

CITY OF AVENTURA



BUDGET IN BRIEF FISCAL YEAR 2002/03

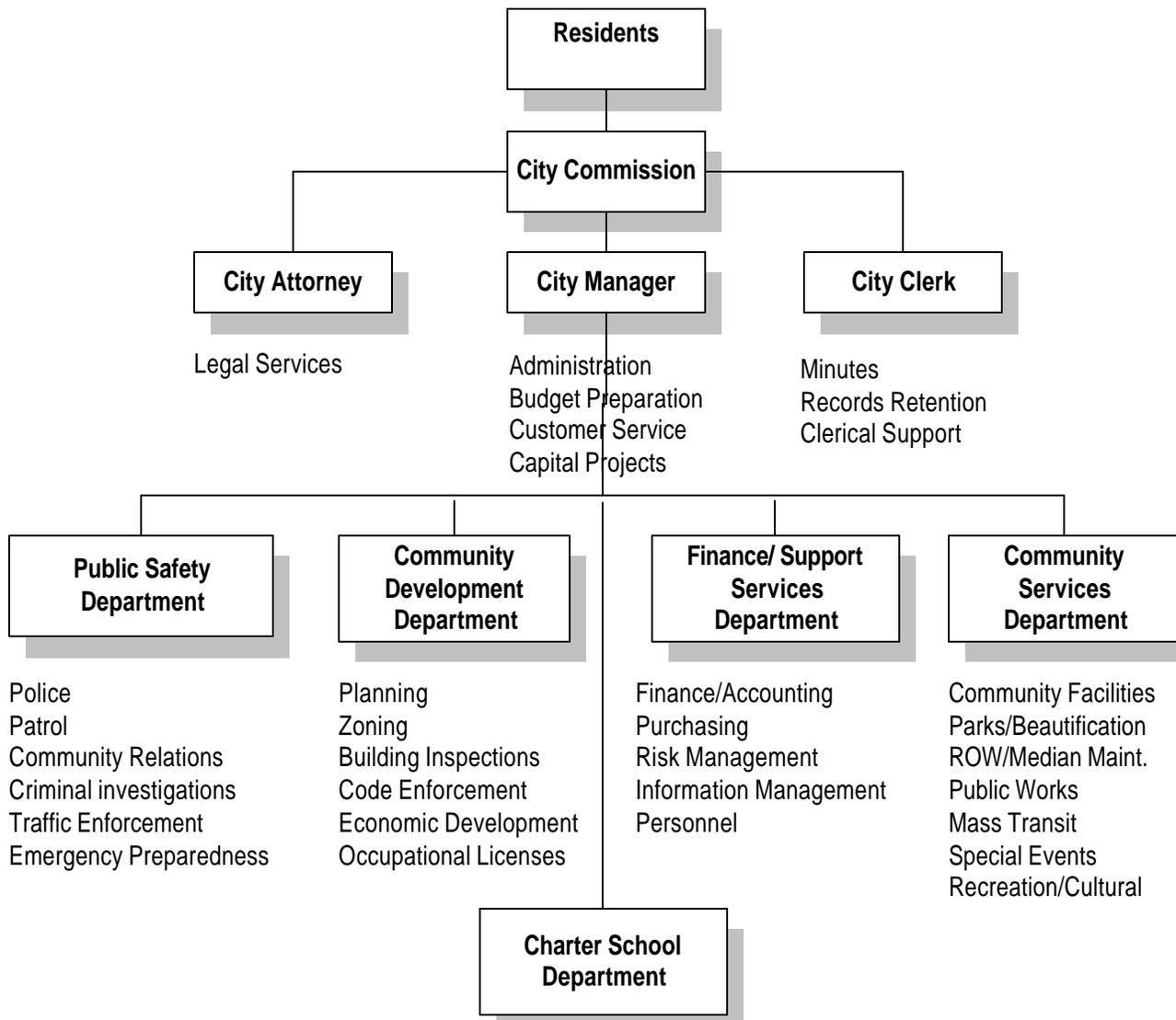
CITY COMMISSION

Mayor Jeffrey M. Perlow
Vice Mayor Arthur Berger
Commissioner Jay R. Beskin
Commissioner Ken Cohen
Commissioner Manny Grossman
Commissioner Harry Holzberg
Commissioner Patricia Rogers-Libert

