



City of Aventura
Capital Improvement Program
2008/09 – 2012/13



CAPITAL IMPROVEMENT PROGRAM

2008/09 –2012/13



CITY OF AVENTURA

CITY COMMISSION

**Mayor Susan Gottlieb
Commissioner Zev Auerbach
Commissioner Bob Diamond
Commissioner Teri Holzberg
Commissioner Billy Joel
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CITY MANAGER

Eric M. Soroka

DEPARTMENT DIRECTORS

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City of Aventura

Government Center
19200 West Country Club Drive
Aventura, Florida 33180

Office of the City Manager

The Honorable Mayor and
Members of the City Commission
City of Aventura
Aventura, Florida 33180

Enclosed herein is the proposed City of Aventura (the "City") Capital Improvement Program (CIP) for the fiscal period October 1, 2008 through September 30, 2013 and the proposed Capital Budget for the Fiscal period October 1, 2008 through September 30, 2009.

The primary goal of the CIP is to develop a long-term plan of proposed capital expenditures, the means and methods of financing, and a schedule of priorities for implementation. It is important to stress that the CIP is a planning tool to evaluate infrastructure needs of the City as well as the financial capabilities of the City. In order to determine the impact of the CIP on the City's future operating budget, the City Commission and residents will be provided with the benefits of a CIP document which serves as a point of reference and includes an estimated long-term budget plan.

At this point in the City's history, the need for major capital improvement funding has decreased due to a very ambitious schedule of completing major community facilities and infrastructure projects during the past twelve years since the incorporation of the City. This document represents an update of the CIP that was originally prepared for the five-year cycle of 2007 to 2012. The update process is important for the CIP to become a continuing and ongoing planning/implementation process. The last four years of last year's program were reevaluated in light of unanticipated needs, cost revisions, new project priorities and the financial condition of the City. In addition, the CIP was updated to add new projects in the fifth year (2012/13) to complete the cycle. Projects included within the framework of the program were based on input from Commissioners, staff, City consultants and citizens.

The following represents the significant revisions or modifications to the proposed CIP compared to the prior document:

- Updated the Arts & Cultural Center Project description and budget.
- Added Country Club Drive (Northbound) Road Resurfacing project - \$750,000.
- Updated NE 191st Street Traffic Improvements budget - \$507,000.
- Updated NE 183rd Street Traffic Improvements budget - \$500,000.
- Added NE 199th Street/West Country Club Drive right turning lane - \$182,000.
- Added Charter School Classroom Expansion Project - \$1,600,000

The proposed 2008 - 2013 CIP includes 28 projects in five (5) functional categories with a total value of \$18,793,742. The following represents the percentage of total funding that each functional category has been allocated: Beautification & Parks Facilities (3%), Transportation, Drainage and Infrastructure Improvements (26%), Capital Equipment Purchase and Replacement (15%), Information/Communication Technology (16%) and Public Buildings and Facilities Improvements (40%).

Major emphasis was placed on the following projects:

• Arts & Cultural Center	\$5,700,000
• Charter School Classroom Expansion	1,600,000
• Transportation and Traffic Improvements	3,834,000
• Stormwater Drainage Improvements	1,000,000

The document contains a detailed funding plan that forecasts revenues necessary to fund both the CIP and the operating budgets over the next five (5) years. The proposed funding plan is based on the assumption that operating expenditures can be maintained at certain percentage increases and revenues grow at specified levels.

I am proud of the many accomplishments and the support the City Commission and residents have shown in the implementation of the capital projects since the incorporation of the City. Our beautification projects, park and open space additions, Government Center, Community Recreation Center, Charter School, transportation improvements and many other community enhancements continue to exhibit our commitment to excellence and professionalism. This document serves many purposes. Importantly it serves as an aid to the residents in providing a better understanding of the City's long-term capital needs and how the City intends to meet these demands. It also details our continuing effort to address the needs and concerns of our citizens while making prudent financial decisions which contribute to the City's long term financial health.

The preparation and formulation of this document could not have been accomplished without the dedicated efforts of all Department Directors and their staff. Their professional efforts have assisted in the preparation of this important planning program.

I request and recommend that you take the following actions regarding the proposed 2008 - 2013 Capital Improvement Program:

1. Hold a workshop meeting to review the CIP document in May.
2. Transmit copies of the CIP summary document to the public.
3. Hold a public hearing to conceptually adopt the final CIP document, by resolution, for implementation.

All questions relating to the CIP should be referred to my attention.

Respectfully submitted,


Eric M. Soroka
City Manager

CAPITAL IMPROVEMENT PROGRAM
2008 – 2013
HIGHLIGHTS

- Includes the construction of an Arts and Cultural Center that could be utilized to host a variety of performing arts and cultural programming for all age groups. This project will be constructed adjacent to the Community Recreation center.
- Road maintenance projects that total \$2,645,000 to resurface asphalt and enhance safety are included for Williams Island Road, NE 190th Street, Hospital District, NE 29th Avenue, NE 34th Avenue NE 187th Street, NE 185th Street, NE188th street and the northern portion of Country Club Drive.
- Ten new classrooms will be constructed for the 2009/10 school year at the Charter School to meet the State class size amendment requirements
- Utilizes a stormwater utility program to maintain drainage systems throughout the City. A total of \$1,000,000 has been earmarked during the five-year period.
- Continues the implementation of Biscayne Boulevard intersection improvements for NE 183rd Street and NE 191st Street as well as the addition of a right-hand turn lane at Country Club Drive and NE199th Street at a cost of \$1,189,000.
- Provides the necessary equipment to continue to provide high quality and effective police services.
- Continues the implementation of technology improvements and management information systems to enhance the productivity and efficiency of City operations.
- Ensures that the tools of production, vehicles, equipment and technology, are available for City operations.

CAPITAL IMPROVEMENT PROGRAM

2008 - 2013

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INTRODUCTION



INTRODUCTION

This section describes what a Capital Improvement Program (CIP) is and the process for developing the City of Aventura (the "City") Capital Improvement Program and Capital Budget. This introduction also explains how to locate a specific project in this document.

PURPOSE OF THE CAPITAL IMPROVEMENT PROGRAM

The purpose of the CIP is to establish a long term plan of proposed capital expenditures, the means and methods of financing, and a schedule of priorities for implementation. In order to determine the impact on the City's operating budget, debt service and the general trend of future expenditures, the City Commission will be provided with the advantage of a CIP document as a point of reference and estimated long term budget plan. In accordance with the State's Growth Management Act, the City is required to undergo this process in order to meet the needs of its Comprehensive Plan.

The CIP is an official statement of public policy regarding long-range capital development within the City. A capital improvement is defined as a capital expenditure of \$5,000 or more, resulting in the acquisition, improvement or addition to fixed assets in the form of land, buildings or improvements, more or less permanent in character, and durable equipment with a life expectancy of more than one (1) year. In addition, equipment that has a value of \$5,000 or less is also included in this document for budgetary purposes.

The CIP lists proposed capital projects to be undertaken, the year in which they will be started, the amount expected to be expended in each year and the method of financing these projects. Based on the CIP, a department's capital outlay portion of the annual Operating Budget will be formulated for that particular year. The CIP document also communicates to the citizens, businesses and interested parties the City's capital priorities and plan for implementing projects.

The five-year CIP is updated annually to add new projects in the fifth year, to re-evaluate the program and project priorities in light of unanticipated needs, and to revise recommendations to take account of new requirements and new sources of funding. Capital Improvement programming thus becomes a continuing part of the City's budgeting and management procedures.

The annual capital programming process provides the following benefits:

1. The CIP is a tool for implementing the City's Comprehensive Plan.
2. The CIP process provides a mechanism for coordinating among projects with respect to function, location, and timing.

3. The yearly evaluation of project priorities ensures that the most crucial projects are developed first.
4. The CIP process facilitates long-range financial planning by matching estimated revenue against capital needs, establishing capital expenditures and identifying the need for municipal borrowing and indebtedness within a sound long-range fiscal framework. The sound fiscal policy that results from this process will have a positive impact on the City's bond rating.
5. The impact of capital projects on the City's operating budget can be projected.
6. The CIP serves as a source of information about the City's development and capital expenditures plan for the public, City operating departments and the City Commission.

LEGAL AUTHORITY

A capital programming process to support the comprehensive plan is required by the Local Government Comprehensive Planning and Land Development Regulations, incorporated as Chapter 163, Florida Statutes.

DEVELOPMENT OF THE CAPITAL IMPROVEMENT PROGRAM

The City's capital programming process began in December when operating departments were required to prepare requests for all proposed capital projects anticipated during the period of 2008 - 2013. A CIP Preparation Manual and related forms were distributed to all departments for this purpose.

In February, departmental prioritized project requests were submitted to the City Manager's Office. Department Directors were asked to justify projects in terms of benefits derived, necessity to health, safety and welfare of the City, enhancement to City plans and policies, need of residents and funding. Projects were prioritized on the basis of Urgency, Necessity, Desirability, and Deferability.

The City Manager reviewed departmental requests and conducted individual meetings with Department Directors. The departmental requests were prioritized and the five-year schedule of projects was compiled into document form by the City Manager. The methods of financing and revenue sources were then prepared by the Finance Support Services Director and City Manager and were incorporated into the CIP document. At this point, the proposed CIP is submitted to the City Commission and public for review.

In order to facilitate public involvement, public hearings and community meetings will be held to unveil and review the CIP document prior to the adoption of a Resolution approving the CIP in principle.

CAPITAL IMPROVEMENT PROGRAM POLICIES

1. Annually, the City will prepare a five-year capital improvement program analyzing all anticipated capital expenditures and identifying associated funding sources. Future capital expenditures necessitated by changes in population, changes in development, growth, redevelopment or changes in economic base will be calculated and included in the Capital update process.
2. The City will perform all capital improvements in accordance with an adopted CIP.
3. The classification of items as capital or operating will be determined by two criteria - cost and frequency. Generally, a capital project has a "useful life" of more than one (1) year and a value of \$5,000 or more. In addition, equipment that has a value of \$5,000 or less is also included in the document for budgetary purposes.
4. The City will coordinate development of the capital improvement budget with the development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in the operating forecasts.
5. The first year of the five-year capital improvement program will be used as the basis for formal fiscal year appropriations during the annual budget process.
6. The City will maintain all of its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.
7. The City will identify the estimated cost of capital projects and prepare a funding projection that considers revenues and operating costs to be included in the Capital Improvement Program document that is submitted to the City Commission for approval.
8. The City will determine the most appropriate financing method for all new projects.
9. If appropriate, the City will attempt to maintain a mixed policy of pay-as-you-go and borrowing against future revenues for financing capital projects.
10. The City will maintain ongoing maintenance schedules relating to road, sidewalk and drainage system improvements.
11. The City will address and prioritize infrastructure needs on the basis of protecting the health, safety and welfare of the community.
12. A CIP preparation calendar shall be established and adhered to.
13. Capital projects will conform to the City's Comprehensive Plan.
14. Long-term borrowing will not be used to fund current operations or normal maintenance.
15. The City will strive to maintain an unreserved General Fund Fund Balance at a level not less than 7.5% of the annual General Fund revenue.

