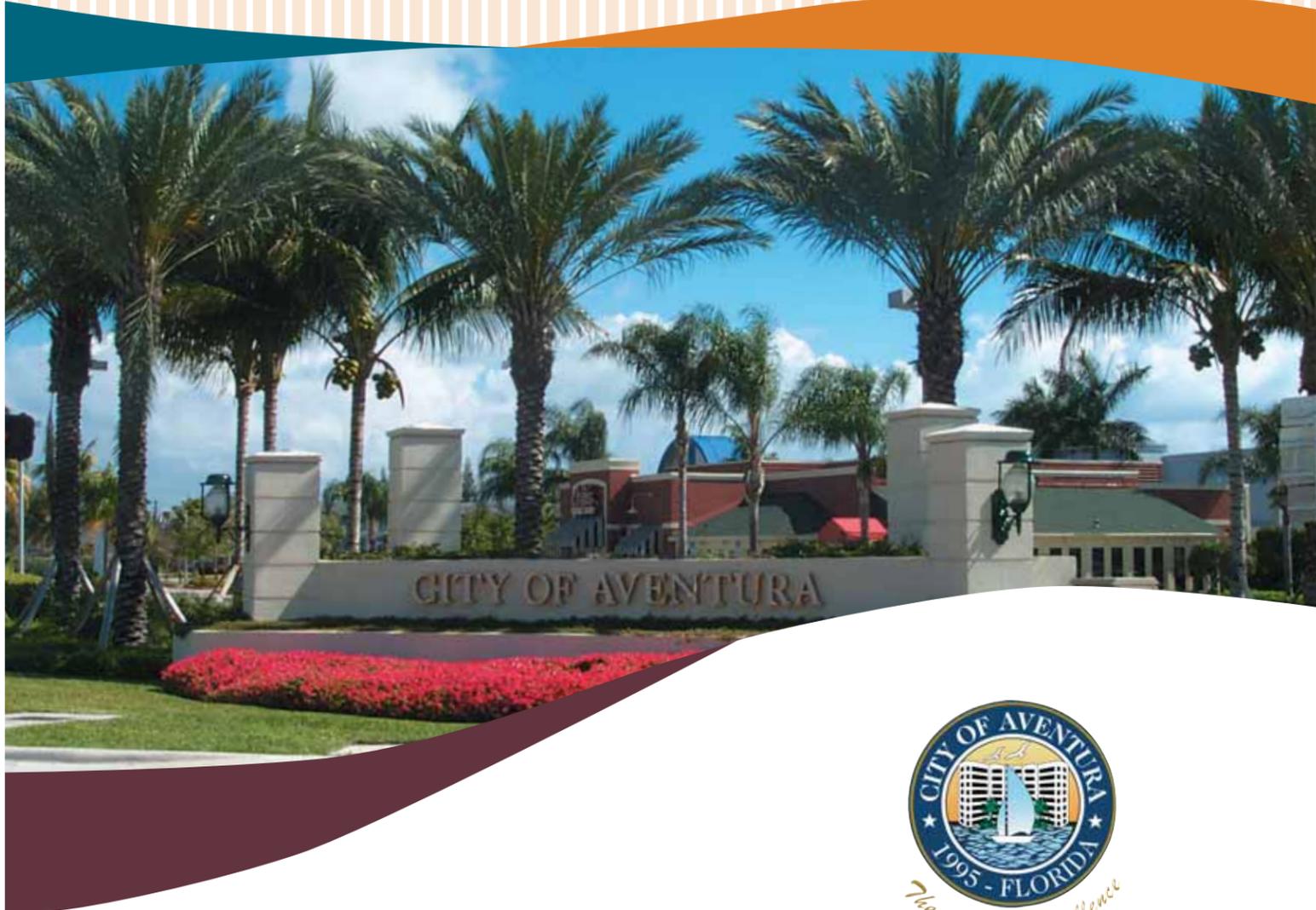
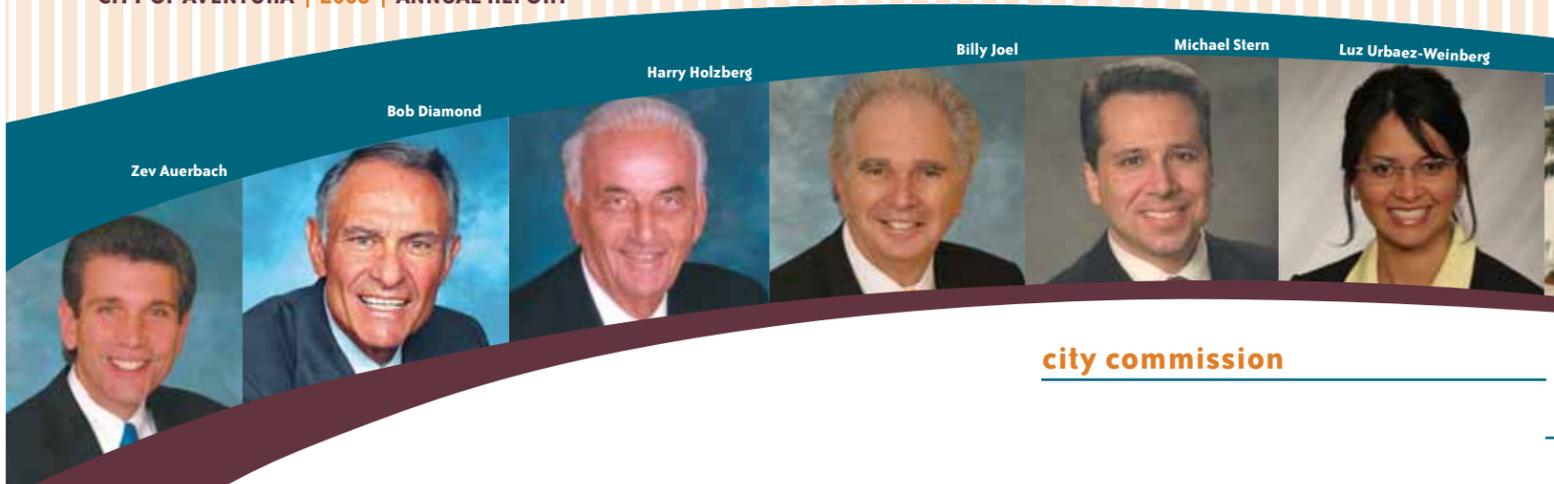