CITY MANAGER
Eric M. Soroka

DEPARTMENT DIRECTORS
Weiss Serota Helfman Pastoriza & Guedes, P.A., City Attorney
Harry M. Kilgore, Finance Support Services
Robert M. Sherman, Community Services
Teresa M. Soroka, CMC, City Clerk
Thomas Ribel, Police Chief

Organization Chart CITY OF AVENTURA





BUDGET IN BRIEF 2002/03 BUDGET

This document has been prepared by the City of Aventura to provide important information to the public

The budget document emphasizes a professional and conservative fiscal approach. It is primarily intended to establish an action, operation, and financial plan for the delivery of City services. This budget continues to build upon the solid foundation created in the past to provide quality municipal services that our residents deserve and expect to fulfill the dream of creating this great City. Importantly, it also serves as an aid to the residents in providing a better understanding of the City's operating and fiscal programs. This government promotes and supports a high quality of life for its citizens, businesses and visitors. Notably, it begins to set in motion the implementation of a long term vision which addresses the social infrastructure to establish a sense of community.

HIGHLIGHTS

- For the seventh year, no property tax increase. Adopts 1995 County UMSA millage rate of 2.2270.
- Added 1 School Resource Officer for the new Charter Elementary School. A total of 108 positions are included. Of that number, 75 are sworn officers.
- Provides funding to open and operate the new Community Recreation Center in January 2003 including the outsourcing of operations to the private sector.
- Implements Police Services Agreement with Aventura Mall and increases overtime in the Police department to address security and safety issues.
- Proposes to improve traffic management by integrating video monitoring devices at key intersections throughout the City.
- Includes funding to continue the Citywide shuttle bus public transportation service without imposing a fare and provide for year round Saturday service.
- Provides for \$2,367,857 worth of capital improvements and \$10,006,996 CIP reserve. The City's infrastructure needs are addressed through a broad mix of Capital Improvement projects, which will enhance the City's quality of life, and the attractiveness of the City.
- Continues Lease Book Program to address improvements to the book collections and business materials at the Northeast branch of the Miami-Dade Library system.

- Continues to implement technology enhancements that develop our “Electronic Government” to allow the public to interact more easily and conveniently with the City and to automate City operations.
- Special Events such as July 4th, Founders Day, Veterans Day, Arbor Day, as well as cultural programs and recreational activities are included.
- Provides resources to address \$425,000 increase in insurance and worker’s compensation costs.
- Continues contracting most maintenance functions, engineering and inspection services to the private sector.
- Provides funding for increased costs associated with maintaining newly landscaped areas and acquired roadways.
- Funds police equipment needs from laptop computers to new police vehicles in the amount of \$766,617.
- Includes \$225,000 to fund drainage and road improvements on Yacht Club Way and N.E. 190th Street.

2002/03 Budget Priorities/Goals

The following represents the pre-established priorities and goals that provided a framework for the preparation of the 2002/03 Budget Plan. In many areas the budget contains resources to address and accomplish the pre-established priorities and goals.

- ✓ Construct, operate and maintain a Charter Elementary School by 2003, adjacent to the Community Recreation Center of the City to serve the growing school age population of the City.
- ✓ Construct and operate the community recreation center by early 2003, to provide additional recreational opportunities for all age groups.
- ✓ Provide funding in Police services to address “Homeland Security Issues”.
- ✓ Continue the Lease Book Program to address improvements to the book collections and business materials at the Northeast branch of the Miami-Dade Library system.
- ✓ Implement Police Services Agreement with Aventura Mall and provide a School Resources Officer at the Charter Elementary School.
- ✓ Improve traffic management by integrating video monitoring devices at key intersections throughout the City.
- ✓ Continue Citywide Shuttle Bus Service and expand ridership.
- ✓ Provide funding to maintain newly landscaped areas and continue to provide a high quality maintenance program.
- ✓ Continue to implement technology enhancements that develop our “Electronic Government” to allow the public to interact more easily and conveniently with the City and to automate City operations.
- ✓ Implement and fund the fifth year of the City’s first 5 Year Capital Improvement Program.
- ✓ Provide resources to address significant increases in insurance and worker’s compensation costs.

