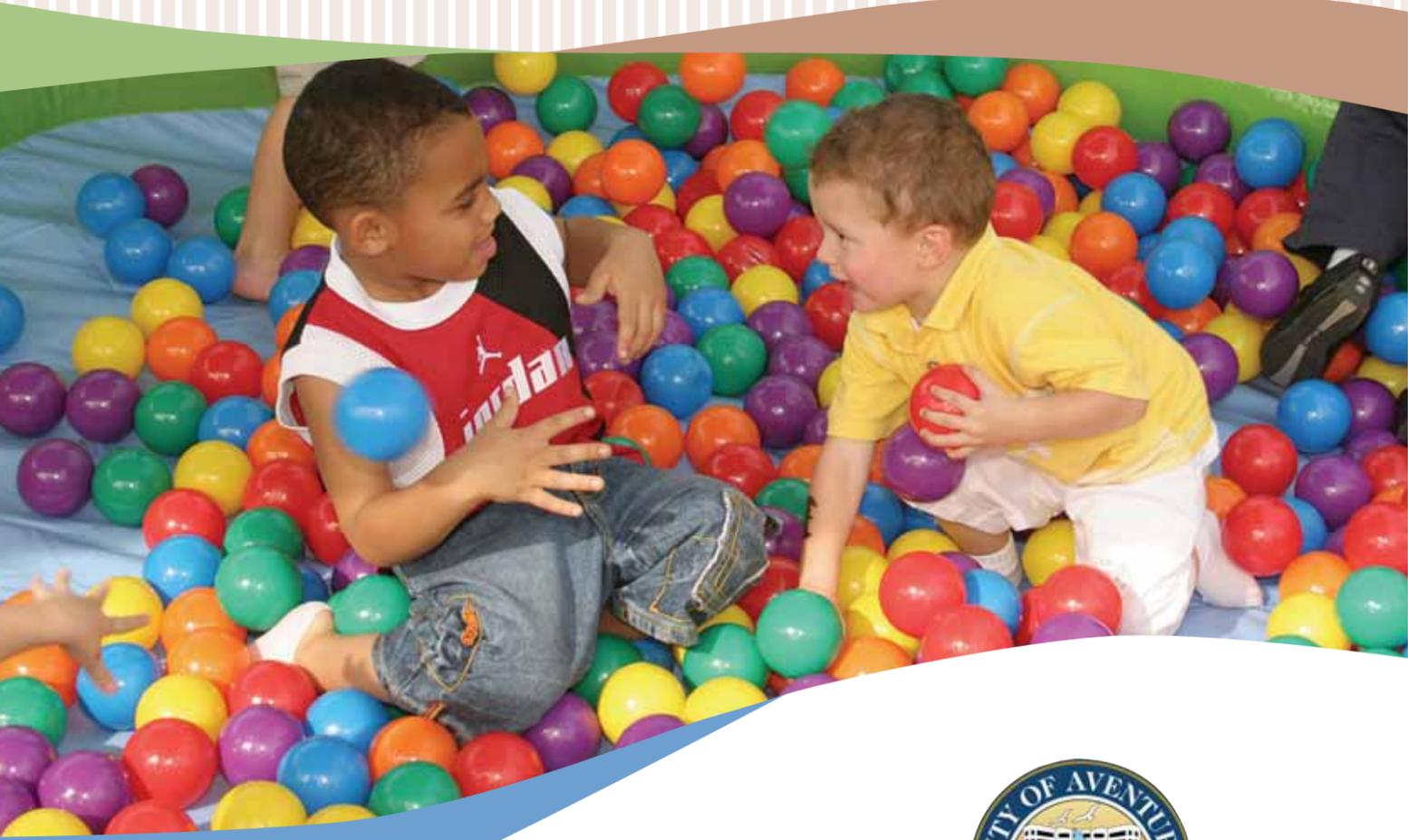
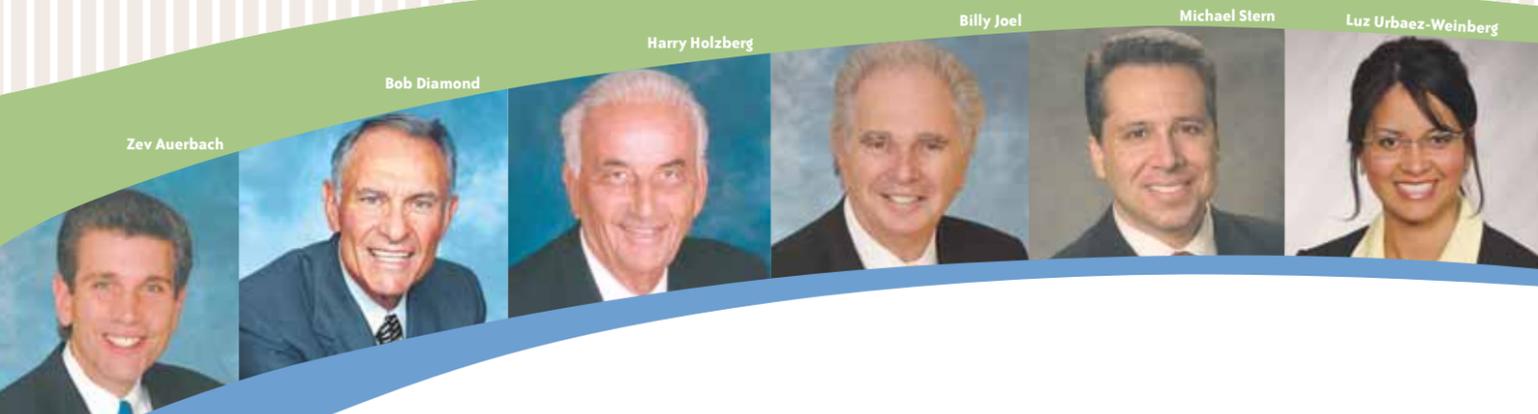