16. If new project appropriation needs are identified at an interim period during the fiscal year, the funding sources will be identified and mid-year budget amendments will be utilized to provide formal budgetary authority. In addition budget amendments may be utilized to increase appropriations for specific capital projects.

PREPARING THE CAPITAL BUDGET

The most important year of the schedule of projects is the first year. It is called the Capital Budget and is adopted separately from the five-year program as part of the annual budget review process.

Based on the CIP, each department's capital outlay portion will be formulated for that particular year. Each year the CIP will be revised and another year will be added to complete the cycle. Capital Improvement Programming thus becomes a continuing part of the City's budget and management process.

The Capital Budget is distinct from the Operating Budget. The Capital Budget authorizes capital expenditures, while the Operating Budget authorizes the expenditure of funds for employee salaries, supplies and materials.

Through the City's amendment process, changes can be made to the adopted Capital Budget during the fiscal year. A request for amendment is generated by an operating department based on an urgent need for new capital project or for additional funding for a previously approved project. The request is reviewed by the Finance Support Services Director and City Manager and, if approved by the City Manager, a budget amendment is presented to the City Commission.

LOCATING A SPECIFIC CAPITAL PROJECT

The Capital Improvement Program is divided into five (5) program areas as follows:

Beautification and Parks (BP)

Transportation, Drainage and Infrastructure Improvements (TDI)

Public Buildings and Facilities (PBF)

Information/Communication Technology (ICT)

Capital Equipment Purchase & Replacement (CE)

Each project in the Capital Improvement Program has a unique project number. This project number appears at the beginning of the individual project descriptions and the Summary by Year tables. The first digit refers to functional category priority number assigned by the City Manager. The final digits outline the individual department requesting the project. For example, project TDI-1-CS is Transportation, Drainage and Infrastructure Improvements project number one which was requested by the Community Services Department.

READING THE PROGRAM SCHEDULES

Detailed information about each capital project is presented in the section titled "Capital Improvement Program Project Descriptions and Funding Schedules." The section is arranged by program area and functional category and includes a description of each project and the funding schedules. Project timetables for each functional category are indicated in the Summary by Year tables.

The funding schedules are based on the funding needed to complete an individual project. A project's funding may continue for several years depending on the development timetable. Each program has a separate Funding Plan Table that outlines the revenue sources proposed to fund project expenditures.



OVERVIEW



OVERVIEW OF RECOMMENDED PROJECTS

SUMMARY OF RECOMMENDED PROJECTS

The proposed 2008 - 2013 CIP includes 28 projects in five (5) functional categories with a total value of \$18,793,742. The following represents the percentage of total funding that each functional category has been allocated: Beautification & Parks Facilities (3%), Transportation, Drainage and Infrastructure Improvements (29%), Capital Equipment Purchase and Replacement (15%), Information/Communication Technology (16%) and Public Buildings and Facilities Improvements (40%).

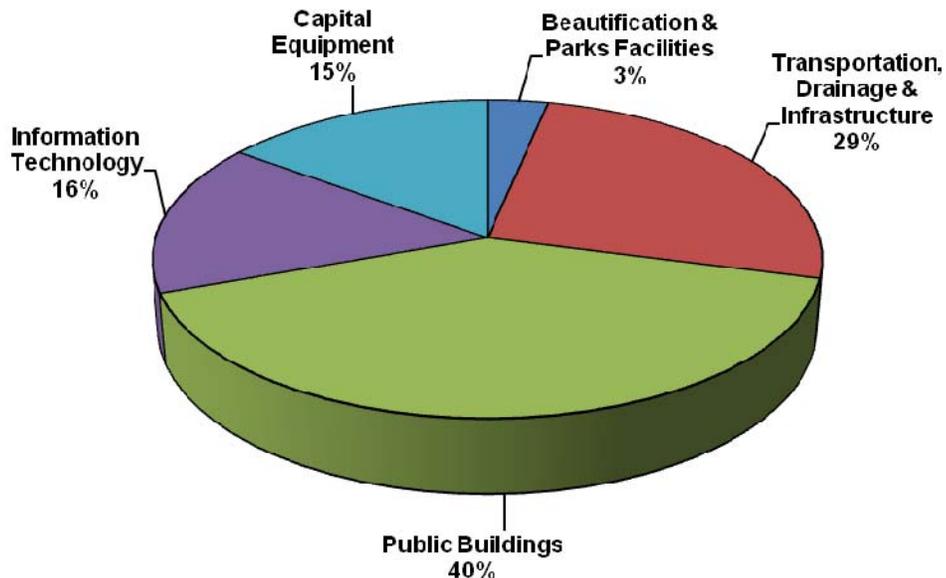
SUMMARY OF MAJOR PROGRAMS

The following table presents a summarized breakdown of the costs of the various projects recommended for funding categorized by major function for each of the five (5) years covered by the CIP.

Table 1

Program	2008/09	2009/10	2010/11	2011/12	2012/13	TOTAL
Beautification & Parks Facilities	\$ 83,000	\$ 13,500	\$ 445,600	\$ 66,500	\$ 15,250	\$ 623,850
Transportation, Drainage & Infrastructure	1,374,000	1,015,000	800,000	695,000	950,000	4,834,000
Public Buildings & Facilities	6,905,500	700,000	0	0	0	7,605,500
Information/Communication Technology	724,500	709,220	482,808	469,869	529,304	2,915,701
Capital Equipment	479,800	664,260	647,960	520,371	502,300	2,814,691
Totals	\$ 9,566,800	\$ 3,101,980	\$ 2,376,368	\$ 1,751,740	\$ 1,996,854	\$ 18,793,742

Capital Improvement Program
2008/09 - 2012/13
Summary By Function



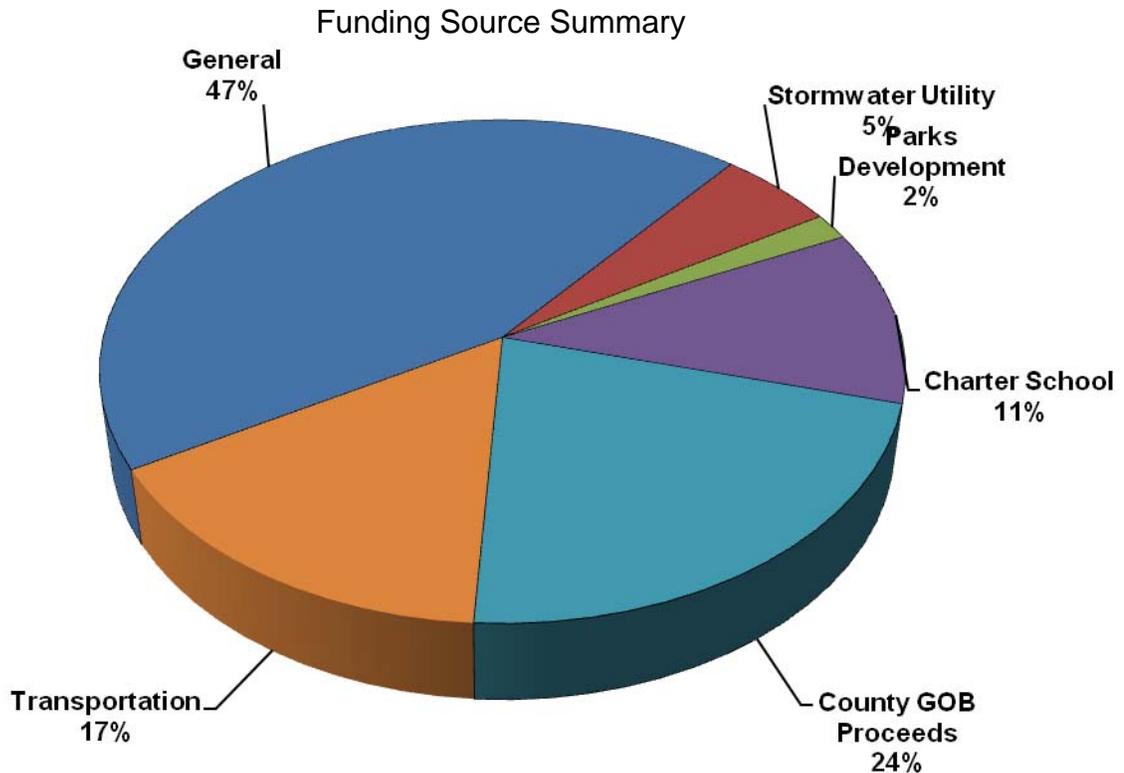
SUMMARY OF PROPOSED APPROPRIATIONS BY FUNDING SOURCE

The following table reflects the distribution of all proposed projects to the funding source or mechanism, which is appropriate for funding the projects for each of the five (5) years of the program.

Table 2
 Capital Improvement Program
 2008/09 - 2012/13
 Summary By Funding Source

Funding Source	2008/09	2009/10	2010/11	2011/12	2012/13	TOTAL
General	3,021,800	1,913,980	1,470,368	959,240	948,854	8,314,242
Stormwater Utility	200,000	200,000	200,000	200,000	200,000	1,000,000
Parks Development	70,000	250,000				320,000
Charter School	1,690,000	123,000	106,000	97,500	98,000	2,114,500
County GOB Proceeds	4,100,000	0				4,100,000
Transportation Fund	485,000	615,000	600,000	495,000	750,000	2,945,000
	\$ 9,566,800	\$ 3,101,980	\$ 2,376,368	\$ 1,751,740	\$ 1,996,854	\$ 18,793,742

The proposed funding plan involves a commitment to “pay as you go” annual appropriations established in yearly budgets and does not include additional long term debt.



