

City of Aventura
**Operating and
Capital Budget**

FISCAL YEAR 2019/2020



The City of Excellence

CITY OF AVENTURA

OPERATING AND CAPITAL BUDGET

FISCAL YEAR 2019/20



CITY COMMISSION

Mayor Enid Weisman
Commissioner Denise Landman
Commissioner Dr. Linda Marks
Commissioner Gladys Mezrahi
Commissioner Marc Narotsky
Commissioner Robert Shelley
Commissioner Howard Weinberg

CITY MANAGER

Ronald J. Wasson

DEPARTMENT DIRECTORS

Weiss Serota Helfman Cole & Bierman, P.L., City Attorney
Joanne Carr, Community Development Director
Karen J. Lanke, Information Technology Director
Brian K. Raducci, Finance Director
Ellisa Horvath, City Clerk
Jeff Kiltie, Arts & Cultural Center General Manager
Kimberly Merchant, Community Services Director
Joseph S. Kroll, Public Works/Transportation Director
Bryan Pegues, Chief of Police
David McKnight, Don Soffer Aventura High School Principal
Anthony Tyrkala, Aventura City of Excellence School Principal

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**

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City of Aventura

Government Center
19200 West Country Club Drive
Aventura, Florida 33180

Office of the City Manager

August 27, 2019

The Honorable Mayor and City Commission
City of Aventura
Aventura, Florida 33180

RE: FY 2019/20 Budget Message Addendum

Members of the City Commission:

On July 10, 2019 the City Manager's Proposed Operating and Capital Budget for all funds for the fiscal year beginning October 1, 2019 was presented to the City Commission. At the budget review meeting that was held on July 18, 2019, the City Commission reviewed, discussed and approved the Proposed Budget as presented.

The 2019/20 Operating and Capital Budget is attached. Please note that as discussed during the budget review meeting and as a result of awarding the contract for Health Insurance to Aetna at the July 18, 2019, Commission Meeting, we were able to reduce our total General Fund budget by more than \$139,000 from that which was originally presented. As a result, the General Fund Departments that were impacted have been reduced by their proportionate share of the savings and have been properly reflected in both the "CITY MANAGER PROPOSAL 2019/20" and the "COMMISSION APPROVAL 2019/20" columns. No other revisions have been made from that which was originally presented at the July 18th budget review meeting.

Respectfully submitted,

Ronald J. Wasson
City Manager

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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City of Aventura

Government Center
19200 West Country Club Drive
Aventura, Florida 33180

Office of the City Manager

July 10, 2019

The Honorable Mayor and City Commission
City of Aventura
Aventura, Florida 33180

RE: FY 2019/20 Budget Message

Members of the City Commission:

In accordance with Article IV, Section 4.05 of the Charter of the City of Aventura (the "City"), I hereby submit the proposed Operating and Capital Budget for all funds for the fiscal year beginning October 1, 2019, for your review and consideration. The budget document emphasizes a professional and conservative fiscal approach and represents the single most important report presented to the City Commission. It is primarily intended to establish an action, operational and financial plan for the delivery of City services. It also represents the City's commitment to providing the highest level of City services to maximize the quality of life for its citizens, businesses and visitors. The proposed budget provides the resources to maintain our quality municipal services and facilities that make Aventura a premier community to live, work and play. This document serves as an aid to the residents in providing a better understanding of the City's operating and fiscal programs.

Budget Format/Transparency

This single budget document, which includes all City Funds and service programs, has been prepared to provide the public with a comprehensive and transparent overview of all City services and financial framework. A separate budget document for the Aventura City of Excellence School and the Don Soffer Aventura High School is adopted by the City in May of each year. In order to further our efforts to inform our residents how revenue is collected and spent on City services, the City's Website page entitled "Financial Transparency Tools" provides great depth into the City's budget by utilizing easy to view charts and graphs. Users can track budget performance throughout the year and compare data to prior years.

The budget is a performance based plan that links goals and objectives with the financial resources necessary to achieve them. In order to ensure that goals and objectives established in the budget planning process are translated into results, the resources allocation process is tied to performance. The budget document contains performance workload indicators to facilitate this process. Every effort was made to provide a budget document that can be fully reviewed and justified to the City Commission and residents.

The preparation of the budget document marks a continued commitment to a planned and professional process of developing a budget that will address the City's current and future issues. It also demonstrates the City's commitment to providing adequate service levels and the necessary justification to support all expenditure requests.

FY 2019/20 Budget Priorities/ Goals and Action Plans

The budget addresses the following priorities and goals that the City Commission has either adopted or supported through policy or initiatives:

Enhance the safety and security of our residents, schools and businesses:

- Continue community outreach initiatives to engage the community in joint problem solving and crime prevention techniques.
- In FY 2018/19, one (1) new School Resource Officer was added for the opening of the new Don Soffer Aventura High School in August 2019.
- Improve communications with the community by expanding social media and community policing efforts by the Police Department.
- Increase overtime costs to meet the demands of police service requirements and community safety.

Provide and support quality educational choices for Aventura students to succeed academically and become productive citizens:

- Continue to operate Aventura City of Excellence School K-8 as an “A” rated high performing school and provide support services thorough various City departments.
- Continue to take the necessary steps to ensure the successful opening of the Don Soffer Aventura High School in August 2019 including the funding of the upfront operating and capital construction costs.

Maintain efficient and responsive government which embraces the highest standards of service and financial stability:

- For the 24th year in a row no increase in the tax rate is recommended.
- Continue to focus on maintaining and protecting the City’s infrastructure by funding capital outlay projects from park improvements to road resurfacing expenditures in the amount of \$2,998,275.
- Maintain healthy reserves that protect the City’s ability to provide quality services no matter the economic times and address unforeseen emergencies.
- Continue the model of privatizing many service areas of the City’s operations while maintaining a small workforce which has allowed for a more cost effective service delivery system, as compared to the traditional government structure.
- Continue to utilize technology to improve productivity and expand E-government applications.

Continue to explore alternate transportation modes to alleviate traffic and support bicycle friendly initiatives:

- Continue to fund the free Aventura Express Shuttle Bus system that serves almost 26,000 riders a month and extend service to new developments.
- Continue to implement recommendations included in the Unfiled Master Plan for Pedestrian and Bicycle Connectivity.
- Maintain the Aventura BCycle bike share program.
- Continue to collaborate with state, county and local officials to address possible solutions to traffic issues.

Community Engagement, Parks, Programs and Special Events:

- Increase part-time seasonal Park Attendant hours in order to provide adequate coverage in the peak season and accommodate increased attendance at our park facilities.

- Continue the afterschool program at the Community Recreation Center for Aventura students that attend Aventura Waterways K-8.
- Continue youth travel soccer and basketball leagues that were established to respond to the increased demand for these services in the community. The cost will be offset by fees charged for this service.
- Continue the “Community Ride with the Police Department” Special Events which provide opportunities for the residents to interact with the Police.
- Maintain funding to support a wide variety of programming for all age groups at the Aventura Arts & Cultural Center.
- Continue to fund Family Movie Nights at Founders Park.
- Provide adequate funding to maintain our parks and recreational facilities at a high level.
- Continue to employ the use of the Youth Advisory Board.

Environmental Sustainability and Go Green Initiatives

- Maintain Tree City USA status.
- Continue to improve the energy efficiency of all City facilities including the replacement of worn air conditioning systems.
- Ensure that redevelopment projects that require land use/zoning revisions do not have a negative impact on the community.
- Includes funding to continue to retrofit street lighting throughout the City with more energy efficient LED fixtures.
- Monitor and participate in regional efforts to address the impact of rising sea level and the long-range impacts of climate change.
- Implement strategies and recommendations included in the City’s Comprehensive Stormwater Management Plan to address drainage infrastructure improvements and long range impacts of climate change.
- Continue the “Go Green Award Program” sponsored by the Community Services Board to recognize condominiums and businesses that have made efforts to reduce energy consumption and implement recycling programs.
- Provide adequate funding to maintain our signature landscape, streets, rights-of-way and facilities.
- Maintain the silver level certification recognition by the Florida Green Local Government Program.

Significant Factors

The Miami-Dade County Property Appraiser has advised that the City experienced a 3.61% increase in property values over the prior year. This lower than anticipated increase was due to an overall value reduction of the City’s existing properties which was offset by approximately \$411M in new construction. In light of the lower than anticipated property assessments, the growth of the FY 2019/20 operating expenditures were maintained in accordance with the FY 2018/19 adopted budget as much as possible to improve the City’s financial position going forward. The budget does not include any significant expansion or additional areas of service except for the continued start-up costs associated with the Don Soffer Aventura High School. Once again, our strong fiscal policies and prudent budgeting have assisted in the maintenance of all existing service levels and avoiding raising the tax rate for the 24th year in a row.

Due to the uncertainty of future property values and the overall economy, it is imperative that the City continue to follow the policy that unless it is included in the budget or it is self-supporting, new programs or projects should not be considered during the year. Going forward, developments currently under construction will increase the City’s tax base and the

implementation of the new FPL Franchise Agreement in 2020 should provide revenue to offset future service demands. We need to continue to remain prudent and conservative in our financial management of the City by only utilizing General Fund Reserves in the case of an emergency or to fund an unanticipated economic event.

The budget process produced a total budget of \$61,756,679 or 4.8% less than the previous year. This is a result of the completion of major capital outlay projects in the prior year. Capital Outlay expenditures are budgeted at \$2,557,275 and decreased by \$2,494,572 compared to the prior year. Projects included range from park improvements to road resurfacing and the commitment to invest in state-of-the-art technology to serve and protect our residents. Maintaining our infrastructure from government buildings to our park facilities continues to be a major funding priority to protect these assets well into the future.

Operating costs for all funds increased by \$1,270,761 or 3.4% as compared to the previous year. General Fund operating costs increased by \$1,210,149 or 3.5%. The budget maintains our current level for all City services except the following areas:

- The overtime in the Police Department operational budget has increased by \$30,000 due to an anticipated increase in workload demands covered by this category.
- The actuarial determined City contribution related to the Police Officer's Pension Plan has increased from 17.903% to 21.310% resulting in an increase of approximately \$300,000 in the Police Department operational budget.
- The number of part-time seasonal Park Attendant hours was increased by approximately \$15,000 over the prior year to ensure that adequate coverage is provided during the peak season and to accommodate increased attendance at our park facilities.
- Non-Departmental Transfers has increased by approximately \$227,000 or 8.2% primarily due to the final balloon payment that is due on the Series 2000 Revenue Bond that will be paid on September 30, 2020.
- As of the date of publication of this document, the City and the Dade County Police Benevolent Association have scheduled their first collective bargaining session to negotiate a new Collective Bargaining Agreement ("CBA") which will become effective October 1, 2019.

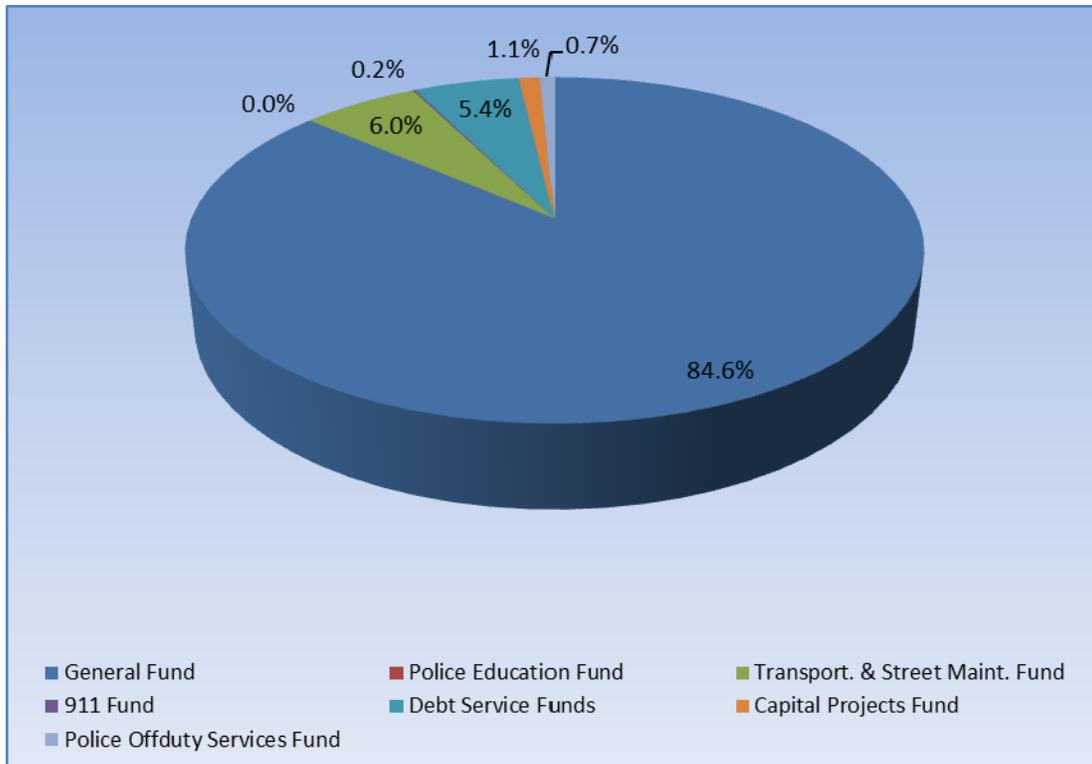
Summary of All Budgetary Funds

The total proposed budget for FY 2019/20, including all funds, capital outlay and debt service, is \$61,756,679. This is \$3,143,005 or 4.8% less as compared to the prior year. Operating expenditures total \$38,662,853, while Capital Outlay expenditures and CIP Reserve combined total \$19,587,742 and Debt Service expenditures total \$3,506,084.

Fund Summary by Amount

FUND	PROPOSED AMOUNT	% of BUDGET
General Fund	\$ 54,772,833	84.6%
Police Education Fund	5,500	0.0%
Transportation & Street Maint. Fund	3,890,274	6.0%
911 Fund	95,210	0.2%
Debt Service Funds	3,506,084	5.4%
Capital Projects Fund	700,913	1.1%
Stormwater Utility Fund	1,308,000	2.0%
Police Offduty Services Fund	475,000	0.7%

Fund Summary by Percentage

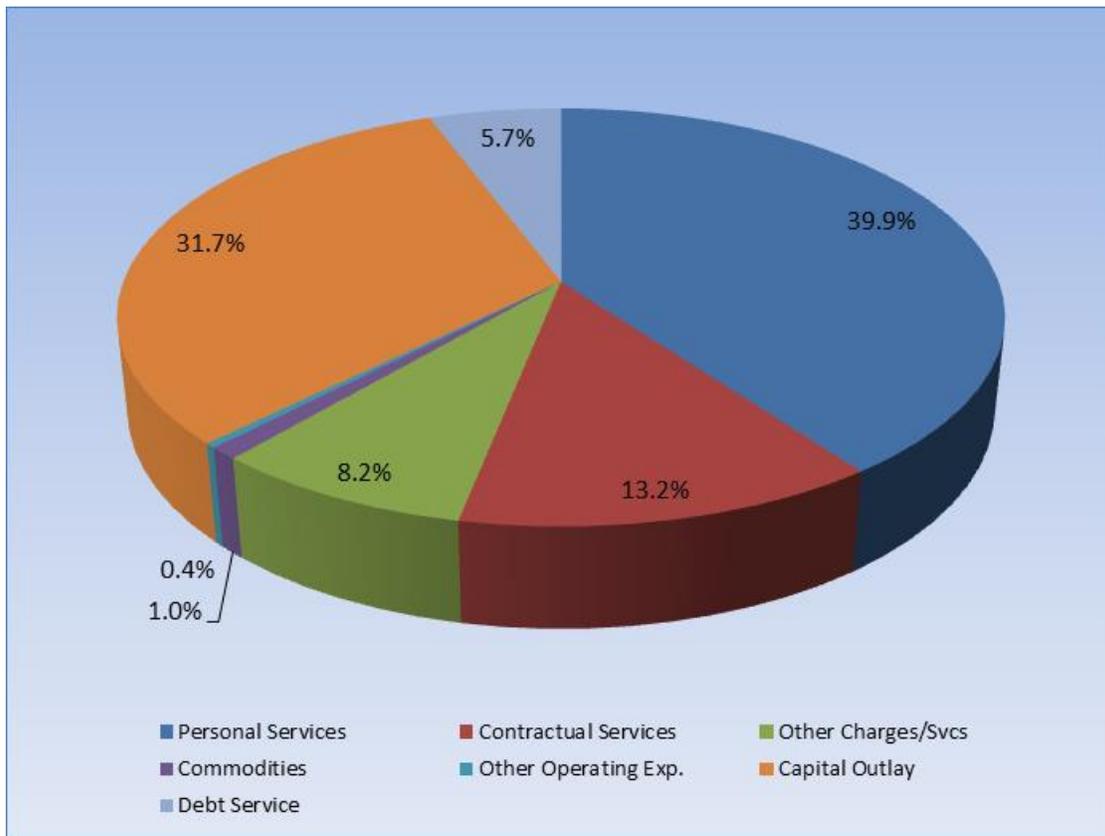


Expenditures by category are as follows:

Expenditure Category Summary by Amount

CATEGORY	PROPOSED AMOUNT	% of BUDGET
Personal Services	\$ 24,667,403	39.9%
Contractual Services	8,146,165	13.2%
Other Charges/Svcs	5,044,700	8.2%
Commodities	586,850	1.0%
Other Operating Expenses	217,735	0.4%
Capital Outlay	19,587,742	31.7%
Debt Service	3,506,084	5.7%
Total	\$ 61,756,679	100.0%

Category Summary by Percentage



The following chart shows a comparison of each department's budget for the past two (2) years. The total budget amount is \$3,143,005 or 4.8% less than the previous year, primarily resulting from the funding of non-recurring capital outlay projects in the prior year.