CITY OF AVENTURA | 2006 | ANNUAL REPORT



"Our mission is to join within our community to make Aventura a city of the highest quality and a city of excellence. We do this by providing responsive, cost-effective and innovative local government services."  
 —City of Aventura Mission Statement



**city commission**



Mayor Susan Gottlieb

Dear City of Aventura Resident:

It has been almost two years since you elected me to the Office of Mayor. Much has been addressed during that period of time in response to your concerns and continues on an ongoing basis.

This past year, your City Commission and I spent a lot of time updating the City's Land regulations to address limiting the intensity of future development in order to minimize negative impacts on the City's infrastructure. In our high density residential zone, the maximum density was reduced from 60 dwelling units per acre to 45 dwelling units per acre and the height reduced from 40 stories to 25 stories. In our general business zone, the maximum height was reduced from 20 stories to 12 stories.

This was important to limit future development and not over burden our road infrastructure. The result of this process was the first major rewrite of the City's zoning codes since the incorporation of the City.

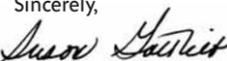
Traffic countdown signals were installed at all major intersections in the City. This will enhance safety of our residents as they cross the intersections by indicating the time that is allocated to safely cross the street. The recommendations that were made by our Citizens Traffic Advisory Board, have been accepted by the City Commission and will be implemented in a timely manner in cooperation with the County and State.

The Aventura Charter School, operated by the City, obtained an "A" rating from the State and we had a successful addition of the seventh grade this past August. We are proud of their accomplishments.

Last year the City agreed to manage the reconstruction of the County Library Branch on Aventura Boulevard that was destroyed by the hurricane. This provided the City the opportunity to respond to requests from numerous residents and explore the possibility of constructing a Performing Arts Center in conjunction with the Library. A 300 seat facility that would provide a variety of performing arts and cultural programming for all age groups was proposed. This would provide opportunities for our residents to enjoy a variety of events within our community. A nationally known con-

sultant was retained to prepare a feasibility study and business plan. It is estimated that the facility would cost \$10 million to construct. Due to the availability of other funding sources such as grants, impact fees, bond funds, savings from completed capital projects, only about 17% of the total amount would be needed from the City's reserve funds. Based on the fact that the construction operating costs had little impact on the city's long term financial plan, the City Commission agreed to continue to move forward on the project. It is important to clarify that based on the studies, the facility will not require a tax increase or incur additional debt to the City.

As we begin 2007, I want to take this opportunity to thank the community for its valuable support during the past year as we addressed many difficult and important issues on behalf of the future of Aventura.

Sincerely,  
  
 Susan Gottlieb  
 Mayor

**directory**

<b>City of Aventura Government Center</b>	
19200 West Country Club Drive	
Aventura, Florida 33180	
Main Number	305-466-8900
Main Fax Number	305-466-8939
Mayor and Commission	305-466-8901
City Manager	305-466-8910
City Clerk	305-466-8901
Finance Support Services	305-466-8920
Community Services	305-466-8930
Community Development	305-466-8940
Police Department	305-466-8989
Charter School	305-466-1499
Job Hotline	305-466-8955
Customer Service (Office of the City Manager)	305-466-8911

**office of the city manager**



Eric M. Soroka  
 City Manager

To the Residents of Aventura:

Each year as we prepare this annual report to the citizens of Aventura, we reflect on and seek to communicate with you the achievements of the past and our plans for 2007.

During 2006, the City of Aventura had many accomplishments, several of which are highlighted in this report. Continuing attention was paid to "quality of life" concerns such as public safety, parks, improved transportation infrastructure, beautification, and a sound financial base for the future.

During this past year, the City successfully concluded the purchase of seven acres along NE 213th Street for new park space. The park, scheduled to open in December 2007, will include a multipurpose sports field for nighttime activities, playground, basketball court, fitness trail, parking, and restroom facilities. The City Commission approved a plan for future implementation to move and expand the dog park facilities, provide restroom facilities and more open space at Veterans Park. Also, the parking area at Founders Park was expanded. All of these projects are directed at our goal to provide additional recreational facilities for our growing younger population based on input from the community.

