Chapter 163, Florida Statutes.

DEVELOPMENT OF THE CAPITAL IMPROVEMENT PROGRAM

The City's capital programming process began in December when operating departments were required to prepare requests for all proposed capital projects anticipated during the period of 2009 - 2014. A CIP Preparation Manual and related forms were distributed to all departments for this purpose.

In February, departmental prioritized project requests were submitted to the City Manager's Office. Department Directors were asked to justify projects in terms of benefits derived, necessity to health, safety and welfare of the City, enhancement to City plans and policies, need of residents and funding. Projects were prioritized on the basis of Urgency, Necessity, Desirability, and Deferability.

The City Manager reviewed departmental requests and conducted individual meetings with Department Directors. The departmental requests were prioritized and the five-year schedule of projects was compiled into document form by the City Manager. The methods of financing and revenue sources were then prepared by the Finance Director and City Manager and were incorporated into the CIP document. At this point, the proposed CIP is submitted to the City Commission and public for review.

In order to facilitate public involvement, public hearings and community meetings will be held to unveil and review the CIP document prior to the adoption of a Resolution approving the CIP in principle.

CAPITAL IMPROVEMENT PROGRAM POLICIES

1. Annually, the City will prepare a five-year capital improvement program analyzing all anticipated capital expenditures and identifying associated funding sources. Future capital expenditures necessitated by changes in population, changes in development, growth, redevelopment or changes in economic base will be calculated and included in the Capital update process.
2. The City will perform all capital improvements in accordance with an adopted CIP.
3. The classification of items as capital or operating will be determined by two criteria - cost and frequency. Generally, a capital project has a "useful life" of more than one (1) year and a value of \$5,000 or more. In addition, equipment that has a value of \$5,000 or less is also included in the document for budgetary purposes.
4. The City will coordinate development of the capital improvement budget with the development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in the operating forecasts.
5. The first year of the five-year capital improvement program will be used as the basis for formal fiscal year appropriations during the annual budget process.
6. The City will maintain all of its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.
7. The City will identify the estimated cost of capital projects and prepare a funding projection that considers revenues and operating costs to be included in the Capital Improvement Program document that is submitted to the City Commission for approval.
8. The City will determine the most appropriate financing method for all new projects.
9. If appropriate, the City will attempt to maintain a mixed policy of pay-as-you-go and borrowing against future revenues for financing capital projects.
10. The City will maintain ongoing maintenance schedules relating to road, sidewalk and drainage system improvements.
11. The City will address and prioritize infrastructure needs on the basis of protecting the health, safety and welfare of the community.
12. A CIP preparation calendar shall be established and adhered to.
13. Capital projects will conform to the City's Comprehensive Plan.
14. Long-term borrowing will not be used to fund current operations or normal maintenance.
15. The City will strive to maintain an unreserved General Fund Fund Balance at a level not less than 7.5% of the annual General Fund revenue.

16. If new project appropriation needs are identified at an interim period during the fiscal year, the funding sources will be identified and mid-year budget amendments will be utilized to provide formal budgetary authority. In addition budget amendments may be utilized to increase appropriations for specific capital projects.

PREPARING THE CAPITAL BUDGET

The most important year of the schedule of projects is the first year. It is called the Capital Budget and is adopted separately from the five-year program as part of the annual budget review process.

Based on the CIP, each department's capital outlay portion will be formulated for that particular year. Each year the CIP will be revised and another year will be added to complete the cycle. Capital Improvement Programming thus becomes a continuing part of the City's budget and management process.

The Capital Budget is distinct from the Operating Budget. The Capital Budget authorizes capital expenditures, while the Operating Budget authorizes the expenditure of funds for employee salaries, supplies and materials.

Through the City's amendment process, changes can be made to the adopted Capital Budget during the fiscal year. A request for amendment is generated by an operating department based on an urgent need for new capital project or for additional funding for a previously approved project. The request is reviewed by the Finance Director and City Manager and, if approved by the City Manager, a budget amendment is presented to the City Commission.

LOCATING A SPECIFIC CAPITAL PROJECT

The Capital Improvement Program is divided into five (5) program areas as follows:

Beautification and Parks (BP)

Transportation, Drainage and Infrastructure Improvements (TDI)

Public Buildings and Facilities (PBF)

Information/Communication Technology (ICT)

Capital Equipment Purchase & Replacement (CE)

Each project in the Capital Improvement Program has a unique project number. This project number appears at the beginning of the individual project descriptions and the Summary by Year tables. The first digit refers to functional category priority number assigned by the City Manager. The final digits outline the individual department requesting the project. For example, project TDI-1-CS is Transportation, Drainage and Infrastructure Improvements project number one which was requested by the Community Services Department.

READING THE PROGRAM SCHEDULES

Detailed information about each capital project is presented in the section titled "Capital Improvement Program Project Descriptions and Funding Schedules." The section is arranged by program area and functional category and includes a description of each project and the funding schedules. Project timetables for each functional category are indicated in the Summary by Year tables.

The funding schedules are based on the funding needed to complete an individual project. A project's funding may continue for several years depending on the development timetable. Each program has a separate Funding Plan Table that outlines the revenue sources proposed to fund project expenditures.



OVERVIEW



OVERVIEW OF RECOMMENDED PROJECTS

SUMMARY OF RECOMMENDED PROJECTS

The proposed 2009 – 2014 CIP includes 24 projects in five (5) functional categories with a total value of \$12,235,893. The following represents the percentage of total funding that each functional category has been allocated: Beautification & Parks Facilities (4%), Transportation, Drainage and Infrastructure Improvements (43%), Capital Equipment Purchase and Replacement (27%), Information/Communication Technology (23%) and Public Buildings and Facilities Improvements (3%).

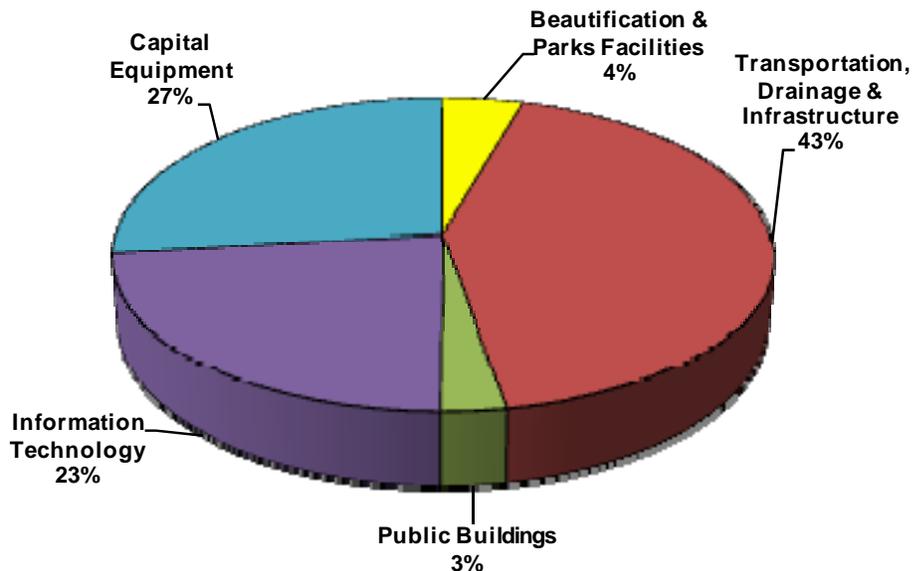
SUMMARY OF MAJOR PROGRAMS

The following table presents a summarized breakdown of the costs of the various projects recommended for funding categorized by major function for each of the five (5) years covered by the CIP.

Table 1

Program	2009/10	2010/11	2011/12	2012/13	2013/14	TOTAL
Beautification & Parks Facilities	\$ 7,800	\$ 439,400	\$ 59,800	\$ 7,800	\$ 32,800	\$ 547,600
Transportation, Drainage & Infrastructure	1,839,788	800,000	695,000	950,000	950,000	5,234,788
Public Buildings & Facilities	180,000	165,000	0	0	0	345,000
Information/Communication Technology	788,000	552,300	466,000	541,500	475,400	2,823,200
Capital Equipment	936,460	734,610	595,871	499,400	518,964	3,285,305
Totals	\$ 3,752,048	\$ 2,691,310	\$ 1,816,671	\$ 1,998,700	\$ 1,977,164	\$ 12,235,893

Capital Improvement Program
2009/10 - 2013/14
Summary By Function



SUMMARY OF PROPOSED APPROPRIATIONS BY FUNDING SOURCE

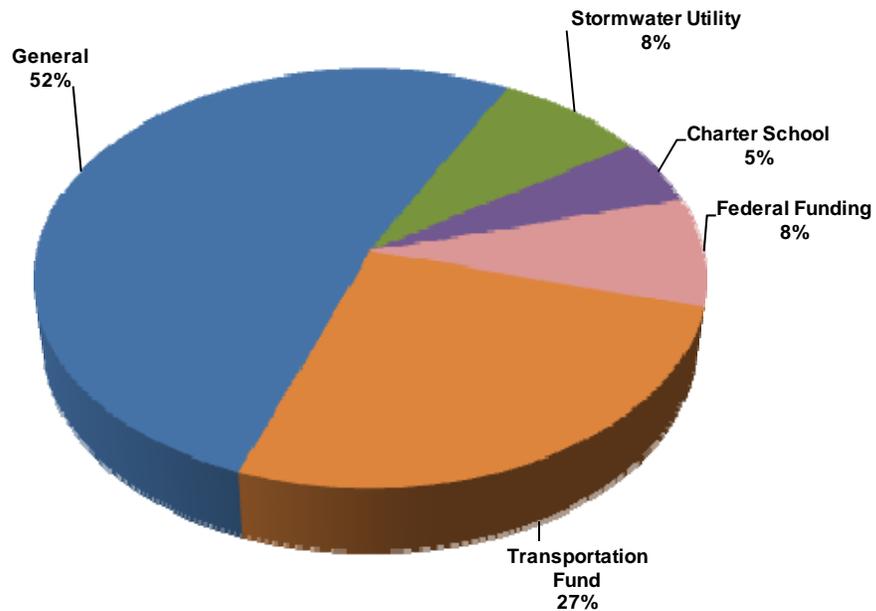
The following table reflects the distribution of all proposed projects to the funding source or mechanism, which is appropriate for funding the projects for each of the five (5) years of the program.