**All Funds
Departmental Budget Comparison**

DEPARTMENT	2018/19	2019/20	INCREASE (DECREASE)	% Change
City Commission	\$ 147,644	\$ 148,877	\$ 1,233	0.8%
Office of the City Manager	661,547	621,129	(40,418)	-6.1%
Legal	305,000	311,000	6,000	2.0%
City Clerk's Office	344,183	349,813	5,630	1.6%
Finance	1,077,476	1,085,278	7,802	0.7%
Information Technology	1,163,720	1,189,026	25,306	2.2%
Police	20,740,577	21,533,462	792,885	3.8%
Community Development	2,591,696	2,676,218	84,522	3.3%
Community Services	2,480,960	2,542,293	61,333	2.5%
Public Works/Transportation	5,550,349	5,660,997	110,648	2.0%
Arts & Cultural Center	825,440	840,260	14,820	1.8%
Non-Departmental	1,503,500	1,704,500	201,000	13.4%
Subtotal	37,392,092	38,662,853	1,270,761	3.4%
Capital Outlay	5,051,847	2,557,275	(2,494,572)	-49.4%
CIP Reserve	19,467,235	17,030,467	(2,436,768)	-12.5%
Debt Service	2,988,510	3,506,084	517,574	17.3%
Total	\$ 64,899,684	\$ 61,756,679	\$ (3,143,005)	-4.8%

GENERAL FUND

The General Fund is used to account for resources and expenditures that are available for the City's general operations of City government functions.

Revenues

The projected revenues in the FY 2019/20 General Fund Budget that are available for allocation total \$54,772,833. This is an increase of \$603,129 or 1.1% over the prior year and is comprised of the following:

Locally Levied Taxes – The City's assessed value as reported by the County Property Appraiser is \$10,740,186,632. This amount is \$374,346,456 or 3.61% higher than last year. The ad valorem millage levy for FY 2019/20 is recommended to be 1.7261, which is the same rate adopted last year. This will generate \$17,611,707 compared to last year's amount of \$16,997,856. This represents the 24th year without an increase. The budget projection for this category also includes \$4,835,000, \$1,175,000 and \$30,000 in electric, water and gas utility taxes, respectively. In addition, \$425,000 in premium taxes, \$1,850,000 in unified communications tax and \$865,000 in City business tax make up the remainder of this category. All projections take into consideration historical data and various assumptions for the coming year.

Licenses and Permits – The projected revenue for this category totals \$4,080,500, \$390,500 or 8.7% less than the prior year's budget. This is primarily due to timing of the termination of the agreement that Miami-Dade County has with FPL for franchise fee-electric and when the City's Agreement with FPL begins (June 2020). The category also includes minor increases in revenue derived from building permits, certificates of occupancy and franchise fee-sanitation.

Intergovernmental Revenues – The projected revenue for this category totals \$3,927,670, \$70,000 or 1.8% more than the prior year’s budget. These revenues have been budgeted conservatively due to the uncertainty of the economy and their sensitivity to it.

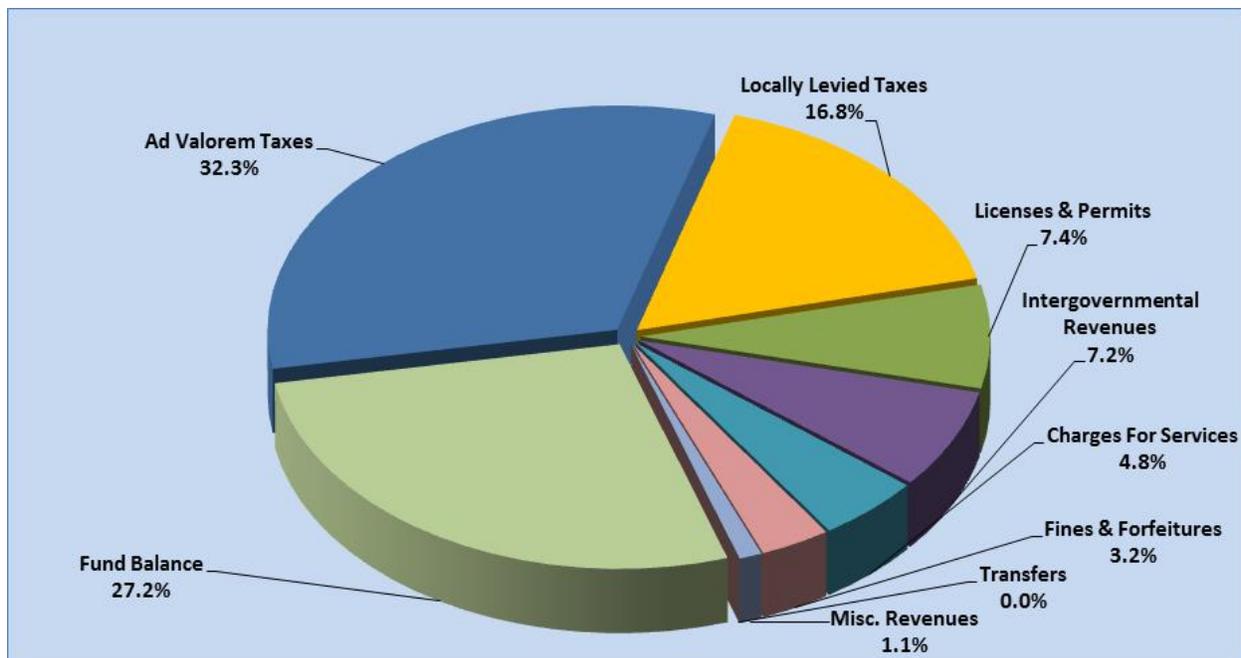
Charges For Services – The projected revenue for this category totals \$2,629,481, \$71,375 or 2.8% more than the prior year’s budget. This is the primarily the result of a projected contractual rate increase in the police services agreement and increases in the parks and recreation and community center fees due to a projected increase in the demand for those related services.

Fines and Forfeitures – The projected revenue for this category totals \$1,777,500 and include revenues derived from county court fines and the intersection safety camera program.

Miscellaneous Revenues – The projected revenue for this category totals \$580,000, \$300,000 more than the prior year’s budget, resulting from a projected increase in interest earnings.

Non-Revenue (Carryover) – This represents a projected available amount of fund balance totaling \$14,910,975 that has been utilized in preparing the budget.

Revenues by Source



Expenditures

The projected expenditures in the FY 2019/20 General Fund Budget total \$54,772,833 and are balanced with the projected revenues. The operating expenditures have increased by \$1,210,149 or 3.5% as compared to the prior year while total expenditures are \$603,129 or 1.1% more than the FY 2018/19 amount.

Expenditure Category Summary

CATEGORY	2018/19	2019/20	INCREASE (DECREASE)	% Change
Personal Services	\$ 23,356,240	\$ 24,192,403	\$ 836,163	3.6%
Contractual Services	5,615,215	5,721,891	106,676	1.9%
Other Charges/Svcs	4,685,780	4,955,490	269,710	5.8%
Commodities	585,650	585,850	200	0.0%
Other Operating Expenses	204,085	201,485	(2,600)	-1.3%
Subtotal	34,446,970	35,657,119	1,210,149	3.5%
Capital Outlay	16,952,792	16,118,579	(834,213)	-4.9%
Transfer to Funds	2,769,942	2,997,135	227,193	8.2%
Total	\$ 54,169,704	\$ 54,772,833	\$ 603,129	1.1%

Personal Services

Personal Services increased by \$836,163 or 3.6% compared to the prior year. The increase includes \$30,000 in additional Police overtime and \$300,000 in additional Police pension costs. The expenditures for non-unionized employees have been budgeted to reflect a 2% increase and a performance/merit increase amount that averages 3% per employee for those employees who have not yet reached the maximum of their salary range. As previously mentioned the Collective Bargaining Agreement between the City and the Dade County Police Benevolent Association will expire on September 30, 2019 and negotiations have been scheduled for August for the new agreement which will become effective October 1, 2019. The total number of full-time and part-time employees remains unchanged at 183 and 16, respectively in FY 2019/20.

The number of part-time seasonal Park Attendant hours includes approximately \$15,000 more than the prior year to ensure that adequate coverage is provided during the peak season and to accommodate increased attendance at our park facilities.

The City's per capita number of employees is significantly lower than that of adjacent municipalities. This is due to the City's emphasis on privatizing major functions of City services for greater productivity and cost savings. I am proud to work with a dedicated group of City employees that strive to provide excellent services and are committed to our community. Over the years they have proven that our work force can meet any challenge.

Comparative Personnel Allocation Summary 2 - Year Presentation		
	2018/19	2019/20
City Commission	7.0	7.0
Office of the City Manager	3.0	3.0
Legal *	-	-
City Clerk's Office	2.0	2.0
Finance	7.0	7.0
Information Technology	6.0	6.0
Police	130.0	130.0
Community Development	9.0	9.0
Community Services	24.0	24.0
Public Works/Transportation	7.0	7.0
Arts & Cultural Center *	-	-
Charter School **	4.0	4.0
Don Soffer Aventura H.S. ***	N/A	-
Total	199.0	199.0
<p>* Departmental staff is provided through contractual services. ** Departmental staff is included in Charter School Fund Budget Document. *** Management is provided by CSUSA and departmental staff is included in Don Soffer Aventura High School Fund Budget Document.</p>		

Operating Expenditures

The Contractual Services category is budgeted at \$5,721,891 or 10.4% of the General Fund budget. This is an increase of \$106,676 more than the prior year and can be attributed to increases in various contractual costs.

The Other Charges/Svcs category is budgeted at \$4,955,490 or 9.0% of the General Fund budget. This is an increase of \$269,710 more than the prior year and is due to increased costs associated with maintenance, utilities and liability and property insurance.

The Commodities category is budgeted at \$585,850 which represents 1.1% of the total budget. This is an increase of \$200 over the prior year.

The Other Operating Expenses category is budgeted at \$201,485 which represents 0.4% of the total budget. This is a decrease of \$2,600 from the prior year.

Capital Outlay

General Fund capital outlay projects totaling \$1,346,275 that represent a long-term plan to address infrastructure and maintenance needs have been included in the first year of the City's Capital Improvement Program ("CIP") for 2019/20 -2023/24. In addition, a Capital Reserve in the amount of \$14,772,304 has been budgeted to fund future projects. Major General Fund capital outlay items are as follows:

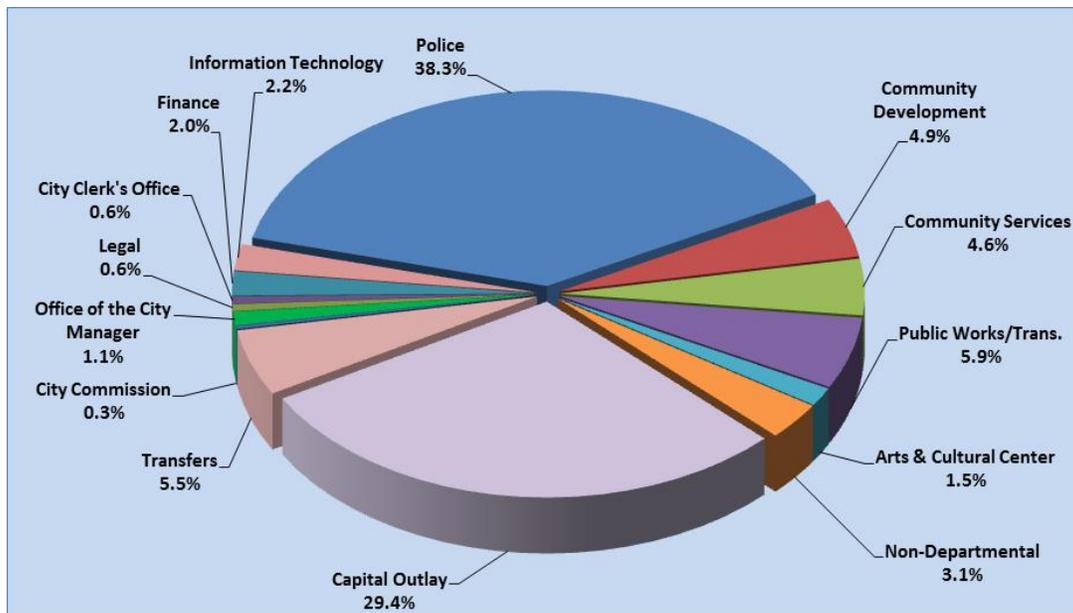
Computer Equipment \$326,875	Police Vehicles \$311,000
Equipment \$184,100	Police Radio Equipment \$30,000
Park Facility Improvements \$211,500	Beautification Projects \$9,800
Community Recreation Center Improvements \$94,500	Other Facility Improvements \$178,500

Transfer to Funds

This expenditure category totals \$2,997,135 and includes transfers from the intersection safety camera program to ACES (\$100,000) and the DSAHS (\$115,000) as well as transfers to the debt service funds to fund principal and interest payments associated with the long-term financing of bonds and loans. This is an increase of \$227,193 as compared to the prior year primarily due to the final balloon payment on the Series 2000 Revenue Bond, which was originally utilized for the Community Recreation Center and the acquisition and construction of Waterways Park.

General Fund Summary of Expenditures by Department

CATEGORY	2018/19	2019/20	INCREASE (DECREASE)	% Change
GENERAL GOVERNMENT				
City Commission	\$ 147,644	\$ 148,877	1,233	0.8%
Office of the City Manager	661,547	621,129	(40,418)	-6.1%
Legal	305,000	311,000	6,000	2.0%
City Clerk's Office	344,183	349,813	5,630	1.6%
Finance	1,077,476	1,085,278	7,802	0.7%
Information Technology	1,163,720	1,189,026	25,306	2.2%
Total General Govt	3,699,570	3,705,123	5,553	0.2%
PUBLIC SAFETY				
Police	20,183,170	20,957,752	774,582	3.8%
Community Development	2,591,696	2,676,218	84,522	3.3%
Total Public Safety	22,774,866	23,633,970	859,104	3.8%
COMMUNITY SERVICES				
Community Services	2,480,960	2,542,293	61,333	2.5%
Public Works/Transportation	3,162,634	3,230,973	68,339	2.2%
Arts & Cultural Center	825,440	840,260	14,820	1.8%
Total Community Svcs.	6,469,034	6,613,526	144,492	2.2%
OTHER NON-DEPARTMENTAL				
Non-Departmental	1,503,500	1,704,500	201,000	13.4%
Capital Outlay	16,952,792	16,118,579	(834,213)	-4.9%
Transfer to Funds	2,769,942	2,997,135	227,193	8.2%
Total Other Non-Dept.	21,226,234	20,820,214	(406,020)	-1.9%
TOTAL	\$ 54,169,704	\$ 54,772,833	\$ 603,129	1.1%



Police Education Fund (110)

This Fund is used to account for revenues and expenditures associated with the two dollars (\$2.00) the City receives from each paid traffic citation, which, by state statute, must be used to further the education of the City's Police Officers. A total of \$5,500 is anticipated in revenue for FY 2019/20. The amount budgeted for expenditures will be used for various state-approved training programs throughout the year.

Transportation and Street Maintenance Fund (120)

This fund was established to account for restricted revenues and expenditures which by State Statute and County Transit System Surtax Ordinance are designated for transportation enhancements, street maintenance and construction costs. Revenues are projected to be \$3,890,274 for FY 2019/20. The County Transit System Surtax is estimated to generate \$1,460,000. The funds will be used to resurface NE 190th Street, retrofit median up-lighting with LED fixtures and for the installation of crosswalk solar lighting and school crossing fixtures. Operating expenditures for roadway and TVMS maintenance, the citywide bicycle sharing program and the enhanced portion of the transit services are budgeted at \$1,784,274.