SIGNIFICANT FACTORS AFFECTING BUDGET PREPARATION

Although the City’s economic base continues to be strong, nationally these are still uncertain economic times. The budget reflects this uncertainty with a conservative approach that limits the

number of new positions and continues to outsource new services to the private sector. This upcoming year the City will begin two new areas of service to the residents; a Charter Elementary School and Community Recreation Center. They both represent major undertakings for a young City in terms of cost and impact on City staff. In the process of adding new services and facilities and mirroring national industry trends we will experience significant increases in both insurance and workers' compensation premiums. Increased costs associated with expanded security and safety measures in light of the September 11 tragedy has impacted the budget as well. In spite of these limitations the budget does not contain a tax increase and continues to expand services to the community.

The residents of the City deserve quality municipal services provided in a productive and efficient manner at the lowest possible cost. They also deserve proper justification when a budget is proposed. I believe the budget contained within does all of this. In its short history, the City government has gained a reputation for providing quality services in a professional manner while emphasizing a customer service focus. By privatizing and outsourcing many services the City has stabilized costs and emulated a business like approach. Over the past 6 and half years, a great deal of progress has been made to accomplish the goals of incorporation and to improve the quality of life for our residents. This budget includes the completion of important projects that build the foundation blocks for the next five years toward the goal of developing a sense of community for our City. The addition of a Charter Elementary School, Community Recreation Center and more parks and recreational opportunities will address the changes in demographics toward a younger family oriented population and assist in achieving our goals.

Summary of All Budgetary Funds

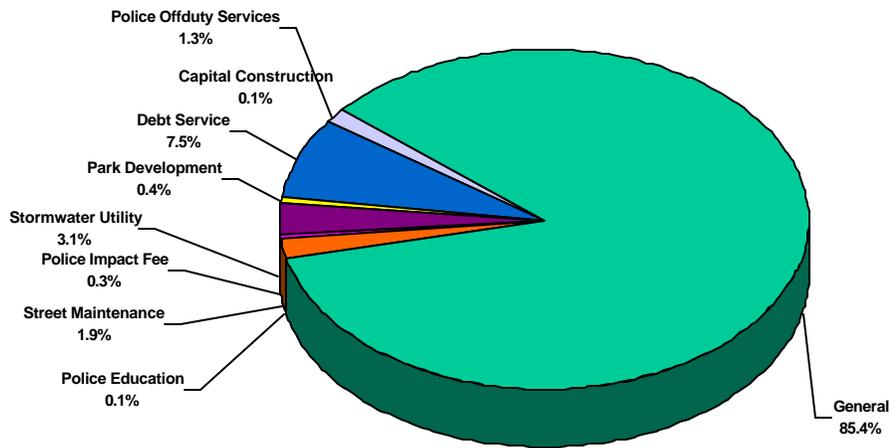
The total proposed budget for 2002/03, including all funds, capital outlay and debt service, is \$30,435,322. This is \$15,431,425 less compared to the prior year. This is primarily due to the completion of major capital projects. Operating expenditures total \$15,790,000. Capital Outlay expenditures total \$12,374,853 and Debt Service expenditures are \$2,270,469.

