



City of Aventura
Capital Improvement Program
2005/06 – 2009/10



CAPITAL IMPROVEMENT PROGRAM

2005/06 –2009/10



CITY OF AVENTURA

CITY COMMISSION

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Eric M. Soroka

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Dr. Katherine Bray Murphy, Charter School Principal

The Honorable Mayor and
Members of the City Commission
City of Aventura
Aventura, Florida 33180

Enclosed herein is the proposed City of Aventura Capital Improvement Program (CIP) for the fiscal period October 1, 2005 through September 30, 2010 and the proposed Capital Budget for the Fiscal period October 1, 2005 through September 30, 2006.

This document represents an update of the CIP that was originally prepared for the five year cycle of 2004 to 2009. The update process is important for the CIP to become a continuing and ongoing planning/implementation process. The last four years of last year's program were reevaluated in light of unanticipated needs, cost revisions, new project priorities and the financial condition of the City. In addition, the CIP was updated to add new projects in the fifth year (2009/10) to complete the cycle. Projects included within the framework of the program were based on input from Commissioners, staff, City consultants and citizens.

The primary goal of the Capital Improvement Program is to develop a long-term plan of proposed capital expenditures, the means and methods of financing, and a schedule of priorities for implementation. The program forms the foundation for governmental participation in the development process and represents a commitment by the community toward the achievement and maintenance of a desirable high quality of life. The facilities and service provided by the City government are intended to offer the greatest citizen benefit and reflects the City's identified needs, desires, and financial capabilities.

It is important to stress that the CIP is a planning tool to evaluate infrastructure needs of the City as well as the financial capabilities of the City. In order to determine the impact of the CIP on the City's future operating budget, the City Commission and residents will be provided with the benefits of a CIP document which serves as a point of reference and includes an estimated long-term budget plan.

Each year the CIP document will be updated and an additional fiscal year will be added to complete the cycle. The CIP thus becomes a continuing and ongoing process.

The following represents the significant revisions or modifications to the proposed CIP compared to the prior document:

- Added Founders Park Improvements - \$415,000.
- Added Miami Gardens Drive Extension Upgrades- \$300,000.
- Added Country Club Drive Tennis Court Improvements - \$70,000.
- Added NE 207th Street Beautification Upgrades- \$60,000.
- Added Yacht Club Drive Seawall Improvements – \$100,000.
- Added NE 29th Street Lighting Improvements - \$140,000.
- Added NE 190th Street Resurfacing - \$140,000.
- Added Hospital District Road Resurfacing - \$300,000

The proposed 2005 - 2010 Capital Improvement Program includes 22 projects in 5 functional categories with a total value of \$14,294,037. The following represents the percentage of total funding that each functional category has been allocated: Beautification & Parks Facilities (38%), Transportation, Drainage and Infrastructure Improvements (28%), Capital Equipment Purchase and Replacement (18%), Information/Communication Technology (15%) and Public Buildings and Facilities Improvements (1%).

Major emphasis was placed on the following projects:

• Waterways Park Development	4,350,000
• Transportation, Street Lighting & Safety Improvements	2,540,694
• Stormwater Drainage Improvements	1,465,000
• Citywide Beautification Improvements	577,000
• Park Maintenance Projects	485,000

In order to improve the 911 response to public safety services in our community, I have requested the Police Department to study the possibility of establishing our own E911 system with the Police Communications Center becoming a Public Safety Answering Point. After the report is complete and if approved by the City Commission, the revenues and costs associated with the proposed E911 will be included in future CIP documents.

The program contains a detailed funding plan that forecasts revenues necessary to fund both the Capital Improvement Program and the operating budgets over the next five years. The proposed funding plan is based on the assumption that operating expenditures can be maintained at certain percentage increases and revenue increases at specified rates.

It is significant to note that the funding plan has little financial impact on residents and the community. Importantly, it continues to establish an ongoing mechanism

to address the City's infrastructure needs. No increase in the operating ad valorem tax rate is recommended during the five year period. If operating expenditures increase at a higher rate than expected, unanticipated events reduce key revenue sources, or an unforeseen emergency occurs during the five year period an operating ad valorem tax rate increase may be required. It should be made clear that the funding plan is based on a series of projections and assumptions. If events occur that revise the projections and assumptions, the financing plan will have to be updated and amended.

I am proud of the many accomplishments and the support the City Commission and residents have shown in the implementation of the capital projects since the incorporation of the City. Our beautification projects, Government Center, Community Recreation Center, Charter School, transportation improvements and many other community enhancements continue to exhibit our commitment to excellence and professionalism. This document serves many purposes. Importantly it serves as an aid to the residents in providing a better understanding of the City's long-term capital needs and how the City intends to meet these demands. It also details our continuing efforts to address the needs and concerns of the citizens of Aventura while making prudent financial decisions which contribute to the City's long term financial health.

The preparation and formulation of this document could not have been accomplished without the dedicated efforts of all Department Directors and their staff. Their professional efforts have assisted in the preparation of this important planning program.

I request and recommend that you take the following actions regarding the proposed 2005 - 2010 Capital Improvement Program:

1. Hold a workshop to review the CIP document.
2. Transmit copies of the CIP summary document to the public.
3. Hold a public hearing to conceptually adopt the final CIP document, by resolution, for implementation.

All questions relating to the CIP should be referred to my attention.

Respectfully submitted,

Eric M. Soroka
City Manager

CAPITAL IMPROVEMENT PROGRAM
2005 – 2010
HIGHLIGHTS

- Development and construction of the expanded 6 acre Waterways Park facility on NE 213th Street.
- A total of \$415,000 in improvements to Founders Park that includes the expansion of the parking lot, playground equipment and a water splashpad play area.
- Implementation of \$1,004,700 Traffic Video Monitoring Program which provided for the installation of cameras at key intersections to allow the Police Department to monitor and respond to traffic conditions.
- Utilizes a stormwater utility program to correct and improve drainage along roadways for certain areas of the City. A total of \$1,465,000 worth of improvements will be completed during the five year period.
- Implementation of \$440,000 of transportation improvements that includes street lighting for NE 29th Avenue and Miami Gardens Drive Extension and a new bus shelter at NE 213th Street.
- A total of \$577,000 of Citywide beautification improvements including median landscaping is funded to continue to fulfill our goal of being the most beautiful City in South Florida. Major improvements include: NE 207th south swale area, Miami Gardens Drive Extension, and Biscayne Boulevard Median (NE 209-212 St).
- Road maintenance projects that total \$1,000,000 to resurface asphalt and enhance safety are included for NE Aventura Boulevard, Yacht Club Drive, Williams Island Road, NE 190th Street and the Hospital District.
- Provides the necessary equipment to continue to provide high quality and effective police services
- Continues the implementation of technology improvements and management information systems to enhance the productivity and efficiency of city operations.
- Ensures that the tools of production, vehicles, equipment and technology, are available for city operations.

CAPITAL IMPROVEMENT PROGRAM

2005 - 2010

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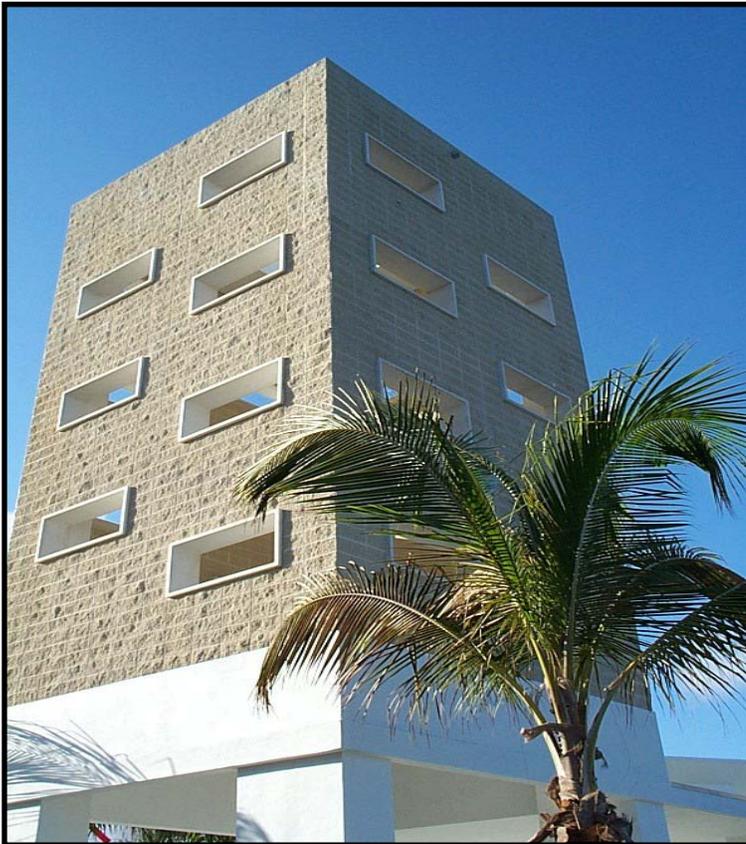
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INTRODUCTION



INTRODUCTION

This section describes what a Capital Improvement Program is and the process for developing the City of Aventura Capital Improvement Program and Capital Budget. This introduction also explains how to locate a specific project in this document.

PURPOSE OF THE CAPITAL IMPROVEMENT PROGRAM

The purpose of the Capital Improvement Program (CIP) is to establish a long term plan of proposed capital expenditures, the means and methods of financing, and a schedule of priorities for implementation. In order to determine the impact on the City's operating budget, debt service and the general trend of future expenditures, the City Commission will be provided with the advantage of a CIP document as a point of reference and estimated long term budget plan. In accordance with the State's Growth Management Act, the City is required to undergo this process in order to meet the needs of its Comprehensive Plan.

The CIP is an official statement of public policy regarding long-range capital development in the City of Aventura. A capital improvement is defined as a capital expenditure of \$2,500 and office equipment expenditure of \$500 or more, resulting in the acquisition, improvement or addition to fixed assets in the form of land, buildings or improvements, more or less permanent in character, and durable equipment with a life expectancy of more than one year.

The CIP lists proposed capital projects to be undertaken, the year in which they will be started, the amount expected to be expended in each year and the method of financing these projects. Based on the CIP, a department's capital outlay portion of the annual Operating Budget will be formulated for that particular year. The CIP document also communicates to the citizens, businesses and interested parties the City's capital priorities and plan for implementing projects.

The five-year CIP is updated annually to add new projects in the fifth year, to re-evaluate the program and project priorities in light of unanticipated needs, and to revise recommendations to take account of new requirements and new sources of funding. Capital Improvement programming thus becomes a continuing part of the City's budgeting and management procedures.

The annual capital programming process provides the following benefits:

1. The CIP is a tool for implementing the City's Comprehensive Plan.
2. The CIP process provides a mechanism for coordinating among projects with respect to function, location, and timing.
3. The yearly evaluation of project priorities ensures that the most crucial projects are developed first.

4. The CIP process facilitates long-range financial planning by matching estimated revenue against capital needs, establishing capital expenditures and identifying the need for municipal borrowing and indebtedness within a sound long-range fiscal framework. The sound fiscal policy that results from this process will have a positive impact on the City's bond rating.
5. The impact of capital projects on the City's operating budget can be projected.
6. The CIP serves as a source of information about the City's development and capital expenditures plan for the public, City operating departments, and the City Commission.

LEGAL AUTHORITY

A capital programming process to support the comprehensive plan is required by the Local Government Comprehensive Planning and Land Development Regulations, incorporated as Chapter 163, Florida Statutes.