911 Fund (180)

This fund is used to account for revenues and expenditures specifically earmarked for the City's emergency 911 system in accordance with Florida Statute 365.172. The funds may be used to provide emergency dispatch systems, training, communication, maintenance and repairs and related capital outlay purchases. The fund offsets a portion of the emergency 911 operational costs. The anticipated revenues for FY 2019/20, including carryover of \$4,970 total \$95,210. These funds will be used to pay costs associated with the 911 system.

Debt Service Funds

The total budget for all Debt Service Funds is \$3,506,084 and is \$517,574 more than the previous year primarily due to the final payment on the Capital Revenue Bonds, Series 2000 which was originally utilized for the Community Recreation Center and the acquisition and construction of Waterways Park. These funds were established to account for revenues transferred from the General Fund and the ACES Charter School Fund to satisfy the debt service payments associated with the long-term financing of the following bank loans:

Debt Service Fund Series 2010 & 2011 (230) – Established for the purchase of Founders Park, the permanent Government Center site and construction of the Government Center. The original debt was issued in 1999 and was refinanced in 2010 and 2011. The proposed budget for FY 2019/20 is \$1,196,429.

Debt Service Fund Series 2000 (240) – Established for the construction of the Community Recreation Center and the acquisition of Waterways Park. The proposed budget for FY 2019/20 is \$1,039,155 and includes \$315,155 from the use of available carryover (fund balance).

Debt Service Fund Series 2012 (A) (250) – Established for the acquisition of the property for the ACES Charter School and to partially fund the Community Recreation Center. The proposed budget for FY 2019/20 is \$365,606. The original debt was issued in 2002 and was refinanced in 2012.

Debt Service Fund Series 2012 (B) (290) – Established for the construction and equipment of the ACES Charter Elementary School. The proposed budget for FY 2019/20 is \$408,794. The original debt was issued in 2002 and was refinanced in 2012.

Debt Service Fund Series 2018 (291) – Established for the partial construction and equipping of the Don Soffer Aventura High School. The proposed budget for FY 2019/20 is \$496,100. The debt was issued in 2018.

Capital Projects Fund (392)

This fund was established to account for impact fees and other revenues specifically earmarked for capital projects restricted by City Ordinances or City Commission policy. The total fund for FY 2019/20 is \$700,913. Carryover amounts from prior year Police Impact Fees resulting from recent development will be utilized for the replacement of Police Department equipment and is included at a cost of \$50,000. The fund also includes a capital reserve in the amount of \$650,000 to be utilized for engineering costs associated with transportation improvements at W. Country Club Drive and the William Lehman Causeway.

Aventura Charter High School Construction Fund (393)

This fund accounts for the funding sources and uses related to the construction and equipping of the Don Soffer Aventura High School and has a life-to-date approved budget of \$16,724,166.

Stormwater Utility Fund (410)

This fund is used to account for revenues and expenditures specifically earmarked for the construction and maintenance of the City's stormwater drainage system. Total revenues are projected to be \$1,308,000 for FY 2019/20 and will be utilized to support maintenance costs of \$640,000. Capital improvements to the drainage system are budgeted in the amount of \$250,000 and a reserve account to assist in funding future projects was established in the amount of \$412,250. The City's Stormwater Utility Fee is \$3.50/ERU but will continue to be monitored to see if any adjustments may be necessary in order to sustain the fund's projected future operating and capital expenditures.

Police Offduty Services Fund (620)

This Fund was established to account for revenues and expenditures associated with services provided by offduty Police Officers in private customer details to the various businesses and condominium associations. The proposed Police Services Offduty Fund for FY 2019/20 is anticipated to be \$475,000.

Summary

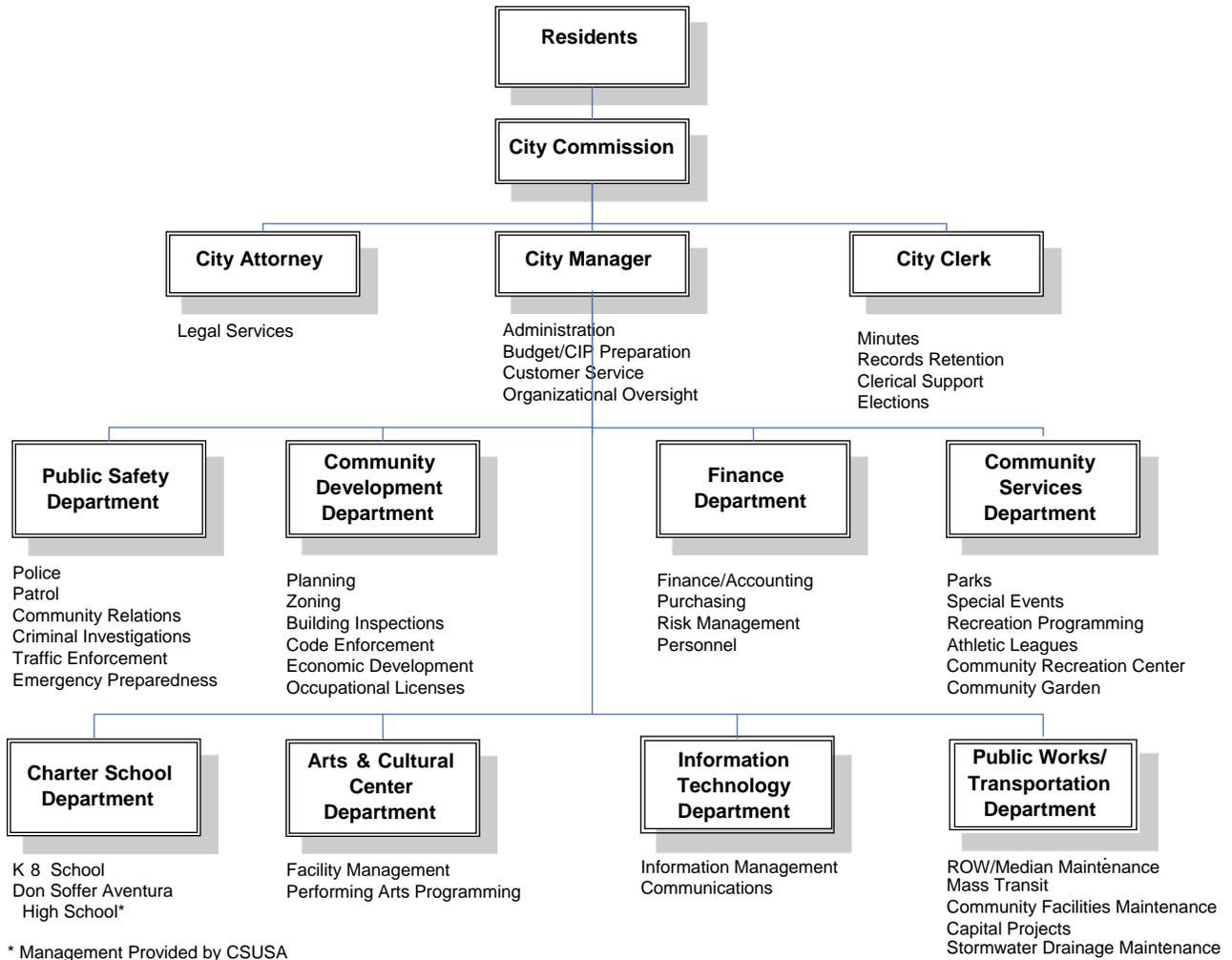
I am pleased to submit this budget document contained herein for FY 2019/20 which will be reviewed in detail at the July 18, 2019 Commission Meeting. Its preparation and formulation could not have been accomplished without the dedicated assistance and efforts of all Department Directors and the Finance Director. I am also extremely grateful to the City Commission for their continued support in assuring that this City remains the City of Excellence.

Respectfully submitted,



Ronald J. Wasson
City Manager

CITY OF AVENTURA ORGANIZATION CHART



Our Mission Statement

Our mission is to join with our community to make Aventura a city of the highest quality and a city of excellence. We do this by providing **RESPONSIVE, COST EFFECTIVE AND INNOVATIVE** local government services.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Aventura
Florida**

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Aventura, Florida** for its annual budget for the fiscal year beginning **October 1, 2018**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



INTRODUCTION

Community Profile

Location and Size

The City of Aventura, (the “City”) one of Miami-Dade's newest communities, was incorporated on November 7, 1995 and is a young, vibrant, full-service municipality. The City has a diverse demographic base and is recognized internationally as a premier location in which to live, shop and play.

The City is 3.2 square miles located on the Intracoastal Waterway in northeast Miami-Dade County and is conveniently located between Miami and Fort Lauderdale, just east of I-95.

The northern boundary of the City is the Miami-Dade/Broward County line, the western is the FEC Railroad, the eastern is the Intracoastal waterway and the southern boundary is NE 176th Street.



Aventura is an upscale condo community with some of South Florida's best-known large-scale condominium projects and apartment buildings. Restaurants, movie theaters and the Aventura Mall are conveniently located nearby and downtown Fort Lauderdale and Miami are just 20 minutes away.

City Facts:

Location:

- 12 miles north of Miami
- 12 miles south of Fort Lauderdale
- 1 mile west of the Atlantic Ocean

Zip Codes: 33180, 33160

Police Force: 91 Sworn Officers / 39 Civilians

Major Economic Drivers: Retail and medical

Number of Businesses: 2,704

Government Structure

The form of government used in the City of Aventura, pursuant to its Charter, is a Commission-Manager form of government. Under this form of government the City Commission is the legislative branch of the government and the City Manager is the executive branch of the government. The City Commission enacts Ordinances, the laws of the City, adopts Resolutions authorizing actions on behalf of the City, reviews plans for development and establishes the policies by which the City is governed. The City Manager is the Chief Executive Officer of the City, overseeing the day-to-day operations, administering the City's service providers, preparing long range plans and implementing the policies established by the City Commission.

The City Commission hires the City Attorney, City Clerk and the City Manager who then hires all subordinate employees.

The City Commission is comprised of seven (7) members, including the Mayor and six (6) Commissioners.

The Mayor is the ceremonial leader of the City, the presiding officer at Commission Meetings and is a voting member of the Commission, with his/her vote having no more or less weight than that of any other member of the Commission. While the leading political figure of the City, the Mayor does not bear the responsibility nor has the authority of directing the day-to-day municipal activities. The Mayor executes all Ordinances, Resolutions and issues Proclamations on behalf of the City, and represents the City to other public and private entities. The position of Mayor is considered to be “part-time” and not an employee of the City. The

Mayor is elected at large to a four-year term, and may reside in any area of the City.

City Commissioners each have the same authority and ability to bring, discuss and vote on matters before the Commission. The position of Commissioner is considered to be “part-time” and not an employee of the City.

For election purposes, the City is divided by the William Lehman Causeway into two (2) areas. The City Charter requires that two (2) Commissioners reside in the northern area, two (2) Commissioners reside in the southern area and two (2) Commissioners and the Mayor shall be elected without regard to residence in any particular area.

The City Commission is committed to providing quality municipal services at the lowest possible cost. The City’s operating departments include the City Commission, Office of the City Manager, Legal, City Clerk’s Office, Finance, Information Technology, Police, Community Development, Community Services, Public Work/Transportation, Arts & Cultural Center, Non-Departmental, Charter School and the Don Soffer Aventura High School.

Always progressing...

Since the City’s incorporation, millions of dollars have been spent on infrastructure improvements including streets, sidewalks, lighting, park development, beautification projects, drainage, pedestrian and safety improvements. Some of these improvements include:

- A state-of-the-art Government Center provides a one-stop-shop for its residents and houses all governmental operations, including Commission Chambers, Police Station and administrative offices.
- A Community/Recreation Center situated on 2.8 acres of land in a park like setting on the waterfront. This 25,000 square foot facility includes a gym, meeting rooms, computer lab, exercise and aerobic facilities.
- The first municipal-run charter school in Miami-Dade County. In order to address the growing number of families with school age children, the City Commission chose to take an aggressive approach to meet its changing demographics. Doors opened to the Aventura City of Excellence School in the fall of 2003 which is adjacent to the Community Recreation Center. The 84,000 square foot state-of-the-

art school serves 1,020 Aventura schoolchildren from kindergarten to 8th grade.

- In 2010, the City’s Arts & Cultural Center opened and has provided numerous performing arts and cultural events for all age groups in the community.
- Last year, the City Commission entered an Agreement for Construction Management Services with Kaufman Lynn Construction for the Don Soffer Aventura High School Construction Project which is scheduled for completion in August 2019, in time for the 2019/20 school year.

Privatized/Contracted City Services

The City has adopted a model of privatizing many service areas of its operations over the years. This model has served us well by providing for a more cost effective service delivery system, as compared to the traditional government structure. We are firm in our knowledge that we must continue to remain prudent and conservative in our financial management of the City while at the same time maintain the high standard of providing services to the community.

A list of the Privatized/Contracted City Services can be found on the bottom of page 1-19.

Incorporation Accomplishments

- ❖ Highly Visible Police Department, Low Crime Rate
- ❖ Strong and Growing Economic Base
- ❖ Lowest Tax Rate – No Increase for the Past 24 Budgets
- ❖ New Parks and Recreational Opportunities for All Age Groups
- ❖ Citywide Shuttle Bus Service – Ridership Continues to Expand
- ❖ Road and Safety Improvements – Traffic Lights, Sidewalks
- ❖ New Land Development Regulations – Control Over Zoning
- ❖ Citywide Beautification Program – Bus Shelters and Benches
- ❖ High Landscape and Roadway Maintenance Standards
- ❖ Reduced Costs to Citizens – City’s Assumption of roads, landscaping and bus service
- ❖ “A” rated Charter School
- ❖ Community Recreation Center

- ❖ Government Center
- ❖ Arts & Cultural Center
- ❖ The opening of the Don Soffer Aventura High School in August 2019

Long Term Goals & Objectives

On November 7, 1995, the citizens of Aventura overwhelmingly voted to approve the City's Charter and officially incorporate as Miami-Dade County's 28th municipality. Incorporation afforded residents the opportunity to improve the quality of government services they receive and take control of the City's destiny. Since incorporation, a great deal of progress has been made to accomplish the goals of incorporation with the creation of our own police force, new and expanded parks and recreation opportunities and citywide beautification projects. Aventura is governed by a commission-manager form of government, combining the political leadership of its elected officials with the executive experience of its City Manager. This structure is vastly different from that of other local governments, emulating the private sector by privatizing services and emphasizing customer service based on the following principles:

- Prompt response to citizen requests.
- One-stop service for permits and business licenses.
- Commitment to public involvement.
- Utilization of "Electronic Government" to provide service and information.
- Commitment to hiring only the most qualified and highly motivated employees.
- Limiting the number of employees by privatizing or contracting with the private sector for many services.
- A professional, businesslike manner at all times.
- An emphasis on quality not quantity.
- A high quality of life for citizens, businesses and visitors.
- A safe and secure environment to live and work.
- Low taxes.
- Establishing a small number of operating departments that work closely with the community.



Budget Procedures and Process

Budget System

The City of Aventura uses the Budgeting by Objectives Process in the formulation of its budget. Departmental Budgets include a Recap page that contains the Department Description and Personnel Allocation Summary and Organization Chart. Each department also includes an Objectives page and a Budgetary Account Summary. The Objectives page presents a review of the department objectives and performance/workload indicators. The Budgetary Account Summary provides expenditure detail and a comparison of current and previous year's expenditures. The Budgetary Process is intended to be very valuable in communicating with the City Commission and the City's residents.

Budget Process

The City's fiscal year begins on October 1st and ends on September 30th of each year as mandated by Florida statutes. When the certified taxable real estate and tangible property values for the City is received from the Miami-Dade County Property Appraiser on July 1st of each year, the City Manager then submits to the City Commission the Proposed Operating and Capital Budget for the coming year no later than July 10th of each fiscal year. The preliminary millage rate is based on the certified taxable value. The appropriations contained in the proposed recommendation shall not exceed the funds derived from taxation and other revenue sources.

The City's Budget process began in April with a staff meeting between the City Manager and Department Directors to review budget philosophy and develop overall goals and objectives. The entire budget process encompasses approximately

five (5) months of the fiscal year. During this period, meetings were held with Department Directors, the City Commission and the public to insure representative input. The budget calendar that follows details the actions taken during the budget process.

Budget Adoption

The budget is approved via Ordinance at two (2) public meetings scheduled for September conducted by the City Commission. The adopted budget is integrated into the accounting software system effective October 1st.