The City's charter school completed a successful third year and scored an "A" on the School Performance Grade and was honored as one of the top 50 high-performing combination schools in the State of Florida by the Governor and Education Commissioner. The school administration, staff, teachers, parents, and students should be commended for a job well done. Also during 2006, the school added seventh grade to the school operations, expanded traffic safety devices, and completed a major fundraiser that resulted in purchasing \$180,000 in books for the Media Center.

In response to the 2005 Hurricane season, this past year a great deal of time and effort was focused on enhancing the City's ability to respond to emergency conditions during the aftermath of a hurricane. Our goal continues to be to provide and sustain essential governmental services to the community as quickly as possible. The budget adopted last year addressed many of the enhancements and suggestions that were discussed at the "after incident" meetings held over the hurricane season. In addition, an annual emergency fund to respond to hurricane recovery efforts was established in the budget to allow a quick response when needed.

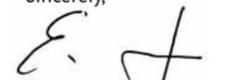
As an organization, we continue to focus on utilizing technology to provide quality municipal services in a productive and efficient manner at the lowest possible cost. This past year, a new department was created, the Information Technology Department, to address the emphasis on the importance of information in providing government services. Our website has been upgraded and new features have been added based on input from our community. The first phase of the Traffic Video Monitoring System was completed at locations south of the Lehman Causeway on Biscayne Boulevard, which was designed to improve traffic management by integrating video monitoring devices at key intersections in the City. This allows the police to respond quickly to traffic accidents and problems. Additional intersections with monitoring systems will be included in the future.

Also this past year, several projects were initiated to address traffic issues. Major service improvements and expansion to our free Shuttle Bus System were implemented in early 2006. Ridership has increased to over 14,000 riders a month. Construction is underway to extend four lanes of Miami Gardens Drive from Biscayne Boulevard to NE 185th Street. Recommendations made by the Traffic Advisory Board this past year are currently planned for implementation to improve traffic flow at key intersections throughout the City. Vehicular access from and to the future Gulfstream Park expansion project in Hallandale Beach along interior streets of the City was restricted based on agreements negotiated with the developer. The City is also participating with the northeast Miami-Dade coastal communities to develop a master traffic plan to address regional traffic issues

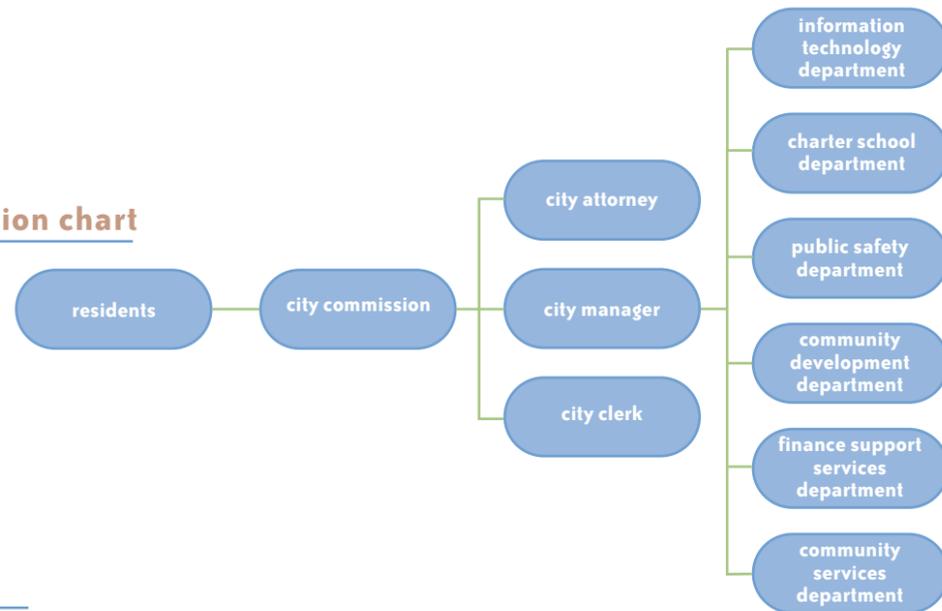
A significant amount of time was focused on updating the City's Comprehensive Plan and Land Development Regulations. The goal was to control future development and redevelopment and minimize its impact to the City's infrastructure, traffic congestion, hurricane evacuation clearance times, and quality of life.

I am proud to work with informed elected officials, a dedicated group of City employees and involved citizens as we continually strive to improve our community.

This is an exciting time to be a part of the City of Aventura. As we look forward to 2007, we have made incredible strides in creating the type of community residents take pride in and others seek to emulate. I hope you enjoy reading about the progress of your community, the City of Excellence.