DEVELOPMENT OF THE CAPITAL IMPROVEMENT PROGRAM

The City's capital programming process began in December when operating departments were required to prepare requests for all proposed capital projects anticipated during the period of 2005 - 2010. A CIP Preparation Manual and related forms were distributed to all departments for this purpose.

In February, departmental prioritized project requests were submitted to the City Manager's Office. Department Directors were asked to justify projects in terms of benefits derived, necessity to health, safety and welfare of the City, enhancement to City plans and policies, need of residents and funding. Projects were prioritized on the basis of Urgent, Necessary, Desirable, and Deferrable.

The City Manager reviewed departmental requests and conducted individual meetings with Department Directors. The departmental requests were prioritized and the five-year schedule of projects was compiled into document form by the City Manager. The methods of financing and revenue sources were then prepared by the Finance Support Services Director and City Manager and were incorporated into the CIP document. At this point, the proposed CIP is submitted to the City Commission and public for review.

In order to facilitate public involvement, public hearings and community meetings will be held to unveil and review the CIP document prior to the adoption of a Resolution approving the CIP in principle.

CAPITAL IMPROVEMENT PROGRAM POLICIES

1. Annually, the City will prepare a five-year capital improvement program analyzing all anticipated capital expenditures and identifying associated funding sources. Future capital expenditures necessitated by changes in population, changes in development, growth, redevelopment or changes in economic base will be calculated and included in the Capital update process.
2. The City will perform all capital improvements in accordance with an adopted capital improvement program.
3. The classification of items as capital or operating will be determined by two criteria - cost and frequency. Generally, a capital project has a "useful life" of more than one year and a value of \$2,500 or more, or for office equipment \$500 or more.
4. The City will coordinate development of the capital improvement budget with the development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in the operating forecasts.
5. The first year of the five-year capital improvement program will be used as the basis for formal fiscal year appropriations during the annual budget process.
6. The City will maintain all of its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.
7. The City will identify the estimated cost of capital projects and prepare a funding projection that considers revenues and operating costs to be included in the Capital Improvement Program document that is submitted to the City Commission for approval.
8. The City will determine the most appropriate financing method for all new projects.
9. If appropriate, the City will attempt to maintain a mixed policy of pay-as-you-go and borrowing against future revenues for financing capital projects.
10. The City will maintain ongoing maintenance schedules relating to road, sidewalk and drainage system improvements.
11. The City will address and prioritize infrastructure needs on the basis of protecting the health, safety and welfare of the community.
12. A CIP preparation calendar shall be established and adhered to.
13. Capital projects will conform to the City's Comprehensive Plan.
14. Long-term borrowing will not be used to fund current operations or normal maintenance.
15. The City will strive to maintain an unreserved general fund balance at a level not less than 7.5% of the annual general fund revenue.
16. If new project appropriation needs are identified at an interim period during the fiscal year, the funding sources will be identified and mid-year budget

amendments will be utilized to provide formal budgetary authority. In addition budget amendments may be utilized to increase appropriations for specific capital projects.

PREPARING THE CAPITAL BUDGET

The most important year of the schedule of projects is the first year. It is called the Capital Budget and is adopted separately from the five year program as part of the annual budget review process.

Based on the CIP, each department's capital outlay portion will be formulated for that particular year. Each year the CIP will be revised and another year will be added to complete the cycle. Capital Improvement Programming thus becomes a continuing part of the City's budget and management process.

The Capital Budget is distinct from the Operating Budget. The Capital Budget authorizes capital expenditures, while the Operating Budget authorizes the expenditure of funds for employee salaries, supplies, and materials.

Through the City's amendment process, changes can be made to the adopted Capital Budget during the fiscal year. A request for amendment is generated by an operating department based on an urgent need for new capital project or for additional funding for a previously approved project. The request is reviewed by the Finance Support Services Director and City Manager and, if approved by the City Manager, a budget amendment is presented to the City Commission.

LOCATING A SPECIFIC CAPITAL PROJECT

The Capital Improvement Program is divided into five program areas as follows:

Beautification and Parks (BP)

Transportation, Drainage and Infrastructure Improvements (TDI)

Public Buildings and Facilities (PBF)

Information/Communication Technology (ICT)

Capital Equipment Purchase & Replacement (CE)

Each project in the Capital Improvement Program has a unique project number. This project number appears at the beginning of the individual project descriptions and the Summary by Year tables. The first digit refers to functional category priority number assigned by the City Manager. The final digits outline the individual department requesting the project. For example, project TDI-1-CS is Transportation, Drainage and Infrastructure Improvements project number one which was requested by the Community Services Department.

READING THE PROGRAM SCHEDULES

Detailed information about each capital project is presented in the section titled "Capital Improvement Program Project Descriptions and Funding Schedules". The section is arranged by program area and functional category and includes a description of each project and the funding schedules. Project timetables for each functional category are indicated in the Summary by Year tables.

The funding schedules are based on the funding needed to complete an individual project. A project's funding may continue for several years depending on the development timetable. Each program has a separate Funding Plan Table that outlines the revenue sources proposed to fund project expenditures.

OVERVIEW OF RECOMMENDED PROJECTS

SUMMARY OF RECOMMENDED PROJECTS

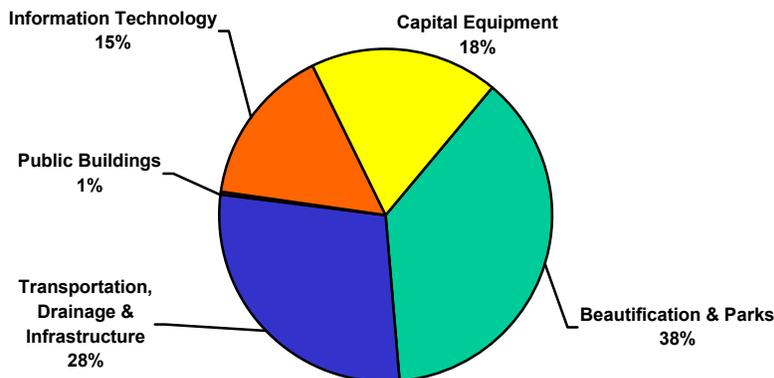
The proposed 2005 - 2010 Capital Improvement Program includes 22 projects in 5 functional categories with a total value of \$14,294,037. The following represents the percentage of total funding that each functional category has been allocated: Beautification & Parks Facilities (38%), Transportation, Drainage and Infrastructure Improvements (28%), Capital Equipment Purchase and Replacement (18%), Information/Communication Technology (15%) and Public Buildings and Facilities Improvements (1%).

SUMMARY OF MAJOR PROGRAMS

The following table presents a summarized breakdown of the costs of the various projects recommended for funding categorized by major function for each of the five years covered by the Capital Improvement Program.

Table 1
Capital Improvement Program
2005/06-2009/10
Summary By Function

Program	2005/06	2006/07	2007/08	2008/09	2009/10	TOTAL
Beautification & Parks Facilities	\$ 2,368,500	\$ 2,983,500	\$ 60,000	\$ -	\$ -	5,412,000
Transportation, Drainage & Infrastructure	1,130,694	1,140,000	550,000	595,000	590,000	4,005,694
Public Buildings & Facilities	74,500	0	0	0	0	74,500
Information/Communication Technology	592,950	453,000	362,000	427,000	367,150	2,202,100
Capital Equipment	527,975	541,290	537,368	415,550	577,560	2,599,743
Totals	\$ 4,694,619	\$ 5,117,790	\$ 1,509,368	\$ 1,437,550	\$ 1,534,710	14,294,037



SUMMARY OF PROPOSED APPROPRIATIONS BY FUNDING SOURCE

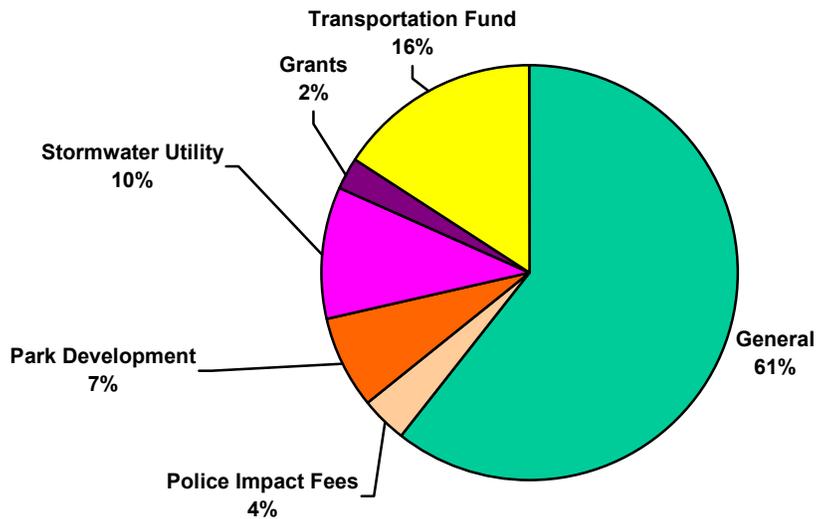
The following table reflects the distribution of all proposed projects to the funding source or mechanism, which is appropriate for funding the projects for each of the five years of the program.

Table 2
Capital Improvement Program
2005/06-2009/10
Summary By Funding Source

Funding Source	2005/06	2006/07	2007/08	2008/09	2009/10	TOTAL
General	2,440,125	3,678,290	851,368	787,550	854,710	8,612,043
Police Impact Fees	178,500	99,500	108,000	55,000	90,000	531,000
Stormwater Utility	515,000	600,000	250,000	50,000	50,000	1,465,000
Parks Development	1,000,000	75,000	0	0	0	1,075,000
Grants	0	350,000				350,000
Transportation Fund	560,994	315,000	300,000	545,000	540,000	2,260,994
	\$ 4,694,619	\$ 5,117,790	\$ 1,509,368	\$ 1,437,550	\$ 1,534,710	\$ 14,294,037

The proposed funding plan involves a commitment to ‘pay as you go’ annual appropriations established in yearly budgets and reducing the reliance on long term debt.

Funding Source Summary



SUMMARY OF PROJECTS BY LOCATION AND YEAR

The following outlines the major projects by location and the year they are proposed to be funded:

Table 3
 Capital Improvement Program
 2005/06-2009/10
 Summary By Location

Location	Beautification Improvements	Transportation Improvements	Street Lighting	Drainage Improve	Park Improve	Facilities Improve
Founders Park Improvements					2005-2007	
Waterways Park Development					2005-2007	
Country Club Drive Tennis Court					2005/06	
NE 29 th Avenue Improvements			2006/07			
NE 27 th Avenue Connector		2005/06				
Miami Gardens Drive Improvements	2005/06		2005/06			
NE 209 & Biscayne Blvd Median	2006/07					
Hospital District Area				2005/06		
Yacht Club Drive		2006-08				
NE 190 th Street Improvements		2009/10		2007/08		
NE 207 th Street	2005/06					
Williams Island Road		2008/09				
Aventura Blvd		2005/06				
Traffic Video Monitoring System		2005-2009				
NE 213 th Street Outfall Improvements				2006/07		
Community Center Improvements						2005/06

FUNDING PLAN

INTRODUCTION

In order for a Capital Improvement Program to be an effective management planning tool, the program must include not only a compilation of major capital needs and their costs but also a financing plan for the entire life of the program. This financing plan must include an analysis of the available resources which will be used to fund not only the Capital Improvement Program itself but the required operating expenses and debt service requirements of the City.