Budget Control/Monitoring

Funds appropriated in the Budget may be expended by and with the approval of the City Manager in accordance with the provisions of the City Charter and applicable law. Funds of the City shall be expended in accordance with the appropriations provided in the Budget and shall constitute an appropriation of the amounts specified therein. Supplemental appropriations or the reduction of appropriations, if any, shall be made in accordance with Section 4.07 of the City Charter.

The Budget establishes a limitation on expenditures by department total. Said limitation requires that the total sum allocated to each department for operating and capital expenses may not be increased or decreased without specific authorization by a duly-enacted Resolution/Ordinance affecting such amendment or transfer. Therefore, the City Manager may authorize transfers from one individual line item account to another, so long as the line item accounts are within the same department and fund.

- The "Personnel Allocation Summary" enumerates all authorized budgeted positions. However, the City Manager may amend said authorized budgeted positions in order to address the operating needs of the department so long as sufficient budgeted funds are available.

The budget is continually monitored to track variances between actual and budgeted amounts. Significant variances are investigated and monitored for corrective action. Quarterly review meetings are held with the Finance Director and City Manager.

Encumbrances do not constitute expenditures or liabilities in the current year, but instead are defined as commitments related to unperformed contracts for goods or services, which are only reported in governmental funds.

Budget Amendment

Upon the passage and adoption of the budget for the City of Aventura, if the City Manager determines that the department total will exceed its original appropriation, the City Manager is authorized to prepare such Resolutions/Ordinances for consideration by the City Commission as may be necessary and proper to modify any line item from the Budget.

The Budget Amendment Process will differ as to form depending on whether or not the original budget appropriation is exceeded as follows:

- Any change or amendment to the budget that will increase the original total appropriated amount can only be accomplished with the preparation of an Ordinance requiring two (2) public hearings and approval by the City Commission.
- Any change or amendment to the budget which transfers monies within a fund but does not increase the total appropriated amount can be accomplished with the preparation of a Resolution. This does not require a public hearing, however, approval by the City Commission is still necessary.

Basis of Accounting

Basis of Accounting refers to the time period when revenues and expenditures are recognized in the accounts and reported on the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The accrual basis of accounting is followed for the proprietary fund types. The modified accrual basis of accounting is followed in the governmental fund types and the expendable trust funds type. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, that is, when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to pay current liabilities. Expenditures are generally recognized under the

modified accrual accounting when the related fund liability is incurred. Exceptions to the general rule are principal and interest on general long-term debt which is recognized when due.

The City applies all applicable Government Accounting Standards Board (“GASB”) pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Financial Accounting Standards Board (“FASB”) statements and interpretations, Accounting Principles Board (“APB”) opinions and Accounting Research Bulletins (“ARBs”).

During June 1999, the GASB issued Statement No. 34. This statement established new accounting and financial reporting standards for state and local governments, which have been appropriately implemented by the City.

Fund Structure

The accounts of the City are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with the finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. The following governmental funds have annual appropriated budgets:

Government Fund Types

The *General Fund* is the City’s primary operating fund. It accounts for all financial resources of the City, except those required to be accounted for in another fund. Resources are derived primarily from ad valorem taxes, utility taxes, franchise fees, intergovernmental revenues and charges for services. Expenditures are incurred to provide general government, public safety, community development and community services.

Special Revenue Funds account for revenue sources that are legally restricted to expenditures of specific purposes (excluding pension trusts and

major capital projects). Included in the budget are the following special revenue funds:

- Police Education Fund (110)
- Transportation & Street Maintenance Fund (120)
- 911 Fund (180)

The *Debt Service Funds* account for the servicing of general long-term debt and are comprised of the following funds:

- Debt Service Fund Series 2010 & 2011 (230)
- Debt Service Fund Series 2000 (240)
- Debt Service Fund Series 2012 (A) (250)
- Debt Service Fund Series 2012 (B) (290)
- Debt Service Fund Series 2018 (291)

The *Capital Projects Funds* accounts for the acquisition and/or construction of major capital projects funded by impact fees or other revenues earmarked for specific projects. Included in the budget is the following Capital Projects Funds:

- Capital Projects Fund (392)
- Aventura Charter High School Construction Fund (393)

Proprietary Funds

The *Enterprise Fund* is used to account for operations that are financed and operated in a manner similar to a commercial enterprise, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or where the governing body has decided that periodic determination of the revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Included in the budget is the following Enterprise Fund:

- Stormwater Utility Fund (410)

Police Offduty Services Fund (620)

This Fund was established to account for revenues and expenditures associated with services provided by offduty Police Officers in private customer details to the various businesses and condominium associations.

Funds Excluded from the Adopted Budget

Aventura City of Excellence School (“ACES”) Charter School Fund (190)

- The City owns and operates a Charter School which is accounted for in a separate Special Revenue fund. The School’s fiscal year is July 1st through June 30th. Since the fund was created under a Charter from the School Board it is adopted separately by the City Commission in May.

Don Soffer Aventura High School (“DSAHS”) Charter High School Fund (191)

- The City has completed the construction of a new Charter High School within the City. The current year operating budget which is accounted for in a separate Special Revenue fund continues the start-up process that began last year and was prepared in collaboration by our Professional Consulting Services Provider – CMCS Consulting Services, LLC., and our Planning Services Provider – Charter Schools USA (“CSUSA”).
- The School’s fiscal year is July 1st through June 30th and its budget is adopted separately by the City Commission in May.



Financial Policies

The City’s financial policies, compiled below, set forth the basic framework for the overall fiscal management of the City. Operating independently of changing circumstances and conditions, these policies assist the decision-making process of the City Manager and City Commission. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long-standing principles; traditions and practices that have guided the City in the past and have helped maintain financial stability over the last 25 years. They are reviewed annually as a decision making tool and to ensure their continued relevance in an ever-changing environment.

Operating Budget Policies

1. The City will maintain at a minimum, an accessible cash reserve equivalent to eight (8) weeks of operating costs.
2. No new or expanded services shall be implemented without a corresponding revenue source or the implementation of trade-offs of expenses or revenues at the same time. This applies to personnel, equipment and any other peripheral expenses associated with the service.
3. The City shall continue to support a scheduled level of maintenance and replacement of its infrastructure.
4. The City shall support capital expenditures that reduce future operating costs.

Capital Budget Policies

1. Each year, the City prepares a five-year capital improvement program (“CIP”) analyzing all anticipated capital expenditures and identifying associated funding sources. Future capital expenditures necessitated by changes in population, changes in development, growth, redevelopment or changes in economic base will be calculated and included in the capital update process.
2. The City will perform all capital improvements in accordance with the adopted CIP. The City will maintain its physical assets at a level adequate to protect the City’s capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of the capital equipment from current revenues wherever possible.
3. The City will provide sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to provide their service. It reflects a commitment to further

- automation and use of available technology to improve productivity in the City's work force. The objective for upgrading and replacing equipment includes: (1) normal replacement as equipment completes its useful life, (2) upgrades to new technology, and (3) additional equipment necessary to service the needs of the Charter School and the Don Soffer Aventura High School.
4. The City will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
 - a) Projects specifically included in an approved replacement schedule.
 - b) Projects that reduce the cost of operations.
 - c) Projects that significantly improve safety and reduce risk exposure.
 5. The classification of items as capital or operating will be determined by two (2) criteria - cost and frequency. Generally, a capital project has a "useful life" of more than one (1) year and a value of \$5,000 or more.
 6. The City will coordinate development of the CIP with the development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in the operating forecasts.
 7. The first year of the five-year CIP will be used as the basis for formal fiscal year appropriations during the annual budget process.
 8. The City will maintain all of its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.
 9. The City will identify the estimated cost of capital projects and prepare a funding projection that considers revenues and operating costs to be included in the CIP document that is submitted to the City Commission for approval.
 10. The City will determine the most appropriate financing method for all new projects.
 11. If appropriate, the City will attempt to maintain a mixed policy of pay-as-you-go and borrowing against future revenues for financing capital projects.
 12. The City will maintain ongoing maintenance schedules relating to road, sidewalk and drainage system improvements.
 13. The City will address and prioritize infrastructure needs on the basis of protecting the health, safety and welfare of the community.
 14. A CIP preparation calendar shall be established and adhered to.
 15. Capital projects will conform to the City's Comprehensive Plan.
 16. Long-term borrowing will not be used to fund current operations or normal maintenance.
 17. The City will strive to maintain an unreserved General Fund balance at a level not less than 10% of the annual General Fund revenue.
 18. If new project appropriation needs are identified at an interim period during the fiscal year, the funding sources will be identified and mid-year budget amendments will be utilized to provide formal budgetary authority. In addition budget amendments may be utilized to increase appropriations for specific capital projects.

Revenue Policies

1. The City will attempt to maintain a diversified and stable revenue system as a shelter from short-run fluctuations in any single revenue source.
2. The City will attempt to obtain new revenue sources as a way of ensuring a balanced budget.
3. The City will review fees/charges annually and will design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.

Cash Management/Investment Policies

On February 7, 2019, the City Commission re-adopted, by Resolution, Chapter 6.6 of the Administrative Policy Directives and Procedures Manual, entitled "Investment Objectives and Parameters" as the City's Investment Policy for the Management of Public Funds. The Policy was adopted in accordance with Section 218.415, F.S.,

and its underlying objective is to properly manage and diversify the City's investments to ensure:

1. Safety of Capital
2. Liquidity of Funds
3. Investment Income

The purpose of this policy is to set forth the investment objectives and parameters for the management of public funds of the City. These policies are designed to ensure the prudent management of public funds, the availability of operating and capital funds when needed and a competitive investment return. This investment policy applies to the investment of public funds in excess of amounts needed to meet current expenses, which includes cash and investment balances of City funds.

A Complete list of the City's investment categories may be found in ("APPENDIX B") entitled Authorized Investment Summary Table.

Fund Balance Policies

The City hereby establishes and will classify reservations of General Fund, Fund Balance, as defined herein, in accordance with GASB Statement No. 54 *Fund Balance Reporting and Governmental Fund Type Definitions*. This policy shall primarily apply to the City's General Fund. Fund Balance shall be composed of nonspendable, restricted, committed, assigned and unassigned amounts.

Fund Balance information is primarily used to identify the available resources to repay long-term debt, fund capital improvements, stabilize property tax rates, or enhance the City's financial position, in accordance with policies established by the City Commission.

Fund Balance Definitions and Classifications

Fund Balance – refers to the difference between assets and liabilities reported in a governmental fund. Listed below are the various Fund Balance categories (*in order from most to least restrictive*).

Fund Balance – Nonspendable

Includes amounts that are not in a spendable form (e.g., inventory) or are required, either legally or contractually, to be maintained intact (e.g., principal of an endowment fund).

Examples include:

- Inventory
- Prepaid Expenditures
- Long-Term Portion of Receivables
- Corpus of a Permanent Fund

The City hereby establishes the following Nonspendable Fund Balance Reserves in the General Fund:

a) Inventory Reserve

The Inventory Fund Balance Reserve is established to indicate those amounts relating to inventories that are not in a spendable form.

b) Prepaid Expenditures

The Prepaid Expenditures Fund Balance Reserve is established to indicate those amounts relating to prepaid expenditures that are not in a spendable form.

Fund Balance – Restricted

Includes amounts that can be spent only for the specific purposes stipulated by external resource providers (e.g., creditors, grant providers, contributors or laws or regulations of other governmental entities), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of resource providers and when they are legally enforceable.

Fund Balance – Committed

Includes amounts that can be used only for the specific purposes as established by the adoption of this policy and the annual budget ordinance by the City Commission. Commitments can only be removed or changed by taking the same action that originally established the commitment (e.g., an ordinance).

Committed Fund Balance remains binding unless removed in the same manner in which it was established. The action to impose the limitation on resources needs to occur prior to the close of the fiscal year, although the exact amount may be determined subsequently. Contractual obligations should be incorporated to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual obligations. Encumbrances may be reported as committed.

The City hereby establishes the following Committed Fund Balance Reserves in the General Fund:

a) Capital Reserve

The Capital Fund Balance Reserve is committed by the City Commission as set forth in the annual budget ordinance (and any amendments thereto) to be utilized in future years to fund various capital needs.

b) Hurricane/Emergency Recovery

Operating Reserve

The Hurricane/Emergency Recovery Operating Fund Balance Reserve is to be maintained by the City Manager at a minimum level of \$5M for the purposes of responding to and providing relief and recovery efforts to ensure the maintenance of services to the public during hurricane/emergency situations. Such emergencies include, but are not limited to hurricanes, tropical storms, flooding, terrorist activity and other natural or man-made disasters. Additional funds may be appropriated when necessary via a budget amendment ordinance. This Reserve may not necessarily be established in the annual budget. In the event these funds are utilized, they should be replenished in order to prepare for possible future events. The City will make every effort to replenish this reserve over a five-year period beginning with the completion of recovery from the event for which the reserve funds were used.

Fund Balance – Assigned

Includes amounts that the City intends to use for a specific purposes or projects as authorized by the City Manager. In governmental funds other than the General Fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund. An appropriation of existing fund balance to eliminate a projected budgetary deficit in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues satisfies the criteria to be classified as an assignment of fund balance. Encumbrances resulting from issuing purchase orders as a result of normal purchasing activities

approved by appropriate officials may be reported as assigned.

Fund Balance – Unassigned

Unassigned fund balance for the General Fund includes all amounts not contained in the other classifications. Unassigned amounts are the portion of fund balance which is not obligated or specifically designated and are generally available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the General Fund. The Minimum Level of Unassigned Fund Balance of the General Fund, at the beginning of each fiscal year, shall not be less than 10% of the annual General Fund revenue. In any fiscal year where the City is unable to maintain this 10% minimum reservation of fund balance as required in this section, the City shall not budget any amounts of unassigned fund balance for the purpose of balancing the budget. In addition, the City Manager will make every effort to reestablish the minimum Unassigned Fund Balance in a 24 – 36 month period beginning with the year from which the reserve funds fell below the 10% threshold.

Spending Order of Fund Balance

The City uses restricted amounts to be spent first when both the restricted and unrestricted fund balance is available unless there are legal documents/contract that prohibit doing this, such as in grant agreements requiring dollar for dollar spending. Additionally, the City would first use committed fund balance, followed by assigned fund balance and then unassigned fund balance when expenditures are incurred for purposes for which amounts in any of the restricted fund balance classification could be used. Open encumbrances at the end of the fiscal year may only be classified as committed or assigned, depending on at what level of authorization originally established them.

Annual Review and Determination of Fund Balance Reserve Amounts

The City Manager shall issue a report on an annual basis to the City Commission outlining compliance with the fund balance policy

Accounting, Auditing, and Financial Reporting Policies

An independent audit will be performed annually. The City will produce annual financial reports in accordance with Generally Accepted Accounting Principles (“GAAP”) as outlined by the GASB.

Financing Programs and Debt Administration

The City currently has five (5) outstanding long-term debt issues. At September 30, 2019, the projected outstanding principal balance will be \$23,215,000.

Debt Service Fund Series 2010 & 2011 (230)

Due to a very favorable interest rate environment, in September of 2010, the City issued a partial advance refunding of the original Series 1999 Revenue Bonds with a Bank Loan (described below) that resulted in a more than \$1.1M NPV savings over the life of the loan. The remaining portion of the original Series 1999 Revenue Bonds was refunded in February of 2011 and resulted in a nearly \$530,000 NPV savings over the life of its loan.

The Series 2010 Revenue Bonds are bank qualified debt, secured solely by a covenant to budget and appropriate the required debt service payments each year. This loan is structured the same as a serial bond issue with principal payments due on April 1st and semi-annual interest payments due on April 1st and October 1st of each year with the final maturity on April 1, 2029. Debt service requirements average approximately \$751,000 per year over the 19-year life of the obligation. The interest rate is locked at 3.42%.

The Series 2011 Revenue Bonds are bank qualified debt, secured solely by a covenant to budget and appropriate the required debt service payments each year. This loan is structured the same as a serial bond issue with principal payments due on April 1st and semi-annual interest payments due on April 1st and October 1st of each year with the final maturity on April 1, 2029. Debt service requirements average approximately \$406,000 per year over the 19-year life of the obligation. The interest rate is locked at 3.64%.

Debt Service Fund Series 2000 (240)

The Series 2000 Revenue Bonds are bank qualified debt, secured solely by a covenant to budget and appropriate the required debt service payments each year. This loan is structured the same as a serial bond issue with principal payments due on October 1st and semi-annual interest payments due on April 1st and October 1st of each year with the final maturity on October 1, 2020. Debt service requirements average approximately \$535,000 per year over the 20-year life of the obligation. The interest rate is locked at 6.13%.