Sincerely,  
  
 Eric M. Soroka, J.C.M.A.-CM  
 City Manager

### city of aventura organization chart



### finance support services

The Finance Support Services Department provides overall financial and administrative support to the City's other operating departments. Primary functions include accounting, budgetary control, purchasing, risk management, payroll, cash management and debt administration.

The Department issued the City its Comprehensive Annual Financial Report for the fiscal year ended September 30, 2005 in April 2006. The City's Report was awarded a Certificate of Achievement for Excellence in Financial Reporting. This was the ninth consecutive year that the City had been honored by receiving the Award. The delay in submitting the Report was due to the time requirements of reporting costs for Hurricane Wilma.

During the year, the Department worked with representatives from the State and Federal government and obtained more than \$1 million to defray a portion of the cost involved in preparation for and debris removal and repairs relating to Hurricane Wilma.

During the year, the City continued its practice of maintaining a pooled cash account which is 100% invested in conservative, no risk depositories. These monies were invested in an interest bearing checking account and State Board of Administration investment account with total interest earnings exceeding \$1.1 million during the period from October 1, 2005 to September 30, 2006.

### office of the city clerk

The City Clerk serves as the City's corporate secretary, and is the official records keeper of the City and custodian of the City seal. The City Clerk is a constitutional officer by Charter and is appointed by and reports to the City Commission. Responsibilities of the City Clerk include:

- > Recording the minutes and all official actions of the City Commission and its Advisory Boards.
- > Attesting to and maintaining custody of all records of the City including Ordinances, Resolutions, Contracts, Deeds, etc.
- > Publishing and distributing public notices as required by law
- > Administering the publication and supplementation of the City Code Book.
- > Serving as the municipal Supervisor of Elections, conducting all City elections in accordance with City, County and State laws.
- > Establishing and coordinating the City's records management program in compliance with state law.

- > Responding to public records requests and lien searches.
- > Scheduling code enforcement hearings and providing clerical support to Special Master.
- > Providing clerical support to Commissioners and assisting the City Manager with special projects.
- > Administering oaths and providing full notary public services.

The City Clerk's Office prepared 42 sets of minutes and 41 public notices, published 35 legal advertisements, drafted eight ordinances and 36 resolutions, responded to 1,168 lien requests, and prepared 21 welcome letters during Fiscal Year 2005-2006.

Residents are encouraged to attend City Commission meetings, which are held in the Government Center Commission Chamber on the Plaza Level at 19200 West Country Club Drive. To confirm all meeting dates, times and locations, please contact the City Clerk's Office at (305) 466-8901.



### public safety

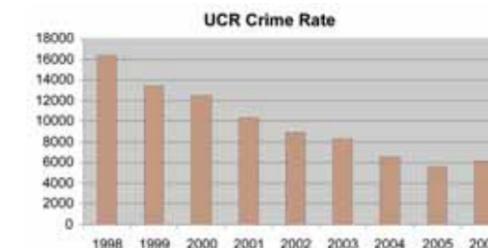
The Aventura Police Department's commitment to its Mission Statement has allowed it to achieve national accreditation through CALEA (the Commission on Accreditation for Law Enforcement Agencies); the police department was first accredited in March of 2000 and re-accredited in March of 2003 and again in March 2006. The Police Department will undergo reaccreditation in 2009.

The Traffic Unit has been increased in the 2006/07 budget to deal with the increase in traffic, especially during the busy holiday season. The Community-Policing Unit continues to train children in the RadKIDS Program. This is a five-week self-awareness empowerment educational curriculum provided through a local grant. The Department also supports other children and community programs such as the DARE Program, Red Ribbon Week, National Night Out, the Annual Food and Toy Drives, Bicycle Safety Rodeos, security surveys for businesses and residences, participation in the annual American Cancer Relay for Life event, along with the COPS Briefings which are held monthly at the Community Center to encourage residents to become aware of the statistics representative of their neighborhood.

The Department has completed two major projects during the year; the Traffic Video Monitoring System and the E911 System. The Traffic Video Monitoring System is up and running and will monitor traffic flow, accidents, or congestion on Biscayne Boulevard, allowing for quicker response time by officers, with a link to the Florida Department of Transportation monitoring system in the near future. At a later date, the Traffic Video system will be incorporated on the City's web site enabling residents to view real-time traffic flow on the Boulevard, with the first site to be monitored at Biscayne Boulevard and Miami Gardens Drive. The second project is the E911 System. The E911 system has been installed and training of personnel is underway. The system will be up and running in April 2007. This system will allow persons calling 911 from within the city limits of Aventura direct contact with Aventura Police Department communications without having to go through Miami-Dade County.

With the start of the 2006-2007 fiscal year the Department was budgeted for 80 sworn employees and 40 civilians. The crime rate for 2006 increased slightly by 9.2%. This marks the first increase in the crime rate in 10 years. However, the crime rate is still down more than 62% since 1998.