In order to ensure that the financing plan is complete in every respect, the plan formulation process must include:

1. A projection of revenues and resources which will be available to fund operating and capital expenditures during the life of the Capital Improvement Program.
2. A projection of future years' operating expenditure levels which will be required to provide ongoing services to City residents.
3. Once the Capital Improvement Program projects have been evaluated, a determination is made of the projects to be funded and the timing of the cash outflow for each project. The information is then tabulated to determine the amounts required to fund the Capital Improvement Program for each year.
4. From the information obtained in 1 through 3 above, the additional resources required to fund the CIP will be determined and a decision will be made on whether the program is to be financed by the issuance of debt, on a pay-as-you-go basis or some combination of the two.

The financing plan prepared in such a manner will be as accurate as possible and should be an informative document to all City residents. However, due to the uncertainty involved in projecting operating cost increases, the community's desire for service increases and the inflow of resources over a five year period, the financing plan presented should be viewed as a theoretical framework to be adjusted each year based on the most recent information available at that time. This will be accomplished by updating the financing plan each year, adopting operating and capital budgets, and ordinances to implement fee structures which will be required to fund the program each year.

DEBT VS PAY-AS-YOU-GO FINANCING

Debt financing through the issuance of long term bonds is most appropriate when:

1. There are a small number of relatively large dollar value projects.

2. The large projects cannot be broken into segments and the costs distributed over a larger time frame without impairing the usefulness of the project.
3. The projects are non-recurring.
4. Assets acquired have a relatively long useful life which equals or exceeds the life of the debt.

Through long term bond financing, the costs of a project having a long useful life can be shared by future residents who will benefit from the projects.

In contrast, pay-as-you-go financing is most appropriate for a Capital Improvement Program which includes:

1. A large number of projects having a relatively small dollar value.
2. Projects which can be broken into phases with a portion completed each year without impairing the overall effectiveness of the project.
3. Projects which are of a recurring nature.
4. Projects where the assets acquired will have relatively short useful lives.

The primary advantage of pay-as-you-go financing is that the interest costs and costs of bringing a bond issue to market can be avoided. However, if inappropriately used, this financing plan may cause tax rates and fee structures to increase suddenly and may result in current residents paying a greater portion of projects which benefit future residents.

In summary, the choice of the appropriate financing plan will be contingent upon an analysis of the projects to be included in a Capital Improvement Program.

REQUIRED SEPARATION OF FUNDING SOURCES

In order to comply with accepted governmental accounting practices and to ensure compliance with City Codes and any related Bond Indentures, the analysis and financing plan contained herein will be presented within their respective funds. Projects funded on a pay-as-you-go basis will directly relate to the Capital Fund Budget from where the source of funding is derived. Each of these Budgets will appear in the Annual Operating and Capital Improvement Budget, which is adopted each year. Those funds are currently represented as follows:

1. General Fund
2. Transportation and Street Maintenance Fund

3. Police Impact Fee Fund
4. Park Development Fund
5. Stormwater Utility Fund

In accordance with accounting, legal and internal revenue requirements, all projects to be completed with the proceeds received from the sale of Bonds or loans will be accounted for in a Capital Construction Fund or Stormwater Utility Fund. In addition, capital outlay for the Charter Elementary School is included in a separate Budget adopted by the City Commission.

SUMMARY OF FINANCING PLAN MODEL

Detailed funding plans for individual funds of the City are enclosed herein in the following sections. The following represents an overview of the major points of the recommended funding plan:

1. Utilize “pay - as - you - go” financing through annual appropriations to fund the total five year amount of \$14,294,037. No additional debt is recommended.
2. Utilize funding from impact fees and grants in the amount of \$1,956,000 to assist in the funding of the Waterways Park and police equipment.
3. No increase in the operating ad valorem tax rate is recommended during the five year period. However, if operating expenditures increase at a higher rate than expected, unanticipated events reduce key revenue sources, or an unforeseen emergency occurs during the five year period an operating ad valorem tax rate increase may be required. It should be made clear that the funding plan is based on a series of projections and assumptions. If events occur that revise the projections and assumptions, the financing plan will have to be updated and amended.

PROPOSED FINANCING PLAN
GENERAL FUND

After evaluating the nature of the various projects that are included in the City's General Capital Improvement Program, it was decided that pay-as-you-go would be most appropriate for funding the program.

FINANCING PLAN TABLES

Based on this decision, the analysis which follows is aimed at developing a financing plan which will allow the City to fund General Government Services operating expenditures and all projects recommended for funding in the General Capital Improvement Program for each year of the program.

Table 1 presents a five (5) year projection of resources which will be available for General Government Services. Unless shown by an asterisk (*), the amount projected for each revenue is based on the tax rate or fee structure in effect during the 2004/05 fiscal year. Revenue descriptions followed by an asterisk (*) were computed based on a projected increase in the rate structure as discussed in the assumption of projections.

Table 2 presents a five (5) year projection of required operating expenses for General Government Services which utilize the cost data as outlined in the assumption of projections.

Table 3 is a recap of resources available to fund the General Capital Improvement Program based on projected revenues and expenditures and the proposed Capital Improvement Program appropriations for the five (5) years of the program. Please note that this analysis assumes that all available resources not needed to fund current operating expenditures will be transferred to the Capital Improvement Program Fund and that any balance in the Capital Improvement Program Fund will remain in the Capital Improvement Program. Through this process, the City will be able to accumulate a reserve which would be used to fund unexpected capital outlays or to fund future years' programs.

TABLE 1

PROJECTION OF RESOURCES AVAILABLE FOR GENERAL GOVERNMENT SERVICES

	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/10
CURRENT YEAR REVENUES AVAILABLE FOR GENERAL GOVERNMENT SERVICES						
AD VALOREM TAXES	\$11,757,000	\$13,772,882	\$14,392,662	\$15,040,331	\$15,717,146	\$16,267,247 (a)
FPL FRANCHISE FEES	1,822,000	1,876,660	1,932,960	1,990,949	2,050,677	2,112,197 (b)
FRANCHISE FEES	300,000	309,000	318,270	327,818	337,653	347,782 (c)
UTILITY TAXES	5,602,000	5,770,060	5,943,162	6,121,457	6,305,100	6,494,253 (d)
CITY OCCUPATIONAL LICENSES	700,000	707,000	714,070	721,211	728,423	735,707 (e)
BUILDING RELATED REVENUE	1,300,000	850,000	650,000	500,000	500,000	500,000 (f)
STATE SHARED REVENUES-UNRESTRICTED	308,500	319,298	330,473	342,039	354,011	366,401 (g)
HALF CENT SALES TAX	1,545,000	1,599,075	1,655,043	1,712,969	1,772,923	1,834,975 (h)
CHARGES FOR SERVICES	798,000	825,930	854,838	884,757	915,723	947,774 (i)
FINES AND FORFEITURES	220,000	226,600	233,398	240,400	247,612	255,040 (j)
CHARTER SCHOOL LAND LEASE PAYMENTS				11,000	56,000	104,000 (k)
CHARTER SCHOOL BUILDING LEASE PAYMENTS			250,000	250,000	250,000	250,000 (k)
MISC. REVENUES	50,000	50,000	50,000	50,000	50,000	50,000
INTEREST ON INVESTMENTS	110,000	100,000	103,500	107,123	110,872	114,752
COUNTY OCCUPATIONAL LICENSES	25,000	25,000	25,000	25,000	25,000	25,000
TOTAL CURRENT YEAR REVENUES	\$24,537,500	\$26,431,505	\$27,453,374	\$28,325,053	\$29,421,140	\$30,405,129
TRANSFERS FROM TRANSPORTATION FUND	604,500	629,535	651,306	673,839	697,161	721,299
TRANSFERS FROM SCHOOL FUND	30,000	33,000	34,155	35,350	36,588	37,868
TRANSFERS FROM STORMWATER UTILITY	204,375	212,353	220,847	229,681	238,868	248,423
TOTAL AVAILABLE	\$ 25,376,375	\$ 27,306,393	\$ 28,359,683	\$ 29,263,924	\$ 30,393,758	\$ 31,412,720

NOTES TO ASSUMPTION OF PROJECTIONS

- (a) Ad valorem Tax revenue net of any tax increase will grow at the rate of 4.5%.
- (b) FPL Franchise Fees from Dade County will grow at the rate of 3% per year.
- (c) Franchise fees will grow at the rate of 3 % per year.
- (d) Utility taxes will grow at the rate of 3% per year.
- (e) Occupational Licenses will grow at the rate of 1.0% per year.
- (f) Building related revenues will decrease beginning in 2005/06 and level off at \$500,000 per year in 2007.
- (g) State shared revenues will grow at the rate of 3.5% per year.
- (h) Half-cent sales tax will grow at the rate of 3.5% per year.
- (i) Charges for services will grow at the rate of 3.5% per year.
- (j) Fines & forfeitures will grow at the rate of 3% per year.
- (k) Represents payments from the Charter School Fund Budget to reimburse the General Fund for a portion of debt service payments for the land for the elementary school and funds provided for the construction of the proposed middle school.

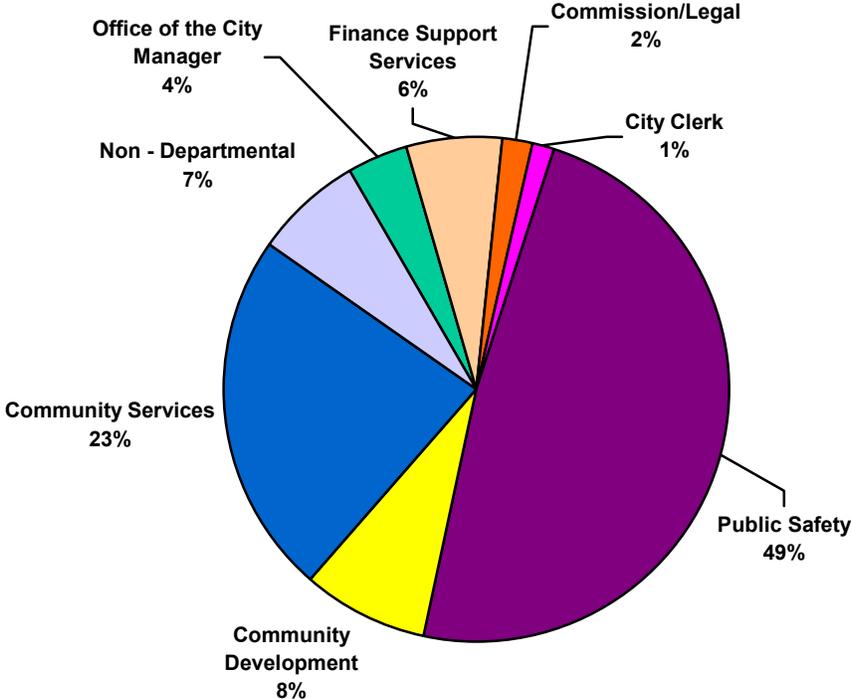
TABLE 2
PROJECTION OF OPERATING EXPENDITURES FOR GENERAL GOVERNMENT SERVICES

DEPARTMENT	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10
City Commission	\$111,922	\$ 114,160	\$ 116,444	\$ 118,773	\$ 121,148	\$ 123,571
Office of the City Manager	723,835	781,742	844,281	911,824	984,770	1,063,551
Finance Support Services	1,166,871	1,260,221	1,361,038	1,469,921	1,587,515	1,714,516
Legal	238,000	242,760	247,615	252,568	257,619	262,771
City Clerk	262,898	283,930	306,644	331,176	357,670	386,283
Public Safety	9,078,277	10,258,453	11,181,714	12,188,068	13,163,113	14,216,163
Community Development	1,487,464	1,387,464	1,341,524	1,295,185	1,221,992	1,145,872
Community Services	4,366,454	4,715,770	5,343,032	5,770,475	6,232,112	6,730,681
Non - Departmental	1,306,840	1,411,387	1,524,298	1,638,621	1,761,517	1,893,631
TOTAL PROJECTED OPERATING EXPENDITURES GENERAL GOVERNMENTAL SERVICES	\$ 18,742,561	\$ 20,455,887	\$ 22,266,590	\$ 23,976,609	\$ 25,687,456	\$ 27,537,040
General Fund Transfer to 1999 Debt Service	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000
General Fund Transfer to 2000 Debt Service	485,000	510,000	510,000	510,000	510,000	510,000
General Fund Transfer to 2002 Debt Service	400,000	415,000	415,000	415,000	415,000	415,000
TOTAL PROJECTED DEBT SERVICE REQUIREMENTS	2,250,000	2,290,000	2,290,000	2,290,000	2,290,000	2,290,000
TOTAL PROJECTED EXPENDITURES	\$ 20,992,561	\$ 22,745,887	\$ 24,556,590	\$ 26,266,609	\$ 27,977,456	\$ 29,827,040