SUMMARY OF PROJECTS BY LOCATION AND YEAR

The following outlines the major projects by location and the year they are proposed to be funded:

Table 3
 Capital Improvement Program
 2008/09 - 2012/13
 Summary By Location

Location	Beautification Improvements	Transportation Improvements	Drainage Improve	Park Improve	Facilities Improve
Founders Park Improvements				2010-2011	
Arts & Cultural Center					2008-2010
Charter School Classrooms					2008/09
Country Club Drive Tennis Court				2008/09	
NE 191 Street		2008/09	2008/09		
Traffic Improvements		2008-2010			
NE 190th Street Improvements		2008/09			
Hospital District		2009/10			
Williams Island Road		2008-2010			
NE 34 th Avenue		2010/11			
NE 29 th Avenue		2010/11			
NE 187 th Street		2010/11			
NE 185 th Street/NE 31th Avenue		2011/12			
NE 188th Street		2011/12			
Country Club Drive		2012/13			
Community Center Improvements					2008/09



FUNDING PLAN



FUNDING PLAN

INTRODUCTION

In order for a CIP to be an effective management planning tool, the program must include not only a compilation of major capital needs and their costs but also a financing plan for the entire life of the program. This financing plan must include an analysis of the available resources which will be used to fund not only the CIP itself but the required operating expenses and debt service requirements of the City.

In order to ensure that the financing plan is complete in every respect, the plan formulation process must include:

1. A projection of revenues and resources which will be available to fund operating and capital expenditures during the life of the CIP.
2. A projection of future years' operating expenditure levels which will be required to provide ongoing services to City residents.
3. Once the CIP projects have been evaluated, a determination is made of the projects to be funded and the timing of the cash outflow for each project. The information is then tabulated to determine the amounts required to fund the CIP for each year.
4. From the information obtained in 1 through 3 above, the additional resources required to fund the CIP will be determined and a decision will be made on whether the program is to be financed by the issuance of debt, on a pay-as-you-go basis or some combination of the two (2).

The financing plan prepared in such a manner will be as accurate as possible and should be an informative document to all City residents. However, due to the uncertainty involved in projecting operating cost increases, the community's desire for service increases and the inflow of resources over a five-year period, the financing plan presented should be viewed as a theoretical framework to be adjusted each year based on the most recent information available at that time. This will be accomplished by updating the financing plan each year, adopting operating and capital budgets, and ordinances to implement fee structures which will be required to fund the program each year.

DEBT VS PAY-AS-YOU-GO FINANCING

Debt financing through the issuance of long term bonds is most appropriate when:

1. There are a small number of relatively large dollar value projects.
2. The large projects cannot be broken into segments and the costs distributed over a larger time frame without impairing the usefulness of the project.

3. The projects are non-recurring.
4. Assets acquired have a relatively long useful life which equals or exceeds the life of the debt.

Through long-term bond financing, the costs of a project having a long useful life can be shared by future residents who will benefit from the projects.

In contrast, pay-as-you-go financing is most appropriate for a CIP which includes:

1. A large number of projects having a relatively small dollar value.
2. Projects which can be broken into phases with a portion completed each year without impairing the overall effectiveness of the project.
3. Projects which are of a recurring nature.
4. Projects where the assets acquired will have relatively short useful lives.

The primary advantage of pay-as-you-go financing is that the interest costs and costs of bringing a bond issue to market can be avoided. However, if inappropriately used, this financing plan may cause tax rates and fee structures to increase suddenly and may result in current residents paying a greater portion of projects which benefit future residents.

In summary, the choice of the appropriate financing plan will be contingent upon an analysis of the projects to be included in a CIP.

REQUIRED SEPARATION OF FUNDING SOURCES

In order to comply with accepted governmental accounting practices and to ensure compliance with City Codes and any related Bond Indentures, the analysis and financing plan contained herein will be presented within their respective funds. Projects funded on a pay-as-you-go basis will directly relate to the Capital Fund Budget from where the source of funding is derived. Each of these Budgets will appear in the Annual Operating and Capital Improvement Budget, which is adopted each year. Those funds are currently represented as follows:

1. General Fund
2. Transportation and Street Maintenance Fund
3. Charter School Fund
4. Park Development Fund

5. Stormwater Utility Fund

In accordance with accounting, legal and internal revenue requirements, all projects to be completed with the proceeds received from the sale of Bonds or loans will be accounted for in a Capital Construction Fund or Stormwater Utility Fund. In addition, capital outlay for the Charter School is included in a separate Budget adopted by the City Commission.

SUMMARY OF FINANCING PLAN MODEL

Detailed funding plans for individual funds of the City are enclosed herein in the following sections. The following represents an overview of the major points of the recommended funding plan:

1. Utilize “pay - as - you - go” financing through annual appropriations to fund the total five year amount of \$18,793,742. No additional debt is recommended.
2. Adjusts property tax revenues based on recently enacted tax reform proposals by the State Legislature.

PROPOSED FINANCING PLAN
GENERAL FUND

After evaluating the nature of the various projects that are included in the City's General CIP, it was decided that pay-as-you-go would be most appropriate for funding the program.

FINANCING PLAN TABLES

Based on this decision, the analysis which follows is aimed at developing a financing plan which will allow the City to fund General Government Services operating expenditures and all projects recommended for funding in the General CIP for each year of the program.

Table 1 presents a five-year projection of resources which will be available for General Government Services. Unless shown by an asterisk (*), the amount projected for each revenue is based on the tax rate or fee structure in effect during the 2007/08 fiscal year. Revenue descriptions followed by an asterisk (*) were computed based on a projected increase in the rate structure as discussed in the assumption of projections.

Table 2 presents a five-year projection of required operating expenses for General Government Services which utilize the cost data as outlined in the assumption of projections.

Table 3 is a recap of resources available to fund the General CIP based on projected revenues and expenditures and the proposed Capital Improvement Program appropriations for the five (5) years of the program. Please note that this analysis assumes that all available resources not needed to fund current operating expenditures will be transferred to the CIP Fund and that any balance in the CIP Fund will remain in the CIP. Through this process, the City will be able to accumulate a reserve which would be used to fund unexpected capital outlays or to fund future years' programs.

**TABLE 1
PROJECTION OF RESOURCES AVAILABLE FOR GENERAL GOVERNMENT SERVICES**

	2007/2008	2008/2009	2009/10	2010/11	2011/12	2012/13
CURRENT YEAR REVENUES AVAILABLE FOR GENERAL GOVERNMENT SERVICES						
AD VALOREM TAXES	\$15,765,236	14,758,236	\$14,979,610	\$15,279,202	\$15,584,786	\$15,896,481 (a)
FPL FRANCHISE FEES	2,406,000	3,306,706	3,372,840	3,440,297	3,509,103	3,579,285 (b)
FPL FRANCHISE FEES Back Payment	550,000	-				
FRANCHISE FEES	453,000	469,000	483,070	497,562	512,489	527,864 (c)
UTILITY TAXES	6,127,000	6,399,000	6,590,970	6,788,699	6,992,360	7,202,131 (d)
CITY BUSINESS LICENSES	650,000	715,000	722,150	729,372	736,665	744,032 (e)
BUILDING RELATED REVENUE	1,310,000	800,000	500,000	500,000	500,000	500,000 (f)
STATE SHARED REVENUES-UNRESTRICTED	473,500	374,190	387,287	400,842	414,871	429,392 (g)
HALF CENT SALES TAX	1,800,000	1,854,000	1,918,890	1,986,051	2,055,563	2,127,508 (h)
CHARGES FOR SERVICES	1,090,000	1,081,000	1,168,835	1,259,744	1,303,835	1,349,470 (i)
FINES AND FORFEITURES	226,500	356,000	366,680	377,680	389,011	400,681 (j)
MISC. REVENUES	70,000	75,000	70,000	70,000	70,000	70,000
INTEREST ON INVESTMENTS	550,000	700,000	724,500	749,858	776,103	803,266
COUNTY BUSINESS TAX	30,000	45,000	45,000	45,000	45,000	45,000
TOTAL CURRENT YEAR REVENUES	\$31,501,236	\$30,933,132	\$31,329,831	\$32,124,306	\$32,889,785	\$33,675,109
TRANSFERS FROM E911 FUND	51,000	52,785	54,632	56,545	58,524	60,572
TRANSFERS FROM SCHOOL FUND	30,000	31,050	32,137	33,262	34,426	35,631
TOTAL AVAILABLE	\$ 31,582,236	\$ 31,016,967	\$ 31,416,600	\$ 32,214,112	\$ 32,982,735	\$ 33,771,311

NOTES TO ASSUMPTION OF PROJECTIONS

- (a) After a reduction of \$1,000,000, due to property tax reforms and lower assessed values, Ad Valorem Tax revenues are estimated to grow at the rate of 1.5% to 2% in future years.
- (b) FPL Franchise Fees from Dade County will grow at the rate of 2% per year.
- (c) Franchise fees will grow at the rate of 3% per year.
- (d) Utility taxes will grow at the rate of 3% per year.
- (e) Business License Tax will grow at the rate of 1.0% per year after adjustment in 2008/09.
- (f) Building related revenues will decrease beginning in 2008/09 and level off at \$500,000 per year.
- (g) State shared revenues will grow at the rate of 3.5% per year.
- (h) Half-cent sales tax will grow at the rate of 3.5% per year.
- (i) Charges for services will grow at the rate of 3.5% per year.
- (j) Fines & forfeitures will grow at the rate of 3% per year after adjustment in 2008/09.