Table 2
 Capital Improvement Program
 2009/10 - 2013/14
 Summary By funding Source

Funding Source	2009/10	2010/11	2011/12	2012/13	2013/14	TOTAL
General	\$ 1,712,760	\$ 1,785,310	\$ 1,024,171	\$ 950,200	\$ 909,164	\$ 6,381,605
Stormwater Utility	200,000	200,000	200,000	200,000	200,000	1,000,000
Parks Development	0	0				0
Charter School	199,500	106,000	97,500	98,500	118,000	619,500
Federal Funding	1,014,788	0				1,014,788
Transportation Fund	625,000	600,000	495,000	750,000	750,000	3,220,000
	\$ 3,752,048	\$ 2,691,310	\$ 1,816,671	\$ 1,998,700	\$ 1,977,164	\$ 12,235,893

The proposed funding plan involves a commitment to “pay as you go” annual appropriations established in yearly budgets and does not include additional long term debt.

Funding Source Summary



SUMMARY OF PROJECTS BY LOCATION AND YEAR

The following outlines the major projects by location and the year they are proposed to be funded:

Table 3
 Capital Improvement Program
 2009/10 - 2013/14
 Summary By Location

Location	Beautification Improvements	Transportation Improvements	Drainage Improve	Park Improve
Founders Park Improvements				2010-2011
Yacht Club Way Bridge Improve.		2009/10		
Traffic Improvements		2009/10		
Hospital District		2009/10		
Williams Island Road		2009/10		
NE 34 th Avenue		2010/11		
NE 29 th Avenue		2010/11		
NE 187 th Street		2010/11		
NE 185 th Street/NE 31th Avenue		2011/12		
NE 188th Street		2011/12		
Bus Shelter - CCD		2009/10		
Country Club Drive		2012-2013		



FUNDING PLAN



FUNDING PLAN

INTRODUCTION

In order for a CIP to be an effective management planning tool, the program must include not only a compilation of major capital needs and their costs but also a financing plan for the entire life of the program. This financing plan must include an analysis of the available resources which will be used to fund not only the CIP itself but the required operating expenses and debt service requirements of the City.

In order to ensure that the financing plan is complete in every respect, the plan formulation process must include:

1. A projection of revenues and resources which will be available to fund operating and capital expenditures during the life of the CIP.
2. A projection of future years' operating expenditure levels which will be required to provide ongoing services to City residents.
3. Once the CIP projects have been evaluated, a determination is made of the projects to be funded and the timing of the cash outflow for each project. The information is then tabulated to determine the amounts required to fund the CIP for each year.
4. From the information obtained in 1 through 3 above, the additional resources required to fund the CIP will be determined and a decision will be made on whether the program is to be financed by the issuance of debt, on a pay-as-you-go basis or some combination of the two (2).

The financing plan prepared in such a manner will be as accurate as possible and should be an informative document to all City residents. However, due to the uncertainty involved in projecting operating cost increases, the community's desire for service increases and the inflow of resources over a five-year period, the financing plan presented should be viewed as a theoretical framework to be adjusted each year based on the most recent information available at that time. This will be accomplished by updating the financing plan each year, adopting operating and capital budgets, and ordinances to implement fee structures which will be required to fund the program each year.

DEBT VS PAY-AS-YOU-GO FINANCING

Debt financing through the issuance of long term bonds is most appropriate when:

1. There are a small number of relatively large dollar value projects.
2. The large projects cannot be broken into segments and the costs distributed over a larger time frame without impairing the usefulness of the project.

3. The projects are non-recurring.
4. Assets acquired have a relatively long useful life which equals or exceeds the life of the debt.

Through long-term bond financing, the costs of a project having a long useful life can be shared by future residents who will benefit from the projects.

In contrast, pay-as-you-go financing is most appropriate for a CIP which includes:

1. A large number of projects having a relatively small dollar value.
2. Projects which can be broken into phases with a portion completed each year without impairing the overall effectiveness of the project.
3. Projects which are of a recurring nature.
4. Projects where the assets acquired will have relatively short useful lives.

The primary advantage of pay-as-you-go financing is that the interest costs and costs of bringing a bond issue to market can be avoided. However, if inappropriately used, this financing plan may cause tax rates and fee structures to increase suddenly and may result in current residents paying a greater portion of projects which benefit future residents.

In summary, the choice of the appropriate financing plan will be contingent upon an analysis of the projects to be included in a CIP.

REQUIRED SEPARATION OF FUNDING SOURCES

In order to comply with accepted governmental accounting practices and to ensure compliance with City Codes and any related Bond Indentures, the analysis and financing plan contained herein will be presented within their respective funds. Projects funded on a pay-as-you-go basis will directly relate to the Capital Fund Budget from where the source of funding is derived. Each of these Budgets will appear in the Annual Operating and Capital Improvement Budget, which is adopted each year. Those funds are currently represented as follows:

1. General Fund
2. Transportation and Street Maintenance Fund
3. Charter School Fund
4. Park Development Fund

5. Stormwater Utility Fund

In accordance with accounting, legal and internal revenue requirements, all projects to be completed with the proceeds received from the sale of Bonds or loans will be accounted for in a Capital Construction Fund or Stormwater Utility Fund. In addition, capital outlay for the Charter School is included in a separate Budget adopted by the City Commission.

SUMMARY OF FINANCING PLAN MODEL

Detailed funding plans for individual funds of the City are enclosed herein in the following sections. The following represents an overview of the major points of the recommended funding plan:

1. Utilize “pay - as - you - go” financing through annual appropriations to fund the total five year amount of \$12,235,893. No additional debt is recommended.
2. Adjusts property tax revenues based on projected lower property assessments caused by the economic downturn.

PROPOSED FINANCING PLAN
GENERAL FUND

After evaluating the nature of the various projects that are included in the City's General CIP, it was decided that pay-as-you-go would be most appropriate for funding the program.

FINANCING PLAN TABLES

Based on this decision, the analysis which follows is aimed at developing a financing plan which will allow the City to fund General Government Services operating expenditures and all projects recommended for funding in the General CIP for each year of the program.

Table 1 presents a five-year projection of resources which will be available for General Government Services. Unless shown by an asterisk (*), the amount projected for each revenue is based on the tax rate or fee structure in effect during the 2008/09 fiscal year. Revenue descriptions followed by an asterisk (*) were computed based on a projected increase in the rate structure as discussed in the assumption of projections.

Table 2 presents a five-year projection of required operating expenses for General Government Services which utilize the cost data as outlined in the assumption of projections.

Table 3 is a recap of resources available to fund the General CIP based on projected revenues and expenditures and the proposed Capital Improvement Program appropriations for the five (5) years of the program. Please note that this analysis assumes that all available resources not needed to fund current operating expenditures will be transferred to the CIP Fund and that any balance in the CIP Fund will remain in the CIP. Through this process, the City will be able to accumulate a reserve which would be used to fund unexpected capital outlays or to fund future years' programs.

TABLE 1

PROJECTION OF RESOURCES AVAILABLE FOR GENERAL GOVERNMENT SERVICES

CURRENT YEAR REVENUES AVAILABLE FOR GENERAL GOVERNMENT SERVICES	2008/2009	2009/10	2010/11	2011/12	2012/13	2013/14
AD VALOREM TAXES	\$15,504,349	12,795,320	\$12,987,250	\$13,246,995	\$13,710,640	\$14,190,512 (a)
FPL FRANCHISE FEES	3,306,706	3,300,000	3,366,000	3,433,320	3,501,986	3,572,026 (b)
FRANCHISE FEES	485,000	490,000	504,700	519,841	535,436	551,499 (c)
UTILITY TAXES	6,301,000	6,585,000	6,782,550	6,986,027	7,195,607	7,411,476 (d)
CITY BUSINESS LICENSES TAX	715,000	675,000	681,750	688,568	695,453	702,408 (e)
BUILDING RELATED REVENUE	885,000	730,000	685,000	685,000	685,000	685,000 (f)
STATE SHARED REVENUES-UNRESTRICTED	409,000	380,000	393,300	407,066	421,313	436,059 (g)
FEDERAL FUNDING		1,100,788	86,000	86,000		(h)
HALF CENT SALES TAX	1,854,000	1,758,000	1,819,530	1,883,214	1,949,126	2,017,345 (i)
CHARGES FOR SERVICES	1,081,000	1,561,200	1,665,842	1,774,146	1,836,242	1,900,510 (j)
FINES AND FORFEITURES	339,000	797,000	820,910	845,537	870,903	897,031 (k)
MISC. REVENUES	75,000	30,000	50,000	70,000	70,000	70,000
INTEREST ON INVESTMENTS	800,000	250,000	350,000	450,000	465,750	482,051
COUNTY BUSINESS TAX	45,000	42,000	42,000	42,000	42,000	42,000
TOTAL CURRENT YEAR REVENUES	\$31,800,055	\$30,494,308	\$30,234,832	\$31,117,713	\$31,979,457	\$32,957,917
TRANSFERS FROM E911 FUND	94,000	100,000	103,500	107,123	110,872	114,752
TRANSFERS FROM SCHOOL FUND	30,000	0	30,000	30,000	30,000	30,000
TOTAL AVAILABLE	\$ 31,924,055	\$ 30,594,308	\$ 30,368,332	\$ 31,254,835	\$ 32,120,328	\$ 33,102,669