NOTES TO ASSUMPTION OF PROJECTIONS

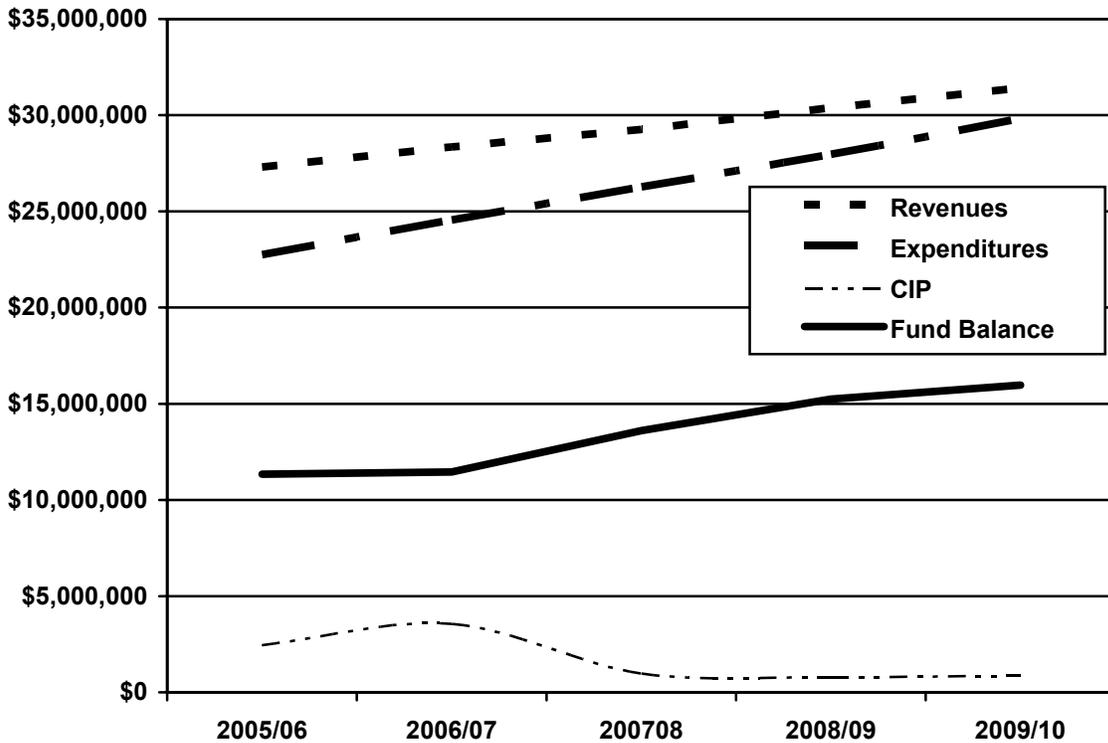
Operating expenditures will increase by 9.1% in 2005/06 and between 7% to 8.9% thereafter.

The following chart illustrates that half of the operating budget is committed to providing public safety services.



**TABLE 3
 RECAP OF AVAILABLE RESOURCES vs PROPOSED APPROPRIATIONS
 GENERAL CAPITAL IMPROVEMENT PROGRAM**

	2005/06	2006/07	2007/08	2008/09	2009/10
TOTAL PROJECTED AVAILABLE RESOURCES	\$27,306,393	\$28,359,683	\$29,263,924	\$30,393,758	\$31,412,720
PROJECTED OPERATING EXPENDITURES	20,455,887	22,266,590	23,976,609	25,687,456	27,537,040
SUBTOTAL	6,850,505	6,093,093	5,287,316	4,706,301	3,875,680
LESS DEBT SERVICE REQUIREMENTS	2,290,000	2,290,000	2,290,000	2,290,000	2,290,000
TRANSFER TO GENERAL CAPITAL IMPROVEMENT PROGRAM	4,560,505	3,803,093	2,997,316	2,416,301	1,585,680
BALANCE FROM PREVIOUS YEAR	9,216,543	11,336,923	11,461,726	13,607,674	15,236,425
TOTAL AVAILABLE RESOURCES FOR CIP	13,777,048	15,140,016	14,459,042	16,023,975	16,822,105
PAY-AS-YOU-GO PROPOSED APPROPRIATION - CIP	2,440,125	3,678,290	851,368	787,550	854,710
BALANCE IN CIP - END OF YEAR	\$11,336,923	\$11,461,726	\$13,607,674	\$15,236,425	\$15,967,395



**PROPOSED FINANCING PLAN
TRANSPORTATION FUND CAPITAL IMPROVEMENTS**

This fund was established to account for restricted revenues and expenditures which by State Statute and County Transit System Surtax Ordinance are designated for transportation enhancements, street maintenance and construction costs. Expenditures will either be accounted for in the General Fund by designating specific expenditure accounts in the Community Services Department and the Capital Improvement Program or in this fund by designating specific Capital projects.

This table reflects the anticipated revenues available and the proposed appropriations.

**TABLE 4
TRANSPORTATION AND STREET MAINTENANCE FUND
RECAP OF AVAILABLE RESOURCES AND PROPOSED APPROPRIATIONS
SUMMARY BY YEAR**

	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010
REVENUES						
LOCAL OPTION GAS TAX	460,000	476,100	492,764	510,010	527,861	546,336
INTEREST EARNINGS	3,500	7,500	7,500	7,500	7,500	7,500
STATE SHARED REVENUES-RESTRICTED	141,000	145,935	151,043	156,329	161,801	167,464
CARRYOVER	75,000	60,000	11,226	109,552	223,827	125,412
COUNTY TRANSIT SYSTEM SURTAX	749,000	763,980	779,260	794,845	810,742	826,957
TOTAL REVENUES	1,428,500	1,453,515	1,441,792	1,578,237	1,731,730	1,673,668
LESS TRANSFER TO GENERAL FUND	604,500	629,535	651,306	673,839	697,161	721,299
Less Transit Service Improvements II	-	50,000	156,103	162,347	168,841	175,595
Less Transit Service Improvements I	194,000	201,760	209,830	218,224	226,953	236,031
Total For Capital	630,000	572,220	424,552	523,827	638,775	540,743
CAPITAL EXPENDITURES						
Project Title	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010
Transportation System and Traffic Improve	-	95,994	75,000	200,000	425,000	100,000
Street Lighting Improvements	200,000	225,000	140,000			0
Road Resurfacing Program	370,000	240,000	100,000	100,000	120,000	440,000
Totals	\$ 570,000	\$ 560,994	\$ 315,000	\$ 300,000	\$ 545,000	\$ 540,000
Balance	\$ 60,000	\$ 11,226	\$ 109,552	\$ 223,827	\$ 93,775	\$ 743

**PROPOSED FINANCING PLAN
PARK DEVELOPMENT FUND**

The Park Development Fund is used to account for revenues specifically earmarked for capital improvements to the City's park system. Impact fees from new development become a funding source for future park development plans. For purposes of this five year plan, impact fees will be utilized to assist in funding the Waterways Park project.

This fund will also be used to account for the grant funding obtained for the proposed park improvements.

Table 5
Recap of Available Resources and Proposed Appropriations
Park Development Fund

CIP 2005/06-2009/10

Revenues	<u>2005/06</u>	<u>2006/07</u>
Park Impact Fees	\$1,000,000	\$75,000
Grants	<u>0</u>	<u>350,000</u>
Total Available Resources for CIP	1,000,000	425,000
Proposed Appropriations	<u>\$1,000,000</u>	<u>\$425,000</u>
Balance	\$0	\$0

**PROPOSED FINANCING PLAN
POLICE IMPACT FEE FUND**

This fund was created to account for impact fees derived from new development and restricted by Ordinance for Police Capital Improvements. This fund will provide a funding source to assist the City in providing police capital improvements required by growth.

The proposed revenues derived from the Police Impact Fee Fund for the five year period is \$531,000. Major capital outlay items include new equipment purchases required by growth in the police department.

Table 6 reflects the anticipated revenues available and the proposed appropriations for these fund for the five year period.

Table 6
Recap of Available Resources and Proposed Appropriations
Police Impact Fee Fund

CIP 2005/06 -2009/10

<u>Revenues</u>	<u>2005/06</u>	<u>2006/07</u>	<u>2007/08</u>	<u>2008/09</u>	<u>2009/10</u>
Police Impact Fees	\$178,500	\$ 99,500	\$108,000	\$55,000	\$90,000
Total Available Resources for CIP	\$178,500	\$ 99,500	\$108,000	\$55,000	\$90,000
Proposed Appropriations	<u>\$178,500</u>	<u>\$ 99,500</u>	<u>\$108,000</u>	<u>\$55,000</u>	<u>\$90,000</u>
Balance	\$0	\$0	\$0	\$0	\$0

**PROPOSED FINANCING PLAN
STORMWATER UTILITY FUND**

The City of Aventura is responsible for stormwater management activities within the corporate boundaries. Dade County was responsible for stormwater facility construction, operation and maintenance prior to the incorporation of the City. The County provided a very limited level of stormwater maintenance. Many drainage and flooding problems existed in the City that required major capital improvements.

In order to address the deficiencies and develop an ongoing maintenance program, a Stormwater Utility Fund was created. The Fund generates revenues for stormwater management costs, permitting and capital improvements from a source other than the General Fund, gas taxes or ad valorem taxes. The Utility relies on user fees charged to residents and businesses for generating revenues.

The City has recognized the need and importance of taking a pro-active approach toward stormwater management. The stormwater drainage improvements contained in the five year Capital Improvement Program were based on a complete survey of all areas of the City conducted by the Community Services Department together with the City's consulting engineers.

The Fund will be responsible for ongoing operation and maintenance costs, as well as capital improvements. The yearly operating expenses will be made by the General Fund and reimbursed by the Stormwater Utility Fund as a transfer of revenue.

Table 7 reflects the anticipated revenues available and the proposed appropriations for the Stormwater Utility Fund for the five year period.