**CITY OF AVENTURA | 2005 | ANNUAL REPORT**



"Our mission is to join within our community to make Aventura a city of the highest quality and a city of excellence. We do this by providing responsive, cost-effective and innovative local government services."  
 —City of Aventura Mission Statement



**city commission**



Susan Gottlieb  
Mayor

Dear City of Aventura Resident:

It has been almost a year since you elected me to the Office of Mayor. Much has been addressed during that period of time in response to your concerns and continues on an ongoing basis.

The City Commission and I have taken action on several issues to institute measures to begin to control future construction and redevelopment in the City and maintain our quality of life. A temporary building moratorium was enacted in order to allow the proper time to update our Comprehensive Plan and revise the City's Land Development Regulations (LDR).

The revisions to the City's LDR reduced the number of units and the height of buildings in the multi-family and business districts. This was important to limit future development and not over burden our road infrastructure. We continue to look for better ways to move traffic on our interior roadways.

A Traffic Advisory Board was established to obtain citizen input and consisted of representatives of all areas of the City. Meeting for over six months they have issued a series of recommendations to the City Commission to address the traffic flow throughout Aventura. The Commission will address their important recommendations over the next several months. A newly established Mayors' Traffic Committee has been working on issues that impact our City on a regional basis. These meetings are ongoing and will result in a recommendation to Miami-Dade County from the cities in the Northeast Corridor.

The Aventura Charter School operated by the City obtained an "A" rating from the State and we had a successful opening of the middle school wing this past August. We are proud of their accomplishments.

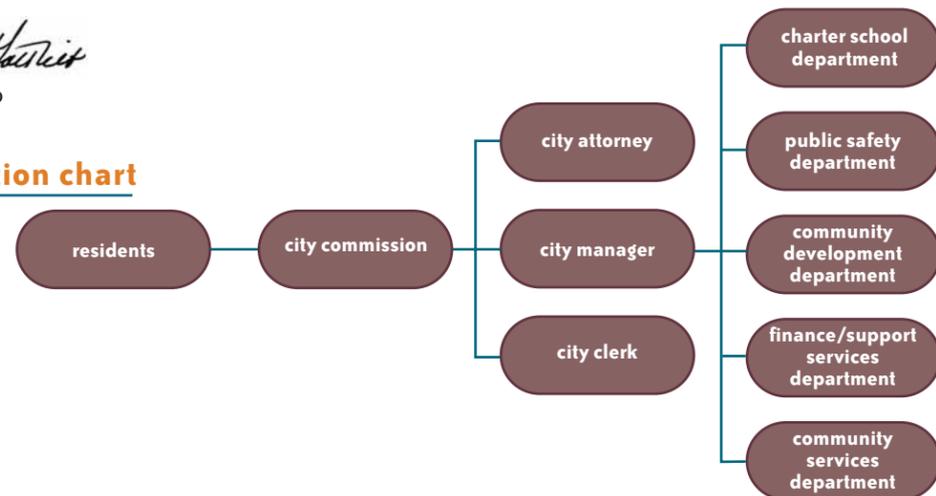
During this past year, the hurricane season was a difficult one that inflicted much damage to City property. I am proud of the efforts of our City Government responding in a professional and timely manner to address the critical needs of our residents. However, we all learned a valuable lesson regarding preparedness. The City will hold seminars in May to better educate both our residents and businesses on preparation for the next hurricane season.