Individual fund budget amounts are as follows:

<u>FUND</u>	<u>2001/02</u>	<u>2002/03</u>	<u>INCREASE (DECREASE)</u>
General	\$29,156,196	\$28,630,637	\$(558,559)
Police Education	24,150	4,390	(19,760)
Street Maintenance	729,000	573,000	(156,000)
Police Impact Fee	108,000	105,000	(3,000)
Park Development	1,352,000	140,000	(1,212,000)
Charter School	110,000	0	(110,000)
Debt Service	2,272,309	2,270,469	(1,840)
Capital Construction	12,075,000	15,000	(12,060,000)
Stormwater Utility	2,813,971	930,433	(1,883,538)
Police Offduty Services	<u>450,000</u>	<u>411,000</u>	<u>(39,000)</u>
Subtotals	\$49,091,626	\$33,080,429	\$(16,011,197)
Interfund Eliminations	<u>(3,224,879)</u>	<u>(2,645,107)</u>	<u>(579,772)</u>
Totals	\$45,866,747	\$30,435,322	\$(15,431,425)

<u>CATEGORY</u>	<u>PROPOSED AMOUNT</u>	<u>% OF BUDGET</u>
Personal Services	\$9,520,666	31.3%
Contractual Services	3,523,000	11.6%
Other Charges & Services	2,221,450	7.3%
Commodities	345,044	1.1%
Other Operating Expenses	179,840	0.6%
Capital Outlay	12,374,853	40.7%
Debt Service	<u>2,270,469</u>	<u>7.5%</u>
TOTALS	\$ 30,435,322	100.0%

Fund Summary By Percentage



The following chart shows a comparison of the department's budgets for the past two years. Total costs decreased by 33.6%.

Departmental Budget Comparison

	<u>2001/02</u>	<u>2002/03</u>	<u>Increase (Decrease)</u>	<u>% Change</u>
City Commission	\$ 106,106	\$ 106,306	\$ 200	0.2%
Office of the City Manager	533,144	560,360	27,216	5.1%
Finance Support Services	862,887	924,273	61,386	7.1%
Legal	205,000	208,000	3,000	1.5%
City Clerk	185,875	219,877	34,002	18.3%
Public Safety	7,035,419	7,890,807	855,388	12.2%
Community Development	1,366,570	1,482,551	115,981	8.5%
Community Services	2,930,314	3,408,826	478,512	16.3%
Non-Departmental	830,000	989,000	159,000	19.2%
Subtotals	\$14,055,315	\$15,790,000	1,734,685	12.3%
Capital Outlay	22,094,774	2,367,857	(19,726,917)	(89.3%)
CIP Reserve	6,944,349	10,006,996	3,062,647	44.1%
Debt Service	<u>2,772,309</u>	<u>2,270,469</u>	<u>(501,840)</u>	<u>(18.1%)</u>
Totals	\$45,866,747	\$30,435,322	\$(15,431,425)	(33.6%)

The total number of employees is 160, which is unchanged from the prior fiscal year. One additional employee was added in the Police Department which was offset by a reduction of one unfilled Maintenance position in the Community Services Department. The per capita number of employees is significantly lower than adjacent municipalities. This is due to the City's emphasis on privatizing major functions of City services for greater productivity.

Personal Services expenditures increased by 11.6%. A major impact is attributed to increased workers' compensation costs (\$220,000) and overtime costs associated with homeland security issues (\$100,000).

Position additions are as follows:

- *Public Safety Department* - Added 1 School Resource Officer for the new Charter Elementary School. A total of 108 positions are included. Of that number, 75 are sworn officers. The department provides a full range of services including criminal investigations, preventive patrol, bike patrol, crime prevention, traffic enforcement and dispatch functions.

Expansion of Services

The budget includes funds to expand City provided services as follows:

The budget includes funds to expand City provided services as follows:

- **Security and Safety of Residents - Police Services** - Added School Resource Officer and increased overtime to address security and safety issues. Additional cost -\$140,000
- **Maintain Newly Landscaped Areas at a High Standard.** Additional cost - \$150,000.
- **Opening of new Community Recreation Center** – Additional cost - \$275,000.