A total of \$2,105,000 worth of stormwater drainage projects will be completed during the five year period. The monthly rate charged to users per unit was \$2.50 for 2004/05. It is not recommended that the fee be increased during the next five years.

DADE COUNTY MUNICIPALITIES STORMWATER UTILITY RATES

Coral Gables	\$3.50	Golden Beach	\$12.00
Hialeah	\$2.50	Homestead	\$ 1.25
Key Biscayne	\$5.00	Medley	\$ 2.50
Miami	\$3.50	Miami Beach	\$ 2.50
Miami Shores	\$2.50	North Miami	\$ 2.50
North Miami Beach	\$2.50	South Miami	\$ 2.50
Sweetwater	\$2.50		

**TABLE 7
RECAP OF AVAILABLE RESOURCES vs PROPOSED APPROPRIATIONS
STORMWATER UTILITY FUND**

	2004/05	2005/06	2006/07	2007/08	2008/09	2009/10
Customer Data:						
Projected No. of Billable ERUs (1)	30,000	30,750	31,519	31,992	32,471	32,796
Monthly Rate Per ERU	\$2.50	\$2.50	\$2.50	\$2.50	\$2.50	\$2.50
Revenues:						
Gross Stormwater Utility Billings (2)	\$900,000	\$922,500	\$945,563	\$959,746	\$974,142	\$983,884
Less: Uncollectibles (3)	-45,000	-46,125	-47,278	-47,987	-48,707	-49,194
Carry Over of Surplus	0	10,425	159,447	236,884	668,962	1,305,528
	\$ 855,000	\$ 886,800	\$ 1,057,731	\$ 1,148,643	\$ 1,594,397	\$ 2,240,218
Operating Expenses: (4)						
Operation & Maintenance	131,593	136,857	142,331	148,024	153,945	160,103
Administration						
Data Management	10,124	10,124	10,529	10,950	11,388	11,844
WASD Billing	20,274	21,085	21,928	22,805	23,718	24,666
Financial Management	12,167	12,654	13,160	13,686	14,234	14,803
Miscellaneous Items(GIS, NPDES Permitting)	30,417	31,634	32,899	34,215	35,584	37,007
Total Operating Expenses	\$204,575	\$212,353	\$220,847	\$229,681	\$238,868	\$248,423
Repayment to General Fund	-	-	-	-	-	-
Available for CIP & Debt Service	\$ 650,425	\$ 674,447	\$ 836,884	\$ 918,962	\$ 1,355,528	\$ 1,991,795
Annual CIP Expenditures:						
	640,000	515,000	600,000	250,000	50,000	50,000
Annual Surplus/(Deficit):						
	\$ 10,425	\$ 159,447	\$ 236,884	\$ 668,962	\$ 1,305,528	\$ 1,941,795

NOTES TO ASSUMPTION OF PROJECTIONS

- (1) Projected to grow at an annual rate of: 2005-7--2.5%, 1.5% thereafter
- (2) Equals Projected No. of Billable ERUs multiplied by the Monthly Rate Per ERU, with the result annualized.
- (3) Equals 5% of Gross Stormwater Utility Billings in Year Shown.
- (4) Includes Operation and Maintenance, Administration, Review of Existing Account Data Costs.
Projected to continue to grow at an annual rate of 4%.

BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS

This section includes beautification projects and improvements to the City of Aventura's park system and recreational facilities. There are 4 projects in the Capital Improvement Program, which total \$5,412,000. Special emphasis was given to implementing an ongoing beautification program, developing additional park sites and upgrading existing facilities.

Policies

The City of Aventura's investment in improvements to the City park system is based on the following policies:

Goal: Provide adequate and accessible parks and facilities to meet the recreational needs of all current and future residents.

- Provide a variety of quality recreation facilities that will meet the needs of all age groups within the City and enhance the overall environmental characteristics of the area.
- Maximize the utilization of all public facilities through the provision of variety in the type of facility offered.
- Provide exercise/walking paths to enhance the physical well being of residents.
- Provide recreational facilities on the basis of 2.75 acres per 1,000 population.
- Encourage the integration of recreational facilities into the development of residential, commercial, industrial, and open space land uses.

Goal: Update the 5-year CIP on a yearly basis.

- Provide parks whereby residents have access to neighborhood parks within 2 mile radius and community parks which serve the entire City.

Goal: Increase Safety Standards

- Provide for adequate security measure including limited access facilities.
- Replace dangerous equipment and eliminate visual barriers to reduce opportunities for crime.
- Employ vandal-resistant equipment and facilities.

- Maintain a Parks Usage Plan to protect the City’s investment in the park system and insure the resident’s safety.

Goal: Protect and preserve environmentally sensitive land and water areas.

- Preserve and enhance open space with environmental impact.

Existing Facilities

There is 29.0 acres of open space and public park land in the City.

Aventura Founders Park was opened in November 1998. This 11 acre site located on West Country Club Drive and NE 190 Street includes both active and passive recreational opportunities. The park encompasses the following components: Jogging Path, tennis courts, gated entries, One ball field w/ dugouts and backstops, Restroom Buildings, Decorative Fencing, Playground, picnic area, passive play areas, baywalk, landscaping, two parking lots, multi-purpose plaza areas, signage, benches, and security lighting.

The Country Club Drive Exercise/Walking Path contains 5.5 acres that is classified as open space recreation area. This facility is used by residents for both recreational and exercise purposes.

Waterways Park was acquired by the City in 1998 from a private developer. This 1 acre site was previously constructed by a private developer. The City is in the process of acquiring 6 additional acres. The park is currently under design for a major expansion.

Arthur I Snyder Memorial Park was purchased in 1998. This 3.5 acre site was one of the last remaining waterfront undeveloped parcels in the City. This site contains the Community/Recreation Center. Open passive and sitting areas are available at this location.

Veterans Park was acquired by the City from a private developer in 2001. This 2 acre site is located on NE 31st Avenue. Facilities and amenities include: parking lot; 1.5 acre open playfield area; playground facilities; landscaping with shade trees; .5 acre pet exercise area; separate entrance for visitors with pets; drinking fountains for pets and people and "pooper scooper" stations.

Prior Accomplishments

The following projects have been completed or are scheduled for completion as of the 2004/05 fiscal year:

<u>Project Title</u>	<u>Year</u>
Conceptual Design of Aventura Founders Park	1996/97
Design of Country Club Drive Exercise Safety Improvements	1996/97

Purchase of 5.5 acres for Aventura Founders Park	1996/97
Bus Shelter & Bench Replacements	1996/97, 1997/98, 1998/99 1999/00, 2000/01, 2001/02
Aventura Blvd Beautification Improvements	1997/98
Northern Entrance Beautification Improvements	1997/98
Aventura Founders Park Development	1997/98
Country Club Drive Exercise/Walking Path Improvements	1997/98
NE 183 rd Street Beautification Improvements	1997/98
NE 34 Avenue Beautification Improvements	1997/98
Library Landscaping Project	1997/98
Huber Tract Open Space Land Purchase	1998/99
NE 207 th Street Beautification Improvements	1998/99
Country Club Dr. Exercise Path Safety Improvements	1998/99, 2004/05
NE 190 th Street Beautification Improvements	1998/99
Biscayne Boulevard Phase I Beautification Improvements	1998/99
FEC Landscape Buffer	1998/99
NE 191st Street Beautification Improvements	1998/99
Waterways Park Improvements	1999/00
Founders Park Improvements	1999/00, 2001/02, 2002/03 2003/04
Biscayne Boulevard Phase II Beautification Improvements	1999/00
NE 185 th Street & NE 28 th Ave Beautification Improvements	1999/00
NE 213 th Street Beautification Improvements	2001/02
Aventura Blvd. Entrance Features	2001/02
Community/Recreation Center Conceptual Design	2000/01
Community Recreation Center Development	2001/02
Expanded Waterways Park Purchase	2003/04
Biscayne Boulevard Phase II Beautification Improvements	2001/02
Country Club Drive Beautification Improvements	2002/03
Newspaper Racks	2002/03, 2003/04
NE 188 th Street Beautification Improvements	2002/03
Yacht Club Way Beautification Improvements	2003/04
William Lehman Causeway Beautification Improvements	2003/04, 2004/05
Veterans Park Development	2003/04

Park Facilities/Open Space Recreation

The estimated current population for the City of Aventura is 28,200. The City's Comprehensive Plan recommended standard is 2.75 acres of park and recreation land for every 1,000 potential residents. The amount of park and recreation land required by the park standards for this population is 77.6 acres. In calculating the number of recreation acres the city has available for use by residents, public private, golf courses and marinas are accounted for at a different degree depending on accessibility to citizens of the City. Assuming that public facilities can be accounted for at 100%, private recreation facilities at 50%, and marinas and the golf course at 25%, the City existing and proposed recreation areas total 114. Therefore, no deficiency exists under the

City's standards. Table PFOS1 contains an inventory of existing and proposed recreation and open space areas. The City owns 29 park/open space acres.

Although a deficiency in the provision of recreation/open space does not exist, the City desires to increase access to public facilities and providing recreational opportunities for all residents by constructing additional park facilities.

The major park facility improvement outlined in the 2005/06 - 2009/10 relates to the providing a new park and maintenance projects. The projects are included in the detailed project descriptions and a funding schedule that follows. (See Tables 1 and 2).

The completion of the five - year Capital Improvement Program for parks/open space recreational facilities will provide the City residents with a well rounded recreational and park system geared toward meeting the needs of today and tomorrow.

Table PFOS 1

CITY OF AVENTURA

Recreation/Open Space Inventory

<u>TYPE</u>	<u>FACILITY</u>	<u>ACRES</u>	<u>APPLICABLE ACRES</u>
<i>Public Recreation Areas</i>			
C	Country Club Drive Exercise/Walking path	5.5	5.5
C	Arthur I Snyder Memorial Park	3.5	3.5
N	Veterans Park	2.0	2.0
N	Waterways Park	7.0	7.0
N	Aventura Founders Park	<u>11.0</u>	<u>11.0</u>
	Public Recreation Subtotal	29.0	29.0
<i>Private Recreation Areas</i>			
	Private Recreation Sites	63.61	31.81
	Marina Complexes	9.40	2.35
	Golf Courses	<u>203.17</u>	<u>50.79</u>
	Private Recreation Subtotal	276.18	84.95
	Total Recreation Areas	305.18	113.95

C = Community Park
 N = Neighborhood Park
 * = Undeveloped

Citywide Beautification Program

In December of 1996, the City Commission approved the landscape design concepts to be utilized with the implementation of a Citywide Beautification Program. This major undertaking, addresses median and right of way landscaping throughout the public areas within the City, and was adopted as one of the City's budget priorities and goals. The landscape design includes the planting of an assortment of palm trees, including

date palms at the City's entrances and coconut and royal palms on various medians throughout the City, as well as shade trees such as live oaks.

With this Beautification Program, the City Commission has fulfilled its long-term goal of creating the signature of the City and establishing its reputation as "the most beautiful City in South Florida". The actual construction of these projects will be ongoing until all of the improvements to the various areas within the City are complete.