NOTES TO ASSUMPTION OF PROJECTIONS

- (a) After a reduction of \$2,684,029 or 17.3% in 2009/10, due to lower assessed values caused by the economic recession, Ad Valorem Tax revenues are estimated to grow at the rate of 1.5% to 3.5% in future years.
- (b) FPL Franchise Fees from Dade County will decrease in 2009/10 and then grow at the rate of 2% per year.
- (c) Franchise fees will grow at the rate 1% in 2009/10 and then 3% per year.
- (d) Utility taxes will grow at the rate of 3% per year.
- (e) Business License Tax will decrease by \$40,000 in 2009/10 and then grow at the rate of 1.0% per year.
- (f) Building related revenues will decrease beginning in 2009/10 and level off at \$685,000 per year.
- (g) State shared revenues will decrease by 7% for 2009/10 and then grow at the rate of 3.5% per year.
- (h) Anticipated funding from American Recovery Reinvestment Act for transit and transportation improvements as well as funding for police.
- (i) Half-cent sales tax will decrease by 5% for 2009/10 and then grow at the rate 3.5% per year.
- (j) Charges for services will grow at the rate of 3.5% per year after adjustment in 2009/10 and 2010/11 for Cultural Arts Center revenue and expansion of Mall reimbursemenet.
- (k) Fines & forfeitures will grow at the rate of 3% per year after adjustment in 2009/10.

TABLE 2
PROJECTION OF OPERATING EXPENDITURES FOR GENERAL GOVERNMENT SERVICES

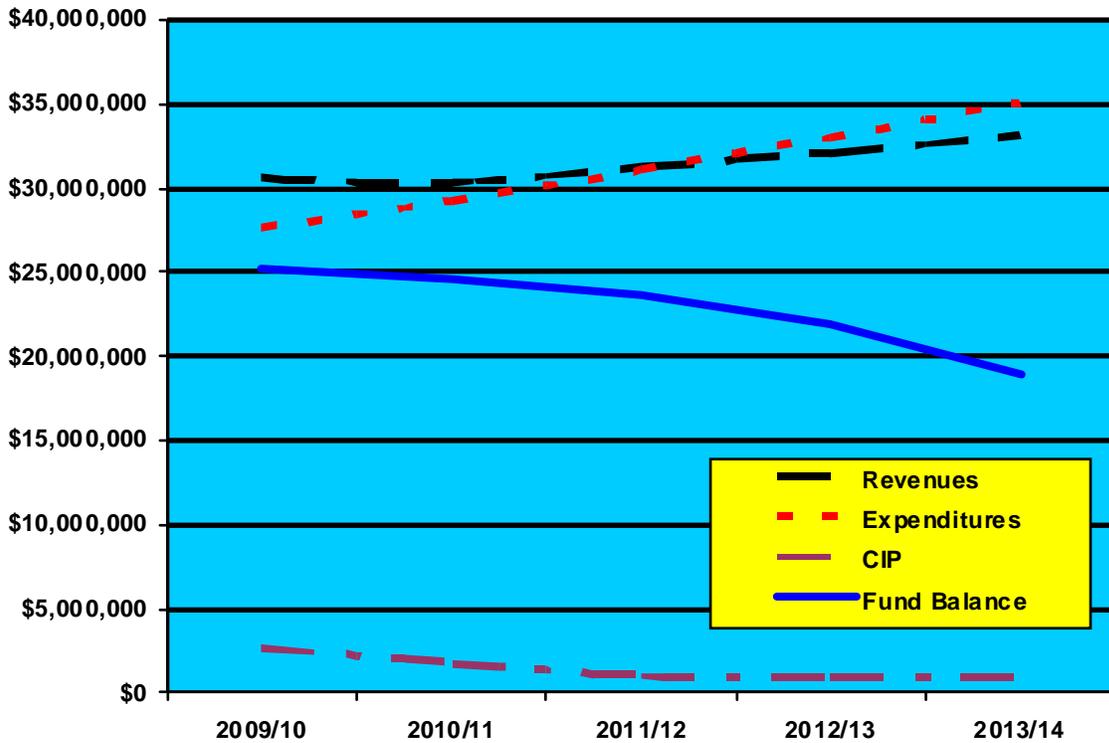
DEPARTMENT	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
City Commission	\$116,443	\$ 119,000	\$ 122,570	\$ 126,247	\$ 130,035	\$ 133,936
Office of the City Manager	888,267	914,000	977,980	1,046,439	1,119,689	1,198,068
Legal	280,000	280,000	280,000	280,000	280,000	280,000
City Clerk	266,946	282,000	311,740	333,562	366,911	402,595
Finance	808,647	842,000	892,520	946,071	1,002,835	1,063,006
Information Technology	771,282	879,000	949,320	1,025,266	1,107,287	1,195,870
Public Safety	13,395,623	14,040,000	15,022,800	16,074,396	17,199,604	18,403,576
Arts & Cultural Center	97,361	600,000	700,000	756,000	816,480	881,798
Community Development	1,445,741	1,483,000	1,471,980	1,560,299	1,653,917	1,753,152
Community Services	4,230,982	4,306,000	4,607,420	4,929,939	5,275,035	5,644,288
Non - Departmental	1,745,000	1,614,000	1,678,560	1,745,702	1,815,530	1,888,152
TOTAL PROJECTED OPERATING EXPENDITURES GENERAL GOVERNMENTAL SERVICES	<u>\$ 24,046,292</u>	<u>\$ 25,359,000</u>	<u>\$ 27,014,890</u>	<u>\$ 28,823,921</u>	<u>\$ 30,767,323</u>	<u>\$ 32,844,439</u>
General Fund Transfer to 1999 Debt Service	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000
General Fund Transfer to 2000 Debt Service	491,000	491,000	491,000	491,000	491,000	491,000
General Fund Transfer to 2002 Debt Service	402,000	402,000	402,000	402,000	402,000	402,000
TOTAL PROJECTED DEBT SERVICE REQUIREMENTS	<u>2,258,000</u>	<u>2,258,000</u>	<u>2,258,000</u>	<u>2,258,000</u>	<u>2,258,000</u>	<u>2,258,000</u>
TOTAL PROJECTED EXPENDITURES	<u>\$ 26,304,292</u>	<u>\$ 27,617,000</u>	<u>\$ 29,272,890</u>	<u>\$ 31,081,921</u>	<u>\$ 33,025,323</u>	<u>\$ 35,102,439</u>

NOTES TO ASSUMPTION OF PROJECTIONS

Operating expenditures will increase between 6% to 7% during the five year period.

**TABLE 3
RECAP OF AVAILABLE RESOURCES vs PROPOSED APPROPRIATIONS
GENERAL FUND CAPITAL IMPROVEMENT PROGRAM**

	2009/10	2010/11	2011/12	2012/13	2013/14
TOTAL PROJECTED AVAILABLE RESOURCES	\$30,594,308	\$30,368,332	\$31,254,835	\$32,120,328	\$33,102,669
PROJECTED OPERATING EXPENDITURES	25,359,000	27,014,890	28,823,921	30,767,323	32,844,439
DEBT SERVICE REQUIREMENTS	2,258,000	2,258,000	2,258,000	2,258,000	2,258,000
SUBTOTAL - EXPENDITURES	27,617,000	29,272,890	31,081,921	33,025,323	35,102,439
BALANCE	2,977,308	1,095,442	172,914	(904,995)	(1,999,770)
BEGINNING CIP RESERVE	25,000,000	25,249,760	24,559,892	23,708,635	21,853,440
Less CIP APPROPRIATIONS	2,727,548	1,785,310	1,024,171	950,200	909,164
BALANCE IN CIP RESERVE - END OF YEAR	25,249,760	24,559,892	23,708,635	21,853,440	18,944,506



**PROPOSED FINANCING PLAN
TRANSPORTATION FUND**

This fund was established to account for restricted revenues and expenditures which by State Statute and County Transit System Surtax Ordinance are designated for transportation enhancements, street maintenance and construction costs. This table reflects the anticipated revenues available and the proposed appropriations.