TABLE 2
PROJECTION OF OPERATING EXPENDITURES FOR GENERAL GOVERNMENT SERVICES

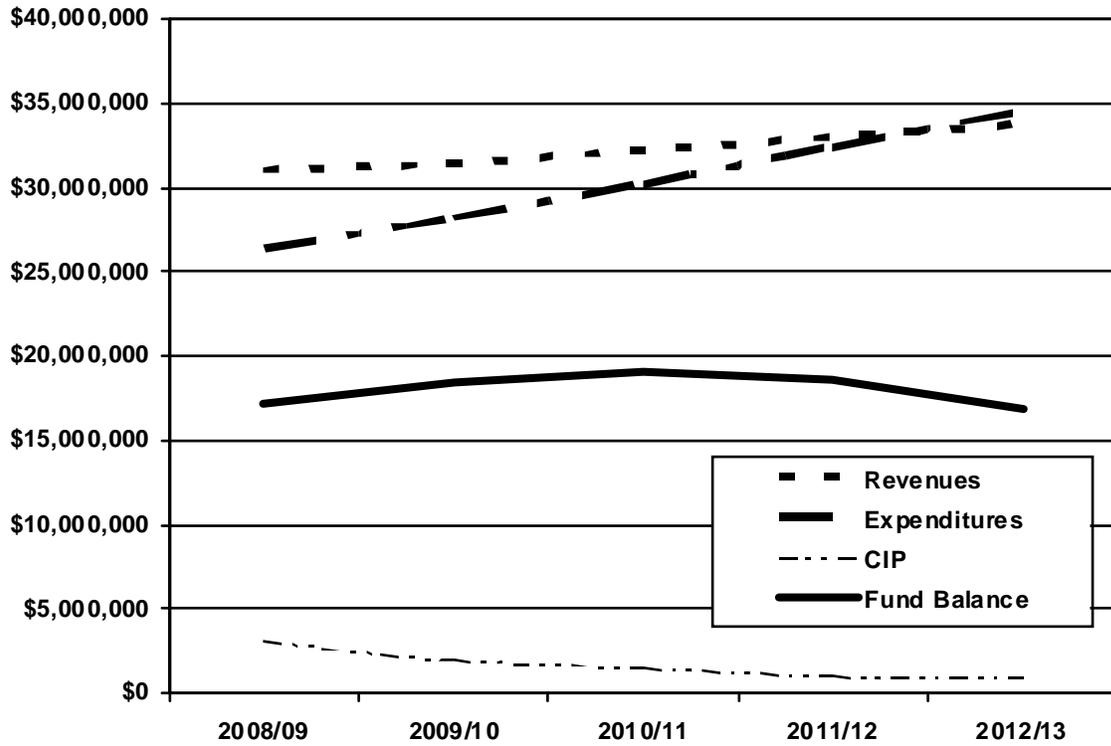
DEPARTMENT	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
City Commission	\$115,404	\$ 118,866	\$ 122,432	\$ 126,105	\$ 129,888	\$ 133,784
Office of the City Manager	845,152	900,000	972,000	1,049,760	1,133,741	1,224,440
Finance Support Services	820,279	815,000	872,050	933,094	998,410	1,068,299
Information Technology	719,712	777,289	839,472	906,630	979,160	1,057,493
Legal	280,000	280,000	285,600	291,312	297,138	303,081
City Clerk	259,965	270,000	288,900	319,123	341,462	375,364
Public Safety	12,372,193	13,361,968	14,564,546	15,729,709	16,988,086	18,347,133
Arts & Cultural Center		100,000	225,000	238,500	255,195	273,059
Community Development	1,643,469	1,467,000	1,313,700	1,405,659	1,504,055	1,409,339
Community Services	4,161,763	4,250,000	4,590,000	4,957,200	5,353,776	5,782,078
Non - Departmental	1,661,000	1,730,000	1,868,400	2,017,872	2,179,302	2,331,853
TOTAL PROJECTED OPERATING EXPENDITURES GENERAL GOVERNMENTAL SERVICES	<u>\$ 22,878,937</u>	<u>\$ 24,070,123</u>	<u>\$ 25,942,099</u>	<u>\$ 27,974,963</u>	<u>\$ 30,160,212</u>	<u>\$ 32,305,923</u>
General Fund Transfer to 1999 Debt Service	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000
General Fund Transfer to 2000 Debt Service	485,000	491,000	491,000	491,000	491,000	491,000
General Fund Transfer to 2002 Debt Service	400,000	402,000	402,000	402,000	402,000	402,000
TOTAL PROJECTED DEBT SERVICE REQUIREMENTS	<u>2,250,000</u>	<u>2,258,000</u>	<u>2,258,000</u>	<u>2,258,000</u>	<u>2,258,000</u>	<u>2,258,000</u>
TOTAL PROJECTED EXPENDITURES	<u>\$ 25,128,937</u>	<u>\$ 26,328,123</u>	<u>\$ 28,200,099</u>	<u>\$ 30,232,963</u>	<u>\$ 32,418,212</u>	<u>\$ 34,563,923</u>

NOTES TO ASSUMPTION OF PROJECTIONS

Operating expenditures will increase between 5. % to 7.8% during the five year period.

**TABLE 3
RECAP OF AVAILABLE RESOURCES vs PROPOSED APPROPRIATIONS
GENERAL FUND CAPITAL IMPROVEMENT PROGRAM**

	2008/09	2009/10	2010/11	2011/12	2012/13
TOTAL PROJECTED AVAILABLE RESOURCES	\$31,016,967	\$31,416,600	\$32,214,112	\$32,982,735	\$33,771,311
PROJECTED OPERATING EXPENDITURES	24,070,123	25,942,099	27,974,963	30,160,212	32,305,923
DEBT SERVICE REQUIREMENTS	2,258,000	2,258,000	2,258,000	2,258,000	2,258,000
SUBTOTAL - EXPENDITURES	26,328,123	28,200,099	30,232,963	32,418,212	34,563,923
BALANCE	4,688,844	3,216,501	1,981,149	564,522	(792,611)
BEGINNING CIP RESERVE	20,188,844	20,383,545	20,450,714	19,544,868	17,793,017
Less CIP APPROPRIATIONS	3,021,800	1,913,980	1,470,368	959,240	948,854
BALANCE IN CIP RESERVE - END OF YEAR	17,167,044	18,469,565	18,980,346	18,585,628	16,844,163



**PROPOSED FINANCING PLAN
TRANSPORTATION FUND**

This fund was established to account for restricted revenues and expenditures which by State Statute and County Transit System Surtax Ordinance are designated for transportation enhancements, street maintenance and construction costs. This table reflects the anticipated revenues available and the proposed appropriations.

**TABLE 4
TRANSPORTATION AND STREET MAINTENANCE FUND
RECAP OF AVAILABLE RESOURCES AND PROPOSED APPROPRIATIONS
SUMMARY BY YEAR**

	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013
REVENUES						
LOCAL OPTION GAS TAX	480,000	495,000	512,325	530,256	548,815	568,024
SALE OF PROPERTY OR ROW	1,900,000	0				
INTEREST EARNINGS	10,000	10,000	10,000	10,000	10,000	10,000
STATE SHARED REVENUES-RESTRICTED	175,000	180,000	186,300	192,821	199,569	206,554
CARRYOVER	170,000	0	98,280	76,286	78,995	196,367
COUNTY TRANSIT SYSTEM SURTAX	955,000	983,000	1,012,490	1,042,865	1,074,151	1,106,375
TOTAL REVENUES	3,690,000	1,668,000	1,819,395	1,852,228	1,911,530	2,087,321
EXPENDITURES						
Maintenance Operating Expenditures	677,000	704,080	732,243	761,533	791,994	823,674
Transit Services	366,000	380,640	395,866	411,700	428,168	445,295
TOTAL EXPENDITURES	1,043,000	1,084,720	1,128,109	1,173,233	1,220,162	1,268,969
Total For Capital	2,647,000	583,280	691,286	678,995	691,367	818,352
CAPITAL EXPENDITURES						
Project Title	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012
Transportation System and Traffic Improve	2,387,000	0	300,000	0	0	0
Road Resurfacing Program	260,000	485,000	315,000	600,000	495,000	750,000
TOTAL CAPITAL EXPENDITURES	\$ 2,647,000	\$ 485,000	\$ 615,000	\$ 600,000	\$ 495,000	\$ 750,000
Balance	\$ -	\$ 98,280	\$ 76,286	\$ 78,995	\$ 196,367	\$ 68,352

**PROPOSED FINANCING PLAN
PARK DEVELOPMENT FUND**

The Park Development Fund is used to account for revenues specifically earmarked for capital improvements to the City's park system. Impact fees from new development become a funding source for future park development plans. For purposes of this five-year plan, impact fees will be utilized to assist in funding the Waterways Dog Park improvements and Veterans Park modifications.

Table 5
Recap of Available Resources and Proposed Appropriations
Park Development Fund

CIP 2008/09 - 2012/13

Revenues	<u>2008/09</u>
Carryover	<u>\$70,000</u>
 Total Available Resources for CIP	 70,000
 Proposed Appropriations	 <u>\$70,000</u>
 Balance	 \$0

**PROPOSED FINANCING PLAN
STORMWATER UTILITY FUND**

The City is responsible for stormwater management activities within its corporate boundaries.

In order to address deficiencies and develop an ongoing maintenance program, a Stormwater Utility Fund was created. The Fund generates revenues for stormwater management costs, permitting, maintenance and capital improvements from a source other than the General Fund, gas taxes or ad valorem taxes. The Utility relies on user fees charged to residents and businesses for generating revenues.

The City has recognized the need and importance of taking a proactive approach toward stormwater management. The stormwater drainage improvements contained in the five-year Capital Improvement Program were based on a complete survey of all areas of the City conducted by the Community Services Department together with the City's consulting engineers.

The Fund will be responsible for ongoing operation and maintenance costs, as well as capital improvements.

Table 7 reflects the anticipated revenues available and the proposed appropriations for the Stormwater Utility Fund for the five-year period.

A total of \$1,000,000 worth of stormwater drainage projects will be completed during the five-year period. The monthly rate charged to users per unit was \$2.50 for 2007/08. It is not recommended that the fee be increased during the next five (5) years.

DADE COUNTY MUNICIPAL STORMWATER UTILITY RATES

Coral Gables	\$3.50	Golden Beach	\$12.00
Hialeah	\$2.50	Homestead	\$ 1.25
Key Biscayne	\$5.00	Medley	\$ 2.50
Miami	\$3.50	Miami Beach	\$ 2.50
Miami Shores	\$2.50	North Miami	\$ 2.50
North Miami Beach	\$2.50	South Miami	\$ 2.50
Sweetwater	\$2.50		

**TABLE 7
RECAP OF AVAILABLE RESOURCES vs PROPOSED APPROPRIATIONS
STORMWATER UTILITY FUND**

	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Customer Data:						
Projected No. of Billable ERUs (1)	28,928	29,217	29,509	29,805	30,103	30,404
Monthly Rate Per ERU	\$2.50	\$2.50	\$2.50	\$2.50	\$2.50	\$2.50
Revenues:						
Gross Stormwater Utility Billings (2)	\$867,840	\$876,518	\$885,284	\$894,136	\$903,078	\$912,109
Less: Uncollectibles (3)	-26,035	-35,061	-35,411	-35,765	-36,123	-36,484
Carry Over of Surplus	38,907	0	225,458	442,690	651,115	850,127
	\$ 880,712	\$ 841,458	\$ 1,075,330	\$ 1,301,061	\$ 1,518,070	\$ 1,725,751
Operating Expenses: (4)	400,000	416,000	432,640	449,946	467,943	486,661
Available for CIP & Debt Service	\$ 480,712	\$ 425,458	\$ 642,690	\$ 851,115	\$ 1,050,127	\$ 1,239,090
Annual CIP Expenditures:	360,000	200,000	200,000	200,000	200,000	200,000
Annual Surplus/(Deficit):	\$ 120,712	\$ 225,458	\$ 442,690	\$ 651,115	\$ 850,127	\$ 1,039,090

NOTES TO ASSUMPTION OF PROJECTIONS

- (1) Projected to grow at an annual rate of 1.5%.
- (2) Equals Projected No. of Billable ERUs multiplied by the Monthly Rate Per ERU, with the result annualized.
- (3) Equals 4% of Gross Stormwater Utility Billings in Year Shown.
- (4) Includes Operation and Maintenance, Engineering, Administration, Review of Existing Account Data Costs.
Projected to continue to grow at an annual rate of 4%.