Debt Service Fund Series 2012 (A) (250) & Series 2012 (B) (290)

Due to a very favorable interest rate environment, in June of 2012, the City refunded the original Series 2002 Revenue Bonds with a Bank Loan (described below) that resulted in a more than \$2.5M NPV savings over the life of the loan.

The Series 2012 Revenue Bonds are bank qualified debt, secured solely by a covenant to budget and appropriate the required debt service payments each year. This loan is structured the same as a serial bond issue with principal payments due on August 1st and semi-annual interest payments due on February 1st and August 1st of each year with the final maturity on August 1, 2027. Debt service requirements average approximately \$368,000 and \$411,000 for Debt Service Funds 250 and 290, respectively per year over the 15-year life of the obligation. The interest rate is locked at 2.65%.

Debt Service Fund Series 2018 (291)

The Series 2018 Revenue Bonds are bank qualified debt, secured solely by a covenant to budget and appropriate the required debt service payments each year. This loan is structured the same as a serial bond issue with principal and interest payments due on February 1st and August 1st of each year with the final maturity on August 1, 2038. Debt service requirements average approximately \$497,000 per year over the 20-year life of the obligation. The interest rate is locked at 3.68%.

Debt Policy and Administration

The City has established an informal policy regarding the utilization and management of debt instruments. Debt is used for a variety of purposes. The principal use of debt by the City

has been for making capital expenditures. This informal policy was formed to establish criterion and procedures for the issuance of debt financing by the City. This Debt Policy supports the commitment of the City Commission, management, staff and other decision makers to adhere to the sound financial management practices including full and timely repayment of all borrowings and achieving the lowest possible cost of capital.

1. General

- a) The City will analyze all funding alternatives in order to minimize the impact of debt structures on the taxpayers.
- b) The City may utilize debt to refinance current debt or for the acquisition, construction or remodeling of capital improvement projects that cannot be funded from current revenue sources or in such cases wherein it is more equitable to the user of the project to finance the project over its useful life.

2. Debt Structure

The City may consider the use of credit enhancements (letters of credit, bond insurance, surety bonds, etc.) when such credit enhancements process cost effective.

3. Issuance of Obligations

- a) The City may retain an independent financial advisor for advice on debt structuring and marketing debt issuances.
- b) The City may also retain independent bond counsel and disclosure counsel for legal and procedural advice on all debt issuances.
- c) As necessary, the City may retain other service advisors, such as trustees, underwriters and pricing advisors.
- d) Any process utilized to select professional service providers in connection with the City's debt program shall be in conformance with City purchasing policies, procedures and requirements.

4. Maturity of the Debt

Bonds will generally not have more than thirty (30) year duration.

5. Payment of Debt

Pre-authorized electronic payments are utilized to ensure that all debt related payments are made and received in a timely manner.

Although the City Charter makes no reference to limitations in establishing debt, the City has limited its borrowing to prudent levels that are able to be satisfied with existing revenue and cash flow projections. The City utilizes debt financing on large expenditures for capital projects or purchases that may be depreciated over their useful lives. By using debt financing, the cost of the expenditure is amortized over its useful life allowing the expenditure to be matched against revenue streams from those receiving the benefits.

When establishing debt, there are a number of factors that must be considered in the process. These factors include the long-term needs of the City and the amount of resources available to repay the debt. There are different ways for a City to achieve debt financing. The City may obtain a bank loan, issue special revenue bonds or ask the residents to approve a ballot item authorizing the issuance of general obligation bonds. The Commission considers the asset's useful life and current economic conditions, to determine the appropriate type of financing instrument.

Cash Management

Pooled Cash

The City maintains a pooled cash account for all funds, enabling the City to invest large amounts of idle cash for short periods of time and to optimize earnings potential. Cash and cash equivalents represents the amount owned by each City fund. Interest earned on pooled cash and investments is allocated monthly based on cash balances of the respective funds. Investments are reported at their fair value based on quoted market prices as reported by recognized security exchanges.

Investment Categories

Cash, Cash Equivalents and Investments

This investment category consists of cash and short-term investments with original maturities of three (3) months or less when purchased, includes cash on hand, demand deposits and investments with the Florida SBA Pool.

Operating Account

The City's operating funds are currently in a Full Analysis Business Checking Account which earns a combination of credit against our analysis charges as well as interest income. At June 30, 2019, the Pool was covered based on the bank's required collateral amounts with the Florida Pool.

Florida SBA Pool ("Florida Prime")

Florida Prime is a 2a7-like pool and the value of the City's position is the same as the value of the pool shares and is recorded at amortized cost.

Investments under Management

In May of 2009 the City contracted with an Investment Manager to manage a portion of the City's investment portfolio in accordance with our Investment Objectives and Parameters Policy. The City utilizes a 3rd Party Custodian for all of the City's investments under the direction of our Investment Manager.

Risk Management

The City maintains an insurance policy with the Florida Municipal Insurance Trust for general liability, automobile, property and workers' compensation coverage. The liability limit under this policy is \$5M.



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DEMOGRAPHICS AND MISCELLANEOUS STATISTICS

FISCAL YEAR 2019/20

Date of Incorporation:	November 7, 1995		
Form of City Government:	Commission - Manager		
Area:	3.2 Square Miles		
Population per State Estimate ⁽¹⁾ :	37,790		
Ethnic Distribution ⁽²⁾ :			
White (Non-Hispanic)	57.9%	African American	3.9%
Hispanic	35.8%	Other	2.4%
Age Distribution ⁽²⁾ :			
Under 20	17%		
20-34	18%		
35-54	26%		
55-64	13%		
65+	26%		
Average Household Size ⁽²⁾ :			
Average Household size		1.99	
Average Family size		2.66	
Housing Occupancy ⁽²⁾ :			
Total housing units		26,120	
Owner occupied housing units		11,756	
Renter occupied housing units		6,136	
Seasonal, recreational and vacant housing units		8,228	
Full-Time Employees:	183	Public Tennis Courts:	3
Public Facilities Located within Corporate Limits:		Public Recreation Centers:	1
Public Parks:	7	Public Schools:	-
Open Space Recreation (acres):	32	Charter Schools:	2
Arts & Cultural Center:	1	Aventura City of Excellence School (K-8)	
Public Libraries ⁽³⁾ :	1	Don Soffer Aventura High School	
Police Stations:	1		
Fire Stations ⁽³⁾ :	2		

⁽¹⁾ University of Florida, Bureau of Economic & Business Research. Population is an estimate as of April 1, 2018

⁽²⁾ U.S. Census Bureau, Profile of General Demographic Characteristics: 2010 for Aventura, Florida

⁽³⁾ Operated by Miami-Dade County

BUDGET PREPARATION CALENDAR

FISCAL YEAR 2019/20

<u>DATE</u>	<u>RESPONSIBILITY</u>	<u>ACTION REQUIRED</u>
April 1	City Manager All Department Directors	Distributes prior year Objectives and Performance Workload Indicators to be updated in accordance with our philosophy.
April 12	City Manager	Electronic spreadsheets are delivered to Department Directors with updated budget preparation directives.
April 15 to May 6	All Department Directors City Manager Finance Department	Completed budget estimates are submitted to the City Manager. Revenue estimates are prepared.
May 8 to May 31	Finance Department City Manager	Completion of non General Fund budgets to include totals of all revenues and expenditures submitted to City Manager.
June 3 to June 21	City Manager Finance Director	Conducts departmental budget review meetings, balances budget and prints budget document.
July 10	City Manager	City Manager's recommended budget document and message are submitted to City Commission.
July 18	City Commission City Manager	Budget Review Meeting, adopt tentative ad valorem rate to transmit to County for notification purposes.
September 10*	City Commission	First reading on budget and ad valorem tax rate ordinances.
September 18*	City Commission	Second reading on budget, ad valorem tax rate ordinance and Public Hearing.
September 20	Finance Director	Documents transmitted to Property Appraiser and State.
October 1	All Departments	New budget becomes effective.

* Dates are subject to change based on School Board and Miami-Dade County Commission meeting dates.

ASSESSED VALUE INFORMATION (LAST TEN FISCAL YEARS)

Fiscal Year Ended September 30,	Tax Roll Year	Real Property	Personal Property	Less: Tax Exempt Real Property	Total Taxable Assessed Value
2010	2009	\$ 8,433,846,719	\$ 221,526,640	\$(591,538,406)	\$ 8,063,834,953
2011	2010	7,607,087,842	216,861,227	(579,342,462)	7,244,606,607
2012	2011	7,599,224,177	212,774,157	(521,364,015)	7,290,634,319
2013	2012	7,832,825,557	216,503,467	(548,090,007)	7,501,239,017
2014	2013	8,109,509,199	211,480,897	(534,557,698)	7,786,432,398
2015	2014	8,734,453,409	198,681,857	(538,824,136)	8,394,311,130
2016	2015	9,418,840,654	208,455,823	(532,334,375)	9,094,962,102
2017	2016	10,256,329,248	216,738,181	(571,373,185)	9,901,694,244
2018	2017	10,450,567,929	223,735,802	(575,305,868)	10,098,997,863
2019	2018	10,669,786,837	251,121,004	(555,067,665)	10,365,840,176

Note: (1) Florida Law requires that all property be assessed at current fair market value.

TAX RATE COMPARISON

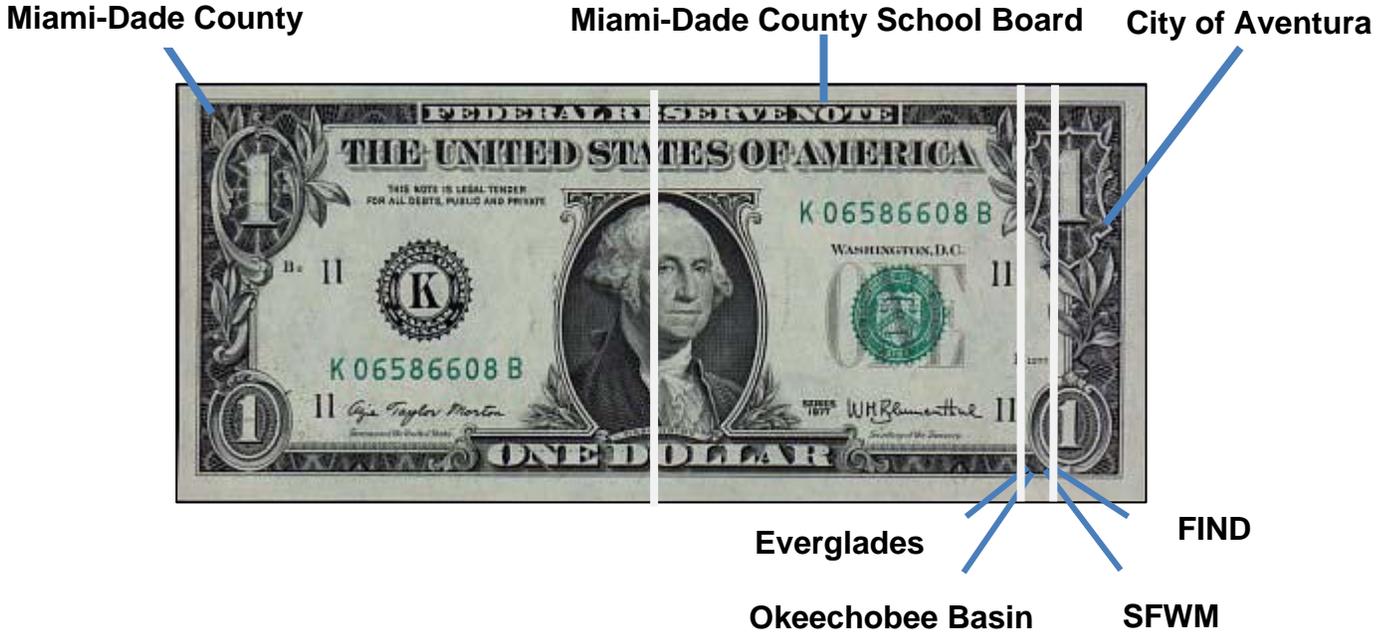
The City of Aventura has the lowest tax rate in Miami-Dade County. The table below compares the adopted tax rates of cities located within the County for fiscal year 2018/19:

Millage Code	City	Total Millage	Operating Millage	Debt Millage
2800	Aventura	1.7261	1.7261	-
3500	Doral	1.9000	1.9000	-
3000	Uninc. County	1.9283	1.9283	-
1200	Bal Harbour	1.9654	1.9654	-
3100	Sunny Isles Beach	2.2000	2.2000	-
3300	Palmetto Bay	2.2387	2.2387	-
3200	Miami Lakes	2.3127	2.3127	-
2000	Pinecrest	2.3990	2.3990	-
3600	Cutler Bay	2.4323	2.4323	-
2400	Key Biscayne	3.1000	3.1000	-
1300	Bay Harbor Islands	3.7199	3.7199	-
2500	Sweetwater	3.9948	3.9948	-
0900	South Miami	4.3000	4.3000	-
1400	Surfside	4.5000	4.5000	-
2600	Virginia Gardens	5.1000	5.1000	-
2700	Hialeah Gardens	5.1613	5.1613	-
0300	Coral Gables	5.5590	5.5590	-
0200	Miami Beach	5.8888	5.7288	0.1600
2300	North Bay Village	6.1463	5.5200	0.6263
2200	Medley	6.3000	6.3000	-
0400	Hialeah	6.3018	6.3018	-
2100	Indian Creek	6.4000	6.4000	-
1000	Homestead	6.4515	5.9215	0.5300
1500	West Miami	6.8858	6.8858	-
0700	North Miami Beach	7.0158	6.3000	0.7158
1600	Florida City	7.1858	7.1858	-
0500	Miami Springs	7.3500	7.3500	-
0600	North Miami	7.5000	7.5000	-
3400	Miami Gardens	7.9072	6.9363	0.9709
0100	Miami	8.0300	7.5865	0.4435
1800	El Portal	8.3000	8.3000	-
1100	Miami Shores	8.3192	7.9000	0.4192
1900	Golden Beach	8.4000	7.4800	0.9200
1700	Biscayne Park	9.7000	9.7000	-
0800	Opa-locka	9.8000	9.8000	-

Source: Miami-Dade County Office of the Property Appraiser
2018 Adopted Millage Rates Schedule

WHERE DO YOUR TAX DOLLARS GO?

(Based on fiscal year 2018/19 Tax Rates)



(depiction above is for representational purposes only and is not designed to exact scale)

Taxing Authority	2018/19 Adopted Millages	%
Miami-Dade County	8.2775	48.51%
Miami-Dade County School Board	6.7330	39.46%
South Florida Water Management District (SFWMD)	0.1209	0.71%
Everglades	0.0417	0.24%
Okeechobee Basin	0.1310	0.77%
Florida Inland Navigation District (FIND)	0.0320	0.19%
City of Aventura	1.7261	10.12%
Total Millage Rate	17.0622	100.00%

COMPARATIVE PERSONNEL ALLOCATION SUMMARY

Comparative Personnel Allocation Summary 10 - Year Presentation										
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
City Commission	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Office of the City Manager	4.6	4.6	4.6	3.6	3.6	3.6	3.0	3.0	3.0	3.0
Legal *	-	-	-	-	-	-	-	-	-	-
City Clerk's Office	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Finance	7.0	7.0	6.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Information Technology	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Police	120.0	120.0	121.0	121.0	123.0	124.0	125.0	129.0	130.0	130.0
Community Development	8.4	8.4	8.4	8.4	8.4	9.4	9.0	9.0	9.0	9.0
Community Services	28.0	27.0	26.0	26.0	26.0	26.0	21.5	24.0	24.0	24.0
Public Works/Transportation	-	-	-	-	-	-	6.5	7.0	7.0	7.0
Arts & Cultural Center *	-	-	-	-	-	-	-	-	-	-
Charter School **	3.0	3.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Don Soffer Aventura H.S. ***	N/A	-								
Total	186.0	185.0	185.0	185.0	187.0	189.0	191.0	198.0	199.0	199.0

* Departmental staff is provided through contractual services.
 ** Departmental staff is included in Charter School Fund Budget Document.
 *** Management is provided by CSUSA and departmental staff is included in Don Soffer Aventura High School Fund Budget Document.