**TABLE 4
TRANSPORTATION AND STREET MAINTENANCE FUND
RECAP OF AVAILABLE RESOURCES AND PROPOSED APPROPRIATIONS
SUMMARY BY YEAR**

	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014
REVENUES						
LOCAL OPTION GAS TAX	495,000	450,000	465,750	482,051	498,923	516,385
INTEREST EARNINGS	10,000	1,000	2,000	2,000	3,000	3,000
SALE OF PROPERTY			350,000			
STATE SHARED REVENUES-RESTRICTED	180,000	150,000	155,250	160,684	166,308	172,128
CARRYOVER	-	215,000	40,000	264,890	262,072	23,173
COUNTY TRANSIT SYSTEM SURTAX	961,000	950,000	978,500	1,007,855	1,038,091	1,069,233
TOTAL REVENUES	1,646,000	1,766,000	1,991,500	1,917,480	1,968,393	1,783,920
EXPENDITURES						
Maintenance Operating Expenditures	710,000	730,000	751,900	774,457	797,691	821,621
Transit Services	391,000	371,000	374,710	385,951	397,530	409,456
TOTAL EXPENDITURES	1,101,000	1,101,000	1,126,610	1,160,408	1,195,221	1,231,077
Total For Capital	545,000	665,000	864,890	757,072	773,173	552,843
CAPITAL EXPENDITURES						
Project Title	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014
Transportation System and Traffic Improve	-	0	0	0	0	0
Road Resurfacing Program	485,000	625,000	600,000	495,000	750,000	750,000
TOTAL CAPITAL EXPENDITURES	\$ 485,000	\$ 625,000	\$ 600,000	\$ 495,000	\$ 750,000	\$ 750,000
Balance	\$ 60,000	\$ 40,000	\$ 264,890	\$ 262,072	\$ 23,173	\$ (197,157)

**PROPOSED FINANCING PLAN
STORMWATER UTILITY FUND**

The City is responsible for stormwater management activities within its corporate boundaries.

In order to address deficiencies and develop an ongoing maintenance program, a Stormwater Utility Fund was created. The Fund generates revenues for stormwater management costs, permitting, maintenance and capital improvements from a source other than the General Fund, gas taxes or ad valorem taxes. The Utility relies on user fees charged to residents and businesses for generating revenues.

The City has recognized the need and importance of taking a proactive approach toward stormwater management. The stormwater drainage improvements contained in the five-year Capital Improvement Program were based on a complete survey of all areas of the City conducted by the Community Services Department together with the City's consulting engineers.

The Fund will be responsible for ongoing operation and maintenance costs, as well as capital improvements.

Table 7 reflects the anticipated revenues available and the proposed appropriations for the Stormwater Utility Fund for the five-year period.

A total of \$1,000,000 worth of stormwater drainage projects will be completed during the five-year period. The monthly rate charged to users per unit was \$2.50 for 2008/09. It is not recommended that the fee be increased during the next five (5) years.

DADE COUNTY MUNICIPAL STORMWATER UTILITY RATES

Coral Gables	\$3.50	Golden Beach	\$12.00
Hialeah	\$2.50	Homestead	\$ 1.25
Key Biscayne	\$5.00	Medley	\$ 2.50
Miami	\$3.50	Miami Beach	\$ 2.50
Miami Shores	\$2.50	North Miami	\$ 2.50
North Miami Beach	\$2.50	South Miami	\$ 2.50
Sweetwater	\$2.50		

**TABLE 7
RECAP OF AVAILABLE RESOURCES vs PROPOSED APPROPRIATIONS
STORMWATER UTILITY FUND**

	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
Customer Data:						
Projected No. of Billable ERUs (1)	29,217	29,217	29,217	29,217	29,217	29,509
Monthly Rate Per ERU	\$2.50	\$2.50	\$2.50	\$2.50	\$2.50	\$2.50
Revenues:						
Gross Stormwater Utility Billings (2)	\$876,510	\$876,510	\$876,510	\$876,510	\$876,510	\$885,275
Less: Uncollectibles (3)	-35,060	-35,060	-35,060	-35,060	-35,060	-35,411
Carry Over of Surplus	0	78,250	289,971	484,504	661,159	819,224
	<u>\$ 841,450</u>	<u>\$ 919,699</u>	<u>\$ 1,131,421</u>	<u>\$ 1,325,953</u>	<u>\$ 1,502,609</u>	<u>\$ 1,669,088</u>
Operating Expenses: (4)	413,200	429,728	446,917	464,794	483,386	502,721
Available for CIP & Debt Service	\$ 428,250	\$ 489,971	\$ 684,504	\$ 861,159	\$ 1,019,224	\$ 1,166,367
Annual CIP Expenditures:	<u>350,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
Annual Surplus/(Deficit):	\$ 78,250	\$ 289,971	\$ 484,504	\$ 661,159	\$ 819,224	\$ 966,367

NOTES TO ASSUMPTION OF PROJECTIONS

- (1) Projected to remain flat.
- (2) Equals Projected No. of Billable ERUs multiplied by the Monthly Rate Per ERU, with the result annualized.
- (3) Equals 4% of Gross Stormwater Utility Billings in Year Shown.
- (4) Includes Operation and Maintenance, Engineering, Administration, Review of Existing Account Data Costs. Projected to continue to grow at an annual rate of 4%.



PROJECT DESCRIPTIONS

BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS

This section includes beautification projects and improvements to the City's park system and recreational facilities. There are Two (2) projects in the CIP, which total \$547,600. Special emphasis was given to upgrading existing park facilities.

Policies

The City's investment in improvements to the City park system is based on the following policies:

Goal: Provide adequate and accessible parks and facilities to meet the recreational needs of all current and future residents.

- Provide a variety of quality recreation facilities that will meet the needs of all age groups within the City and enhance the overall environmental characteristics of the area.
- Maximize the utilization of all public facilities through the provision of variety in the type of facility offered.
- Provide exercise/walking paths to enhance the physical well being of residents.
- Provide recreational facilities on the basis of 2.75 acres per 1,000 population.
- Encourage the integration of recreational facilities into the development of residential, commercial, industrial, and open space land uses.

Goal: Update the five-year CIP on an annual basis.

- Provide parks whereby residents have access to neighborhood parks within a 2 mile radius and community parks which serve the entire City.

Goal: Increase Safety Standards

- Provide for adequate security measure including limited access facilities.
- Replace dangerous equipment and eliminate visual barriers to reduce criminal opportunities.
- Employ vandal-resistant equipment and facilities.
- Maintain a Parks Usage Plan to protect the City's investment in the park system and insure the residents' safety.

Goal: Protect and preserve environmentally sensitive land and water areas.

- Preserve and enhance open space with environmental impact.

Existing Facilities

There is 30.5 acres of open space and public park land in the City.

Aventura Founders Park was opened in November 1998. This 11 acre site located on West Country Club Drive and NE 190 Street includes both active and passive recreational opportunities. The park encompasses the following components: Jogging Path, tennis courts, gated entries, One ball field w/ dugouts and backstops, Restroom Buildings, Decorative Fencing, Playground, picnic area, passive play areas, baywalk, landscaping, two parking lots, multi-purpose plaza areas, signage, benches, and security lighting.

Don Soffer Exercise/Walking Path contains 5.5 acres that is classified as open space recreation area. This facility is used by residents for both recreational and exercise purposes.

Waterways Dog Park was acquired by the City in 1998 from a private developer. This 1.5 acre site was previously constructed by a private developer. The City converted this site to a dog park in 2008.

Waterways Park was purchased in 2006. The 7 acre site that include a multipurpose sports field, playground, basketball court, fitness trail, parking and restroom facilities was opened in 2008.

Arthur I Snyder Memorial Park was purchased in 1998. This 3.5 acre site was one of the last remaining waterfront undeveloped parcels in the City. This site contains the Community/Recreation Center. Open passive and sitting areas are available at this location.

Veterans Park was acquired by the City from a private developer in 2001. This 2 acre site is located on NE 31st Avenue. Facilities and amenities include: parking lot; 1.5 acre open playfield area; playground facilities; landscaping with shade trees and a .5 acre pet exercise area. This park was modified in 2008 by removing the dog play area and expanding the children’s play area and adding a restroom facility.

Prior Accomplishments

The following projects have been completed or are scheduled for completion as of the 2009/10 fiscal year:

<u>Project Title</u>	<u>Year</u>
Conceptual Design of Aventura Founders Park	1996/97
Design of Country Club Drive Exercise Safety Improvements	1996/97

Purchase of 5.5 acres for Aventura Founders Park	1996/97
Bus Shelter & Bench Replacements	1996/97, 1997/98, 1998/99 1999/00, 2000/01, 2001/02 2005/06
Aventura Blvd Beautification Improvements	1997/98
Northern Entrance Beautification Improvements	1997/98
Aventura Founders Park Development	1997/98
Country Club Drive Exercise/Walking Path Improvements	1997/98
NE 183 rd Street Beautification Improvements	1997/98
NE 34 th Avenue Beautification Improvements	1997/98
Library Landscaping Project	1997/98
Huber Tract Open Space Land Purchase	1998/99
NE 207 th Street Beautification Improvements	1998/99
Country Club Dr. Exercise Path Safety Improvements	1998/99, 2004/05
NE 190 th Street Beautification Improvements	1998/99
Biscayne Boulevard Phase I Beautification Improvements	1998/99
FEC Landscape Buffer	1998/99
NE 191 st Street Beautification Improvements	1998/99
Waterways Park Improvements	1999/00
Founders Park Improvements	1999/00, 2001/02, 2002/03 2003/04, 2005/06
Biscayne Boulevard Phase II Beautification Improvements	1999/00
NE 185 th Street & NE 28 th Ave Beautification Improvements	1999/00
NE 213 th Street Beautification Improvements	2001/02
Aventura Blvd. Entrance Features	2001/02
Community/Recreation Center Conceptual Design	2000/01
Community Recreation Center Development	2001/02
Expanded Waterways Park Purchase	2003/04
Biscayne Boulevard Phase II Beautification Improvements	2001/02
Country Club Drive Beautification Improvements	2002/03
Newspaper Racks	2002/03, 2003/04
NE 188 th Street Beautification Improvements	2002/03
Yacht Club Way Beautification Improvements	2003/04
William Lehman Causeway Beautification Improvements	2003/04, 2004/05
Veterans Park Development	2003/04
Waterways Park Design	2005/06
Founders Park Parking Lot Expansion	2005/06
NE 207 th Street Swale Beautification Improvements	2005/06
Waterways Park Development	2006/07, 2007/08
Splashpad Addition to Founders Park	2006/07
Miami Gardens Drive Beautification Improvements	2006/07
Waterways Dog Park Development	2007/08
Veterans Park Modifications	2007/08

Park Facilities/Open Space Recreation

The City's estimated current population is 31,000. The City's Comprehensive Plan recommended standard is 2.75 acres of park and recreation land for every 1,000 potential residents. The amount of park and recreation land required by the park standards for this population is 82.50 acres. In calculating the number of recreation acres the City has available for use by residents, public private, golf courses and marinas are accounted for at a different degree depending on accessibility to citizens of the City. Assuming that public facilities can be accounted for at 100%, private recreation facilities at 50%, and marinas and the golf course at 25%, the City existing and proposed recreation areas total 115. Therefore, no deficiency exists under the City's standards. Table PFOS1 contains an inventory of existing and proposed recreation and open space areas. The City owns 30.5 park/open space acres.