PROJECT DESCRIPTIONS

BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS

This section includes beautification projects and improvements to the City 's park system and recreational facilities. There are three (3) projects in the CIP, which total \$623,850. Special emphasis was given to upgrading existing park facilities.

Policies

The City's investment in improvements to the City park system is based on the following policies:

Goal: Provide adequate and accessible parks and facilities to meet the recreational needs of all current and future residents.

- Provide a variety of quality recreation facilities that will meet the needs of all age groups within the City and enhance the overall environmental characteristics of the area.
- Maximize the utilization of all public facilities through the provision of variety in the type of facility offered.
- Provide exercise/walking paths to enhance the physical well being of residents.
- Provide recreational facilities on the basis of 2.75 acres per 1,000 population.
- Encourage the integration of recreational facilities into the development of residential, commercial, industrial, and open space land uses.

Goal: Update the five-year CIP on an annual basis.

- Provide parks whereby residents have access to neighborhood parks within a 2 mile radius and community parks which serve the entire City.

Goal: Increase Safety Standards

- Provide for adequate security measure including limited access facilities.
- Replace dangerous equipment and eliminate visual barriers to reduce criminal opportunities.
- Employ vandal-resistant equipment and facilities.
- Maintain a Parks Usage Plan to protect the City's investment in the park system and insure the residents' safety.

Goal: Protect and preserve environmentally sensitive land and water areas.

- Preserve and enhance open space with environmental impact.

Existing Facilities

There is 30.5 acres of open space and public park land in the City.

Aventura Founders Park was opened in November 1998. This 11 acre site located on West Country Club Drive and NE 190 Street includes both active and passive recreational opportunities. The park encompasses the following components: Jogging Path, tennis courts, gated entries, One ball field w/ dugouts and backstops, Restroom Buildings, Decorative Fencing, Playground, picnic area, passive play areas, baywalk, landscaping, two parking lots, multi-purpose plaza areas, signage, benches, and security lighting.

Don Soffer Exercise/Walking Path contains 5.5 acres that is classified as open space recreation area. This facility is used by residents for both recreational and exercise purposes.

Waterways Dog Park was acquired by the City in 1998 from a private developer. This 1.5 acre site was previously constructed by a private developer. The City converted this site to a dog park in 2008.

Waterways Park was purchased in 2006. The 7 acre site that include a multipurpose sports field, playground, basketball court, fitness trail, parking and restroom facilities is scheduled to open in spring 2008.

Arthur I Snyder Memorial Park was purchased in 1998. This 3.5 acre site was one of the last remaining waterfront undeveloped parcels in the City. This site contains the Community/Recreation Center. Open passive and sitting areas are available at this location.

Veterans Park was acquired by the City from a private developer in 2001. This 2 acre site is located on NE 31st Avenue. Facilities and amenities include: parking lot; 1.5 acre open playfield area; playground facilities; landscaping with shade trees and a .5 acre pet exercise area. This site is scheduled for redesign in 2008 that consists of modifying the park by removing the dog play area and expanding the children's play area and adding a restroom facility.

Prior Accomplishments

The following projects have been completed or are scheduled for completion as of the 2007/08 fiscal year:

Project Title	Year
Conceptual Design of Aventura Founders Park	1996/97
Design of Country Club Drive Exercise Safety Improvements	1996/97
Purchase of 5.5 acres for Aventura Founders Park	1996/97
Bus Shelter & Bench Replacements	1996/97, 1997/98, 1998/99 1999/00, 2000/01, 2001/02 2005/06
Aventura Blvd Beautification Improvements	1997/98
Northern Entrance Beautification Improvements	1997/98
Aventura Founders Park Development	1997/98
Country Club Drive Exercise/Walking Path Improvements	1997/98
NE 183 rd Street Beautification Improvements	1997/98
NE 34 th Avenue Beautification Improvements	1997/98
Library Landscaping Project	1997/98
Huber Tract Open Space Land Purchase	1998/99
NE 207 th Street Beautification Improvements	1998/99
Country Club Dr. Exercise Path Safety Improvements	1998/99, 2004/05
NE 190 th Street Beautification Improvements	1998/99
Biscayne Boulevard Phase I Beautification Improvements	1998/99
FEC Landscape Buffer	1998/99
NE 191 st Street Beautification Improvements	1998/99
Waterways Park Improvements	1999/00
Founders Park Improvements	1999/00, 2001/02, 2002/03 2003/04, 2005/06
Biscayne Boulevard Phase II Beautification Improvements	1999/00
NE 185 th Street & NE 28 th Ave Beautification Improvements	1999/00
NE 213 th Street Beautification Improvements	2001/02
Aventura Blvd. Entrance Features	2001/02
Community/Recreation Center Conceptual Design	2000/01
Community Recreation Center Development	2001/02
Expanded Waterways Park Purchase	2003/04
Biscayne Boulevard Phase II Beautification Improvements	2001/02
Country Club Drive Beautification Improvements	2002/03
Newspaper Racks	2002/03, 2003/04
NE 188 th Street Beautification Improvements	2002/03
Yacht Club Way Beautification Improvements	2003/04
William Lehman Causeway Beautification Improvements	2003/04, 2004/05
Veterans Park Development	2003/04
Waterways Park Design	2005/06
Founders Park Parking Lot Expansion	2005/06
NE 207 th Street Swale Beautification Improvements	2005/06
Waterways Park Development	2006/07, 2007/08
Splashpad Addition to Founders Park	2006/07
Miami Gardens Drive Beautification Improvements	2006/07
Waterways Dog Park Development	2007/08
Veterans Park Modifications	2007/08

Park Facilities/Open Space Recreation

The City's estimated current population is 30,000. The City's Comprehensive Plan recommended standard is 2.75 acres of park and recreation land for every 1,000 potential residents. The amount of park and recreation land required by the park standards for this population is 82.50 acres. In calculating the number of recreation acres the City has available for use by residents, public private, golf courses and marinas are accounted for at a different degree depending on accessibility to citizens of the City. Assuming that public facilities can be accounted for at 100%, private recreation facilities at 50%, and marinas and the golf course at 25%, the City existing and proposed recreation areas total 115. Therefore, no deficiency exists under the City's standards. Table PFOS1 contains an inventory of existing and proposed recreation and open space areas. The City owns 30.5 park/open space acres.

Table PFOS 1
CITY OF AVENTURA
Recreation/Open Space Inventory

<u>TYPE</u>	<u>FACILITY</u>	<u>ACRES</u>	<u>APPLICABLE ACRES</u>
<i>Public Recreation Areas</i>			
C	Don Soffer Exercise/Walking path	5.5	5.5
C	Arthur I Snyder Memorial Park	3.5	3.5
N	Veterans Park	2.0	2.0
N	Waterways Park	7.0	7.0
N	Waterways Dog Park	1.5	1.5
N	Aventura Founders Park	<u>11.0</u>	<u>11.0</u>
	Public Recreation Subtotal	30.5	30.5
<i>Private Recreation Areas</i>			
	Private Recreation Sites	63.61	31.81
	Marina Complexes	9.40	2.35
	Golf Courses	<u>203.17</u>	<u>50.79</u>
	Private Recreation Subtotal	276.18	84.95
	Total Recreation Areas	306.68	115.45

C = Community Park
N = Neighborhood Park

Citywide Beautification Program

In December of 1996, the City Commission approved the landscape design concepts to be utilized with the implementation of a Citywide Beautification Program. This major undertaking, addresses median and right of way landscaping throughout the public areas within the City, and was adopted as one of the City's budget priorities and goals. The landscape design includes the planting of an assortment of palm trees, including date palms at the City's entrances and coconut and royal palms on various medians throughout the City, as well as shade trees such as live oaks.

With this Beautification Program, the City Commission has fulfilled its long-term goal of creating the signature of the City and establishing its reputation as “the most beautiful City in South Florida.” The actual construction of these projects will be ongoing until all of the improvements to the various areas within the City are complete.

In 2006, the City funded a Landscape Restoration Program in the amount of \$1,500,000 to respond to damage from hurricanes experienced in 2005.

The following areas have been completed or are scheduled for completion as of the 2007/08 fiscal year:

Aventura Boulevard, Northern City Entrance, NE 207th Street, NE 183rd Street, NE 185th Street & 28th Avenue, NE 190th Street, NE 191st Street, NE 29th Avenue, NE 187th Street, NE 188th Street, NE 213th Street, Biscayne Boulevard and FEC Landscape Buffer, Aventura Boulevard Entrance Features, Country Club Drive, Yacht Club Way, William Lehman Causeway, NE 207th Street Swale, 2006 Citywide Hurricane Landscape Restoration Program; Miami Gardens Drive and the Biscayne Boulevard Median (NE 209-212 St).

Funding Plan

Funding for the proposed beautification and park facilities will be provided by the proceeds from the following revenue sources:

Total Category Budget	\$623,850
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Funding:

General Fund	\$553,850
Park Impact Fees	70,000

TABLE 1
 PROPOSED BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2008/09 - 20012/13
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2008/09	2009/10	2010/11	2011/12	2011/12 Total
BP1	Founders Park Improvements	CS			\$ 431,600	\$ 52,000	\$ 483,600
BP2	Country Club Tennis Court Improve.	CS	70,000				70,000
BP3	Citywide Beautification Improvements	CS	13,000	13,500	14,000	14,500	15,250
	Totals		\$ 83,000	\$ 13,500	\$ 445,600	\$ 66,500	\$ 623,850

TABLE 2
 PROPOSED BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2008/09 - 20012/13
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Impact Fees	General Fund
BP1	Founders Park Improvements	CS	483,600		483,600
BP2	Country Club Tennis Court Improve.	CS	70,000	70,000	
BP3	Citywide Beautification Improvements	CS	70,250		70,250
	Totals		623,850	\$ 70,000	\$ 553,850

PROPOSED PROJECTS

1 – CS

Founders Park Improvements

2010/11 \$431,600 2011/12 \$52,000

This project consists of maintenance projects, replacing and updating playground equipment.

2010/11	Replace Playground Equipment	\$145,600
	Playground Covers	26,000
	Pour in Place Surfacing	260,000
2011/12	Replace Exercise Equipment	20,800
	Pour in Place Surfacing	31,200

4 - CS

Citywide Beautification Improvements

2008/09 \$13,000 2009/10 \$13,500 2010/11 \$14,000

2011/12 \$14,500 2012/13 \$15,250

This project consists of implementing the landscaping and beautification concepts approved by the City Commission.