As we begin 2006, I want to take this opportunity to thank the community for its valuable support during the past year as we addressed many difficult and important issues on behalf of the future of Aventura.

Sincerely,

Susan Gottlieb  
Mayor

**city of aventura organization chart**



**office of the city manager**



Eric M. Soroka  
City Manager

To the Residents of Aventura:

Each year, as we prepare this annual report to the citizens of Aventura, we reflect on and seek to communicate with you the achievements of the past and our plans for 2006.

During 2005, the City of Aventura had many accomplishments, several of which are highlighted in this report. Continuing attention was paid to "quality of life" concerns such as public safety, parks, improved transportation infrastructure, beautification and a sound financial base for the future.

The City's charter school completed a successful second year and scored an "A" on the School Performance Grade. This is a major accomplishment for the school based on the fact that this was only the second year of operation. The school administration, staff and teachers should be commended for a job well done. Also during 2005, the City opened the middle school wing addition and added sixth grade to the school operations.

The crime rate for 2005 decreased by more than 11% when compared with the prior year. This marks the seventh year in a row that crime has decreased in the City. The City is proud of the efforts of our Police Department. The department, as well as our security partners at the Aventura Mall and the various condominiums, have played a major part in creating the reputation for a safe community in which to live, work and play.

This past year numerous projects were implemented to address traffic issues. The owners of the Aventura Mall and the City are jointly



studying traffic flow in and around the Mall. The Mall has agreed to utilize our traffic consultants and pay for the cost of the study. The study will examine traffic flow, signage and possible improvements. Improvements to NE 27th Court and Yacht Club Way including lighting and sidewalks were completed to these important interior roadways. A new traffic signal at NE 28th Court and NE 187th Street was added. Plans to extend Miami Gardens Drive from Biscayne Boulevard to NE 185th Street have moved forward and construction should be underway by the spring of 2006. The City is also participating with the north-east Miami-Dade coastal communities to develop a master traffic plan to address regional traffic issues. Major service improvements and expansion to the city's free Shuttle Bus System is scheduled for implementation in March 2006.

This past year a significant amount of time was focused on updating the City's Comprehensive Plan and Land Development Regulations. The goal was to control future development and redevelopment and minimize its impact to the City's infrastructure, traffic congestion, hurricane evacuation clearance times and quality of life.

I am proud to work with informed elected officials, a dedicated group of City employees and involved citizens as we continually strive to improve our community.

This is an exciting time to be a part of the City of Aventura. As we look forward to 2006, we have made incredible strides in creating the type of community residents take pride in and others seek to emulate. I hope you enjoy reading about the progress of your community, the City of Excellence.

Sincerely,

Eric M. Soroka, ICMA-CM  
City Manager

## finance support services

The Finance Support Services Department provides overall financial and support services to the City's other operating departments. Primary functions include accounting, budgetary control, purchasing, risk management, payroll, information systems, cash/investment management and debt administration.

The Department issued the City's Comprehensive Annual Financial Report for the fiscal year ended September 30, 2004 in March 2005. The City's Report was awarded a Certificate of Achievement for Excellence in Financial Reporting. This was the ninth consecutive year that the City had been honored by receiving the Award.

The City continued to utilize technology to maximize the efficiency and effectiveness of all procedures. During 2004-2005, the City spent approximately \$510,000 on computer equipment and software. This allowed for improvements in existing systems and the addition of desktop and laptop computers throughout all City departments. The Information Systems Division, consisting of four employees, now supports 150 desktop computers and 85 laptops throughout the City.