PRIVATIZED/CONTRACTED CITY SERVICES

- City Attorney and Legal Services
- Building Plans Review and Inspections
- Planning Services
- Engineering Services
- Traffic Engineering Services
- Recreation Programming, Sports and Special Events
- Road, ROW, Building, Park and Median Maintenance
- Solid Waste
- Shuttle Bus Service
- Bike Share Program
- Aventura Arts and Cultural Center
- ACES Charter School Teachers and After School Programs
- ACES Charter School Transportation and Food Services
- Don Soffer Aventura High School Teachers

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



SUMMARY OF ALL FUNDS

CITY OF AVENTURA

SUMMARY OF ALL FUNDS

2019/20

OPERATING & CAPITAL OUTLAY

REVENUE PROJECTIONS

FUND NO.	FUND	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
001	General Fund	\$ 59,136,821	\$ 61,849,087	\$ 54,169,704	\$ 54,772,833	\$ 54,772,833
110	Police Education Fund	5,102	5,491	16,607	5,500	5,500
120	Transportation & Street Maint. Fund	3,243,620	3,533,201	6,906,349	3,890,274	3,890,274
180	911 Fund	96,747	87,779	109,704	95,210	95,210
230-290	Debt Service Funds	2,571,306	2,770,224	2,988,510	3,506,084	3,506,084
392	Capital Projects Fund	145,498	476,907	777,078	700,913	700,913
393	Aventura Charter High School Const. F	-	13,689,166	1,192,166	-	-
410	Stormwater Utility Fund	1,293,225	1,359,964	1,324,508	1,308,000	1,308,000
620	Police Offduty Services Fund	504,092	509,111	450,000	475,000	475,000
	Subtotal	66,996,411	84,280,930	67,934,626	64,753,814	64,753,814
	Interfund Eliminations	(2,200,502)	(8,829,335)	(3,034,942)	(2,997,135)	(2,997,135)
	Total Revenue	\$ 64,795,909	\$ 75,451,595	\$ 64,899,684	\$ 61,756,679	\$ 61,756,679

EXPENDITURES

DEPT/ DIV. NO.	DEPARTMENT	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<i>Operating Expenditures:</i>						
0101	City Commission	\$ 140,231	\$ 143,959	\$ 147,644	\$ 148,877	\$ 148,877
0501	Office of the City Manager	724,156	885,567	661,547	621,129	621,129
0601	Legal	406,843	261,656	305,000	311,000	311,000
0801	City Clerk's Office	305,914	293,580	344,183	349,813	349,813
1001	Finance	1,011,759	1,022,380	1,077,476	1,085,278	1,085,278
1201	Information Technology	1,011,682	1,064,222	1,163,720	1,189,026	1,189,026
2001	Police	19,088,254	19,689,900	20,740,577	21,533,462	21,533,462
4001	Community Development	3,741,651	5,036,699	2,591,696	2,676,218	2,676,218
5001	Community Services	2,285,355	2,380,944	2,480,960	2,542,293	2,542,293
5401	Public Works/Transportation	5,387,729	5,700,240	5,550,349	5,660,997	5,660,997
7001	Arts & Cultural Center	778,210	797,663	825,440	840,260	840,260
9001	Non-Departmental	1,703,170	2,019,032	1,503,500	1,704,500	1,704,500
	Subtotal	36,584,954	39,295,842	37,392,092	38,662,853	38,662,853
<i>Capital Outlay:</i>						
8005	Office of the City Manager	3,996	2,000	3,000	2,000	2,000
8008	City Clerk's Office	-	2,226	1,000	2,000	2,000
8010	Finance	1,992	2,908	3,000	5,000	5,000
8012	Information Technology	228,733	386,138	231,033	161,000	161,000
8020	Police	871,045	724,698	1,206,932	742,175	742,175
8040	Community Development	2,988	7,196	284,554	36,500	36,500
8050	Community Services	986,907	319,009	372,850	359,800	359,800
8054	Public Works/Transportation	1,954,391	3,474,441	1,570,194	1,190,300	1,190,300
8069	Charter School	48,861	2,361,765	1,192,166	-	-
8070	Arts & Cultural Center	36,652	41,924	182,538	58,500	58,500
8090	Non-Departmental	154,702	4,720,715	4,580	-	-
8090	CIP Reserve	5,000	70	19,467,235	17,030,467	17,030,467
	Subtotal	4,295,267	12,043,090	24,519,082	19,587,742	19,587,742
<i>Non - Departmental:</i>						
9001	Transfer to Funds	-	-	-	-	-
9001	Debt Service	2,543,679	2,699,842	2,988,510	3,506,084	3,506,084
	Subtotal	2,543,679	2,699,842	2,988,510	3,506,084	3,506,084
	Total Expenditures	\$ 43,423,900	\$ 54,038,774	\$ 64,899,684	\$ 61,756,679	\$ 61,756,679

CITY OF AVENTURA

SUMMARY OF ALL FUNDS

2019/20

OPERATING & CAPITAL OUTLAY

DEPT./ DIV. NO.	CATEGORY	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 22,192,089	\$ 23,185,989	\$ 23,806,240	\$ 24,667,403	\$ 24,667,403
3000/3999	Contractual Services	8,853,786	10,057,501	7,997,180	8,146,165	8,146,165
4000/4999	Other Charges/Svcs	4,265,987	4,480,510	4,770,580	5,044,700	5,044,700
5000/5399	Commodities	523,124	521,074	585,650	586,850	586,850
5400/5999	Other Operating Expenses	749,968	1,050,768	232,442	217,735	217,735
	Subtotal	36,584,954	39,295,842	37,392,092	38,662,853	38,662,853
6000/6999	Capital Outlay	4,295,267	12,043,090	24,519,082	19,587,742	19,587,742
7000/7999	Debt Service	2,543,679	2,699,842	2,988,510	3,506,084	3,506,084
8000/8999	Transfer to Funds	-	-	-	-	-
	Total Expenditures	\$ 43,423,900	\$ 54,038,774	\$ 64,899,684	\$ 61,756,679	\$ 61,756,679

Comparative Personnel Allocation Summary

4 - Year Presentation

	2016/17	2017/18	2018/19	2019/20
City Commission	7.0	7.0	7.0	7.0
Office of the City Manager	3.0	3.0	3.0	3.0
Legal *	-	-	-	-
City Clerk's Office	2.0	2.0	2.0	2.0
Finance	7.0	7.0	7.0	7.0
Information Technology	6.0	6.0	6.0	6.0
Police	125.0	129.0	130.0	130.0
Community Development	9.0	9.0	9.0	9.0
Community Services	21.5	24.0	24.0	24.0
Public Works/Transportation	6.5	7.0	7.0	7.0
Arts & Cultural Center *	-	-	-	-
Charter School **	4.0	4.0	4.0	4.0
Don Soffer Aventura H.S. ***	N/A	N/A	N/A	-
Total	191.0	198.0	199.0	199.0

* Departmental staff is provided through contractual services.

** Departmental staff is included in Charter School Fund Budget Document.

*** Management is provided by CSUSA and departmental staff is included in Don Soffer Aventura High School Fund Budget Document.

Comparative Personnel Allocation Summary

Full-Time vs. Part-Time

4 - Year Presentation

	2016/17	2017/18	2018/19	2019/20
Total Full-Time	178.0	182.0	183.0	183.0
Total Part-Time	13.0	16.0	16.0	16.0
Total	191.00	198.00	199.00	199.00

CITY OF AVENTURA

FUND BALANCE ANALYSIS

DEPARTMENT	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
GENERAL FUND (001)					
Beginning Balance/Carryover	\$ 18,837,457	\$ 17,478,338	\$ 15,407,572	\$ 14,910,975	\$ 14,910,975
Revenues/Sources	40,299,364	44,370,749	38,762,132	39,861,858	39,861,858
Expenditures/Uses	(37,764,514)	(53,269,905)	(39,492,400)	(40,000,529)	(40,000,529)
Ending Fund Balance	\$ 21,372,307	\$ 8,579,182	\$ 14,677,304	\$ 14,772,304	\$ 14,772,304
SPECIAL REVENUE FUNDS:					
POLICE EDUCATION FUND (110)					
Beginning Balance/Carryover	\$ 10,607	\$ 5,304	\$ 10,607	\$ -	\$ -
Revenues/Sources	6,000	1,868	6,000	5,500	5,500
Expenditures/Uses	(16,607)	(6,666)	(16,607)	(5,500)	(5,500)
Ending Fund Balance	\$ -	\$ 506	\$ -	\$ -	\$ -
STREET MAINTENANCE FUND (120)					
Beginning Balance/Carryover	\$ 4,624,849	\$ 2,312,425	\$ 4,624,849	\$ 1,605,274	\$ 1,605,274
Revenues/Sources	2,281,500	1,886,571	2,281,500	2,285,000	2,285,000
Expenditures/Uses	(6,906,349)	(1,407,365)	(6,906,349)	(3,890,274)	(3,890,274)
Ending Fund Balance	\$ -	\$ 2,791,631	\$ -	\$ -	\$ -
911 FUND (180)					
Beginning Balance/Carryover	\$ 18,904	\$ 9,452	\$ 18,904	\$ 4,970	\$ 4,970
Revenues/Sources	90,800	45,224	90,800	90,240	90,240
Expenditures/Uses	(109,704)	(9,800)	(109,704)	(95,210)	(95,210)
Ending Fund Balance	\$ -	\$ 44,876	\$ -	\$ -	\$ -
DEBT SERVICE FUNDS (230-291)					
Beginning Balance/Carryover	\$ 8,549	\$ 4,275	\$ 8,549	\$ 315,155	\$ 315,155
Revenues/Sources	2,979,961	1,504,108	2,979,961	3,190,929	3,190,929
Expenditures/Uses	(2,988,510)	(1,494,256)	(2,988,510)	(3,506,084)	(3,506,084)
Ending Fund Balance	\$ -	\$ 14,127	\$ -	\$ -	\$ -
CAPITAL PROJECTS FUND (392)					
Beginning Balance/Carryover	\$ 777,078	\$ 388,540	\$ 777,078	\$ 700,913	\$ 700,913
Revenues/Sources	-	429,229	-	-	-
Expenditures/Uses	(777,078)	(84,720)	(777,078)	(700,913)	(700,913)
Ending Fund Balance	\$ -	\$ 733,049	\$ -	\$ -	\$ -
AVENTURA CHARTER HIGH SCHOOL CONSTRUCTION FUND (393)					
Beginning Balance/Carryover	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues/Sources	-	13,689,166	1,192,166	-	-
Expenditures/Uses	-	(2,361,765)	(1,192,166)	-	-
Ending Fund Balance	\$ -	\$ 11,327,401	\$ -	\$ -	\$ -
STORMWATER UTILITY FUND (410)					
Beginning Balance/Carryover	\$ 32,508	\$ 16,254	\$ 32,508	\$ -	\$ -
Revenues/Sources	1,292,000	316,698	1,292,000	1,308,000	1,308,000
Expenditures/Uses	(1,324,508)	(374,979)	(1,324,508)	(1,308,000)	(1,308,000)
Ending Fund Balance	\$ -	\$ (42,027)	\$ -	\$ -	\$ -
POLICE OFF DUTY SERVICES FUND (620)					
Beginning Balance/Carryover	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues/Sources	450,000	268,647	450,000	475,000	475,000
Expenditures/Uses	(450,000)	(235,083)	(450,000)	(475,000)	(475,000)
Ending Fund Balance	\$ -	\$ 33,564	\$ -	\$ -	\$ -

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



GENERAL FUND

CITY OF AVENTURA
GENERAL FUND – 001
SUMMARY OF BUDGET
FISCAL YEAR 2019/20
OPERATING & CAPITAL OUTLAY

FUND DESCRIPTION

The General Fund is used to account for resources and expenditures that are available for the City's general operations.

REVENUE PROJECTIONS

CATEGORY	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
Current Revenues	\$ 40,299,364	\$ 44,370,749	\$ 38,762,132	\$ 39,861,858	\$ 39,861,858
Carryover	18,837,457	17,478,338	15,407,572	14,910,975	14,910,975
Total Revenues	\$ 59,136,821	\$ 61,849,087	\$ 54,169,704	\$ 54,772,833	\$ 54,772,833

EXPENDITURES

DEPT/ DIV. NO.	DEPARTMENT	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
Operating Expenditures:						
0101	City Commission	\$ 140,231	\$ 143,959	\$ 147,644	\$ 148,877	\$ 148,877
0501	Office of the City Manager	724,156	885,567	661,547	621,129	621,129
0601	Legal	406,843	261,656	305,000	311,000	311,000
0801	City Clerk's Office	305,914	293,580	344,183	349,813	349,813
1001	Finance	1,011,759	1,022,380	1,077,476	1,085,278	1,085,278
1201	Information Technology	1,011,682	1,064,222	1,163,720	1,189,026	1,189,026
2001	Police	18,569,559	19,171,769	20,183,170	20,957,752	20,957,752
4001	Community Development	3,741,651	5,036,699	2,591,696	2,676,218	2,676,218
5001	Community Services	2,285,355	2,380,944	2,480,960	2,542,293	2,542,293
5401	Public Works/Transportation	2,968,648	3,184,738	3,162,634	3,230,973	3,230,973
7001	Arts & Cultural Center	778,210	797,663	825,440	840,260	840,260
9001	Non-Departmental	1,703,170	2,019,032	1,503,500	1,704,500	1,704,500
	Subtotal	33,647,178	36,262,209	34,446,970	35,657,119	35,657,119
Capital Outlay						
8005	Office of the City Manager	3,996	2,000	3,000	2,000	2,000
8008	City Clerk's Office	-	2,226	1,000	2,000	2,000
8010	Finance	1,992	2,908	3,000	5,000	5,000
8012	Information Technology	228,733	386,138	231,033	161,000	161,000
8020	Police	871,045	724,698	1,072,232	692,175	692,175
8040	Community Development	2,988	7,196	284,554	36,500	36,500
8050	Community Services	471,626	166,380	372,850	359,800	359,800
8054	Public Works/Transportation	96,239	2,356,176	120,701	29,300	29,300
8069	Charter School	48,861	-	-	-	-
8070	Arts & Cultural Center	36,652	41,924	182,538	58,500	58,500
8090	Non-Departmental	154,702	4,720,715	4,580	-	-
8090	CIP Reserve	-	-	14,677,304	14,772,304	14,772,304
	Subtotal	1,916,834	8,410,361	16,952,792	16,118,579	16,118,579
	Transfer to Funds	2,200,502	8,597,335	2,769,942	2,997,135	2,997,135
	Subtotal	2,200,502	8,597,335	2,769,942	2,997,135	2,997,135
	Total	\$ 37,764,514	\$ 53,269,905	\$ 54,169,704	\$ 54,772,833	\$ 54,772,833

**CITY OF AVENTURA
GENERAL FUND – 001
CATEGORY SUMMARY
FISCAL YEAR 2019/20**

REVENUE PROJECTIONS

OBJECT CODE	CATEGORY	ACTUAL		APPROVED BUDGET	CITY MANAGER PROPOSAL	COMMISSION APPROVAL
		2016/17	2017/18	2018/19	2019/20	2019/20
310000/319999	Locally Levied Taxes	\$ 25,205,918	\$ 26,085,732	\$ 26,167,856	\$ 26,866,707	\$ 26,866,707
320000/329999	Licenses & Permits	6,046,949	8,652,714	4,471,000	4,080,500	4,080,500
330000/339999	Intergovernmental Revenues	3,783,153	3,927,769	3,857,670	3,927,670	3,927,670
340000/349999	Charges for Services	2,202,801	2,604,902	2,558,106	2,629,481	2,629,481
350000/359999	Fines & Forfeitures	2,727,273	2,579,456	1,427,500	1,777,500	1,777,500
360000/369999	Miscellaneous Revenues	333,270	520,176	280,000	580,000	580,000
380000/389999	Transfer from Funds	-	-	-	-	-
399900/399999	Fund Balance	18,837,457	17,478,338	15,407,572	14,910,975	14,910,975
Total Available General Fund		\$ 59,136,821	\$ 61,849,087	\$ 54,169,704	\$ 54,772,833	\$ 54,772,833

EXPENDITURES

OBJECT CODE	CATEGORY	ACTUAL		APPROVED BUDGET	CITY MANAGER PROPOSAL	COMMISSION APPROVAL
		2016/17	2017/18	2018/19	2019/20	2019/20
1000/2999	Personal Services	21,761,089	22,762,626	23,356,240	24,192,403	24,192,403
3000/3999	Contractual Services	6,721,210	7,897,145	5,615,215	5,721,891	5,721,891
4000/4999	Other Charges & Services	4,184,668	4,388,865	4,685,780	4,955,490	4,955,490
5000/5399	Commodities	523,124	520,481	585,650	585,850	585,850
5400/5499	Other Operating Expenses	457,087	693,092	204,085	201,485	201,485
Total operating expenses		33,647,178	36,262,209	34,446,970	35,657,119	35,657,119
6000/6999	Capital Outlay	1,916,834	8,410,361	16,952,792	16,118,579	16,118,579
8000/8999	Transfer to Funds	2,200,502	8,597,335	2,769,942	2,997,135	2,997,135
Total expenditures		\$ 37,764,514	\$ 53,269,905	\$ 54,169,704	\$ 54,772,833	\$ 54,772,833