Table PFOS 1
CITY OF AVENTURA
Recreation/Open Space Inventory

<u>TYPE</u>	<u>FACILITY</u>	<u>ACRES</u>	<u>APPLICABLE ACRES</u>
<i>Public Recreation Areas</i>			
C	Don Soffer Exercise/Walking path	5.5	5.5
C	Arthur I Snyder Memorial Park	3.5	3.5
N	Veterans Park	2.0	2.0
N	Waterways Park	7.0	7.0
N	Waterways Dog Park	1.5	1.5
N	Aventura Founders Park	<u>11.0</u>	<u>11.0</u>
	Public Recreation Subtotal	30.5	30.5
<i>Private Recreation Areas</i>			
	Private Recreation Sites	63.61	31.81
	Marina Complexes	9.40	2.35
	Golf Courses	<u>203.17</u>	<u>50.79</u>
	Private Recreation Subtotal	276.18	84.95
	Total Recreation Areas	306.68	115.45

C = Community Park
N = Neighborhood Park

Citywide Beautification Program

In December of 1996, the City Commission approved the landscape design concepts to be utilized with the implementation of a Citywide Beautification Program. This major undertaking, addresses median and right of way landscaping throughout the public areas within the City, and was adopted as one of the City's budget priorities and goals. The landscape design includes the planting of an assortment of palm trees, including date palms at the City's entrances and coconut and royal palms on various medians throughout the City, as well as shade trees such as live oaks.

With this Beautification Program, the City Commission has fulfilled its long-term goal of creating the signature of the City and establishing its reputation as “the most beautiful City in South Florida.” The actual construction of these projects will be ongoing until all of the improvements to the various areas within the City are complete.

In 2006, the City funded a Landscape Restoration Program in the amount of \$1,500,000 to respond to damage from hurricanes experienced in 2005.

The following areas have been completed as of the 2008/09 fiscal year:

Aventura Boulevard, Northern City Entrance, NE 207th Street, NE 183rd Street, NE 185th Street & 28th Avenue, NE 190th Street, NE 191st Street, NE 29th Avenue, NE 187th Street, NE 188th Street, NE 213th Street, Biscayne Boulevard and FEC Landscape Buffer, Aventura Boulevard Entrance Features, Country Club Drive, Yacht Club Way, William Lehman Causeway, NE 207th Street Swale, 2006 Citywide Hurricane Landscape Restoration Program; Miami Gardens Drive and the Biscayne Boulevard Median (NE 209-212 St).

Funding Plan

Funding for the proposed beautification and park facilities will be provided by the proceeds from the following revenue sources:

Total Category Budget	\$547,600
<u>Funding:</u>	
General Fund	\$547,600

TABLE 1
 PROPOSED BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2009/10 - 20013/14
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2009/10	2010/11	2011/12	2012/13	2013/14	Total
BP1	Founders Park Improvements	CS	\$ 431,600	\$ 52,000		\$ 25,000	\$ 508,600	
BP2	Citywide Beautification Improvements	CS	7,800	7,800	7,800	7,800	7,800	39,000
Totals			\$ 7,800	\$ 439,400	\$ 59,800	\$ 7,800	\$ 32,800	\$ 547,600

TABLE 2
 PROPOSED BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2009/10 - 20013/14
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Impact Fees	General Fund
BP1	Founders Park Improvements	CS	508,600		508,600
BP3	Citywide Beautification Improvements	CS	39,000		39,000
Totals			547,600	\$ -	\$ 547,600

PROPOSED PROJECTS

1 – CS

Founders Park Improvements

2010/11 \$431,600 2011/12 \$52,000 2013/14 \$25,000

This project consists of maintenance projects, replacing and updating playground equipment.

2010/11	Replace Playground Equipment	\$145,600
	Playground Covers	26,000
	Pour in Place Surfacing	260,000
2011/12	Replace Exercise Equipment	20,800
	Pour in Place Surfacing	31,200
2013/14	Replace SplashPad Water Features	25,000

2 - CS

Citywide Beautification Improvements

2009/10 \$7,800 2010/11 \$7,800 2011/12 \$7,800

2012/13 \$7,800 2013/14 \$7,800

This project consists of implementing the landscaping and beautification concepts approved by the City Commission.

2009/10	Purchase Trash Cans	7,800
2010/11	Purchase Trash Cans	7,800
2011/12	Purchase Trash Cans	7,800
2012/13	Purchase Trash Cans	7,800
2013/14	Purchase Trash Cans	7,800

TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS

This section includes improvements to the City's transportation system, roadways, drainage system, sidewalks, pedestrian pathways, street lighting, transit and other infrastructure improvements. There are three (3) improvement projects in the Capital Improvement Program, which total \$5,234,788. Special emphasis was given to correcting drainage deficiencies and road resurfacing and addressing maintenance considerations. The projects outlined in this section have been developed based on a survey of all areas of the City, with respect to the improvement items, by the Community Services Department; City's consulting engineer and staff. The projects were prioritized according to the urgency of the improvements needed and age of the areas to be improved.

Policies

The City's investment in improvements to its transportation system, roads, sidewalks, street lighting and drainage system is based on the following policies:

Goal: Utilize the Stormwater Utility Fund to provide revenue sources to fund drainage improvements contained in the CIP.

- Coordinate area-wide storm water developments with major street improvements.
- Provide adequate storm drainage as defined by present standards for different types of areas of the City.
- Upgrade areas of the City to conform to present drainage standards to eliminate flood prone areas.

Goal: Improve local roads to meet road safety requirements and serve the transportation needs of the City.

- Systematically provide local street improvements throughout the City based upon the existing condition and age of the street and the cost of maintenance of the street.
- Provide an adequate road transportation network that meets or exceeds the capacity rating outlined in the Comprehensive Plan.
- Implement improvements to meet safety standards.
- Improve safety by installing street lighting on all appropriate public roadways.
- Provide walkways and sidewalks to improve the safety of residents traveling throughout the City.

- Accept the dedication of private roads throughout the City in accordance with the Policy governing the conversion of private roads to public roads as outlined in Resolution No. 97-05.

Goal: Address traffic flow along the major roadways and intersections by implementing projects that create improvements to the system.

- Implement the recommendations of the City’s Traffic Advisory board and its Traffic consultant.

Existing Facilities

The following is a list of current public roads under the jurisdiction of the City:

NE 185 th Street	NE 27 th Court
NE 28 th Place	NE 28 th Avenue
NE 29 th Avenue	NE 29 th Court
NE 29 th Place	NE 30 th Avenue
NE 34 th Avenue	NE 187 th Street
NE 188 th Street	NE 190 th Street
NE 191 st Street	NE 192 nd Street
NE 193 rd Street	Aventura Boulevard
West Country Club Drive	North Country Club Drive
East Country Club Drive	NE 201 Terrace
NE 203 rd Street	NE 205 th Street
NE 206 th Street	NE 207 th Street
NE 208 th Street	NE 208 th Terrace
NE 209 th Street	NE 211 th Street
NE 213 th Street	NE 214 th Terrace
NE 214 th Street	NE 183 rd Street
Yacht Club Drive	Turnberry Way
NE 27 th Court	

Prior Accomplishments

Since the inception of the CIP, the following projects have been completed or are scheduled for completion as of the 2008/09 fiscal year:

<u>Project Title</u>	<u>Year</u>
Country Club Drive Drainage Improvements	1996/97
Sidewalk Installation – Southside of Lehman Causeway	1996/97
Pedestrian Safety Study	1996/97
Aventura Boulevard Street Lighting Improvements	1997/98
NE 183 rd Street & Drainage Improvements	1997/98
NE 183 rd Street Lighting Improvements	1997/98
NE 207 th Street Lighting Improvements	1997/98
North Aventura Stormwater Collector (213 th Street)	1997/98
Pedestrian Transportation Circulation Safety Improvements	1997/98