Information Systems has completed various projects throughout our City departments. One such project was the testing and installation of H.T.E.'s Mobile Data Browser and Mobile Flash products for the Police Department. In May, the Barracuda Spam Firewall was installed. Through the end of the year it blocked over 425,000 spam and virus related emails thereby providing the City continuous protection and

## office of the city clerk

The City Clerk serves as the City's corporate secretary, and is the official records keeper of the City and custodian of the City seal. The City Clerk is a constitutional officer by Charter and is appointed by and reports to the City Commission. Responsibilities of the City Clerk include:

- Recording the minutes and all official actions of the City Commission and its Advisory Boards.
- Attesting to and maintaining custody of all records of the City including Ordinances, Resolutions, Contracts, Deeds, etc.
- Publishing and distributing public notices as required by law.
- Administering the publication and supplementation of the City Code Book.
- Serving as the municipal Supervisor of Elections, conducting all City elections in accordance with City, County and State laws.
- Establishing and coordinating the City's records management program in compliance with state law.
- Responding to public records requests and lien searches.

enhanced productivity. Information Systems has also implemented other technologies and programs internally to streamline business processes for all departments. Among these are an Intranet and an internal training program called c.a.r.e. (Computer Awareness Readiness and Education). The Intranet allows for a central gateway to information on our network for all employees such as forms and documents. The c.a.r.e. program helps address network security issues and procedures. Having these internal systems enables our City to operate more efficiently and serve our customers effectively.

## directory

City of Aventura Government Center 19200 West Country Club Drive Aventura, Florida 33180	
Main Number	305-466-8900
Main Fax Number	305-466-8939
Mayor and Commission	305-466-8901
City Manager	305-466-8910
City Clerk	305-466-8901
Finance Support Services	305-466-8920
Community Services	305-466-8930
Community Development	305-466-8940
Police Department	305-466-8989
Charter School	305-466-1499
Job Hotline	305-466-8955
Customer Service (Office of the City Manager)	305-466-8911

- Scheduling code enforcement hearings and providing clerical support to Special Master.
- Providing clerical support to Commissioners and assisting the City Manager with special projects.
- Administering oaths and providing full notary public services.

The City Clerk's Office prepared 44 sets of minutes and 61 public notices, published 24 legal advertisements, drafted seven ordinances and 36 resolutions, responded to 1,326 lien requests, prepared 732 welcome letters and scheduled 1 code enforcement hearing during Fiscal Year 2004-2005.

Residents are encouraged to attend City Commission meetings, which are held in the Government Center Commission Chamber on the Plaza Level at 19200 West Country Club Drive. To confirm all meeting dates, times and locations, please contact the City Clerk's Office at (305) 466-8901.



## public safety

The Aventura Police Department's commitment to its Mission Statement has allowed it to achieve national accreditation through CALEA (the Commission on Accreditation for Law Enforcement Agencies). The police department was first accredited in March 2000 and re-accredited in March 2003. The Police Department is currently preparing for its third award which is scheduled for March 25, 2006 in Jacksonville, FL.

The Department has added 5 new positions to the 2005/06 budget: three police officers and two police service aides. The Traffic Unit will be increased to deal with the increase in traffic, especially during the busy holiday season. The Community-Policing Unit continues to train children in the RadKIDS Program. This is a five-week self-awareness empowerment educational curriculum provided through a local grant. The Department also supports other children and community programs such as the DARE Program, Red Ribbon Week, National Night Out, the Annual Food and Toy Drives, Bicycle Safety Rodeos, security surveys for businesses and residences, participation in the annual American Cancer Relay for Life event, along with the COPS Briefings which are held monthly at the Community Center to encourage residents to become aware of the statistics representative of their environment.

The Department is planning to complete two major projects during the year; the *Traffic Video Monitoring System* and the *E911 System*. The *Traffic Video System* will monitor traffic flow, accidents, or congestion on Biscayne Boulevard, allowing for quicker response time by officers, with simultaneous link to the Florida Department of Transportation monitoring system. At a later date, the Traffic Video system will be incorporated on the City's web site enabling residents to view real-time traffic flow on the Boulevard, with the first site to be monitored at Biscayne Boulevard and Miami Gardens Drive. The second project is the proposed *E911 System*. Currently when a resident calls 9-1-1, they are connected to Miami-Dade County Police Department. Aventura Police Department is reviewing the feasibility of providing residents the opportunity when dialing 9-1-1 to reach the Aventura Communications Center directly without the delay of being patched through the County first.