**CITY OF AVENTURA
GENERAL FUND – 001
FUND BALANCE ANALYSIS
FISCAL YEAR 2019/20**

REVENUE PROJECTIONS

CATEGORY	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
Beginning Fund Balance	\$ 18,837,457	\$ 17,478,338	\$ 15,407,572	\$ 14,910,975	\$ 14,910,975
Revenues/Sources:					
<u>Locally Levied Taxes</u>					
Property Taxes	\$ 16,349,089	\$ 16,747,025	\$ 17,072,856	\$ 17,686,707	\$ 17,686,707
Section 185 Premium Tax	338,365	435,103	330,000	425,000	425,000
Utility Taxes	5,816,808	6,094,873	6,015,000	6,040,000	6,040,000
Unified Comm. Tax	1,838,995	1,957,821	1,850,000	1,850,000	1,850,000
City Business Tax	862,661	850,910	900,000	865,000	865,000
Subtotal	25,205,918	26,085,732	26,167,856	26,866,707	26,866,707
Licenses & Permits	6,046,949	8,652,714	4,471,000	4,080,500	4,080,500
Intergovernmental Rev.	3,783,153	3,927,769	3,857,670	3,927,670	3,927,670
Charges for Services	2,202,801	2,604,902	2,558,106	2,629,481	2,629,481
Fines & Forfeitures	2,727,273	2,579,456	1,427,500	1,777,500	1,777,500
Miscellaneous	333,270	520,176	280,000	580,000	580,000
Interfund Transfers In	-	-	-	-	-
Subtotal	15,093,446	18,285,017	12,594,276	12,995,151	12,995,151
Total Revenues/Sources	\$ 40,299,364	\$ 44,370,749	\$ 38,762,132	\$ 39,861,858	\$ 39,861,858

OBJECT CODE	CATEGORY	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
Expenditures/Uses:						
<u>Operating Expenditures</u>						
0101	City Commission	\$ 140,231	\$ 143,959	\$ 147,644	\$ 148,877	\$ 148,877
0501	Office of the City Manager	724,156	885,567	661,547	621,129	621,129
0601	Legal	406,843	261,656	305,000	311,000	311,000
0801	City Clerk's Office	305,914	293,580	344,183	349,813	349,813
1001	Finance	1,011,759	1,022,380	1,077,476	1,085,278	1,085,278
1201	Information Technology	1,011,682	1,064,222	1,163,720	1,189,026	1,189,026
2001	Police	18,569,559	19,171,769	20,183,170	20,957,752	20,957,752
4001	Community Development	3,741,651	5,036,699	2,591,696	2,676,218	2,676,218
5001	Community Services	2,285,355	2,380,944	2,480,960	2,542,293	2,542,293
5401	Public Works/Transportation	2,968,648	3,184,738	3,162,634	3,230,973	3,230,973
7001	Arts & Cultural Center	778,210	797,663	825,440	840,260	840,260
9001	Non-Departmental	1,703,170	2,019,032	1,503,500	1,704,500	1,704,500
Total Operating Expenditures		33,647,178	36,262,209	34,446,970	35,657,119	35,657,119
Capital Outlay Expenditures		1,916,834	8,410,361	2,275,488	1,346,275	1,346,275
Interfund Transfers Out		2,200,502	8,597,335	2,769,942	2,997,135	2,997,135
Total Expenditures/Uses		37,764,514	53,269,905	39,492,400	40,000,529	40,000,529
Ending Fund Balance						
<u>Designated for</u>						
Capital Improvements		21,372,307	8,579,182	14,677,304	14,772,304	14,772,304

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



REVENUE PROJECTIONS

**CITY OF AVENTURA
GENERAL FUND – 001
REVENUE PROJECTIONS
FISCAL YEAR 2019/20**

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>Locally Levied Taxes</u>						
3111000	Ad Valorem Taxes-Current	\$ 15,905,409	\$ 16,211,763	\$ 16,997,856	\$ 17,611,707	\$ 17,611,707
3112000	Ad Valorem Taxes-Delinquent	443,680	535,262	75,000	75,000	75,000
3125200	Section 185 Premium Tax	338,365	435,103	330,000	425,000	425,000
3141000	Utility Tax-Electric	4,635,614	4,815,042	4,850,000	4,835,000	4,835,000
3143000	Utility Tax-Water	1,149,076	1,250,281	1,135,000	1,175,000	1,175,000
3144000	Utility Tax-Gas	32,118	29,550	30,000	30,000	30,000
3149000	Unified Communications Tax	1,838,995	1,957,821	1,850,000	1,850,000	1,850,000
3161000	City Business Tax	862,661	850,910	900,000	865,000	865,000
	Subtotal	25,205,918	26,085,732	26,167,856	26,866,707	26,866,707
<u>Licenses & Permits</u>						
3221000	Building Permits	3,778,479	5,534,599	2,250,000	2,318,000	2,318,000
3221500	Radon/Code Comp Admin. Fee	2,701	27,046	6,000	7,500	7,500
3222000	Certificate of Occupancy	241,967	475,577	125,000	155,000	155,000
3231000	Franchise Fee-Electric	1,367,326	1,885,946	1,425,000	835,000	835,000
3234000	Franchise Fee-Gas	5,769	6,350	10,000	90,000	90,000
3237100	Franchise Fee-Sanitation	561,190	601,476	560,000	575,000	575,000
3238000	Franchise Fee-Towing	45,152	51,000	50,000	50,000	50,000
3291000	Engineering Permits	44,365	70,720	45,000	50,000	50,000
	Subtotal	6,046,949	8,652,714	4,471,000	4,080,500	4,080,500
<u>Intergovernmental Revenues</u>						
3312100	Bulletproof Vests	3,608	9,506	-	-	-
3312910	FEMA	-	27,957	-	-	-
3342009	Justice Assistance Grant	10,939	1,520	-	-	-
3343601	FDEP Agreement	-	-	-	-	-
3344901	Maintenance Agreement Payment	12,670	12,676	12,670	12,670	12,670
3351200	State Revenue Sharing	775,062	812,031	825,000	835,000	835,000
3351500	Alcoholic Beverage License	22,801	19,641	20,000	20,000	20,000
3351800	Half Cent Sales Tax	2,868,029	2,965,580	2,935,000	2,995,000	2,995,000
3354930	Fuel Tax Refund	14,778	14,321	15,000	15,000	15,000
3377501	MPO Transit Study	26,718	13,281	-	-	-
3382000	County Business Tax	48,548	51,256	50,000	50,000	50,000
	Subtotal	3,783,153	3,927,769	3,857,670	3,927,670	3,927,670
<u>Charges For Services</u>						
3413000	Certificate of Use Fees	3,467	4,763	5,000	5,000	5,000
3419500	Lien Search Fees	79,300	88,719	80,000	80,000	80,000
3421300	Police Services Agreement	863,748	1,197,114	1,258,106	1,299,481	1,299,481
3425000	Development Review Fees	138,691	153,315	130,000	130,000	130,000
3471000	Rec/Cultural Events	29,164	23,779	25,000	15,000	15,000
3472000	Parks & Recreation Fees	154,114	158,284	160,000	175,000	175,000
3472500	Community Center Fees	192,669	244,281	200,000	225,000	225,000
3473000	Membership & Guest Fees	48,197	48,926	-	-	-
3474000	Founders Day	20,182	32,875	30,000	30,000	30,000
3475000	Summer Recreation	502,520	483,943	500,000	500,000	500,000
3476001	AACC Fees and Rentals	170,749	168,903	170,000	170,000	170,000
	Subtotal	2,202,801	2,604,902	2,558,106	2,629,481	2,629,481

**CITY OF AVENTURA
GENERAL FUND – 001
REVENUE PROJECTIONS - CONTINUED
FISCAL YEAR 2019/20**

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>Fines & Forfeitures</u>					
3511000	County Court Fines	350,484	268,039	275,000	275,000	275,000
3541000	Code Violation Fines	1,605	2,382	2,500	2,500	2,500
3542000	Intersection Safety Camera Program	2,375,184	2,309,035	1,150,000	1,500,000	1,500,000
	Subtotal	2,727,273	2,579,456	1,427,500	1,777,500	1,777,500
	<u>Misc. Revenues</u>					
3611000	Interest Earnings	269,213	436,644	200,000	500,000	500,000
3644200	Sale of Assets	11,891	26,285	20,000	20,000	20,000
3644910	Lost/Abandoned Property	85	2,063	-	-	-
3644920	Evidence	2,675	7,957	-	-	-
3699000	Misc. Revenues	49,406	47,227	60,000	60,000	60,000
	Subtotal	333,270	520,176	280,000	580,000	580,000
	<u>Non-Revenue</u>					
3999000	Carryover	18,837,457	17,478,338	15,407,572	14,910,975	14,910,975
	Subtotal	18,837,457	17,478,338	15,407,572	14,910,975	14,910,975
	Total Available General Fund	\$ 59,136,821	\$ 61,849,087	\$ 54,169,704	\$ 54,772,833	\$ 54,772,833

REVENUE PROJECTION RATIONALE

LOCALLY LEVIED TAXES

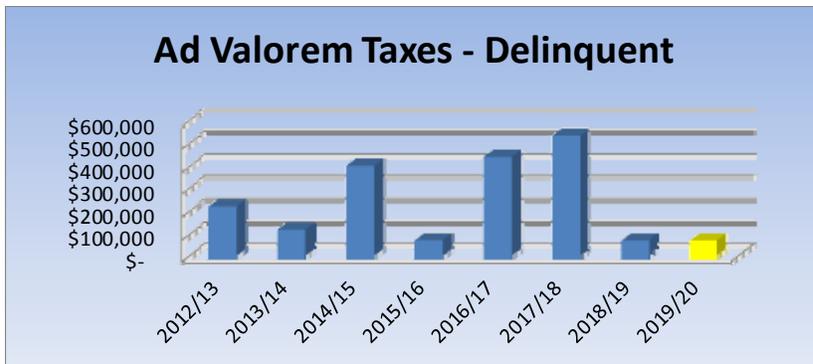
3111000 Ad Valorem Taxes-Current – Ad Valorem or property taxes are authorized by Chapter 166, Florida Statutes. The Florida Constitution limits local governments to a maximum of 10 mills of Ad Valorem taxation. The amount of revenue is based on the tax rate multiplied by the assessed value of the City which is provided by the County Property Appraiser. The amount is then budgeted at 95% of its gross value to allow for prompt payment discounts and other adjustments in accordance with Florida Statutes. The City’s assessed value as reported by the Property Appraiser is \$10,740,186,632. This amount is \$374,346,456 or 3.61% higher than last year. The ad valorem millage levy for fiscal year 2019/20 is recommended to be 1.7261, which is the same rate adopted last year. This will generate \$17,611,707 compared to last year’s amount of \$16,997,856. This represents the 24th year without an increase.

City Ad Valorem Tax Rate History:

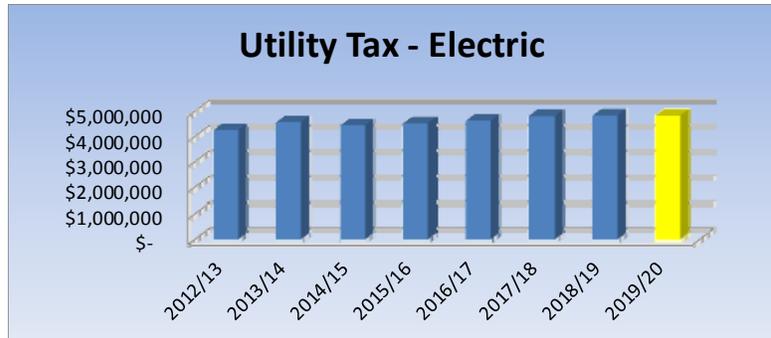
1995/96 to 2006/07 – 2.2270
2007/08 to present – 1.7261



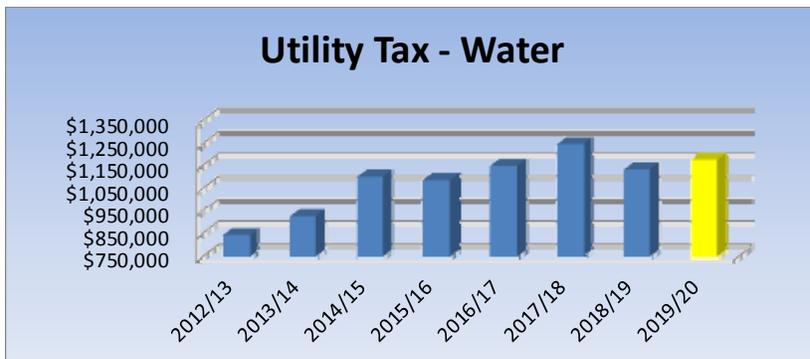
3112000 Ad Valorem Taxes-Delinquent – This revenue source is derived by those taxpayers who do not pay their taxes by March 31st of any given year. On average the total revenue received in this category is minimal when compared to the total Ad Valorem taxes collected.



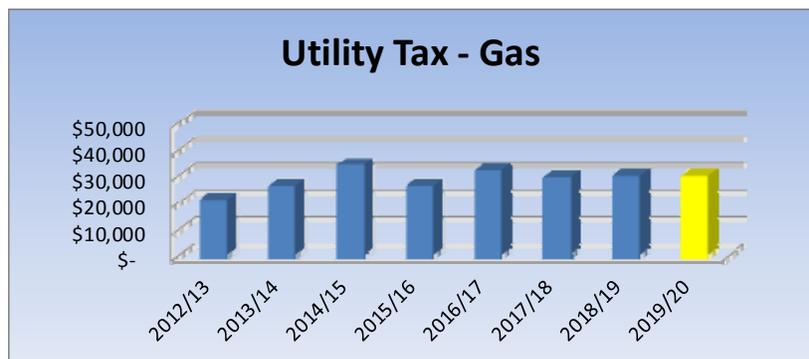
3141000 Utility Tax-Electric – Section 166.231(1)(A), Florida Statutes, authorizes a city to collect Public Service or Utility Taxes. Miami-Dade County previously established by Ordinance utility taxes for unincorporated areas in the amount of 10% on electricity. The City enacted Ordinance 96-03 which mirrored the County’s utility tax levies. The projection is based on actual collections for the past two (2) fiscal years.



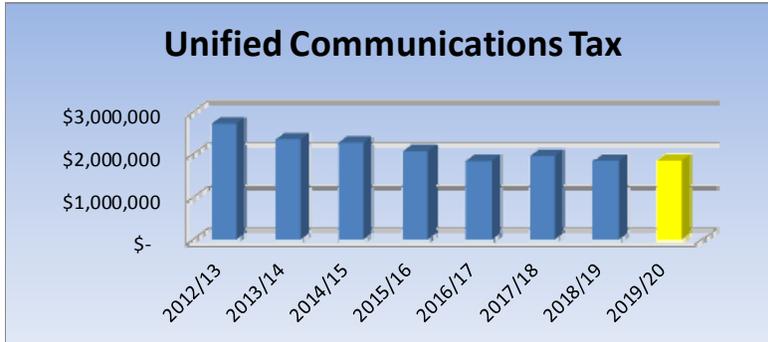
3143000 Utility Tax-Water – Section 166.231(1) (A), Florida Statutes, authorizes a City to collect Public Service or Utility Taxes. Miami-Dade County previously established by Ordinance utility taxes for unincorporated areas in the amount of 10% on water. The City enacted Ordinance 96-03 which mirrored the County’s utility tax levies. The projection is based on actual collections for the past two (2) fiscal years.



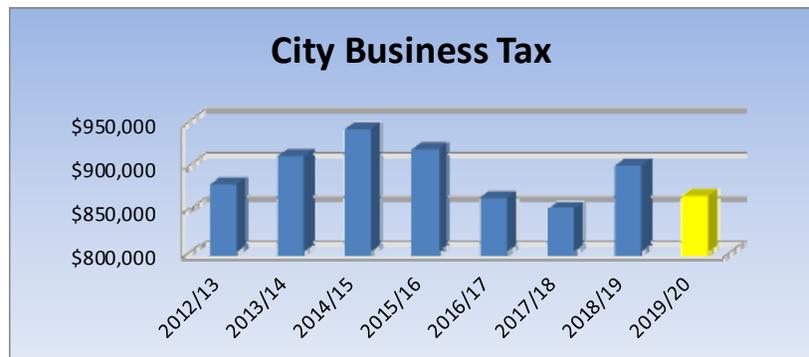
3144000 Utility Tax-Gas – Section 166.231(1) (A), Florida Statutes, authorizes a City to collect Public Service or Utility Taxes. Miami-Dade County previously established by Ordinance utility taxes for unincorporated areas in the amount of 10% on gas and oil. The City enacted Ordinance 96-03 which mirrored the County’s utility tax levies. The projection is based on actual collections for the past two (2) fiscal years.