Capital Outlay

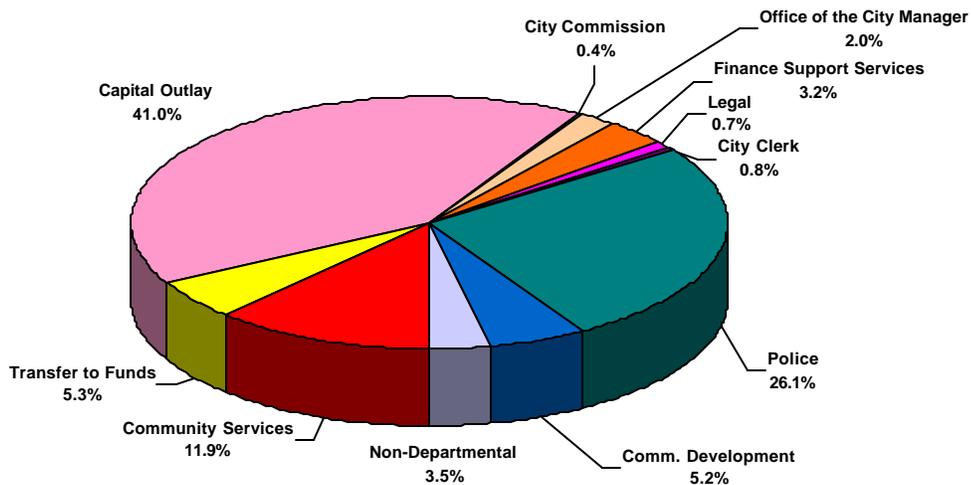
This budget marks the sixth year of the implementation of the City's original five year Capital Improvement Program. The CIP defines a long term plan of proposed capital expenditures to address infrastructure needs and the maintenance of a desirable high quality of life. Major emphasis was placed on beautification and landscape projects. A total of \$2,032,031 has been budgeted in the General Fund for Capital Outlay projects along with a \$9,719,426 reserve to fund future projects,

Major capital outlay items, which are included in the General fund, are as follows:

- | | |
|----------------------------------|---------|
| • Beautification Projects | 900,000 |
| • Police Vehicles | 411,781 |
| • Computer Equipment | 284,750 |
| • Reserve for Building Equipment | 250,000 |
| • Radio Purchase & Replacement | 100,000 |
| • Vehicles & Equipment | 48,500 |
| • Newspaper Stands | 30,000 |
| • Aventura Park Improvements | 7,000 |

**SUMMARY OF EXPENDITURES BY DEPARTMENT
GENERAL FUND**

	<u>2001/02</u>	<u>2002/03</u>	<u>Increase (Decrease)</u>	<u>%Change</u>
<u>GENERAL GOVERNMENT</u>				
City Commission	\$106,106	\$ 106,306	\$ 200	0.2%
Office of the City Manager	533,144	560,360	27,216	5.1%
Finance Support Services	862,887	924,273	61,386	7.1%
Legal	205,000	208,000	3,000	1.5%
City Clerk	<u>185,875</u>	<u>219,877</u>	<u>(12,163)</u>	<u>18.3%</u>
Total Gen. Gov't	\$1,893,012	\$2,018,816	\$125,804	6.6%
<u>PUBLIC SAFETY</u>				
Police	\$6,561,269	\$7,475,417	914,148	13.9%
Comm. Development	<u>1,366,570</u>	<u>1,482,551</u>	<u>115,981</u>	<u>8.5%</u>
Total Public Safety	\$7,927,839	\$8,957,968	1,030,129	13.0%
<u>COMMUNITY SERVICES</u>				
Total Community Services	\$2,930,314	\$3,408,826	478,512	16.3%
<u>OTHER NON-DEPARTMENTAL</u>				
Non-Departmental	\$720,000	\$989,000	269,000	37.4%
Transfer to Funds	2,310,339	1,504,570	(805,769)	(34.9%)
Capital Outlay	<u>13,374,692</u>	<u>11,571,457</u>	<u>(1,623,235)</u>	<u>(12.1%)</u>
Total other Non-Dept.	\$16,404,031	\$14,245,027	(\$2,160,004)	(13.2%)
TOTAL	\$29,156,196	\$28,630,637	(\$525,559)	(1.8%)



Where Your Tax Dollars Go