With the start of the 2005-2006 fiscal year, the Department was budgeted for 80 sworn employees and 35 civilians. The crime rate for 2005 has decreased by 11%. This marks the seventh year in a row that crime has decreased in Aventura.

Year	Total Crimes	Violent Crimes	Population	Crime Rate	% Change
1998	3339	77	20349	16408.7	0
1999	3058	99	22800	13412.3	-18.3%
2000	3157	107	25267	12494.6	-6.8%
2001	2672	100	25903	10315.4	-17.4%
2002	2335	78	26142	8932.0	-13.4%
2003	2260	54	27241	8296.3	-7.1%
2004	1850	73	28202	6559.8	-20.9%
2005	1646	35	28202	5836.5	-11%



### aventura city of excellence school

In only its second year of operations the City's charter school earned an "A" rating from the Florida Department of Education. The school is the first public school within the City's boundaries and the first municipal sponsored charter school in Miami-Dade County. The state-of-the-art charter school located at 3333 NE 188th Street serves 700 students in kindergarten through 6th grade.

A middle school wing opened in 2005 which will eventually serve the 7th and 8th grades over the next two years.

The Aventura City of Excellence School is founded on the belief that we have a responsibility to create a school environment that fosters learning, caring, self-esteem, values, and achievement. We believe that every individual has the right to feel cared for and to be respected. We know all children are capable of learning and will excel given the right circumstances and educational climate. ACES students are encouraged to strive for academic excellence and personal growth that will enable them to be productive and contributing members of our school culture and of society. Our curriculum includes character education along with teaching children the value of giving back to their community.

The Aventura City of Excellence School enriches a child's learning and social atmosphere through:

- > Safe School Campus
- > Before/After School Care
- > Small Class Sizes
- > Technology Integrated in Every Classroom
- > Low Student-Teacher Ratio
- > Parental Involvement Opportunities
- > Personalized Learning Plans
- > Progressive Curriculum
- > Specialty Classes
- > Character-Building Education
- > Experienced Faculty
- > Exceptional Student Education (ESE), English as a Second Language (ESOL), Gifted Students Programs
- > Enthusiastic and Nurturing Teachers and Staff
- > Transportation
- > Gym Facilities

We are proud of our student's accomplishments during 2004/05. The school's success can be measured by having over 99% of our students return for the 2005/06 year. The school operates as a City department with the principal reporting to the City Manager.

### community services

The Community Services Department's mission is to provide the residents of Aventura with the highest quality parks, facilities, events, programs, and activities that reflect the City's standard of excellence through a wide variety of services. We do this by following a results-oriented business model; using the latest modern technology; establish Innovative service delivery methods; set specific objectives and standards annually; and seek continuous feedback and involvement from the residents who we serve. Learn more about the Community Services Department by visiting the City's website at [www.cityofaventura.com](http://www.cityofaventura.com)

The Public Works Division is responsible for providing high standards of landscape maintenance, as well as maintaining all streets, right-of-ways, storm water drainage, decorative street lighting and signage and public facilities. This Division reviews all engineering plans and issues public works permits to utilities performing improvements in the public right-of-ways, and also provides timely responses to citizen complaints and concerns, and is the liaison between the City and all public utility service providers. The Public Works Division is responsible for providing accurate mapping resources with the automated GIS computer system. This vital function provides up-to-date information regarding zoning, land parcels, and infrastructure.

The Parks and Recreation Division provides a wide array of programs and activities that meet the needs of the diverse population of Aventura. Programs are user-focused to provide opportunity for social interaction and individual enrichment. Programs range from athletic leagues for children to special events for the entire family's enjoyment. Our new Cultural Arts, Theater and Leisure program offers a variety of activities and programs including; Broadway Shows, Ballet and Opera

Performances, Piano Concerts and Music Lectures, Museums, Athletic Events and much more.

Founders Park, located on the corner of West Country Club Drive and NE 190th Street, has hosted over 235,000 visitors that have participated in recreation and athletic programs since 1998. Adult sports include softball and tennis leagues while youth sports include; soccer, tee-ball, flag football and tennis. Founders Park features a staffed welcome center, multi-purpose athletic field, a quarter-mile exercise trail, an age appropriate and sun-sheltered playground, four sun shelters for private parties, and two Fast-Dry tennis courts for public play or tennis instructions, public restrooms, and a two acre passive area that features landscaped walkways and provides an ideal setting for special events that range from outdoor concerts to the annual Founders Day celebration.