NE 190 th Street Lighting Improvements	1998/99
South Aventura Stormwater Collector	1998/99
Sidewalk Improvements & Replacements	1998/99, 1999/00, 2000/01
NE 34 th avenue Street Lighting Improvements	1999/00
NE 185 th Street & NE 28 th Avenue Improvements	1999/00
Safety Improvements – Country Club Drive	1999/00
NE 30 th Avenue Drainage Improvements	2000/01
NE 213 th Street Lighting Improvements	2000/01
NE 34 th Avenue Safety/Road Improvements	2000/01
Biscayne Lake Gardens Area Drainage Improvements	2001/02
NE 188 th Street, Lighting & Drainage Improvements	2002/03
Country Club Drive Improvements	2002/03
NE 190 Street Drainage Improvements	2002/03
Yacht Club way Drainage and Lighting Improvements	2003/04
NE 31 st Avenue Decorative Street Lighting	2003/04
Extension of Lehman Causeway Westbound Service Road	2003/04
Illuminated Street Signs	2003/04
Hospital District NE 213 Street Drainage Connector	2003/04
Hospital District North Collector	2004/05
NE 207 th Street Resurfacing	2004/05
Traffic Video Monitoring Program	2004/05, 2005/06
Directional Signs	2004/05
Yacht Club Drive Seawall Improvements	2005/06
Miami Gardens Drive	2005/06
Aventura Boulevard Resurfacing	2005/06
NE 213 th Street Outfall Drainage Improvement	2006/07
Miami Gardens Drive Extension and Street Lighting	2006/07
Ne 29 th Avenue Street Lighting Improvements	2006/07
Yacht Club Drive Resurfacing	2006/07
Countdown Pedestrian Walkway Signals	2006/07
Traffic Video Monitoring Program – Phase I	2006/07
Traffic Video Monitoring Program – Phase II	2007/08
Ne 29 th Pace and Yacht Club Way Resurfacing	2007/08
NE 190 th Street Drainage Improvements	2007/08
NE 209 th Street/Biscayne Boulevard Traffic Improvements	2007/08
NE 187 th Street Traffic Improvements	2007/08
NE 180 th & NE 182 nd Street /Biscay Boulevard Signage	2007/08
NE 199 th Street/West Country Club Drive Turning Lane	2008/09
NE 190 th Street Resurfacing	2008/09
NE 191 st Street/Biscayne Boulevard Traffic Improvements	2008/09
NE 191 st /29 th Avenue Drainage Improvements	2008/09

Road, Drainage and Infrastructure Improvements

The majority of the projects outlined herein can be also be classified as drainage improvements and road resurfacing in accordance with established maintenance

schedules. In addition, traffic improvement projects recommended by the Traffic Advisory board are included for funding.

Funding Plan

Funding for the proposed roadway, drainage and infrastructure improvement projects will be provided by the following sources:

Total Category Budget	\$5,234,788
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Funding:

Transportation Fund	\$3,220,000
Federal Funding	1,014,788
Stormwater Utility Fund	1,000,000

Tables 1 and 2 showing these improvement projects and funding schedules are followed by detailed project descriptions.

TABLE 1
 PROPOSED TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2009/10- 2013/14
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2009/10	2010/11	2011/12	2012/13	2013/14	Total
TDI1	Stormwater Drainage Improvement	CS	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
TDI2	Transportation System & Traffic Improvements	CS	1,014,788	-	-	-	-	1,014,788
TDI3	Road Resurfacing Program	CS	625,000	600,000	495,000	750,000	750,000	3,220,000
Totals			\$ 1,839,788	\$ 800,000	\$ 695,000	\$ 950,000	\$ 950,000	\$ 5,234,788

TABLE 2
 PROPOSED TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2009/10- 2013/14
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Stormwater Utility Fund	General Fund	Transportation Fund	Federal Funding
TDI1	Stormwater Drainage Improvement	CS	\$ 1,000,000	\$ 1,000,000			
TDI3	Transportation System & Traffic Improvements	CS	1,014,788		-	-	1,014,788
TDI4	Road Resurfacing Program	CS	3,220,000		\$ -	3,220,000	
Totals			\$ 5,234,788	\$ 1,000,000	\$ -	\$ 3,220,000	\$ 1,014,788

PROPOSED PROJECTS

1-CS

Stormwater Drainage Improvements

2009/10 \$200,000	2010/11 \$200,000	2011/12 \$200,000
2012/13 \$200,000	2013/14 \$200,000	

Projects included provide for ongoing annual minor drainage improvements and include the cost of resurfacing the affected roadways.

2009/10	Drainage Improvements	200,000
2010/11	Drainage Improvements	200,000
2011/12	Drainage Improvements	200,000
2012/13	Drainage Improvements	200,000
2013/14	Drainage Improvements	200,000

2-CS

Road Resurfacing Program

2009/10 \$625,000	2010/11 \$600,000	2011/12 \$495,000
2012/13 \$750,000	2013/14 \$750,000	

This project consists of resurfacing roadways as determined by the City's maintenance standards and the Community Services Department.

2009/10	Hospital District Williams Island Road (includes Intersection Improvements)	\$275,000 350,000
2010/11	NE 29 th Avenue NE 34 th Avenue NE 187 th Street	185,000 240,000 175,000
2011/12	NE 185 th /NE 31th Avenue NE 188 th Street	165,000 330,000
2012/13	Country Club Drive (Northbound)	750,000
2013/14	Country Club Drive (Southbound)	750,000

3-CS
Transportation System and Traffic Improvements
2009/10 \$1,014,788

This project includes improvements to the City's transportation, transit and traffic system.

2009/10	Yacht Club Way Bridge Improvements	\$250,000
	Don Soffer Exercise Trail Improvements	452,788
	2 Bus Shelter Installations Country Club Drive	159,400
		137,000
	12 Bus Bench Replacements	15,600

PUBLIC BUILDINGS AND FACILITIES IMPROVEMENTS

Capital projects in this functional category include providing new facilities to serve City residents or improvements to existing facilities in the City. The CIP includes 2 projects totaling \$345,000.

Policies

The City's investment in improvements to public buildings and operational facilities is based on the following policies:

- Provide easily accessible services to City residents and adequate parking for City facilities.
- Repair and maintain all buildings and facilities in proper order to increase life of said facilities.

Existing Facilities

Map 1 shows the location of the City's Government Center, and the Dade County Fire Rescue Station and Library Branch.

Prior Accomplishments

The following projects have been completed or are scheduled for completion as of the 2008/09 fiscal year:

<u>Project Title</u>	<u>Year</u>
Government Center/Police Station Needs Assessment Study	1996/97
Government Center Land Purchase	1997/98
Design of Government Center/Police	1997/98
Construction of Government Center	1999/00, 2000/01
Purchase of Charter Elementary School Property	2001/02
Construction of Charter Elementary School	2002/03
Community Center Improvements	2003/04, 2004/05, 2006/07, 2007/08
Construction of Middle School Wing to Charter School	2004/05
Holiday Lighting for Government Center	2005/06
Design of Arts & Cultural Center	2007/08
Classroom Additions to Charter School	2008/09
Arts & Cultural Center Construction	2008/09, 2009/10

Funding Plan

Funding for the proposed Public Buildings Projects will be provided by the following sources: Total Category Budget \$345,000

<u>Funding:</u>	
General Fund	\$345,000

TABLE 1
 PROPOSED PUBLIC BUILDING AND FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2009/10 - 20013/14
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2009/10	2010/11	2011/12	2012/12	2013/14	Total
PBF1	Government Center Chiller Replacement	CS	\$ 165,000	\$ 165,000			\$	330,000
PBF2	Police Department Offices Improvement	PD	15,000					15,000
Totals			\$ 180,000	\$ 165,000	\$ -	\$ -	\$ -	\$ 345,000

TABLE 2
 PROPOSED PUBLIC BUILDING AND FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2009/10 - 20013/14
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Charter School	General Fund
PBF1	Government Center Chiller Replacement	CS	\$ 330,000		\$ 330,000
PBF2	Police Department Offices Improvement	PD	15,000		15,000
Totals			\$ 345,000		\$ 345,000

PROPOSED PROJECTS

1 – CS

Government Center Water Chiller Replacements

2009/10 \$165,000 2010/11 \$165,000

Chillers are the source of air conditioning and heating of the Government Center. The original chillers were purchased in 1998. This replacement was moved up to FY 2009 because chillers are rapidly deteriorating, and will not be able to cool or heat the Government Center properly. Prices include cost of unit per existing state contracts and estimated installation costs. The new chillers are rust resistant and energy efficient. The replacements should produce significant energy savings by approximately \$16,000 per year.

2009/10	1 Chiller	\$165,000
2010/11	1 Chiller	\$165,000

2 – Police Offices Improvements

2009/10 \$15,000

This project consists of expanding the Crime suppression Units Office area to accommodate personnel assigned to this unit.

INFORMATION/COMMUNICATIONS TECHNOLOGY

This functional category includes improvements to the City's information/communication systems, data processing and the automation of certain operations by utilizing the latest technology to enhance productivity and efficiency. There are 11 projects totaling \$2,823,200.

Policies

The City's investment in communication and computer projects is based on the following policies:

- Continue the implementation upgrade of the Management Information System for all key City operations to automate functions and improve efficiency and productivity.
- Improve and maintain City-wide radio communications capabilities for Police operations.
- Develop and maintain computerized capabilities of the various City departments and information systems.
- Utilize the latest state of the art technology including the use of the Internet for the delivery of services.
- Maintain the E911 system to enhance police response times to emergencies.
- Utilize the latest technology for education and teaching at the Charter School.