The following areas have been completed or are scheduled for completion as of the 2004/05 fiscal year:

Aventura Boulevard, Northern City Entrance, NE 207th Street, NE 183rd Street, NE 185th Street & 28th Avenue, NE 190th Street, NE 191st Street, NE 29th Avenue, NE 187th Street, NE 188th Street, NE 213th Street, Biscayne Boulevard and FEC Landscape Buffer, Aventura Boulevard Entrance Features, Country Club Drive, Yacht Club Way, William Lehman Causeway and the Library Landscaping Project

Funding Plan

Funding for the proposed beautification and park facilities will be provided by the proceeds from the following revenue sources:

Total Category Budget	\$5,412,000
<u>Funding:</u>	
General Fund	\$3,987,000
Park Impact Fees	1,075,000
Grants	350,000

TABLE 1
 PROPOSED BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2005/06 - 2009/10
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2005/06	2006/07	2007/08	2008/09	2009/10	Total
BP1	Waterways Park Development	CM	\$ 2,000,000	2,350,000				\$ 4,350,000
BP2	Founders Park Improvements	CS	215,000	200,000				415,000
BP3	Citywide Beautification Improvements	CS	83,500	433,500	60,000			577,000
BP4	Country Club Tennis Court Improve.	CS	70,000					70,000
Totals			\$ 2,368,500	\$ 2,983,500	\$ 60,000	\$ -	\$ -	\$ 5,412,000

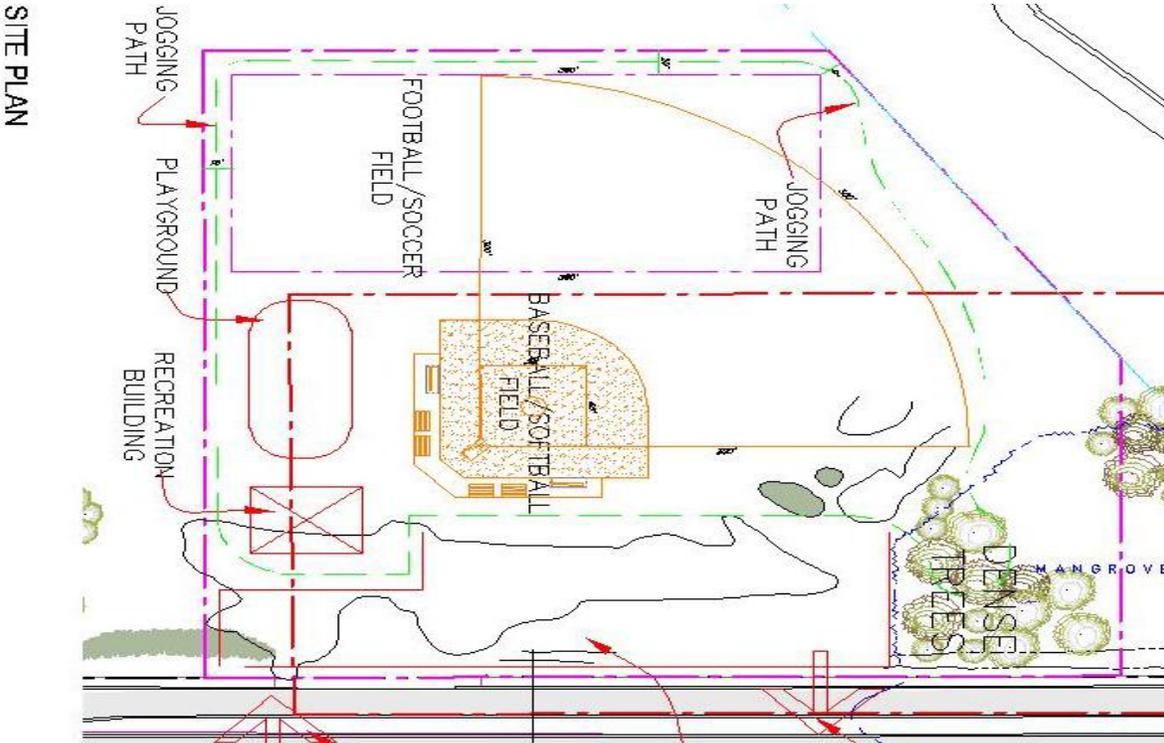
TABLE 2
 PROPOSED BEAUTIFICATION AND PARK FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2005/06 - 2009/10
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Impact Fees	General Fund Contributions	FDOT	Loan Proceeds	Grant Funds
BP1	Waterways Park Development	CM	4,350,000	1,000,000	\$ 3,000,000			350,000
BP2	Founders Park Improvements	CS	415,000	75,000	340,000			
BP3	Citywide Beautification Improvements	CS	577,000		577,000			
BP4	Country Club Tennis Court Improve.	CS	70,000		70,000			
Totals			5,412,000	\$ 1,075,000	\$ 3,987,000	\$ -		\$ 350,000

PROPOSED PROJECTS

1 - CM
 Waterways Park Development
 2005/06 \$2,000,000 2006/07 \$2,350,000

This project includes developing and expanding the current Waterways Park. The 6 acre site would include a multipurpose sports field, playground, basketball court, fitness trail, parking and restroom facilities.



2 - CS
 Founders Park Improvements
 2005/06 \$215,000 2006/07 \$200,000

This project consists of maintenance projects, replacing and updating playground equipment.

2005/06	Parking Lot Expansion	170,000
	Special Event Tents	3,500
	Two Soccer Goal Sets	4,500
	Replace Office Furniture	5,000
	Holiday Lighting Improvements	19,500
	Add Swing set	12,500

2006/07	Construct Water Splashpad Play Area	\$200,000

3 - CS Citywide Beautification Improvements 2005/06 \$83,500 2006/07 \$433,500 2007/08 \$60,000		
This project consists of implementing the landscaping and beautification concepts approved by the City Commission.		
2005/06	NE 207 South Swale	75,000
	Purchase 3 Benches and Trash Cans	8,500
2006/07	Purchase 3 Benches and Trash Cans	8,500
	Miami Gardens Extension	300,000
	Biscayne Boulevard Median (NE 209-212 St)	125,000
2007/08	NE 207 th St (NE 34 Ave eastward to end)	60,000

4 - CS Country Club Drive Tennis Court Improvements 2005/06 \$\$70,000		
This project involves improvements to the tennis facilities that the City leases from the Fairmont Country Club. The improvements include tennis court renovations, windscreens, fencing, water fountain, shade awnings and trash facilities.		

TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS

This section includes improvements to the City of Aventura's transportation system, roadways, drainage system, sidewalks, pedestrian pathways, street lighting and other infrastructure improvements. There are 4 improvement projects in the Capital Improvement Program, which total \$4,005,694. Special emphasis was given to correcting drainage deficiencies, Miami Gardens Drive extension project, 185th Street connector project, installation of traffic video monitoring devices, improving safety through street lighting and addressing maintenance considerations.

The projects outlined in this section have been developed based on a survey of all areas of the City, with respect to the improvement items, by the Community Services Department; City's consulting engineer and staff. The projects were prioritized according to the urgency of the improvements needed and age of the areas to be improved.

Policies

The City of Aventura's investment in improvements to the City's transportation system, roads, sidewalks, street lighting and drainage system is based on the following policies:

Goal: Utilize the Stormwater Utility Fund to provide revenue sources to fund drainage improvements contained in the CIP.

- Coordinate area-wide storm water developments with major street improvements.
- Provide adequate storm drainage as defined by present standards for different types of areas of the City.
- Upgrade areas of the City to conform to present drainage standards to eliminate flood prone areas.

Goal: Improve local roads to meet road safety requirements and serve the transportation needs of the City.

- Systematically provide local street improvements throughout the City based upon the existing condition and age of the street and the cost of maintenance of the street.
- Provide an adequate road transportation network that meets or exceeds the capacity rating outlined in the Comprehensive Plan.
- Implement improvements to meet safety standards.
- Improve safety by installing street lighting on all appropriate public roadways.

- Provide walkways and sidewalks to improve the safety of residents traveling throughout the City.
- Accept the dedication of private roads throughout the City in accordance with the Policy governing the conversion of private roads to public roads as outlined in Resolution No. 97-05.

Existing Facilities

The following is a list of current public roads under the jurisdiction of the City:

NE 185th Street	NE 27th Court
NE 28th Place	NE 28th Avenue
NE 29th Avenue	NE 29th Court
NE 29th Place	NE 30th Avenue
NE 34th Avenue	NE 187th Street
NE 188th Street	NE 190th Street
NE 191st Street	NE 192nd Street
NE 193rd Street	Aventura Boulevard
West Country Club Drive	North Country Club Drive
East Country Club Drive	NE 201 Terrace
NE 203rd Street	NE 205th Street
NE 206th Street	NE 207th Street
NE 208th Street	NE 208th Terrace
NE 209th Street	NE 211 th Street
NE 213 th Street	NE 214 th Terrace
NE 214 th Street	NE 183 rd Street
Yacht Club Drive	Turnberry way

Prior Accomplishments

Since the inception of the Capital Improvement Program, the following projects have been completed or are scheduled for completion as of the 2004/05 fiscal year:

<u>Project Title</u>	<u>Year</u>
Country Club Drive Drainage Improvements	1996/97
Sidewalk Installation – Southside of Lehman Causeway	1996/97
Pedestrian Safety Study	1996/97
Aventura Boulevard Street Lighting Improvements	1997/98
NE 183rd Street & Drainage Improvements	1997/98
NE183 rd Street Lighting Improvements	1997/98
NE 207 th Street Lighting Improvements	1997/98
North Aventura Stormwater Collector (213 th Street)	1997/98
Pedestrian Transportation Circulation Safety Improvements	1997/98
NE 190 th Street Lighting Improvements	1998/99
South Aventura Stormwater Collector	1998/99
Sidewalk Improvements & Replacements	1998/99, 1999/00, 2000/01
NE 34 th avenue Street Lighting Improvements	1999/00

NE 185 th Street & NE 28 th Avenue Improvements	1999/00
Safety Improvements – Country Club Drive	1999/00
NE 30 th Avenue Drainage Improvements	2000/01
NE 213 th Street Lighting Improvements	2000/01
NE 34 th Avenue Safety/Road Improvements	2000/01
Biscayne Lake Gardens Area Drainage Improvements	2001/02
NE 188 th Street, Lighting & Drainage Improvements	2002/03
Country Club Drive Improvements	2002/03
NE 190 Street Drainage Improvements	2002/03
Yacht Club way Drainage and Lighting Improvements	2003/04
NE 31 st Avenue Decorative Street Lighting	2003/04
Extension of Lehman Causeway Westbound Service Road	2003/04
Illuminated Street Signs	2003/04
Hospital District NE 213 rd Street Drainage Connector	2003/04
Hospital District north Collector	2004/05
NE 207 th Street Resurfacing	2004/05
Traffic Video Monitoring Program	2004/05
Directional Signs	2004/05

Road, Drainage and Infrastructure Improvements

The City incorporated in November of 1995, prior to that time the area of the City was under the jurisdiction of Dade County. Condominium Associations or Dade County maintained the roads and rights-of-way. The City entered into an Interlocal Agreement with Dade County that transferred the jurisdiction of all public roads and rights-of-ways to the City. In January of 1997 the City assumed the maintenance of all public roads and rights-of-way. The City's consulting engineers conducted an extensive evaluation of the City's infrastructure including roadways, drainage, sidewalks and streetlighting. The study indicated that major improvements were necessary for storm drainage and street lighting. Most of the infrastructure deficiencies have been addressed with the completion of the original 5 year CIP which began in 1997/98.

In January 1997, the City Commission by Resolution No. 97-05 adopted a Policy governing the conversion of private roads to public roads. The Williams Island Road project was the first roadway conversion to implement the provisions of the Policy as it relates to drainage, street lighting and safety improvements.