The Aventura Community Recreation Center, located at 3375 NE 188th Street, is a 25,000 square foot multi-use facility that is set in a park-like setting overlooking the Intracoastal Waterway. The Center features a collegiate sized wood floor gymnasium, 8,000 square foot fitness center, aerobics room, locker and shower facilities, multi-use classrooms and activity centers, and a state of the art computer center which has been used by over 110,000 members and guests since opening in 2003. A complete, balanced program of recreation activities, fitness classes, athletic leagues, and social activities is available to members of all

ages. Arthur I. Snyder Park, located adjacent to the Community Recreation Center, features an outdoor plaza that is suitable for outdoor concerts and events, open quadrangle play area, shade trees, and covered areas for outdoor recreational pursuits.

Waterways Park, located at NE 213th Street and NE 34th Avenue, is a delightful mini-park that has a covered shelter, basic playground equipment, \_ court basketball, and plentiful shade. Plans are underway to expand Waterways Park to include lighted ball fields, parking, restrooms, playground, and nature walk.

Veterans Park, located on NE 31st Avenue between NE 183rd and NE 185th Streets, opened on June 18, 2004. This two acre park features separate and secure areas for both children and pets. The north side has a covered playground and an open play area for children of all ages to enjoy; while the south side hosts a separate play area for your pet to exercise and socialize and is for Aventura residents only. Parking is available onsite.

Beginning March 2006 the Aventura Shuttle bus becomes the Aventura Express which will include the addition of a new fifth route to better serve all of Aventura. "Express Yourself" and see why over 120,000 passengers took the best way to get around Aventura in 2005 without their car. We take pride in providing courteous, safe, and efficient service with convenient schedules to fit your busy lifestyle.

### Special Event Attendance Summary

Aventura Arts & Crafts Festival	8,000
Pups and Pooches Event	250
Young at Heart Valentines Dance	225
Winter Movie Night	500
Winter and Spring Camp	164
Arbor Day	200
Senior Prom	250
July 4th Program and Fireworks Display	20,135
Summer Camp	231
Teacher Planning Days (6)	267
Dranoff International Piano Concert	160
Veterans Day	350
Founders Day Video Dance	155

Founders Day Homecoming Dance	130
Founders Day Celebration and Concert	5,097
Winter Holiday Festival	1,150
<b>2005 Special Events Attendance</b>	<b>37,264</b>
<b>2004 Attendance Summary</b>	
Special Events	37,264
Founders Park	37,321
Community Recreation Center	40,639
Youth Athletics	548
Adult Athletics	330
Senior Programming	3,446
<b>Total Attendance</b>	<b>117,548</b>



## community development

The Department of Community Development is responsible for the City's planning, development review, zoning, building plan review and inspections, code enforcement, economic development functions and the issuance of occupational licenses. The department is organized to provide "one-stop" customer service at a centralized location.

The Building Division continues to provide prompt and accessible service. Charged with enforcing the Florida Building Code, this division must review, permit and inspect all new construction and renovations in the City. Last year, the Building Division received 2,164 applications for permits, issued 3,525 building permits and performed 9,238 inspections. Building permits generated \$3,931,105 in revenues.

The Occupational License Division issued 2,523 occupational licenses, generating \$797,623 in revenues.

The Planning and Zoning Division processes all land development applications, including site plans, rezonings, variances and comprehensive plan amendments. In 2005, 69 land development applications were reviewed and processed.

In November of 2004, the City Commission began a year-long process of holding public meetings to study and prepare an Evaluation and Appraisal Report of the City's Comprehensive Master Plan. This report was completed in December of 2005. Major issues that were addressed in this report were development and redevelopment, housing, emergency management, transportation, intergovernmental coordination and quality of life. New growth management regulations are proposed as a result of this report. In order to ensure that no development approvals were issued in conflict with the new proposed regulations, the City Commission put in place a moratorium or temporary hold on development. The new regulations are designed to accommodate growth while ensuring quality of life for the City's residents and businesses.

The Code Compliance Division continues to be seen around the community, ensuring businesses are legally operating with occupational licenses and assuring homes and businesses are built correctly by inspecting building permits posted at job sites. Code Compliance officers also enforce other City codes such as the property maintenance ordinance and signage regulations. The Code Compliance Division issued 152 notices of code violations last year.

## capital improvement program

This year marked the eighth update of the City's Capital Improvement Program (CIP), which was originally adopted in June 1997. The CIP defines a long-term plan of proposed capital expenditures to address infrastructure needs, the means and methods for financing and a schedule of priorities for implementation.