YEAR	TOTAL CRIMES	VIOLENT CRIMES	POPULATION	CRIME RATE	% CHANGE
1998	3339	77	20349	16408.7	0
1999	3058	99	22800	13412.3	-18.3%
2000	3157	107	25267	12494.6	-6.8%
2001	2672	100	25903	10315.4	-17.4%
2002	2335	78	26142	8932.0	-13.4%
2003	2260	54	27241	8296.3	-7.1%
2004	1850	73	28202	6559.8	-20.9%
2005	1646	35	29451	5589.0	-14.8%
2006	1797	60	29451	6101.0	+9.2%





## aventura city of excellence school

Aventura City of Excellence School is in its fourth year of operation having opened its doors in 2003 to students in Kindergarten through fifth grade. The middle school wing was completed the summer of 2005 and currently services sixth and seventh grade students. Next year the school will add eighth grade and serve a total of 900 kindergarten through eighth grade students.

Technology, along with a state-of-the-art facility makes ACES a vibrant hub of learning. Every classroom in the elementary wing is equipped with a television that enables a TV Production Studio panel of students to broadcast the morning announcements to every classroom. Middle school classrooms are equipped with interactive whiteboards, ceiling suspended SVGA projectors, surround sound, Document Readers and Direct TV. This technology, along with the schools skilled staff, ensures every lesson is engaging and interactive. ACES has large classrooms, two oversized art rooms, a 4,000 square foot media center, and three 27 station computer labs.

ACES has evolved over the last three and a half years to become a premier community school allowing for students of all learning styles and interests to thrive. Quality instruction and motivational extra-curricular activities taught by certified professionals are only part what makes the school so inviting.

Aventura City of Excellence School promotes the social, emotional, and academic growth of its students through an academically rigorous program provided in a safe and nurturing environment.

Highlights of ACES Offerings:

- > Enthusiastic and nurturing teachers and staff
- > Low teacher to student ratio
- > Collegiate size gym
- > Intramural sports program including volleyball, basketball, tennis and dance
- > Extended learning experiences including trips to New York, Williamsburg, Philadelphia and St. Augustine
- > Internationally recognized character education program
- > Middle school electives include TV Production, Web Design, Guitar, Journalism, Team Sports and Drama

- > Opportunity to earn high credit for Spanish and Math courses
- > Gifted and advanced programs
- > After school programs offering art, sports and academics
- > 6th grade Eco-Literacy curriculum for science
- > 23 unique club offerings including Jazz, Israeli and Middle Eastern dance, chess, soccer, science, technology, Red Cross, fabulous foods and more

ACES outperformed most Florida schools, ranking at the top, as number 6th in the state for K-8 combination schools. ACES is an "A" rated school. The School operates as a City Department with the principal reporting to the City Manager.

## community services

The mission of the Community Services Department is to provide the residents of Aventura with the highest quality parks, facilities, events, programs, and activities that reflect the City's standard of excellence. The Department provides numerous recreational, cultural and leisure activities, as well as managing the City's parks, facilities, right of ways, streets, landscaping and beautification efforts. As the City continues to develop, the department continues to use modern practices to respond to the residents needs. The department has two operating divisions that deliver these

The Public Works Division is responsible for:

- > Maintaining all landscaping, streets, right-of-ways, storm water drainage, decorative streetlighting, signage and public buildings and schools
- > Issues Public Works permits to utilities performing improvements in the public right-of-ways and reviews engineering plans
- > Acts as a liaison to public utility service providers and responds to citizen concerns
- > Mapping resources with the automated GIS computer system to provide accurate information regarding zoning, land parcels, and infrastructure.

The Parks and Recreation Division is responsible for:

- > Aventura Community Recreation Center programming
- > Founders Park and Veterans Park operations
- > Athletic leagues for both children and adults
- > City-wide festivals and special events that foster community pride and spirit

- > Cultural Arts Theater and Leisure Program which offers theater, dance, art, music and other cultural activities through live performances, both hosted by the City and destination based programs
- > Managing of the "Aventura Express" free city shuttle service

After the hurricanes of 2005, the Community Services Department set forth to restore all landscaping and repair all damaged property and equipment. This massive undertaking was completed by August 2006 and all of the green spaces throughout our community are flourishing once again. In April of 2006 the City of Aventura was once again named a "Tree City USA" by the National Arbor Day Foundation for the ninth consecutive year.

In addition to repairing and maintaining existing public properties, the Community Services Department has several expansion projects underway. The City has purchased property to expand Waterways Park to a seven acre multi-use recreational facility. The design and development has been completed and the site has been cleared and prepared for the upcoming construction. Currently the Waterways Park located at NE 213th Street and NE 34th Avenue is a mini-park with a covered shelter, playground equipment and a basketball court. The new larger version will have lighted multi-purpose athletic fields, parking, restrooms, a bigger playground, full court basketball, as well as a designated dog park.