2008/09	Purchase Benches and Trash Cans	\$13,000
2009/10	Purchase Benches and Trash Cans	13,500
2010/11	Purchase Benches and Trash Cans	14,000
2011/12	Purchase Benches and Trash Cans	14,500
2012/13	Purchase Benches and Trash Cans	15,250

4 – CS

Country Club Drive Tennis Court Improvements

2008/09 \$70,000

This project involves improvements to the tennis facilities that the City leases from the Fairmont Country Club. The improvements include tennis court renovations, windscreens, fencing, water fountain, shade awnings and trash facilities.

TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS

This section includes improvements to the City's transportation system, roadways, drainage system, sidewalks, pedestrian pathways, street lighting and other infrastructure improvements. There are three (3) improvement projects in the Capital Improvement Program, which total \$4,834,000. Special emphasis was given to correcting drainage deficiencies, road resurfacing, implementing recommendations made by the Traffic Advisory Board and addressing maintenance considerations.

The projects outlined in this section have been developed based on a survey of all areas of the City, with respect to the improvement items, by the Community Services Department; City's consulting engineer and staff. The projects were prioritized according to the urgency of the improvements needed and age of the areas to be improved.

Policies

The City's investment in improvements to its transportation system, roads, sidewalks, street lighting and drainage system is based on the following policies:

Goal: Utilize the Stormwater Utility Fund to provide revenue sources to fund drainage improvements contained in the CIP.

- Coordinate area-wide storm water developments with major street improvements.
- Provide adequate storm drainage as defined by present standards for different types of areas of the City.
- Upgrade areas of the City to conform to present drainage standards to eliminate flood prone areas.

Goal: Improve local roads to meet road safety requirements and serve the transportation needs of the City.

- Systematically provide local street improvements throughout the City based upon the existing condition and age of the street and the cost of maintenance of the street.
- Provide an adequate road transportation network that meets or exceeds the capacity rating outlined in the Comprehensive Plan.
- Implement improvements to meet safety standards.
- Improve safety by installing street lighting on all appropriate public roadways.

- Provide walkways and sidewalks to improve the safety of residents traveling throughout the City.
- Accept the dedication of private roads throughout the City in accordance with the Policy governing the conversion of private roads to public roads as outlined in Resolution No. 97-05.

Goal: Address traffic flow along the major roadways and intersections by implementing projects that create improvements to the system.

- Implement the recommendations of the City’s Traffic Advisory board and its Traffic consultant.

Existing Facilities

The following is a list of current public roads under the jurisdiction of the City:

- | | |
|-----------------------------|------------------------------|
| NE 185 th Street | NE 27 th Court |
| NE 28 th Place | NE 28 th Avenue |
| NE 29 th Avenue | NE 29 th Court |
| NE 29 th Place | NE 30 th Avenue |
| NE 34 th Avenue | NE 187 th Street |
| NE 188 th Street | NE 190 th Street |
| NE 191 st Street | NE 192 nd Street |
| NE 193 rd Street | Aventura Boulevard |
| West Country Club Drive | North Country Club Drive |
| East Country Club Drive | NE 201 Terrace |
| NE 203 rd Street | NE 205 th Street |
| NE 206 th Street | NE 207 th Street |
| NE 208 th Street | NE 208 th Terrace |
| NE 209 th Street | NE 211 th Street |
| NE 213 th Street | NE 214 th Terrace |
| NE 214 th Street | NE 183 rd Street |
| Yacht Club Drive | Turnberry Way |
| NE 27 th Court | |

Prior Accomplishments

Since the inception of the CIP, the following projects have been completed or are scheduled for completion as of the 2007/08 fiscal year:

<u>Project Title</u>	<u>Year</u>
Country Club Drive Drainage Improvements	1996/97
Sidewalk Installation – Southside of Lehman Causeway	1996/97
Pedestrian Safety Study	1996/97
Aventura Boulevard Street Lighting Improvements	1997/98
NE 183 rd Street & Drainage Improvements	1997/98
NE183 rd Street Lighting Improvements	1997/98

NE 207 th Street Lighting Improvements	1997/98
North Aventura Stormwater Collector (213 th Street)	1997/98
Pedestrian Transportation Circulation Safety Improvements	1997/98
NE 190 th Street Lighting Improvements	1998/99
South Aventura Stormwater Collector	1998/99
Sidewalk Improvements & Replacements	1998/99, 1999/00, 2000/01
NE 34 th Avenue Street Lighting Improvements	1999/00
NE 185 th Street & NE 28 th Avenue Improvements	1999/00
Safety Improvements – Country Club Drive	1999/00
NE 30 th Avenue Drainage Improvements	2000/01
NE 213 th Street Lighting Improvements	2000/01
NE 34 th Avenue Safety/Road Improvements	2000/01
Biscayne Lake Gardens Area Drainage Improvements	2001/02
NE 188 th Street, Lighting & Drainage Improvements	2002/03
Country Club Drive Improvements	2002/03
NE 190 Street Drainage Improvements	2002/03
Yacht Club way Drainage and Lighting Improvements	2003/04
NE 31 st Avenue Decorative Street Lighting	2003/04
Extension of Lehman Causeway Westbound Service Road	2003/04
Illuminated Street Signs	2003/04
Hospital District NE 213 Street Drainage Connector	2003/04
Hospital District North Collector	2004/05
NE 207 th Street Resurfacing	2004/05
Traffic Video Monitoring Program	2004/05, 2005/06
Directional Signs	2004/05
Yacht Club Drive Seawall Improvements	2005/06
Miami Gardens Drive	2005/06
Aventura Boulevard Resurfacing	2005/06
NE 213 th Street Outfall Drainage Improvement	2006/07
Miami Gardens Drive Extension and Street Lighting	2006/07
Ne 29 th Avenue Street Lighting Improvements	2006/07
Yacht Club Drive Resurfacing	2006/07
Countdown Pedestrian Walkway Signals	2006/07
Traffic Video Monitoring Program – Phase I	2006/07
Traffic Video Monitoring Program – Phase II	2007/08
Ne 29 th Pace and Yacht Club Way Resurfacing	2007/08
NE 190 th Street Drainage Improvements	2007/08
NE 209 th Street/Biscayne Boulevard Traffic Improvements	2007/08
NE 187 th Street Traffic Improvements	2007/08
NE 180 th & NE 182 nd Street /Biscay Boulevard Signage	2007/08

Road, Drainage and Infrastructure Improvements

The majority of the projects outlined herein can be also be classified as drainage improvements and road resurfacing in accordance with established maintenance

TABLE 1
 PROPOSED TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2008/09- 2012/13
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2008/09	2009/10	2010/11	2011/12	2012/13	Total
TDI1	Stormwater Drainage Improvement:	CS	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
TDI2	Transportation System & Traffic Improvements	CS	689,000	500,000	-	-	-	1,189,000
TDI3	Road Resurfacing Program	CS	485,000	315,000	600,000	495,000	750,000	2,645,000
Totals			\$ 1,374,000	\$ 1,015,000	\$ 800,000	\$ 695,000	\$ 950,000	\$ 4,834,000

TABLE 2
 PROPOSED TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2008/09- 2012/13
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Stormwater Utility Fund	General Fund	Transportation Fund
TDI1	Stormwater Drainage Improvement:	CS	\$ 1,000,000	\$ 1,000,000		
TDI3	Transportation System & Traffic Improvements	CS	1,189,000		889,000	300,000
TDI4	Road Resurfacing Program	CS	2,645,000			2,645,000
Totals			\$ 4,834,000	\$ 1,000,000	\$ 889,000	\$ 2,945,000

PROPOSED PROJECTS

1-CS

Stormwater Drainage Improvements

2008/09 \$200,000	2009/10 \$200,000	200/11 \$200,000
2011/12 \$200,000	2012/13 \$200,000	

Projects included provide for ongoing annual minor drainage improvements and include the cost of resurfacing the affected roadways.

2008/09	NE 191 St. /29 Ave Drainage Improvements	\$200,000
2009/10	Drainage Improvements	200,000
20010/11	Drainage Improvements	200,000
20011/12	Drainage Improvements	200,000
2012/13	Drainage Improvements	200,000

2-CS

Road Resurfacing Program

2008/09 \$485,000	2009/10 \$315,000	2010/11 \$600,000
2011/12 \$495,000	2011/12 \$750,000	

This project consists of resurfacing roadways as determined by the City's maintenance standards and the Community Services Department.

2008/09	Williams Island Road	\$250,000
	NE 190 th Street	235,000
2009/10	Hospital District	315,000
2010/11	NE 29 th Avenue	185,000
	NE 34 th Avenue	240,000
	NE 187 th Street	175,000
2011/12	NE 185 th /NE 31th Avenue	165,000
	NE 188 th Street	330,000
2012/13	Country Club Drive (Northbound)	750,000

3-CS

Transportation System and Traffic Improvements

2008/09 \$689,000 2009/10 \$500,000

This project includes improvements to the City's transportation and traffic system. The major components of this project is the implementation of the recommendations from the Traffic Advisory Board and staff.

2008/09 NE 191st Street/Biscayne Boulevard – Re-stripe the westbound approach to provide triple westbound left turns and one (1) exclusive right-turn lane. This will require additional right-of-way on the north side of the street. Remove the first center median and modify the signal timing to improve turning movements. \$507,000

NE 199th Street/West Country Club Drive – Add right turning lane. \$182,000

2009/10 NE 183rd Street/Biscayne Boulevard – Construct a second left-turn lane westbound by removing part of the median barrier. Add new striping and revise signal timing to accommodate this turning movement. The left turn southbound movement to the shopping center and from the bank would be eliminated. \$500,000

County GOB Proceeds	4,100,000
Charter School Fund	1,600,000
Park Impact Fees	250,000
Land Sale Proceeds	350,000

TABLE 1
 PROPOSED PUBLIC BUILDING AND FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2008/09 - 20012/13
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2008/09	2009/10	2010/11	2011/12	2012/12	Total
PBF1	Arts & Cultural Center	CM	\$ 5,300,000	\$ 700,000			\$	6,000,000
PBF2	Charter School Classroom Additions	CM	\$ 1,600,000				\$	1,600,000
PBF2	Community Center Improvements	CS	5,500					5,500
Totals			\$ 6,905,500	\$ 700,000	\$ -	\$ -	\$ -	\$ 7,605,500

TABLE 2
 PROPOSED PUBLIC BUILDING AND FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2008/09 - 20012/13
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Charter School	County Bond Proceeds	Land Sale Proceeds	General Fund	Impact Fees Dev. Ded.
PBF1	Arts & Cultural Center	CM	\$ 6,000,000		\$ 4,100,000	\$ 350,000	\$ 1,300,000	\$ 250,000
PBF2	Charter School Classroom Additions	CM	1,600,000	1,600,000				
PBF2	Community Center Improvements	CS	5,500				5,500	
Totals			\$ 7,605,500	\$ 1,600,000	\$ 4,100,000	\$ 350,000	\$ 1,305,500	\$ 250,000

PROPOSED PROJECTS

1 – CM
 Arts & Cultural Center
 2008/09 \$5,300,000 2009/10 \$700,000

This project consists of the design and construction of an Arts and Cultural Center that could be utilized to host a variety of performing arts and cultural programming for all age groups. This project will be constructed adjacent to the Community Recreation center.