### Major emphasis was placed on the following projects:

- › Waterways Park Expansion
- › Transportation, Street Lighting & Safety Improvements
- › Stormwater Drainage Improvements
- › Citywide Beautification Improvements
- › Park Maintenance Projects

The proposed 2005-2010 Capital Improvement Program includes 22 projects in 5 functional categories with a total value of \$14,294,037. Projects included within the framework of the program were selected based on input from citizens, City consultants, staff and City Commissioners. Each year the Capital Improvement Program document is updated and an additional fiscal year is added to complete the cycle. Thus, the CIP becomes an on-going planning process.

## Completed Capital Improvement Projects

Since the adoption of the CIP, over the past 8 1/2 years, the City has completed an unprecedented number of construction projects in record time. The following represents major projects that were completed in 2004/05:

### Projects

- › William Lehman Causeway Beautification
- › Directional Signs
- › NE 207th Street Resurfacing
- › NE 213th Street Drainage Connector
- › Country Club Drive Jogging Path Improvements
- › Hospital District South Drainage Improvements
- › Lehman Causeway Frontage Roads Lighting
- › Charter Middle School Wing Addition
- › Yacht Club Way Improvements

## city communications

The City Commission supports a highly accessible government, and encourages community participation on many levels. In an effort to share the progress of the City effectively with the public, the City communicates with the community through a variety of mediums.

The City produces several publications throughout the year, which include valuable information on government operations. Each quarter, the *Aventura Update* newsletter is mailed to every resident. The newsletter includes department updates, a calendar of events, upcoming commission meeting dates and important information on new ordinances, hurricane preparedness, the Capital Improvements Program and the City budget.

In February, the City publishes an *Annual Report*, which outlines the progress made in the previous calendar year. Each department highlights its accomplishments and the budget and financial performance of the City are also outlined.

Biannually, the Aventura *City Guide* is published. This colorful guide includes a complete listing of restaurants, shopping centers, residential developments and recreational facilities as well as important government phone numbers and information on infrastructure improvements throughout the community. It is the official guide to the City of Aventura.

Residents, visitors and businesses can visit the City's website at [www.cityofaventura.com](http://www.cityofaventura.com) for valuable information and news. Residents can register online for classes and activities at the Community Recreation Center. The website is continually updated with new features and enhancements. Visitors to the site can also perform public records searches easier with our improved documents interface accessible through the City Clerk section of the site.

During and in the aftermath of Hurricane Wilma, the website was instrumental in providing residents with information regarding hurricane preparations and recovery. Within the first days of the recovery, the website posted information on closings, cancellations, building repairs, curfews and FEMA along with daily reports of the City's progress in restoration.

The "Better Place" customer service system allows residents to contact the City directly from the City's website providing twenty four hours a day access to your City government. Residents can enter their own request for service or information and can then track their request. The Better Place system is accessible through the E-Government menu on every page in the website.



### budget information

“CitySpeak” is a public service offered to residents on the City’s website. It is designed to increase the communication and interactivity between customers and the local government. Residents register for free and subscribe to one or more publications (i.e. agendas, press releases, community events, etc.) that are of a specific interest. When the City has news or announcements to distribute, each customer who has subscribed to that publication will receive it via email.

Tune in to 1650 AM on your radio dial for the latest information on local traffic alerts, reports, special events and news items. The City radio station (WPZQ420) broadcast area is approximately a three mile radius within City limits.

The City’s cable channel is another avenue of communication for city residents. Special events and city announcements are broadcast 24 hours a day, 7 days a week.

The City continues to re-broadcast Commission meetings to the community on your Cable Service on Channel 77 (AVTV). Check the station and the City’s website for the exact schedule.

Each month, the Police Department holds a *Community Oriented Police Briefing* with the community to share crime statistics and important crime prevention tips. The City Manager meets with new businesses on a regular basis through “Meet Your City Manager” meetings. The City Commission meets monthly and encourages community participation at these meetings. Regularly held on the first Tuesday of the month, City Commission Meetings begin at 6:00 p.m. in the Commission Chambers of the Aventura Government Center, 19200 West Country Club Drive.

The following represents the pre-established priorities and goals that provided a framework for the preparation of the 2005/06 Budget Plan. In many areas the budget contains resources to address and accomplish the pre-established priorities and goals.