Founders Park is located on the corner of West Country Club Drive and NE 190th Street, and features a staffed welcome center, public restrooms and passive green space. Over 300,000 visitors since it opened in 1998 have enjoyed the park's oasis like atmosphere. A new sprayground with water features will be completed in 2007. The "spray ground" will be a great addition to the already existing facilities which include a multi-purpose athletic field, a quarter mile exercise trail, an age appropriate and sun-sheltered playground, four sun shelters and two clay tennis courts. In 2006, youth soccer, t-ball, tennis and flag football were offered at Founders Park to an enthusiastic crowd of nearly 600 children. In addition the City offered two adult softball leagues. All together, 837 athletes enjoyed the 2006 league seasons.

The annual Founders Day Celebration held every November at Founders Park was enjoyed by over 5,500 people. This family festival featuring the fourth annual "Aventura Star" resident talent show, games, activities, and fun for all. The concert featured the Grammy Award winning band "America" who performed with "Beatlemania Now!" opening the outdoor concert.

Veterans Park is located on NE 31st Avenue between NE 183rd and NE 185th Streets. This two acre park features separate and secure areas for both children and pets and has available on-site parking. The north side has a covered playground and an open play area for children of all ages to enjoy, while the south side hosts a separate fenced play area for pets and their owners to exercise and socialize. The dog park section is for Aventura residents only.

In March 2006, the Aventura Express shuttle bus expanded its service by adding a fifth route to its daily schedule. The buses received a new graphic makeover, making the buses very visible and attractive. These changes helped to increase ridership over 30% from 2005.

The Community Recreation Center is a 25,000 square foot multi-use facility set in a park like setting that is located at 3375 NE 188 Street. The Center features a collegiate sized wood floor gymnasium, an 8,000 square foot fitness center, aerobics room, locker and shower facilities, multi-use classrooms and activity centers, and a state of the art computer center with 21 internet ready computers.

The Center overlooks the Intercostal Waterway and is an exceptional destination for recreation and leisure activities. Adjacent to the Center is the Arthur I. Snyder Park which features a quadrangle play area, shade trees and an outdoor plaza perfect to host special events and concerts. Last year the All American Fourth of July Celebration and the Halloween Harvest and Family Movie Night were held there. Both events had record attendance and showed great community spirit.

Community Recreation Center memberships have risen 38% in 2006. This is due to the increased diverse and responsive programming that is offered at the Center. A complete balanced program of recreation activities, fitness classes, athletic leagues and social activities is available to members of all ages.

Over 3,500 seniors participate in everything from Mahjong to Aerobics to lectures from local physicians at the Community Recreation Center. The programming offers both intellectually and physically stimulating courses that allow seniors to stay active and vibrant. It is also a great place to socialize. Many of the senior participants also attend the senior dances and enjoy the benefits of the Cultural Arts programming the City offers as well.

Finally, the Cultural Arts, Theater and Leisure program rounded out the department's offerings with events held locally and excursions taken throughout the region to cultural destinations. This past year talented



international pianists were brought in for two free piano concerts held at the Government Center. Both concerts were met with appreciative audiences. In addition, 800 seniors enjoyed the excursions outside of the City to experience opera, jazz, fine art, sculpture, historical presentations, and theater productions. This cultural program compliments the athletic and leisure programming and creates a diverse package of recreational choices for Aventura residents.

**Community Services Department  
Attendance Summary**

Special Events .....	31,365
Founders Park .....	59,023
Community Recreation Center .....	48,766
Senior Activities .....	4,987
Youth Athletics .....	743
Adult Athletics .....	240
<b>Total Attendance .....</b>	<b>145,124</b>

The Occupational License Division issued 3306 occupational licenses, generating \$639,620 in revenues.

The Planning and Zoning Division processes all land development applications, including site plans, rezonings, variances and comprehensive plan amendments. In 2006, 29 land development applications were reviewed and processed. Four new residential developments and two commercial buildings are in planning review.

In 2006, the City Commission continued the two year process of holding public meetings to study and prepare an Evaluation and Appraisal Report of the City's Comprehensive Master Plan. Major issues that were addressed in this report were development and redevelopment, housing, emergency management, transportation, intergovernmental co-ordination and quality of life. While this process was underway, the City Commission put in place a moratorium or temporary hold on development to ensure that no development approvals were issued that conflicted with the new growth management policies. Corresponding growth management regulations were adopted as amendments to the City's Land Development Regulations. Once all policies and regulations were in place, the moratorium was lifted. The new Plan and regulations provide a cohesive blueprint for development and redevelopment of the City by addressing strategies to accommodate growth while maintaining neighborhood integrity, ensure appropriate height, transitions and linkages and limit the intensity of future development and redevelopment in a manner that is consistent with current development patterns and that minimizes further negative impacts to the City's infrastructure and quality of life.

The Code Compliance Division continues to be seen around the community, ensuring businesses are legally operating with occupational licenses, assuring homes and businesses are built correctly by inspecting building permits posted at job sites, and reviewing the list of required inspections. Code Compliance officers also enforce other City codes such as the new property maintenance ordinance and signage regulations. The Code Compliance Division issued 170 warnings and violations warnings last year and collected \$3,650.00 in fines.