Major emphasis was also placed on improving street lighting and replacing FPL cobra head lights with decorative lighting fixtures in areas that the rights-of-way could accommodate the new light fixtures. During the 1997/98 fiscal year the City in cooperation with several developers entered into an Agreement to construct the North Aventura Stormwater Collector (213th Street), 3 years ahead of schedule and at a cost savings of \$1,000,000. In 1999 the south collector was completed using a similar private-public partnership. During 2002, NE 34th Avenue was connected to the north collector. During 2003, Biscayne Lakes Garden area and NE 29th Avenue was connected to the north connector. In 2004 the City embarked on the first phase of the drainage improvements for the Hospital District.

Projects outlined herein can be also be classified as drainage improvements and road resurfacing in accordance with established maintenance schedules. All infrastructure upgrades of roadways will be coordinated with other projects to prevent multiple paving projects or pavement cuts.

Funding Plan

Funding for the proposed roadway, drainage and infrastructure improvement projects will be provided by the following sources:

Total Category Budget	\$ 4,005,694
<u>Funding:</u>	
Transportation Fund	\$2,260,994
Storm Water Utility Fund	1,465,000
General Fund	279,700

Tables 1 and 2 showing these improvement projects and funding schedules are followed by detailed project descriptions.

TABLE 1
 PROPOSED TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2005/06- 2009/10
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2005/06	2006/07	2007/08	2008/09	2009/10	Total
TD11	Stormwater Drainage Improvement	CS	\$ 515,000	\$ 600,000	\$ 250,000	\$ 50,000	\$ 50,000	\$ 1,465,000
TD12	Street Lighting Improvements	CS	225,000	140,000				365,000
TD13	Transportation System & Traffic Improvements	CS	150,694	300,000	200,000	425,000	100,000	1,175,694
TD14	Road Resurfacing Program	CS	240,000	100,000	100,000	120,000	440,000	1,000,000
Totals			\$ 1,130,694	\$ 1,140,000	\$ 550,000	\$ 595,000	\$ 590,000	\$ 4,005,694

TABLE 2
 PROPOSED TRANSPORTATION, DRAINAGE AND INFRASTRUCTURE IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2005/06- 2009/10
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Stormwater Utility Fund	General Transportation Fund	Transportation Fund
TD11	Stormwater Drainage Improvement	CS	1,465,000	1,465,000		
TD12	Street Lighting Improvements	CS	365,000		\$ 365,000	
TD13	Transportation System & Traffic Improvements	CS	1,175,694		279,700	895,994
TD14	Road Resurfacing Program	CS	1,000,000			1,000,000
Totals			\$ 4,005,694	\$ 1,465,000	\$ 279,700	\$ 2,260,994

PROPOSED PROJECTS

1-CS

Stormwater Drainage Improvements

2005/06 \$515,000	2006/07 \$600,000	2007/08 \$250,000
2008/09 \$50,000	2009/10 \$50,000	

Based on the Stormwater Master Plan prepared by the City’s consulting engineers, the projects included address drainage improvements in the Hospital district. The Hospital district system will be connected to NE 213 Street (North Aventura Stormwater Collector).

Additional projects included provide for ongoing annual minor drainage improvements. Most projects include the cost of resurfacing the affected roadways.

2005/06	Hospital District North Collector	415,000
	Yacht Club Drive Seawall Improvements	100,000
2006/07	NE 213 th Street Outfall Update	400,000
	Remove Weir Gate from NE 30 Avenue	200,000
2007/08	Drainage Improvements	50,000
	NE 190 Street Drainage Improvements	200,000
2008/09	Drainage Improvements	50,000
2009/10	Drainage Improvements	50,000

2-CS

Street Lighting Improvements

2005/06 \$225,000	2006/07 \$140,000
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This project provides for the installation of decorative streetlights in certain areas. The lights will provide safe, well-lighted roadways that are aesthetically pleasing.

2005/06	Miami Gardens Drive Improvements	225,000
2006/07	NE 29 th Avenue	140,000

3-CS

Road Resurfacing Program

2005/06 \$240,000	2006/07 \$100,000	2007/08 \$100,000
2008/09 \$120,000	2009/10 \$440,000	

This project consists of resurfacing roadways that are not included in the Stormwater Drainage Improvements. The roads represent the most critical areas as determined by the Community Services Department.

2005/06	Aventura Boulevard	240,000
2006/07	Yacht Club Drive Eastbound Lanes	100,000
2007/08	Yacht Club Drive Westbound Lanes	100,000
2008/09	Williams Island Road	120,000
2009/10	NE 190 th Street Hospital District	140,000 300,000

4-CS

Transportation System and Traffic Improvements

2005/06	\$150,694	2006/07	\$300,000	2007/08	\$200,000
2008/09	\$425,000	2009/10	\$100,000		

This project includes improvements to the City's transportation and traffic system including bus shelters. A major component of this project is the implementation of the Traffic Video Monitoring Program which provides for the installation of cameras at key intersections to allow for the Police Department to monitor and respond to traffic conditions.

2005/06	Traffic Video Monitoring Program Lehman Causeway/ Biscayne Blvd (1) Sidewalks NE 185 th Street Connector	54,700 95,994
2006/07	Traffic Video Monitoring Program Aventura Mall/Aventura Blvd/Ives Dairy Road and Biscayne Blvd (5) Install Shelter at NE 213 th St	225,000 75,000
2007/08	Traffic Video Monitoring Program Country Club Drive (4)	200,000
2008/09	Traffic Video Monitoring Program NE 207 th Street (2), NE 213 th Street (2) NE183rd Street and NE 31 st Ave. (1)	425,000
2009/10	Traffic Video Monitoring Program Updates	100,000

PUBLIC BUILDINGS AND FACILITIES IMPROVEMENTS

Capital projects in this functional category include providing improvements to existing facilities in the City. The Capital Improvement Program includes 2 projects totaling \$74,500.

Policies

The City's investment in improvements to public buildings and operational facilities is based on the following policies:

- Provide easily accessible services to City residents and adequate parking for City facilities.
- Repair and maintain all buildings and facilities in proper order to increase life of said facilities.
- Provide facilities for future growth of the City and services generated by such growth.

Existing Facilities

Map 1 shows the location of the City of Aventura's Government Center, and the Dade County Fire Rescue Station and Library Branch.

Prior Accomplishments

The following projects have been completed or are scheduled for completion as of the 2004/05 fiscal year:

<u>Project Title</u>	<u>Year</u>
Government Center/Police Station Needs Assessment Study	1996/97
Government Center Land Purchase	1997/98
Design of Government Center/Police	1997/98
Construction of Government Center	1999/00, 2000/01
Purchase of Charter Elementary School Property	2001/02
Construction of Charter Elementary School	2002/03
Community Center Improvements	2003/04, 2004/05
Construction of Middle School Wing to Charter School	2004/05

Funding Plan

Funding for the proposed Public Buildings Projects will be provided by the following sources: Total Category Budget \$74,500

Funding:
 General Fund \$74,500

TABLE 1
 PROPOSED PUBLIC BUILDING AND FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2005/06 - 2009/10
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2005/06	2006/07	2007/08	2008/09	2009/10	Total
PBF1	Community Center Improvements	CS	\$ 24,500					24,500
PBF2	Holiday Lighting for Government Center	CS	50,000					50,000
Totals			\$ 74,500	\$ -	\$ -	\$ -	\$ -	\$ 74,500

TABLE 2
 PROPOSED PUBLIC BUILDING AND FACILITIES IMPROVEMENTS
 PROJECTS SCHEDULED FOR 2005/06 - 2009/10
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	Loan Proceeds	Bond Proceeds	Grant Funds	General Fund
PBF1	Community Center Improvements	CS	\$ 24,500			\$ 24,500	
PBF2	Holiday Lighting for Government Center	CS	50,000				50,000
Totals			\$ 74,500	\$ -	\$ -	\$ -	\$ 74,500

PROPOSED PROJECTS

1 –CS
Community Recreation Center Improvements
2005/06 \$24,500

This project consists of providing equipment and improvements at the Community Recreation Center.

2005/06	10 Tables and Chair Carts	\$3,500
	Furniture for Waiting Area in West Lobby	4,000
	5 Mats for Gymnastics	2,000
	Replace ID Card Printer	5,000
	Parking Lot Security Cameras	10,000

2 – CS
Holiday Lighting for Government Center
2005/06 \$50,000

Project includes additional wiring and GFI outlets for the installation of holiday lighting.

INFORMATION/COMMUNICATIONS TECHNOLOGY

This functional category includes improvements to the City of Aventura's information/communication systems, data processing and the automation of certain operations by utilizing the latest technology to enhance productivity and efficiency. There are 8 projects totaling \$2,202,100.

Policies

The City of Aventura's investment in communication and computer projects is based on the following policies:

- Continue the implementation upgrade of the Management Information System for all key City operations to automate functions and improve efficiency and productivity.
- Improve and maintain City-wide radio communications capabilities for Police operations.
- Develop and maintain computerized capabilities of the various City departments and information systems.
- Utilize the latest state of the art technology including the use of the Internet for the delivery of services.

TABLE 1
 PROPOSED COMMUNICATIONS AND COMPUTERS EQUIPMENT
 PROJECTS SCHEDULED FOR 2005/06 - 2009/10
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2005/06	2006/07	2007/08	2008/09	2009/10	Total
ICT1	Police Computers Systems	PD	174,500	190,000	140,000	140,000	144,150	788,650
ICT2	Central Computer System	FFS	145,000	98,000	63,000	115,000	60,000	481,000
ICT3	Radio Purchase & Replacement	PD	219,000	126,000	129,000	141,000	143,000	758,000
ICT4	Computer Equipment	FSS	8,000	6,000	8,000	6,000	8,000	36,000
ICT5	Computer Equipment	CM	4,000	4,000	2,000			10,000
ICT6	Computer Equipment	CS	22,950	18,000	12,000	4,000	4,000	60,950
ICT7	Computer Equipment	CD	19,500	8,000	8,000	21,000	8,000	64,500
ICT8	Computer Equipment	CC		3,000				3,000
Totals			\$ 592,950	\$ 453,000	\$ 362,000	\$ 427,000	\$ 367,150	\$ 2,202,100

TABLE 2
 PROPOSED COMMUNICATIONS AND COMPUTERS EQUIPMENT
 PROJECTS SCHEDULED FOR 2005/06 - 2009/10
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	General Fund
CC1	Police Computers Systems	PD1	788,650	788,650
CC2	Central Computer System	FFS1	481,000	481,000
CC3	Radio Purchase & Replacement	PD2	758,000	758,000
CC4	Computer Equipment	FSS2	36,000	36,000
CC5	Computer Equipment	CM2	10,000	10,000
CC6	Computer Equipment	CS11	60,950	60,950
CC7	Computer Equipment	CD2	64,500	64,500
CC8	Computer Equipment	CC1	3,000	3,000
Totals			\$ 2,202,100	\$ 2,202,100

PROPOSED PROJECTS

1 - PD

Police Computers Systems

2005/06 \$174,500 2006/07 \$190,000 2007/08 \$140,000
 2008/09 \$140,000 2009/10 \$144,150

This project consists of purchasing computer equipment and software that utilizes the latest technology for the Police Department.