2 – CM
 Charter School Classroom Additions
 2008/09 \$1,600,000

In order to meet the State class size amendment requirements ten new classrooms will be constructed for the 2009/10 school year.

2 – CS
 Community Recreation Center Improvements
 2008/09 \$5,500

This project consists of providing equipment and improvements at the Community Recreation Center.

2008/09	12 Tables and Storage Carts	\$4,500
	6 Card Tables	1,000

INFORMATION/COMMUNICATIONS TECHNOLOGY

This functional category includes improvements to the City's information/communication systems, data processing and the automation of certain operations by utilizing the latest technology to enhance productivity and efficiency. There are 12 projects totaling \$2,915,701.

Policies

The City's investment in communication and computer projects is based on the following policies:

- Continue the implementation upgrade of the Management Information System for all key City operations to automate functions and improve efficiency and productivity.
- Improve and maintain City-wide radio communications capabilities for Police operations.
- Develop and maintain computerized capabilities of the various City departments and information systems.
- Utilize the latest state of the art technology including the use of the Internet for the delivery of services.
- Maintain the E911 system to enhance police response times to emergencies.
- Utilize the latest technology for education and teaching at the Charter School.

Funding Plan

Funding for the proposed Information Technology Projects will be provided by the following sources: Total Category Budget \$2,915,701

Funding:

General Fund	\$2,401,201
Charter School Fund	514,500

TABLE 1
 PROPOSED COMMUNICATIONS AND COMPUTERS EQUIPMENT
 PROJECTS SCHEDULED FOR 2008/09 - 2012/13
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2008/09	2009/10	2010/11	2011/12	2012/13	Total
ICT1	Police Computers Systems<\$5000	PD	138,000	174,400	146,000	127,000	140,500	725,900
ICT2	Central Computer System>\$5000	IT	115,000	270,000	90,000	90,000	105,000	670,000
ICT3	Radios and E911 System	PD	306,000	99,720	106,508	113,369	155,304	780,901
ICT4	Computer Equipment<\$5000	ACES	90,000	78,000	96,000	87,500	78,000	429,500
ICT5	Computer Equipment>\$5000	ACES		45,000	10,000	10,000	20,000	85,000
ICT6	Computer Equipment<\$5000	IT	6,000	6,000	6,000	6,000	6,000	30,000
ICT7	Computer Equipment<\$5000	FSS	3,000	6,000	3,000	2,000	3,000	17,000
ICT8	Computer Equipment<\$5000	CM	4,000	2,000	-	4,000	2,000	12,000
ICT9	Computer Equipment<\$5000	CS	12,000	11,000	20,800	27,000	11,000	81,800
ICT10	Computer Equipment<\$5000	CD	3,500	8,100	4,500	3,000	8,500	27,600
ICT11	Computer Equipment>\$5000	CD	44,000	6,000	-	-	-	50,000
ICT12	Computer Equipment	CC	3,000	3,000	-	-	-	6,000
Totals			\$ 724,500	\$ 709,220	\$ 482,808	\$ 469,869	\$ 529,304	\$ 2,915,701

TABLE 2
 PROPOSED COMMUNICATIONS AND COMPUTERS EQUIPMENT
 PROJECTS SCHEDULED FOR 2008/09 - 2012/13
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	General Fund	Charter School Fund
ICT1	Police Computers Systems<\$5000	PD	725,900	725,900	
ICT2	Central Computer System>\$5000	IT	670,000	670,000	
ICT3	Radios and E911 System	PD	780,901	780,901	
ICT4	Computer Equipment<\$5000	ACES	429,500		429,500
ICT5	Computer Equipment>\$5000	ACES	85,000		85,000
ICT6	Computer Equipment<\$5000	IT	30,000	30,000	
ICT7	Computer Equipment<\$5000	FSS	17,000	17,000	
ICT8	Computer Equipment<\$5000	CM	12,000	12,000	
ICT9	Computer Equipment<\$5000	CS	81,800	81,800	
ICT10	Computer Equipment<\$5000	CD	27,600	27,600	
ICT11	Computer Equipment>\$5000	CD	50,000	50,000	
ICT12	Computer Equipment	CC	6,000	6,000	
Totals			\$ 2,915,701	\$ 2,401,201	\$ 514,500

PROPOSED PROJECTS

1 - PD

Police Computers Systems < \$5000

2008/09 \$138,000 2009/10 \$174,400 2010/11 \$146,000

2011/12 \$127,000 2012/13 \$140,500

This project consists of purchasing computer equipment and software that utilizes the latest technology for the Police Department.

2008/09	Upgrades	\$30,000
	Replace 15 Mobile Laptops	45,000
	15 Desktop Computers	20,000
	Vehicle Modems	6,000
	Replace Server	5,000
	20 Vehicle Printers	20,000
	3 Toughbooks (K-9)	12,000
2009/10	Upgrades	\$15,000
	Replace 18 Mobile Laptops	54,000
	15 Desktop Computers	20,000
	Vehicle Modems	6,000
	Replace 2 Servers	10,000
	Replace AS400	50,000
	20 Vehicle Printers	20,400
2010/11	Upgrades	\$25,000
	Replace 18 Mobile Laptops	54,000
	15 Desktop Computers	20,000
	Vehicle Modems	6,000
	Replace 9 Computers for EOC	14,000
	Replace 2 Servers	10,000
	20 Vehicle Printers	17,000
2011/12	Upgrades	\$25,000
	Replace 18 Mobile Laptops	54,000
	15 Desktop Computers	20,000
	Vehicle Modems	6,000
	Replace 2 Servers	10,000
	10 Vehicle Printers	12,000
2012/13	Upgrades	\$25,000
	Replace 18 Mobile Laptops	54,000
	15 Desktop Computers	20,000
	Vehicle Modems	6,000

Replace 2 Servers	10,000
10 Vehicle Printers	13,500
3 Toughbooks (K-9)	12,000

2 - IT

Central Management Information System > \$5000

2008/09 \$115,000 2009/10 \$270,000 2010/11 \$90,000

2011/12 \$90,000 2012/13 \$105,000

This project consists of purchasing new and replacement computer hardware and software that utilize the latest technology for the City's general information management system, which is used by all City Departments.

2008/09	Software/Licenses/Upgrades	\$30,000
	Servers/ Security/UPS/Switches	65,000
	AS 400 Upgrades	5,000
	Equipment for Redundant Site	15,000
2009/10	Software/Licenses/Upgrades	\$15,000
	Servers/ Security/UPS/Switches	50,000
	AS 400 Upgrades	55,000
	Replace PBX Phone System with VOIP	150,000
2010/11	Software/Licenses/Upgrades	\$25,000
	Servers/ Security/UPS/Switches	45,000
	Video System Solution	20,000
2011/12	Software/Licenses/Upgrades	\$20,000
	Servers/ Security/UPS/Switches	65,000
	AS 400 Upgrades	5,000
2012/13	Software/Licenses/Upgrades	\$25,000
	Servers/ Security/UPS/Switches	60,000
	AS 400 Upgrades	5,000
	Equipment for Redundant Site	15,000

3 - PD

Radios and E911 System

2008/09 \$306,000 2009/10 \$99,720 2010/11 \$106,508

2011/12 \$113,369 2011/12 \$155,304

This project consists of purchasing equipment to establish and maintain an 800 Mhz police radio system to improve communications and purchase new radios for projected

additional personnel in the Police Department, replace radios that may become damaged or become inoperative during the five-year period and maintain the E911 system.

2008/09	10 Handheld & 10 Mobile Radios	\$86,000
	Radio System Upgrades	25,000
	800 Mhz Radio System Upgrades	30,000
	E911 System Upgrades	25,000
	911 Telephone Logging System	65,000
	Outdoor Bi- Amp System	75,000
2009/10	5 Handheld & 5 Mobile Radios	\$44,720
	800 Mhz Radio System Upgrades	25,000
	E911 System Upgrades	30,000
2010/11	5 Handheld & 5 Mobile Radios	\$46,508
	800 Mhz Radio System Upgrades	30,000
	E911 System Upgrades	30,000
2011/12	5 Handheld & 5 Mobile Radios	\$48,369
	800 Mhz Radio System Upgrades	35,000
	E911 System Upgrades	30,000
2011/12	5 Handheld & 5 Mobile Radios	\$50,304
	800 Mhz Radio System Upgrades	35,000
	E911 System Upgrades	30,000
	Replace CSD Servers	40,000

4 - ACES

Computer Equipment < \$5,000

2008/09 \$90,000 2009/10 \$78,000 2010/10 \$96,000

2011/12 \$87,500 2012/13 \$78,000

This project consists of the regular replacement of the computers, laptops, servers and network infrastructure at the Aventura City of Excellence School.

2008/09	Replace 75 Computers/Laptops	\$90,000
2009/10	Replace 65 Computers/Laptops	78,000
2010/11	Replace 80 Computers/Laptops	96,000
2011/12	Replace 70 Computers/Laptops	84,000
	Replace Color Laser Printer	3,500

2012/13	Replace 65 Computers/Laptops	\$78,000

5 - ACES		
Computer Equipment > \$5000		
2009/10	\$45,000	2010/10 \$10,000
2011/12	\$10,000	2012/13 \$20,000
<p>This project consists of the regular replacement of the computers and network infrastructure at the Aventura City of Excellence School that exceeds \$5,000.</p>		
2009/10	Replace Network Switches and Routers	\$15,000
	Upgrade Phone System	30,000
2010/11	Replace Network Switches and Routers	10,000
2011/12	Replace Network Switches and Routers	10,000
2012/13	Replace Network Switches and Routers	10,000
	Replace 2 Servers	10,000

6 - IT		
Computer Equipment < \$5000		
2008/09	\$6,000	2009/10 \$6,000 2010/11 \$6,000
2011/12	\$6,000	2012/13 \$6,000
<p>This project includes the replacement of existing equipment for the various employees of the department.</p>		

7 - FSS		
Computer Equipment < \$5000		
2008/09	\$3,000	2009/10 \$6,000 2010/11 \$3,000
2011/12	\$2,000	2012/13 \$3,000
<p>This project includes the replacement of existing equipment for the various employees of the department.</p>		

8 - CM		
Computer Equipment < \$5000		
2008/09	\$4,000	2009/10 \$2,000 2011/12 \$4,000
2012/13	\$2,000	

This project consists of upgrading computer equipment in the Office of the City Manager.