Funding Plan

Funding for the proposed Information Technology Projects will be provided by the following sources: Total Category Budget \$2,823,200

Funding:

General Fund	\$2,203,700
Charter School Fund	619,500

TABLE 1
 PROPOSED COMMUNICATIONS AND COMPUTERS EQUIPMENT
 PROJECTS SCHEDULED FOR 2009/10 - 2013/14
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2009/10	2010/11	2011/12	2012/13	2013/14	Total
ICT1	Police Computers Systems<\$5000	PD	117,400	188,000	125,000	134,000	125,000	689,400
ICT2	Central Computer System>\$5000	IT	265,000	90,000	95,000	105,000	105,000	660,000
ICT3	Radios and E911 System	PD	171,000	126,000	106,000	181,000	96,000	680,000
ICT4	Computer Equipment<\$5000	ACES	123,000	96,000	87,500	78,500	108,000	493,000
ICT5	Computer Equipment>\$5000	ACES	76,500	10,000	10,000	20,000	10,000	126,500
ICT6	Computer Equipment<\$5000	IT	6,000	6,000	6,000	6,000	6,000	30,000
ICT7	Computer Equipment<\$5000	FSS	2,000	6,000	2,000	2,000	2,000	14,000
ICT8	Computer Equipment<\$5000	CM	4,000	2,000	4,000	-	2,000	12,000
ICT9	Computer Equipment<\$5000	CS	16,000	20,300	27,000	11,000	17,300	91,600
ICT10	Computer Equipment<\$5000	CD	4,100	8,000	3,500	4,000	4,100	23,700
ICT11	Computer Equipment	CC	3,000	-	-	-	-	3,000
Totals			\$ 788,000	\$ 552,300	\$ 466,000	\$ 541,500	\$ 475,400	\$ 2,823,200

TABLE 2
 PROPOSED COMMUNICATIONS AND COMPUTERS EQUIPMENT
 PROJECTS SCHEDULED FOR 2009/10 - 2013/14
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	General Fund	Charter School Fund
ICT1	Police Computers Systems<\$5000	PD	689,400	689,400	
ICT2	Central Computer System>\$5000	IT	660,000	660,000	
ICT3	Radios and E911 System	PD	680,000	680,000	
ICT4	Computer Equipment<\$5000	ACES	493,000		493,000
ICT5	Computer Equipment>\$5000	ACES	126,500		126,500
ICT6	Computer Equipment<\$5000	IT	30,000	30,000	
ICT7	Computer Equipment<\$5000	FSS	14,000	14,000	
ICT8	Computer Equipment<\$5000	CM	12,000	12,000	
ICT9	Computer Equipment<\$5000	CS	91,600	91,600	
ICT10	Computer Equipment<\$5000	CD	23,700	23,700	
ICT11	Computer Equipment	CC	3,000	3,000	
Totals			\$ 2,823,200	\$ 2,203,700	\$ 619,500

PROPOSED PROJECTS

1 - PD

Police Computers Systems < \$5000

2009/10 \$117,400 2010/11 \$188,000 2011/12 \$125,000

2012/13 \$134,000 2013/14 \$125,000

This project consists of purchasing computer equipment and software that utilizes the latest technology for the Police Department.

2009/10	Replace 25 Mobile Laptops	50,000
	20 Desktop Computers	24,000
	Vehicle Modems	6,000
	Replace 2 Servers	10,000
	Replace Data Retrieval System	7,000
	20 Vehicle Printers	20,400
2010/11	Upgrades	\$25,000
	Replace 25 Mobile Laptops	50,000
	20 Desktop Computers	24,000
	Vehicle Modems	6,000
	Replace 9 Computers for EOC	13,000
	Replace 2 Servers	10,000
	10 Vehicle Printers	10,000
	Replace AS400	50,000
2011/12	Upgrades	\$25,000
	Replace 25 Mobile Laptops	50,000
	20 Desktop Computers	24,000
	Vehicle Modems	6,000
	Replace 2 Servers	10,000
	10 Vehicle Printers	10,000
2012/13	Upgrades	\$25,000
	Replace 20 Mobile Laptops	50,000
	20 Desktop Computers	24,000
	Vehicle Modems	6,000
	Replace 2 Servers	10,000
	10 Vehicle Printers	10,000
	3 Toughbooks (K-9)	9,000
2013/14	Upgrades	\$25,000
	Replace 25 Mobile Laptops	50,000
	20 Desktop Computers	24,000
	Vehicle Modems	6,000

Replace 2 Servers	10,000
10 Vehicle Printers	10,000

2 - IT

Central Management Information System > \$5000

2009/10 \$265,000	2010/11 \$90,000	2011/12 \$95,000
2012/13 \$105,000	2013/14 \$105,000	

This project consists of purchasing new and replacement computer hardware and software that utilize the latest technology for the City's general information management system, which is used by all City Departments.

2009/10	Software/Licenses/Upgrades	\$15,000
	Servers/ Security/UPS/Switches	50,000
	AS 400 Upgrades	50,000
	Replace PBX Phone System with VOIP	150,000
2010/11	Software/Licenses/Upgrades	\$25,000
	Servers/ Security/UPS/Switches	45,000
	Video System Solution	20,000
2011/12	Software/Licenses/Upgrades	\$20,000
	Servers/ Security/UPS/Switches	65,000
	AS 400 Upgrades	5,000
	Upgrade Phone System	5,000
2012/13	Software/Licenses/Upgrades	\$25,000
	Servers/ Security/UPS/Switches	60,000
	AS 400 Upgrades	5,000
	Equipment for Redundant Site	15,000
2012/13	Software/Licenses/Upgrades	\$20,000
	Servers/ Security/UPS/Switches	70,000
	AS 400 Upgrades	5,000
	Upgrade Phone System	10,000

3 - PD

Radios and E911 System

2009/10 \$171,000	2010/11 \$126,000	2011/12 \$106,000
2012/13 \$181,000	2013/14 \$96,000	

This project consists of purchasing equipment to establish and maintain an 800 Mhz police radio system to improve communications and purchase new radios for projected

additional personnel in the Police Department, replace radios that may become damaged or become inoperative during the five-year period and maintain the E911 system.

2009/10	5 Handheld & 10 Mobile Radios	\$56,000
	800 Mhz Radio System Upgrades	50,000
	E911 System Upgrades	15,000
	Replace Microwave Hop	35,000
	Combiner for Radio System	15,000
2010/11	5 Handheld & 10 Mobile Radios	\$56,000
	800 Mhz Radio System Upgrades	30,000
	Replace E911 Server	25,000
	E911 System Upgrades	15,000
2011/12	5 Handheld & 10 Mobile Radios	\$56,000
	800 Mhz Radio System Upgrades	35,000
	E911 System Upgrades	15,000
2012/13	5 Handheld & 10 Mobile Radios	\$56,000
	800 Mhz Radio System Upgrades	25,000
	E911 System Upgrades	50,000
	Replace CSD Servers	40,000
2013/14	E911 System Upgrades	15,000
	800 Mhz Radio System Upgrades	25,000
	5 Handheld & 10 Mobile Radios	56,000

4 - ACES

Computer Equipment < \$5,000

2009/10 \$123,000 2010/11 \$96,000 2011/12 \$87,500

2012/13 \$78,500 2012/13 \$108,000

This project consists of the regular replacement of the computers, laptops, servers and network infrastructure at the Aventura City of Excellence School.

2009/10	Replace 65 Computers/Laptops	78,000
	30 New Computers	45,000
2010/11	Replace 80 Computers/Laptops	96,000
2011/12	Replace 70 Computers/Laptops	84,000
	Replace Color Laser Printer	3,500
2012/13	Replace 65 Computers/Laptops	78,500

2013/14 Replace 90 Computers/laptops 108,000

5 - ACES

Computer Equipment > \$5000

2009/10 \$76,500 2010/10 \$10,000 2011/12 \$10,000

2012/13 \$20,000 2013/13 \$10,000

This project consists of the regular replacement of the computers and network infrastructure at the Aventura City of Excellence School that exceeds \$5,000.

2009/10	Replace Network Switches and Routers	\$22,500
	Upgrade Phone System	30,000
	4 Smartboards	24,000

2010/11	Replace Network Switches and Routers	10,000
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2011/12	Replace Network Switches and Routers	10,000
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2012/13	Replace Network Switches and Routers	10,000
	Replace 2 Servers	10,000

2013/14	Replace Network Switches and Routers	10,000
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6 - IT

Computer Equipment < \$5000

2009/10 \$6,000 2010/11 \$6,000 2011/12 \$6,000

2012/13 \$6,000 2013/14 \$6,000

This project includes the replacement of existing equipment for the various employees of the department.

7 - FSS

Computer Equipment < \$5000

2009/10 \$2,000 2010/11 \$6,000 2011/12 \$2,000

2012/13 \$2,000 2013/14 \$2,000

This project includes the replacement of existing equipment for the various employees of the department.

8 - CM

Computer Equipment < \$5000

2009/10 \$4,000 2010/11 \$2,000 2011/12 \$4,000
 2013/14 \$2,000

This project consists of upgrading computer equipment in the Office of the City Manager.

9 - CS

Computer Equipment < \$5000

2009/10 \$16,000 2010/11 \$20,300 2011/12 \$27,000
 2011/12 \$11,000 2012/13 \$17,300

This project consists of purchasing and upgrading computer equipment in the Community Services Department and Community Recreation Center.

2009/10	5 Computers and ID Printer	\$9,000
	Upgrade GIS Software	2,000
	Upgrade Visitor ID System	5,000
2010/11	10 CRC Computers	\$13,000
	4 Computers	4,000
	Upgrade GIS Software	2,000
	1 Laptop Computers	1,300
2011/12	4 Computers and ID Printer	\$8,000
	11 CRC Computers	14,000
	Upgrade GIS Software	2,000
	Replace CRC Server	3,000
2012/13	5 Computers and ID Printer	\$9,000
	Upgrade GIS Software	2,000
2013/14	4 Computers	\$4,000
	1 Laptop Computers	1,300
	1 Plotter	7,000
	Upgrade Visitor ID System	5,000

10 - CD

Computer Equipment < \$5000

2009/10 \$4,100 2010/11 \$8,000 2011/12 \$3,500
 2012/13 \$4,000 2013/14 \$4,100

This project consists of computer upgrades, replacement printers and the implementation of field computers for code compliance and building inspections for the Community Development Department.