2005/06	Upgrades	50,000
	Replace 12 Mobile Laptops	65,000
	10 Desktop Computers	25,000
	Air card Replacements	7,500
	4 Computer/Multi Monitors	15,000
	Plasma monitor for GPS	6,000
	Driver License Swipes	3,000
	5 Ticket Printers	3,000
2006/07	Replace 12 Mobile Laptops	65,000
	10 Desktop Computers	25,000
	Replace AS 400	50,000
	Upgrades	50,000
2007/08	Upgrades	50,000
	Replace 12 Mobile Laptops	65,000
	10 Desktop Computers	25,000
2008/09	Upgrades	50,000
	Replace 12 Mobile Laptops	65,000
	10 Desktop Computers	25,000
2009/10	Upgrades	50,000
	Replace 12 Mobile Laptops	65,000
	10 Desktop Computers	24,150

2 - FS

Central Management Information System

2005/06 \$145,000 2006/07 \$98,000 2007/08 \$63,000
 2008/09 \$115,000 2009/10 \$60,000

This project consists of purchasing new and replacement computer hardware and software that utilize the latest technology for the City's general information management system, which is used by all City Departments.

2005/06	Software/Licenses/Upgrades	10,000
	Servers/ Security/UPS/Switches	37,000
	AS 400 Upgrades	5,000
	MS Exchange Implementation	15,000
	Video Webserver	10,000
	Backup Antenna for City Radio	68,000
2006/07	Software/Licenses/Upgrades	15,000
	Servers/ Security/UPS/Switches	78,000
	AS 400 Upgrades	5,000
2007/08	Software/Licenses/Upgrades	15,000
	Servers/ Security/UPS/Switches	33,000
	AS 400 Upgrades	5,000
	Backup Devices	10,000
2008/09	Software/Licenses/Upgrades	30,000
	Servers/ Security/UPS/Switches	30,000
	AS 400 Upgrades	55,000
2009/10	Software/Licenses/Upgrades	25,000
	Servers/ Security/UPS/Switches	30,000
	AS 400 Upgrades	5,000

3 - PD

Radio Purchase & Replacement

2005/06 \$219,000	2006/07 \$126,000	2007/08 \$129,000
2008/09 \$141,000	2009/10 \$143,000	

This project consists of purchasing equipment to establish and maintain an 800 Mhz police radio system to improve communications and purchase new radios for projected additional personnel in the Police Department and replace radios that may become damaged or become inoperative during the five-year period.

2005/06	10 Handheld & 10 Mobile Radios	73,000
	800 Mhz Radio System Upgrades	50,000
	Convert Switch to Digital	60,000
	ESK encryption for 800 Mhz	36,000
2006/07	10 Handheld & 10 Mobile Radios	76,000
	800 Mhz Radio System Upgrades	50,000

2007/08	10 Handheld & 10 Mobile Radios	79,000
	800 Mhz Radio System Upgrades	50,000
2008/09	10 Handheld & 10 Mobile Radios	81,000
	800 Mhz Radio System Upgrades	60,000
2009/10	10 Handheld & 10 Mobile Radios	83,000
	800 Mhz Radio System Upgrades	60,000

4 - FSS

Computer Equipment

2005/06 \$8,000	2006/07 \$6,000	2007/08 \$8,000
2008/09 \$6,000	2009/10 \$8,000	

This project includes the replacement of existing equipment for the various employees of the department.

5 - CM

Computer Equipment

2005/06 \$4,000	2006/07 \$4,000	2007/08 \$2,000
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This project consists of upgrading computer equipment in the Office of the City Manager.

6 - CS

Computer Equipment

2005/06 \$22,950	2006/07 \$18,000	2007/08 \$12,000
2008/09 \$4,000	2009/10 \$4,000	

This project consists of purchasing and upgrading computer equipment in the Community Services Department.

2005/06	9 Computers	18,000
	GIS Updates	3,500
	Replace Large Format Printer	1,000
	Digital Camera	450
2006/07	9 Computers	18,000
2007/08	6 Computers	12,000

2008/09	2 Computers	4,000
2009/10	2 Computers	4,000

7 - CD

Computer Equipment

2005/06 \$19,500	2006/07 \$8,000	2007/08 \$8,000
2008/09 \$21,000	2009/10 \$8,000	

This project consists of computer upgrades, replacement printers and the implementation of field computers for code compliance and building inspections for the Community Development Department.

2005/06	Replace 4 Computers	6,000
	Replace 3 Printers	1,000
	Replace 1 Line Printer	3,500
	Plotter	9,000
2006/07	Replace 4 Computers	6,000
	Replace 1 Printers	500
	Replace 1 Line Printer	1,500
2007/08	Replace 4 Computers	6,000
	Replace 1 Printers	500
	Replace 1 Form Printer	1,500
2008/09	Replace 5 Computers	7,500
	Replace 1 Printers	500
	Replace 1 Line Printer	4,000
	Plotter	9,000
2009/10	Replace 4 Computers	6,000
	Replace 1 Printers	500
	Replace 1 Form Printer	1,500

8 - CC

Computer Equipment

2006/07 \$3,000

This project consists of upgrading and replacing computer equipment in the City Clerk's Office.

CAPITAL EQUIPMENT PURCHASES AND REPLACEMENTS

This section includes projects relating to Capital Equipment Purchases and Replacements for all operating departments. There are a total of 4 projects totaling \$2,599,743.

Policies

The City Aventura’s investment in capital equipment purchases and replacements is based on the following policies:

Goal: Provide capital equipment that will meet the needs of all departments in order to maintain the efficiency and productivity of providing municipal services to the residents of the City.

- Replace all present equipment that is required when they become unusable, unsafe or when maintenance costs outweigh the total cost of replacement.
- Develop and maintain an "Equipment Evaluation and Replacement Guide" to determine replacement schedules and costs.
- Purchase more economical and multi-functional vehicles.
- Purchase new equipment that will increase productivity and reduce personnel and maintenance costs.
- Maintain all City assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

Proposed Capital Equipment Purchase And Replacement

Most projects outlined in the 2005/06 to 2009/10 Capital Improvement Program are either pertaining to vehicles or operational equipment. These 4 projects, worth \$2,599,743 are displayed in Table 1.

Detailed project descriptions and a funding schedule follow. The CIP guidelines provide that capital equipment shall be defined as either having a useful life of more than one year and/or a value of \$500 or more.

Funding Plan

Funding for the proposed Capital Equipment Purchase and Replacement Projects will be provided by annual appropriations from the following sources:

Total Category Budget	\$2,599,743
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Funding:

General Fund	\$2,068,743
Police Impact Fee Fund	\$ 531,000

TABLE 1
 PROPOSED CAPITAL EQUIPMENT PURCHASE AND REPLACEMENT
 PROJECTS SCHEDULED FOR 2005/06 - 2009/10
 SUMMARY BY YEAR

CIP #	Project Title	Dept. #	2005/06	2006/07	2007/08	2008/09	2009/10	Total
CE1	Vehicle Purchase & Replacements	PD	346,200	375,590	402,268	342,000	453,260	1,919,318
CE2	Equipment Purchase and Replacement	PD	178,500	99,500	108,000	55,000	90,000	531,000
CE3	Equipment Purchase and Replacement	CS	0	17,500	25,000	18,000	13,500	74,000
CE4	Equipment Purchase and Replacement	CD	3,275	48,700	2,100	550	20,800	75,425
Totals			\$ 527,975	\$ 541,290	\$ 537,368	\$ 415,550	\$ 577,560	\$ 2,599,743

TABLE 2
 PROPOSED CAPITAL EQUIPMENT PURCHASE AND REPLACEMENT
 PROJECTS SCHEDULED FOR 2004/05 - 2008/09
 FUNDING PLAN

CIP #	Project Title	Dept. #	Total	General Fund	Police Impact Fee Fund
CE1	Vehicle Purchase & Replacements	PD	1,919,318	1,919,318	
CE2	Equipment Purchase and Replacement	PD	531,000	0	531,000
CE3	Equipment Purchase and Replacement	CS	74,000	74,000	
CE4	Equipment Purchase and Replacement	CD	75,425	75,425	
Totals			\$ 2,599,743	\$ 2,068,743	\$ 531,000

PROPOSED PROJECTS

1 - PD

Vehicle Purchase & Replacements

2005/06 \$346,200 2006/07 \$375,590 2007/08 \$402,268
 2008/09 \$342,000 2009/10 \$453,260

This project consists of purchasing police vehicles to accommodate new employee additions and establish a vehicle replacement program in the Police Department.

2005/06	Replace 12 Patrol Vehicles	\$313,200
	Replace 4 Wheel Drive Vehicle	33,000
2006/07	Replace 12 Patrol Vehicles	\$322,590
	Replace Command Post Minivan	22,000
	Replace Wave Runner	9,000
	Replace SRO SUV	22,000
2007/08	Replace 12 Patrol Vehicles	\$332,268
	Replace Crime Scene Van	37,000
	Prisoner Van	33,000
2008/09	Replace 12 Patrol Vehicles	\$342,000
2009/10	Replace 12 Patrol Vehicles	\$352,260
	Replace 4 Wheel Drive Vehicle	36,000
	Replace Crime Prevention Van	45,000
	Replace 2 Motorized Carts	20,000

2 - PD

Equipment Purchase and Replacement

2005/06 \$178,500 2006/07 \$99,500 2007/08 \$108,000
 2008/09 \$55,000 2009/10 \$90,000

This project consists of purchasing equipment for the Police Department. The following is a breakdown of the items to be replaced:

2005/06	3 Laser Units for Motors	12,000
	Replace 15 vests	9,500
	Replace 2 Projectors	6,000
	12 Overhead light bars, Sirens & Cages	66,000
	Replace Marine Patrol Boat	60,000
	Additional security equipment	25,000

2006/07	10 Sirens & Cages	51,000
	Replace 10 vests	6,500
	Replace 6 radar units	18,000
	Marine patrol engine replacement	12,000
	SMART Trailer	12,000
2007/08	10 Sirens & Cages	51,000
	Replace 10 SWAT vests	25,000
	Replace 15 vests	10,000
	Replace 4 radar units	12,000
	Equip Prisoner Van	10,000
2008/09	10 Sirens & Cages	55,000
2009/10	Replace 10 vests	7,000
	10 Light bars, sirens and cages	57,000
	Replace 2 boat engines	26,000

3 - CS		
Equipment Purchase and Replacement		
2006/07 \$17,500	2007/08 \$25,000	2008/09 \$18,000
2009/10 \$13,500		
<p>This project consists of the replacement of equipment that has become inefficient, defective, or unusable and to add new equipment to provide improved services in the Community Services Department. The following is a breakdown of the items to be purchased:</p>		
2006/07	Pickup Truck	17,500
2007/08	Utility Vehicle	25,000
2008/09	Pickup Truck	18,000
2009/10	Replace Sedan	13,500

4 - CD		
Equipment Purchase and Replacement		
2005/06 \$3,275	2006/07 \$48,700	2007/08 \$2,100
2008/09 \$550	2009/10 \$20,800	
<p>This project consists of the addition of equipment or the replacement of equipment that has become inefficient, defective, or unusable in the Community Development Department. The following is a breakdown of the items to be replaced:</p>		

2005/06	3 File Cabinets	1,700
	Parcel Maps	1,575
2006/07	Utility Vehicle	28,700
	Pickup Truck	20,000
2007/08	2 File Cabinets	1,500
	1 Vertical file	600
2008/09	Bookcase	550
2009/10	Pickup Truck	20,800