9 - CS

Computer Equipment < \$5000

2008/09 \$12,000 2009/10 \$11,000 2010/11 \$20,800
 2011/12 \$27,000 2012/13 \$11,000

This project consists of purchasing and upgrading computer equipment in the Community Services Department and Community Recreation Center.

2008/09	4 Computers and Plotter Upgrade GIS Software	\$10,000 2,000
2009/10	5 Computers and ID Printer Upgrade GIS Software	\$9,000 2,000
2010/11	10 CRC Computers 4 Computers Upgrade GIS Software 2 Laptop Computers	\$13,000 4,000 2,000 1,800
2011/12	4 Computers and ID Printer 11 CRC Computers Upgrade GIS Software Replace CRC Server	\$8,000 14,000 2,000 3,000
2012/13	5 Computers and ID Printer Upgrade GIS Software	\$9,000 2,000

10 - CD

Computer Equipment < \$5000

2008/09 \$3,500 2009/10 \$8,100 2010/11 \$4,500
 2011/12 \$3,000 2012/13 \$8,500

This project consists of computer upgrades, replacement printers and the implementation of field computers for code compliance and building inspections for the Community Development Department.

2008/09	Replace 3 Computers Replace 1 Printers	\$3,000 500
2009/10	Replace 5 Computers	\$3,000

	Replace 1 Laser	600
	Replace 1 Printers	500
	Replace 1 Forms Printer	4,000
2010/11	Replace 4 Computers	\$4000
	Replace 1 Printers	500
2011/12	Replace 3 Computers	\$3,000
2012/13	Replace 4 Computers	\$4,000
	Replace 1 Printers	500
	Replace 1 Large Form Printer	4,000

11 - CD

Computer Equipment > \$5000

2008/09 \$44,000 2009/10 \$6,000

This project consists of computer software upgrades and computer equipment over \$5,000 for the Community Development Department.

2008/09	HTE Credit Card system & Server	\$28,000
	HTE Business Tax License Web	16,000
2009/10	Plotter Large Format	\$6,000

12 - CC

Computer Equipment < \$5000

2008/09 \$3,000 2009/10 \$3,000

This project consists of upgrading and replacing computer equipment in the City Clerk's Office.

CAPITAL EQUIPMENT PURCHASES AND REPLACEMENTS

This section includes projects relating to Capital Equipment Purchases and Replacements for all operating departments. There are a total of 7 projects totaling \$2,814,691.

Policies

The City's investment in capital equipment purchases and replacements is based on the following policies:

Goal: Provide capital equipment that will meet the needs of all departments in order to maintain the efficiency and productivity of providing municipal services to the City's residents.

- Replace all present equipment that is required when they become unusable, unsafe or when maintenance costs outweigh the total cost of replacement.
- Develop and maintain an "Equipment Evaluation and Replacement Guide" to determine replacement schedules and costs.
- Purchase more economical, fuel efficient and multi-functional vehicles.
- Purchase new equipment that will increase productivity and reduce personnel and maintenance costs.
- Maintain all City assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

Proposed Capital Equipment Purchase And Replacement

Most projects outlined in the 2008/09 to 2012/13 Capital Improvement Program are either pertaining to vehicles or operational equipment. These 7 projects, worth \$2,814,691 are displayed in Table 1.

Detailed project descriptions and a funding schedule follow. The CIP guidelines provide that capital equipment shall be defined as having a useful life of more than one year and a value of \$5,000 or more. Equipment that has a value of \$5,000 or less is also included in this document for budgetary purpose.

Funding Plan

Funding for the proposed Capital Equipment Purchase and Replacement Projects will be provided by annual appropriations from the General Fund:

TABLE 1
 PROPOSED CAPITAL EQUIPMENT PURCHASE AND REPLACEMENT
 PROJECTS SCHEDULED FOR 2008/09 - 2012/13
 SUMMARY BY YEAR

CIP #	Project Title	Dept	2008/09	2009/10	2010/11	2011/12	2012/13	Total
CE1	Vehicle Purchase & Replacements	PD	324,000	476,460	448,000	400,000	379,100	2,027,560
CE2	Equipment Purchase and Replacement>5000	PD	70,000	91,000	115,710	60,471	63,000	400,181
CE3	Equipment Purchase and Replacement<5000	PD	11,500	18,800	28,400	22,200	31,300	112,200
CE4	Equipment Purchase and Replacement>5000	CS	58,500	57,000	55,000	15,000	28,000	213,500
CE5	Equipment Purchase and Replacement>5000	CD		21,000		22,700		43,700
CE4	Equipment Purchase and Replacement<5000	CD	800		850		900	2,550
CE5	Equipment Purchase and Replacement>5000	IT	15,000					15,000
Totals			\$ 479,800	\$ 664,260	\$ 647,960	\$ 520,371	\$ 502,300	\$ 2,814,691

TABLE 2
 PROPOSED CAPITAL EQUIPMENT PURCHASE AND REPLACEMENT
 PROJECTS SCHEDULED FOR 2008/09 - 2012/13
 FUNDING PLAN

CIP #	Project Title	Dept	Total	General Fund
CE1	Vehicle Purchase & Replacements	PD	2,027,560	2,027,560
CE2	Equipment Purchase and Replacement>5000	PD	400,181	400,181
CE3	Equipment Purchase and Replacement<5000	PD	112,200	112,200
CE4	Equipment Purchase and Replacement>5000	CS	213,500	213,500
CE5	Equipment Purchase and Replacement>5000	CD	43,700	43,700
CE4	Equipment Purchase and Replacement<5000	CD	2,550	2,550
CE5	Equipment Purchase and Replacement>5000	IT	15,000	15,000
Totals			2,814,691	2,814,691

PROPOSED PROJECTS

1 - PD

Vehicle Purchase & Replacements

2008/09 \$324,000 2009/10 \$476,460 2010/11 \$448,000
 2011/12 \$400,000 2012/13 \$379,100

This project consists of purchasing police vehicles to accommodate new employee additions and establish a vehicle replacement program in the Police Department.

2008/09	Replace 12 Patrol Vehicles	\$324,000
2009/10	Replace 12 Patrol Vehicles	\$336,960
	Replace 4 Wheel Drive Vehicle	36,000
	Replace Patrol SUV	36,000
	Replace Prisoner Van	40,000
	Replace K-9 Vehicle	27,500
2010/11	Replace 12 Patrol Vehicles	\$351,000
	Replace Special Services SUV	37,000
	Replace Crime Scene Van	35,000
	Replace Fleet Truck	25,000
2011/12	Replace 12 Patrol Vehicles	\$365,000
	Replace Crime Prevention Van	35,000
2012/13	Replace 12 Patrol Vehicles	\$379,100

2 - PD

Equipment Purchase and Replacement > \$5000

2008/09 \$70,000 2009/10 \$91,000 2010/11 \$115,710
 2011/12 \$60,471 2012/13 \$63,000

This project consists of purchasing equipment for the Police Department. The following is a breakdown of the items to be replaced:

2008/09	10 Vehicle Equipment	60,000
	Replace K-9	10,000
2009/10	12 Vehicle Equipment	65,000
	Prisoner Vehicle Equipment	20,000
	K-9 Vehicle Equipment	6,000

2010/11	10 Vehicle Equipment	\$58,710
	Replace 2 Message Boards	22,000
	Replace 2 Boat Engines	35,000
2011/12	10 Vehicle Equipment	\$60,471
2012/13	10 Vehicle Equipment	\$63,000

3 - PD		
Equipment Purchase and Replacement < \$5000		
2008/09	\$11,500	2009/10 \$18,800
2010/11	\$28,400	
2011/12	\$22,200	2012/13 \$31,300
2008/09	Replace 15 Ballistic Vests	\$6,500
	5 Tasers	5,000
2009/10	Replace 10 Ballistic Vests	\$7,000
	5 Tasers	5,200
	5 AR15 Weapon & Gun Rack	6,600
2010/11	Replace 10 Ballistic Vests	\$8,000
	2 Radar Units	7,000
	2 Lasar Units	8,000
	5 Tasers	5,400
2011/12	Replace 10 Ballistic Vests	\$8,500
	2 Lasar Units	8,100
	5 Tasers	5,600
2012/13	Replace 10 Ballistic Vests	\$8,500
	2 Radar Units	8,000
	2 Lasar Units	9,000
	5 Tasers	5,800

4 - CS		
Equipment Purchase and Replacement > \$5,000		
2008/09	\$58,500	2009/10 \$57,000
2010/11	\$55,000	
2011/12	\$15,000	2012/13 \$28,000
<p>This project consists of the replacement of equipment that has become inefficient, defective, or unusable and to add new equipment to provide improved services in the Community Services Department. The following is a breakdown of the items to be purchased:</p>		

2008/09	Replace 1 Treadmill	\$6,000
	Replace 1 Elliptical Machine	5,000
	1 Utility Vehicles	27,500
	Pickup Truck	20,000
2009/10	Replace Sedan	\$21,000
	Replace Utility Van	25,000
	Replace 1 Treadmill	6,000
	Replace 1 Elliptical Machine	5,000
2010/11	Pickup Truck	\$21,500
	Replace 1 Treadmill	6,000
	Replace Truck	27,500
2011/12	Replace Service Cart	\$9,000
	Replace 1 Treadmill	6,000
2012/13	Pickup Truck	\$22,000
	Replace 1 Treadmill	6,000

5 - CD		
Equipment Purchase and Replacement > \$5,000		
2009/10 \$21,000 2011/12 \$22,700		
<p>This project consists of the addition of equipment or the replacement of equipment that has become inefficient, defective, or unusable in the Community Development Department. The following is a breakdown of the items to be replaced:</p>		
2009/10	Pickup Truck	\$21,000
2011/12	Pickup Truck	22,700

6 - CD		
Equipment Purchase and Replacement < \$5,000		
2008/09 \$800 2010/11 \$850 2012/13 \$900		
<p>This project consists of the addition of equipment or the replacement of equipment that has become inefficient, defective, or unusable in the Community Development Department. The following is a breakdown of the items to be replaced:</p>		
2008/09	1 Vertical Plan File	\$800
2010/11	1 Vertical Plan File	850

2012/13 1 Vertical File \$900

7 - IT
Equipment Purchase and Replacement > \$5,000
2008/09 \$15,000

This project consists of the addition of equipment or the replacement of equipment that has become inefficient, defective, or unusable in the Information Technology Department. The following is a breakdown of the items to be

2008/09 Supplemental Air-conditioning Unit for Server Room \$15,000