**community development**

The Department of Community Development is responsible for the City's planning, development review, zoning, building plan review and inspections, code enforcement, economic development functions and the issuance of occupational licenses. The department is organized to provide "one-stop" customer service at a centralized location.

The Building Division continues to provide prompt and accessible service. Charged with enforcing the Florida Building Code, this division must review, permit and inspect all new construction and renovations in the City. Last year, the Building Division received 2,164 applications for permits, issued 3,525 building permits and performed 9,238 inspections. Building permits generated \$3,931,105.59 in revenues.

**city communications**

The City Commission supports a highly accessible government, and encourages community participation on many levels. In an effort to share the progress of the City effectively with the public, the City communicates with the community through a variety of mediums.

The City produces several publications throughout the year, which include valuable information on government operations. Each quarter, the Aventura Update newsletter is mailed to every resident. The newsletter includes department updates, a calendar of events, upcoming commission meeting dates and important information on new ordinances, hurricane preparedness, the Capital Improvements Program and the City budget.

Every spring, the City publishes an Annual Report, which outlines the progress made in the previous calendar year. Each department highlights its accomplishments and the budget and financial performance of the City are also outlined.

The Aventura City Guide is published every two years. This colorful guide includes a complete listing of restaurants, shopping centers, residential developments and recreational facilities as well as important government phone numbers and information on infrastructure improvements throughout the community. It is the official guide to the City of Aventura.

Residents, visitors and businesses can visit the City's website at [www.cityofaventura.com](http://www.cityofaventura.com) for valuable information and news. Residents can register online for classes and activities, check the events calendar and download forms. The website is continually updated with new features and enhancements. Visitors to the site can also perform public records searches with our online document repository accessible through the City Clerk section of the site. As part of our commitment to expand eGovernment services, our ePermits project allows residents and contractors to check the status of building permits and inspections online through the City's website.

The "Better Place" customer service system allows residents to contact the City directly from the City's website providing twenty four hours a day access to your City government. Residents can enter their own

request for service or information and can then track their request. The Better Place system is accessible through the eGovernment menu on every page in the website.

CitySpeak is a public service offered to residents on the City's website. It is designed to increase the communication and interactivity between customers and the local government. Residents register for free and subscribe to one more publications (i.e. agendas, press releases, community events, etc.) that are of specific interest. When the City has news or announcements to distribute, each customer who has subscribed to that publication will receive it via email.

Tune in to 1650 AM on your radio dial for the latest information on local traffic alerts, reports, special events and news items. The City radio station (WPZQ420) broadcast area is approximately a three mile radius within City limits.

The City's cable channel is another avenue of communication for City residents. You can find AVTV on Channel 77. Special events and City announcements are broadcast 24 hours a day, 7 days a week.

In 2006, we also began broadcasting "Waterways" on Tuesdays and Fridays. "Waterways" is a series of programs that take you behind the scenes with scientists, conservationists, fishing guides, divers and historians to explore Florida's waterways.

The City continues to re-broadcast Commission meetings to the community on your Cable Service on Channel 77 (AVTV). Check the station and the City's website for the exact schedule.

Each month, the Police Department holds a Community Oriented Police Briefing with the community to share crime statistics and important crime prevention tips. The City Manager meets with new businesses on a regular basis through "Meet Your City Manager" meetings. The City Commission meets monthly and encourages community participation at these meetings. Regularly held on the first Tuesday of the month, City Commission Meetings begin at 6:00pm in the Commission Chambers of the Aventura Government Center, 19200 West Country Club Drive.



### budget highlights

- > For the eleventh year, no property tax increase. Adopts 1995 County UMMA millage rate of 2.2270.
- > Funds expanded 7 acre Waterways Park project, which will provide more recreational and open space opportunities in the community.
- > Provides funding to implement City operated E911 system with the Police Communications Center becoming a Public Safety Answering Point to improve emergency response times.
- > Expands the number of park attendant positions to provide increased supervision at dog park section of Veterans Park and address operational needs for splash pad to be located at Founders Park.
- > Increases staff to respond to increase in building permit requests for hurricane repair items and workload requirements.
- > Expands recreational and cultural opportunities for all age groups at the Community Recreation Center and other City facilities. Includes Special Events such as July 4th, Founders Day, Veterans Day, Arbor Day and recreational activities.
- > Creates new Information Technology Department to address the continued emphasis on the importance of information technology systems to increase productivity and provide government services.
- > Establishes an annual \$500,000 emergency fund to respond to hurricane recovery efforts that may be required during the year.
- > Proposes to improve traffic management by integrating video monitoring devices at key intersections throughout the City.
- > Provides for \$7,722,963 worth of capital improvements and \$13,606,474 CIP reserve. The City's infrastructure needs are addressed through a broad mix of Capital Improvement projects, which will enhance the City's quality of life, and the attractiveness of the City.
- > Includes funds to add splash pad water feature at Founders Park.
- > Continues to implement technology enhancements that develop our "Electronic Government" to allow the public to interact more easily and conveniently with the City and to automate City operations.
- > Continues contracting most maintenance functions, engineering and inspection services to the private sector.
- > Funds police equipment needs from laptop computers to new police vehicles in the amount of \$984,160.
- > Includes \$640,000 to upgrade the north drainage system connector outfall at NE 213th Street and NE 30th Avenue.