2009/10	Replace 5 Computers	\$3,000
	Replace 1 Laser	600
	Replace 1 Printers	500
2010/11	Replace 4 Computers	\$4,000
	Replace 1 Large Forms Printer	4,000
2011/12	Replace 3 Computers	\$3,000
	Replace 1 Small Forms Printer	500
2012/13	Replace 4 Computers	\$4,000
2013/14	Replace 3 computers	\$3,000
	Replace 1 Laserjet Printers	600
	Replace 1 Small Forms Printer	500

11 - CC
 Computer Equipment < \$5000
 2009/10 \$3,000

This project consists of upgrading and replacing computer equipment in the City Clerk's Office.

CAPITAL EQUIPMENT PURCHASES AND REPLACEMENTS

This section includes projects relating to Capital Equipment Purchases and Replacements for all operating departments. There are a total of 7 projects totaling \$3,285,305.

Policies

The City's investment in capital equipment purchases and replacements is based on the following policies:

Goal: Provide capital equipment that will meet the needs of all departments in order to maintain the efficiency and productivity of providing municipal services to the City's residents.

- Replace all present equipment that is required when they become unusable, unsafe or when maintenance costs outweigh the total cost of replacement.
- Develop and maintain an "Equipment Evaluation and Replacement Guide" to determine replacement schedules and costs.
- Purchase more economical, fuel efficient and multi-functional vehicles.
- Purchase new equipment that will increase productivity and reduce personnel and maintenance costs.
- Maintain all City assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

Proposed Capital Equipment Purchase And Replacement

Most projects outlined in the 2009/10 to 2013/14 Capital Improvement Program are either pertaining to vehicles or operational equipment. These 5 projects, worth \$3,285,305 are displayed in Table 1.

Detailed project descriptions and a funding schedule follow. The CIP guidelines provide that capital equipment shall be defined as having a useful life of more than one year and a value of \$5,000 or more. Equipment that has a value of \$5,000 or less is also included in this document for budgetary purpose.

Funding Plan

Funding for the proposed Capital Equipment Purchase and Replacement Projects will be provided by annual appropriations from the General Fund:

TABLE 1
 PROPOSED CAPITAL EQUIPMENT PURCHASE AND REPLACEMENT
 PROJECTS SCHEDULED FOR 2009/10 - 2013/14
 SUMMARY BY YEAR

CIP #	Project Title	Dept.	2009/10	2010/11	2011/12	2012/13	2013/14	Total
CE1	Vehicle Purchase & Replacements	PD	391,960	453,000	445,000	379,100	379,100	2,048,160
CE2	Equipment Purchase and Replacement>5000	PD	127,000	188,710	83,471	63,000	64,890	527,071
CE3	Equipment Purchase and Replacement<5000	PD	16,900	28,400	22,200	49,300	14,474	131,274
CE4	Equipment Purchase and Replacement>5000	CS	48,600	61,000	20,000	6,000	58,000	193,600
CE5	Equipment Purchase and Replacement<5000	CS	6,000	3,500	2,500	2,000	2,500	16,500
CE6	Equipment Purchase and Replacement>5000	ACC	325,000					
CE7	Equipment Purchase and Replacement>5000	CD	21,000		22,700		-	43,700
Totals			\$ 936,460	\$ 734,610	\$ 595,871	\$ 499,400	\$ 518,964	\$ 3,285,305

TABLE 2
 PROPOSED CAPITAL EQUIPMENT PURCHASE AND REPLACEMENT
 PROJECTS SCHEDULED FOR 2009/10 - 2013/14
 FUNDING PLAN

CIP #	Project Title	Dept.	Total	General Fund
CE1	Vehicle Purchase & Replacements	PD	2,048,160	2,048,160
CE2	Equipment Purchase and Replacement>5000	PD	527,071	527,071
CE3	Equipment Purchase and Replacement<5000	PD	131,274	131,274
CE4	Equipment Purchase and Replacement>5000	CS	193,600	193,600
CE5	Equipment Purchase and Replacement<5000	CS	16,500	16,500
CE6	Equipment Purchase and Replacement>5000	ACC	325,000	325,000
CE7	Equipment Purchase and Replacement>5000	CD	43,700	43,700
Totals			3,285,305	3,285,305

PROPOSED PROJECTS

1 - PD

Vehicle Purchase & Replacements

2009/10 \$391,960 2010/11 \$453,000 2011/12 \$445,000
 2012/13 \$379,100 2013/14 \$379,100

This project consists of purchasing police vehicles to accommodate new employee additions and establish a vehicle replacement program in the Police Department.

2009/10	Replace 12 Patrol Vehicles	\$336,960
	Replace (2) K-9 Vehicle	55,000
2010/11	Replace 12 Patrol Vehicles	\$351,000
	Replace Prisoner Van	40,000
	Replace Special Services SUV	37,000
	Replace Fleet Truck	25,000
2011/12	Replace 12 Patrol Vehicles	\$365,000
	Replace Crime Prevention Van	35,000
	Replace Crime Scene Van	35,000
	Replace Crime Prevention Trailer	10,000
2012/13	Replace 12 Patrol Vehicles	\$379,100
2013/14	Replace 12 Patrol Vehicles	\$379,100

2 - PD

Equipment Purchase and Replacement > \$5000

2009/10 \$127,000 2010/11 \$188,710 2011/12 \$83,471
 2012/13 \$63,000 2013/14 \$64,890

This project consists of purchasing equipment for the Police Department. The following is a breakdown of the items to be replaced:

2009/10	11 Vehicle Equipment	\$58,000
	Replace Firearms	23,000
	K-9 (2) Vehicle Equipment	12,000
	Marine Video System	10,000
	Replace Audio System	14,000
	Replace Swat Headset Radio	10,000
2010/11	10 Vehicle Equipment	\$58,710
	Replace 2 Message Boards	22,000

	Replace 2 Boat Engines	60,000
	Prisoner Vehicle Equipment	20,000
	Additional License Plate Reader	28,000
2011/12	10 Vehicle Equipment	\$60,471
	Replace K-9	13,000
	Crime Prevention Trailer Equipment	10,000
2012/13	10 Vehicle Equipment	\$63,000
2013/14	10 Vehicle Equipment	\$64,890

3 - PD		
Equipment Purchase and Replacement < \$5000		
2009/10	\$16,900	2010/11 \$28,400
2011/12	\$22,200	
2012/13	\$49,300	2013/14 \$14,474
2009/10	Replace 10 Ballistic Vests	\$7,000
	5 Tasers	5,200
	Replace Crime Prevention Equipment	3,500
	Infrared Camcorder	1,200
2010/11	Replace 10 Ballistic Vests	\$8,000
	2 Radar Units	7,000
	2 Lasar Units	8,000
	5 Tasers	5,400
2011/12	Replace 10 Ballistic Vests	\$8,500
	2 Lasar Units	8,100
	5 Tasers	5,600
2012/13	Replace 10 Ballistic Vests	\$8,500
	2 Radar Units	8,000
	2 Lasar Units	9,000
	5 Tasers	5,800
	Replace SWAT Vests	18,000
2013/14	Replace 10 Ballistic Vests	\$8,500
	5 Tasers	5,974

4 - CS		
Equipment Purchase and Replacement > \$5,000		
2009/10	\$48,600	2010/11 \$61,000
2011/12	\$20,000	
2012/13	\$6,000	2013/14 \$58,000

This project consists of the replacement of equipment that has become inefficient, defective, or unusable and to add new equipment to provide improved services in the Community Services Department. The following is a breakdown of the items to be purchased:

2009/10	Replace Utility Van	\$26,000
	Replace 1 Treadmill	6,000
	Replace 2 Elliptical Machine	10,000
	Security Camera Addition	6,600
2010/11	Pickup Truck	\$21,500
	Replace 2 Treadmill	12,000
	Replace Vehicle	27,500
2011/12	Replace Service Cart	\$9,000
	Replace 1 Treadmill	6,000
	Replace 2 Exercise Bikes	5,000
2012/13	Replace 1 Treadmill	\$6,000
2013/14	Replace 2 Vehicles	\$58,000

5 - CS

Equipment Purchase and Replacement < \$5,000

2009/10 \$6,000	2010/11 \$3,500	2011/12 \$2,500
2012/13 \$2,000	2013/14 \$2,500	

This project consists of the replacement of equipment that has become inefficient, defective, or unusable in the Community Recreation Center. The following is a breakdown of the items to be replaced:

2009/10	Replace 16 Tables and 1 Chair Cart	\$3,500
	Replace 1 Recumbent Bicycle	2,500
2010/11	Replace 40 Chairs	\$3,500
2011/12	Replace 1 Recumbent Bicycle	\$2,500
2012/13	Replace 12 Tables	\$2,000
2013/14	Replace 1 Recumbent Bicycle	\$2,500

6 - ACC
Equipment Purchase and Replacement > \$5,000
2009/10 \$325,000

This project consists of purchasing the startup equipment for the Arts & Cultural Center:

7 - CD
Equipment Purchase and Replacement > \$5,000
2009/10 \$21,000 2011/12 \$22,700

This project consists of the addition of equipment or the replacement of equipment that has become inefficient, defective, or unusable in the Community Development Department. The following is a breakdown of the items to be replaced:

2009/10	Pickup Truck	\$21,000
2011/12	Pickup Truck	\$22,700