**Priorities and Goals:**

- › Open middle school wing of Charter School for 2005 school year to serve the growing school age population of the City.
- › Increase Police Department services in order to expand traffic enforcement unit and address community and population growth demand requirements.
- › Expand recreational and cultural opportunities for all age groups at the community recreation center and other locations in the City.
- › Begin construction on first phase of expanded Waterways Park to offer more recreational and open space opportunities in the community.
- › Improve traffic management by integrating video monitoring devices at key intersections throughout the City.
- › Institute the first phase of establishing a City operated E911 system with the Police Communications Center becoming a Public Safety Answering Point to improve emergency response times.
- › Oversee and fund the City’s portion of the Miami Gardens Drive Extension project in conjunction with the County and private developer to improve traffic flow.
- › Provide funding to maintain newly landscaped areas and continue to provide a high quality maintenance program.
- › Continue to implement technology enhancements that develop our “Electronic Government” to allow the public to interact more easily and conveniently with the City and to automate City operations.
- › Implement and fund the City’s Capital Improvement Program.

### Budget Highlights

- › For the tenth year, no property tax increase. Adopts 1995 County UMSA millage rate of 2.2270.
- › Funds Phase I of the expanded Waterways Park project, which includes design costs and the relocation of overhead electrical lines to allow construction to take place in 2006 and provide more recreational and open space opportunities in the community.
- › Includes the City and County’s portion (\$816,000) for the Miami Gardens Drive Extension Project which will improve traffic flow.
- › Expanded recreational and cultural opportunities for all age groups at the Community Recreation Center and other City facilities.
- › Continues to provide an expanded Citywide Shuttle Bus Service with new routes at no cost to the residents.
- › Institutes first phase of establishing a City operated E911 system scheduled to be operational in October 2006 to improve emergency response times.
- › Proposes to improve traffic management by integrating video monitoring devices at key intersections throughout the City.
- › Increases Police Department staffing to expand traffic enforcement efforts and address community growth.
- › Provides for \$10,167,170 worth of capital improvements. The City’s infrastructure needs are addressed through a broad mix of Capital Improvement projects, which will enhance the City’s quality of life, and the attractiveness of the City.
- › Includes funds to expand the parking lot at Founders Park and upgrade the Country Club Drive Tennis Courts.
- › Continues Lease Book Program to address improvements to the book collections and business materials at the Northeast branch of the Miami-Dade Library system.
- › Continues to implement technology enhancements that develop our “Electronic Government” to allow the public to interact more easily and conveniently with the City and to automate City operations.
- › Special Events such as July 4th, Founders Day, Veterans Day, Arbor Day, as well as cultural programs and recreational activities are included.
- › Provides resources to address the \$179,000 increase in employees’ pension costs.

- › Continues contracting most maintenance functions, engineering and inspection services to the private sector.
- › Funds police equipment needs from laptop computers to new police vehicles in the amount of \$918,200.
- › Includes \$515,000 to fund the installation of the north drainage system connector for the Hospital district and seawall improvements on NE 213th Street.

**This schedule is intended to provide the citizens of Aventura a general review of the budgetary activity of the City during the 2004-05 Fiscal Year.**

Revenue Categories	Budget	Actual
Property Taxes	11,764,000	11,852,233
Other Taxes	7,770,400	8,024,209
Licenses & Permits	3,410,000	3,340,702
Intergovernmental Revenues	7,177,504	6,730,123
Charges for Services	2,038,955	1,951,455
Fines & Forfeitures	209,300	219,295
Impact Fees	98,250	1,083,062
Miscellaneous Revenues	917,516	1,284,636
Fund Balance	18,525,726	18,525,726
Interfund Transfers	3,556,875	3,527,460
<b>Total</b>	<b>55,468,526</b>	<b>56,538,901</b>

Expenditure Categories	Budget	Actual
City Commission	119,922	119,361
Office of the City Manager	723,835	711,359
Finance Support Services	1,166,871	1,142,300
Legal	328,000	326,438
City Clerk	282,898	281,530
Public Safety	9,389,178	9,335,896
Community Development	2,662,464	2,634,233
Community Services	4,700,454	4,687,811
Charter School	3,920,023	3,904,492
Non-Departmental	1,706,840	1,623,794
Capital Outlay	14,155,974	8,090,675
Debt Service	2,718,000	2,711,809
Reserves	10,539,192	10,485,194
Interfund Transfers	3,054,875	2,850,500
<b>Total</b>	<b>55,468,526</b>	<b>48,905,392</b>