### budget priorities/goals

The following represents the pre-established priorities and goals that provided a framework for the preparation of the 2006/07 Budget Plan. In many areas the budget contains resources to address and accomplish the pre-established priorities and goals.

- > Implement City operated E911 system with the Police Communications Center becoming a Public Safety Answering Point to improve emergency response times.
- > Add seventh grade at the Charter School for the 2006/07 school year.
- > Continue to expand recreational and cultural opportunities for all age groups at the Community Recreation Center and other locations in the City.
- > Begin construction on expanded Waterways Park to provide more recreational and open space opportunities in the community.
- > Establish an annual \$500,000 emergency fund to respond to hurricane recovery efforts that may be required during the year.
- > Improve traffic management by integrating video monitoring devices at key intersections throughout the City.
- > Create new Information Technology Department to address the continued emphasis on the importance of information technology systems to increase productivity and provide government services.
- > Provide funding to maintain landscaped areas and continue to provide a high quality maintenance program.
- > Expand the number of park attendant positions to provide increased supervision at dog park section of Veterans Park and address operational needs for splash pad to be located at Founders Park.
- > Implement and fund the City's Capital Improvement Program.

**This schedule is intended to provide the citizens of Aventura a general review of the budgetary activity of the City during the 2005-06 Fiscal Year.**

Revenue Categories	Budget	Actual
Property Taxes	14,009,332	14,094,864
Other Taxes	8,604,044	9,374,276
Licenses & Permits	3,053,500	3,281,107
Intergovernmental Revenues	9,627,105	11,406,765
Charges for Services	2,635,375	2,597,780
Fines & Forfeitures	201,500	261,615
Impact Fees	75,000	398,436
Miscellaneous Revenues	369,500	1,693,957
Fund Balance	17,564,062	17,564,062
Interfund Transfers	3,534,310	3,532,310
<b>Total</b>	<b>59,673,728</b>	<b>64,205,172</b>

Expenditure Categories	Budget	Actual
City Commission	114,587	105,362
Office of the City Manager	769,807	761,487
Finance Support Services	1,280,720	1,234,251
Legal	326,000	313,521
City Clerk	274,236	253,664
Public Safety	10,897,335	10,882,994
Community Development	2,572,515	2,537,387
Community Services	5,436,526	5,366,830
Charter School	4,525,149	4,360,560
Non-Departmental	3,071,000	2,978,900
Capital Outlay	13,647,896	5,123,156
Debt Service	2,718,512	2,710,209
Reserves	10,505,135	10,505,135
Interfund Transfers	3,534,310	3,532,310
<b>Total</b>	<b>59,673,728</b>	<b>50,665,766</b>

puters, 85 laptops and 25 servers throughout the City. Help desk services are also provided to City employees with 24x7 support in the event of emergencies.

The City continued to utilize technology to maximize the efficiency and effectiveness of all procedures. During 2005-2006, the City spent approximately \$770,000 on computer equipment and software. This allowed for improvements in existing systems and the addition of desktop and laptop computers throughout all City departments.

Information Technology has completed various projects throughout our City. In 2006, projects included: upgrade of governmental and public safety software, Traffic Video Monitoring System, ePermits - an online building permit system, GIS system for the Police Department, and an imaging system for Police Records.

Information Technology also provides other technologies and programs to internally streamline business processes for all departments. Among these are the City's Intranet and an internal training program called c.a.r.e. (Computer Awareness Readiness and Education).

The Intranet is an internal web portal that contains forms, documents and applications for employees to use and share. Within it is a paperless document repository for employees to access policy manuals and an online system for managing maintenance requests which allow staff to streamline their work.

The c.a.r.e. program helps educate staff on network security issues, procedures and other computer related issues through a series of workshops, and printed materials.

Information Technology was instrumental in the change to a new mobile phone service including the deployment of SmartPhones for key personnel saving money and adding more capabilities for City staff. Having these internal technological improvements enables our City to operate efficiently and improve our City services.

### Information Technology

The Information Technology Department provides a secure and stable state-of-the-art computing environment for City staff and customers. The computing environment includes general user applications, specialized business applications, email with spam control, phone systems and the infrastructure required to run the network. Information Technology works closely with other City departments to identify, select and implement applications and technology that helps City staff perform their jobs efficiently. The Information Technology Department consists of five employees who support 150 desktop com-