3149000 Unified Communications Tax – Effective October 1, 2001, the Unified Communications Tax replaced municipal utility taxes and franchise fees on all telecommunication, cable and other communication services. The projection is based on anticipated actual collections for the past fiscal year.

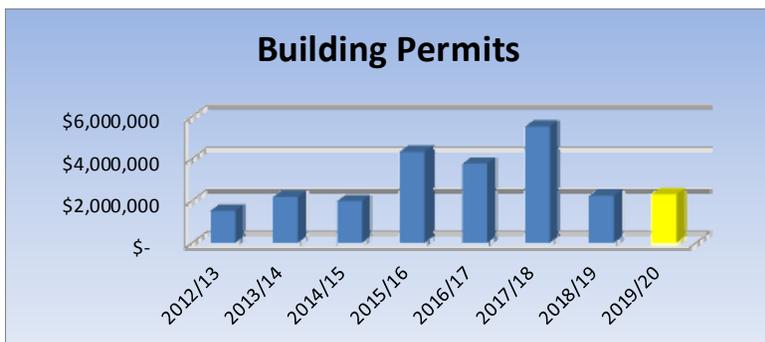


3161000 City Business Tax – Pursuant to Chapter 205, Florida Statutes, the City has adopted an ordinance imposing a business tax for the privilege of engaging in or managing any business, profession or occupation within the City. The amount budgeted is based on anticipated collections in FY 2018/19.

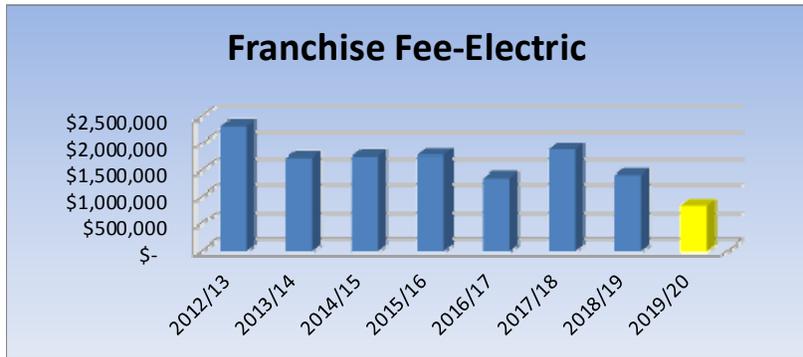


LICENSES AND PERMITS

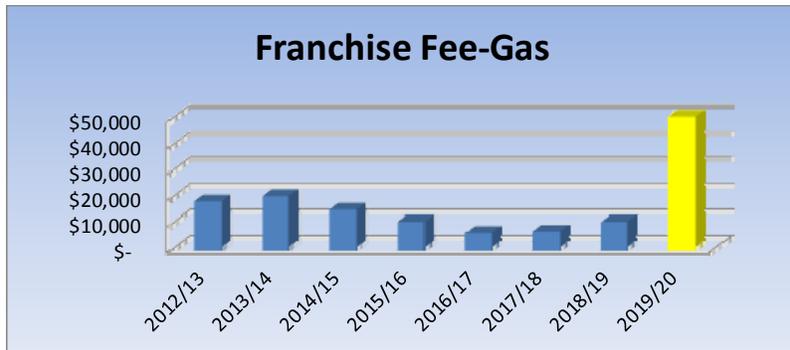
3221000 Building Permits – Permits must be issued to any individual or business that performs construction work within the City’s corporate limits. These permits are issued for construction, such as plumbing, electrical, structural, mechanical, etc. and their fees are set by City Ordinance. The projection includes a small increase over the current year budget based on actual collections in FY 2018/19 and anticipated FY 2019/20 building activity.



3231000 Franchise Fee-Electric – A city may charge electric companies for the use of its rights-of-way per Florida Statutes 166.021 and 337.401. Miami-Dade County currently has an agreement with FPL covering the area now incorporated as Aventura, as well as the current unincorporated areas of the County. The County Commission, via an interlocal agreement, has agreed to share these revenues with Aventura. The amount projected is based on anticipated collections compared to the actual amount collected for FY 2018/19. *On January 9, 2018, the City adopted a new FPL Franchise Agreement (Ordinance No. 2018-02) which will become effective in June 2020 which is anticipated to generate additional revenue for the City in FY 2020/21.*



3234000 Franchise Fee-Gas – A city may charge gas companies for the use of its rights-of-way per Florida Statutes 166.021 and 337.401. It is standard practice to enact a 6% fee on gross revenues. The projected amount is based on the new Peoples Gas System Agreement which was adopted on 2nd Reading on June 11, 2019 (Ordinance No. 2019-10).



3237100 Franchise Fee-Sanitation – The City issues solid waste franchises to the private sector for all areas of the City. In addition a fee of 10% was adopted for the private companies to utilize the City's rights-of-way. The amount projected is based on historical collections.



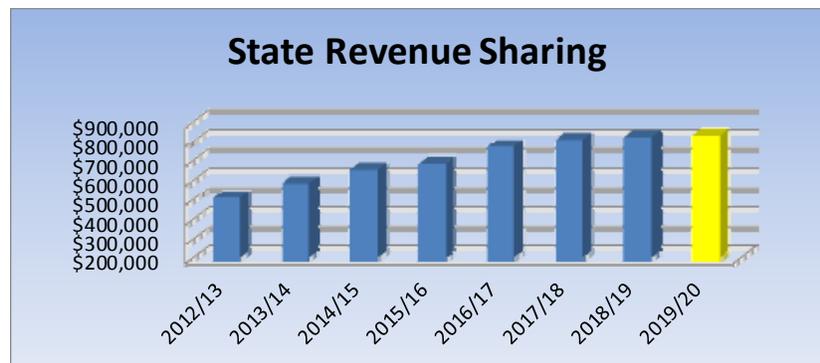
3238000 Franchise Fee-Towing – The amount budgeted is based on a franchise agreement for towing services within our corporate limits that was awarded in November 2017.

3291000 Engineering Permits – This fee is representative of the costs associated with regulatory review of the installation of utilities, paving, drainage and right-of-way renovation/excavation by the City staff. The amount budgeted is based on actual collections in FY 2018/19 and projected activity for next year.

INTERGOVERNMENTAL REVENUES

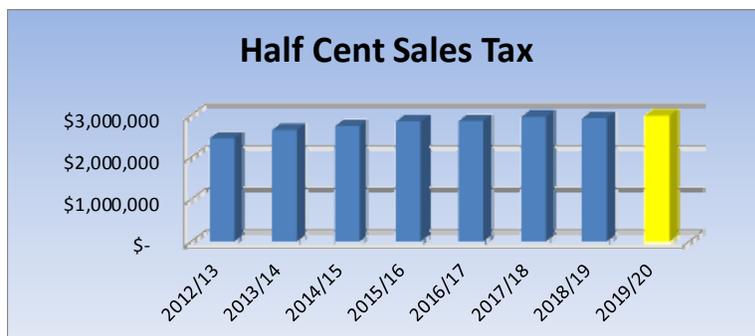
3344901 Maintenance Agreement Payment – Funds provided by FDOT to maintain Medians and Rights-of-Way along Biscayne Boulevard.

3351200 State Revenue Sharing – Revenues received in this category represent state sales taxes and municipal fuel taxes [i.e., from the 8th Cent Motor Fuel Tax (335.122) and the from the Special Fuel and Motor Fuel Use Tax (335.122)] that are collected and transferred to the Revenue Sharing Trust Fund for Municipalities. The portion generated from sales tax of approximately 77.35% of the total is deposited to the General Fund while the portion that is generated from the municipal fuel taxes (22.65% of the total) is deposited to the Transportation and Street Maintenance Fund. The amount budgeted is based on actual collections in the current fiscal year.

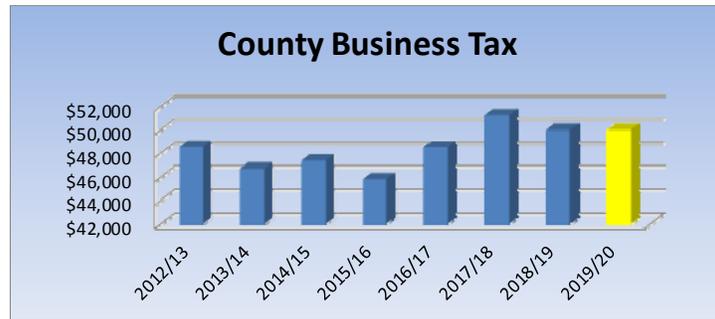


3351500 Alcoholic Beverage License – Various alcoholic beverage license taxes are levied on manufacturers, distributors, vendors and sales agents of alcoholic beverages in the State. The tax is collected by the State and distributed back to the City. The City's share is approximately 38% of the proceeds of the tax collected within the City.

3351800 Half Cent Sales Tax – This revenue source represents ½ of the revenue generated by the additional 1% sales tax which is distributed to counties and cities based on a per capita formula. The amount budgeted is based on actual collections for the current fiscal year which includes an increase as compared to the prior year.



3382000 County Business Tax – All businesses in the City must pay a County Business Tax in addition to the City’s Business Tax to operate a business within the County’s corporate limits. A portion of the County’s revenues are remitted to the City.



CHARGES FOR SERVICES

3421300 Police Services Agreement – This amount represents the amount to be paid by Aventura Mall for an increase in the level of services. The amount represents the City’s cost of providing officers pursuant to an agreement that was renegotiated in FY 2016/17.

3425000 Development Review Fees – These are fees charged to developers for costs associated with the interdepartmental review of new development proposals such as site plans and plats.

3471000 Rec/Cultural Events – This is the amount paid by City residents to participate in various trips and events sponsored by the City. The revenues are offset by an expenditure account in the Community Services Department.

3472000 Parks & Recreation Fees – This includes non-resident fees for entering the park and user fees associated with the various programs at Founders Park and Waterways Park.

3472500 Community Center Fees – This represents membership fees and user fees charged for the various programs provided at the Community Recreation Center.

3475000 Summer Recreation – This represents fees charged for participants in the City’s Summer Recreation Program.

3476001 AACC Fees and Rentals – This represents anticipated revenue from rental fees, sponsors and the summer performing arts camp.

FINES & FORFEITURES

3511000 County Court Fines – The City receives a portion of the revenues resulting from traffic enforcement activities within its corporate limits. The projection is based on actual revenues for the current period.

3541000 Code Violation Fines – Revenues in this category are generated when the owner of property within the City’s corporate limits violates a City code.

3542000 Intersection Safety Camera Program – Revenues generated from the Traffic Safety Camera Program. Projection is based on historical data.

MISC. REVENUES

3611000 Interest Earnings – Investment practices are maintained to allow for 100% of available funds to be invested at all times. Determining factors in forecasting revenue for this line item are the anticipated interest rate and the amount of pooled dollars available for investment.

3699000 Misc. Revenues – Any other revenues not otherwise classified.

NON – REVENUE

3999000 Carryover – This amount is derived by a comparison of all of the anticipated revenues for the current period to all of the anticipated expenditures for the current period. The amount budgeted represents the total needed to fund anticipated future capital projects and to balance the revenues with projected expenditures.

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**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



CITY COMMISSION

**CITY OF AVENTURA
CITY COMMISSION
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

The City Commission is the community's legislative body which acts as the decision-making entity that establishes policies and ordinances to meet the community's needs on a proactive basis. The City Commission is committed to providing the best possible professional government and the delivery of quality service levels that reflect community priorities and maintain the quality of life for all residents.

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 64,309	\$ 64,445	\$ 62,650	\$ 62,650	\$ 62,650
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	57,651	59,703	61,644	62,877	62,877
5000/5399	Commodities	4,816	4,479	3,600	3,600	3,600
5400/5499	Other Operating Expenses	13,455	15,332	19,750	19,750	19,750
Total Operating Expenses		\$ 140,231	\$ 143,959	\$ 147,644	\$ 148,877	\$ 148,877

PERSONNEL ALLOCATION SUMMARY

Position No.	Position Title	2016/17	2017/18	2018/19	2019/20
0301	Mayor	1.0	1.0	1.0	1.0
0401	Commissioner	1.0	1.0	1.0	1.0
0402	Commissioner	1.0	1.0	1.0	1.0
0403	Commissioner	1.0	1.0	1.0	1.0
0404	Commissioner	1.0	1.0	1.0	1.0
0405	Commissioner	1.0	1.0	1.0	1.0
0406	Commissioner	1.0	1.0	1.0	1.0
Total		7.0	7.0	7.0	7.0

CITY OF AVENTURA
CITY COMMISSION
2019/20
BUDGETARY ACCOUNT SUMMARY
001-0101-511

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>PERSONAL SERVICES</u>						
1210	Commission Salaries	\$ 55,323	\$ 55,321	\$ 55,000	\$ 55,000	\$ 55,000
2101	FICA	8,702	8,836	7,452	7,452	7,452
2401	Workers' Compensation	284	288	198	198	198
	Subtotal	64,309	64,445	62,650	62,650	62,650
<u>OTHER CHARGES & SERVICES</u>						
4030	Legislative Expenses	57,651	59,703	61,644	62,877	62,877
	Subtotal	57,651	59,703	61,644	62,877	62,877
<u>COMMODITIES</u>						
5101	Office Supplies	395	540	400	400	400
5290	Other Operating supplies	4,421	3,939	3,200	3,200	3,200
	Subtotal	4,816	4,479	3,600	3,600	3,600
<u>OTHER OPERATING EXPENSES</u>						
5410	Subscriptions & Memberships	8,650	10,064	10,000	10,000	10,000
5420	Conferences & Seminars	3,805	4,268	8,750	8,750	8,750
5981	High School Scholarship	1,000	1,000	1,000	1,000	1,000
	Subtotal	13,455	15,332	19,750	19,750	19,750
	Total City Commission	\$ 140,231	\$ 143,959	\$ 147,644	\$ 148,877	\$ 148,877

**CITY COMMISSION
BUDGET JUSTIFICATIONS**

4030 Legislative Expenses – This account represents the \$8,982 (rounded) established per Commissioner to offset expenditures incurred in the performance of their official duties.

5410 Subscriptions & Memberships – The following memberships are included for funding:

- Florida League of Cities
- National League of Cities
- Miscellaneous Seminars

5420 Conferences & Seminars – Funding for this purpose is essential in order to keep informed of changing and new developments in local government.

- Florida League of Cities
- National League of Cities
- Miscellaneous Seminars

5981 Krop High School Scholarship – The City Commission establishes an annual scholarship for Aventura senior Krop High School students to offset college expenses.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



OFFICE OF THE CITY MANAGER

**CITY OF AVENTURA
OFFICE OF THE CITY MANAGER
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

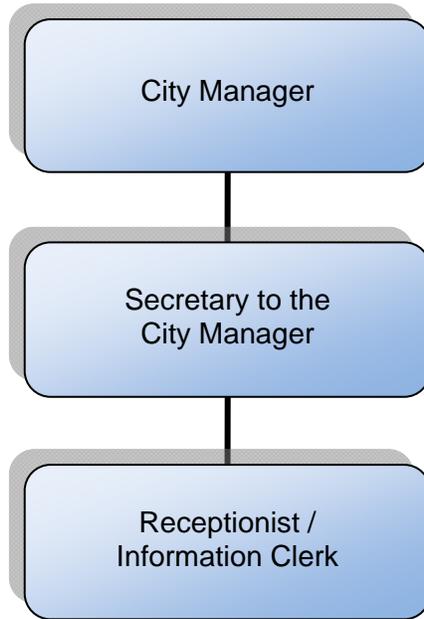
Maintain a City government structure that represents the needs of the community and provides quality services in an efficient, businesslike and professional manner. Responsible for the overall management of all functions and activities of the City's operations, preparation of annual budget and 5-year CIP document and ensures the proper implementation of policies and ordinances adopted by the City Commission. Provides recommendations and solutions to community concerns. Utilizes customer service focus process to respond to citizen requests.

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 610,654	\$ 761,291	\$ 541,007	\$ 499,789	\$ 499,789
3000/3999	Contractual Services	52,635	68,821	52,500	52,500	52,500
4000/4999	Other Charges & Services	56,152	47,230	58,540	59,340	59,340
5000/5399	Commodities	1,956	3,290	3,000	3,000	3,000
5400/5499	Other Operating Expenses	2,759	4,935	6,500	6,500	6,500
	Total operating expenses	\$ 724,156	\$ 885,567	\$ 661,547	\$ 621,129	\$ 621,129

PERSONNEL ALLOCATION SUMMARY

Position No.	Position Title	2016/17	2017/18	2018/19	2019/20
0101	City Manager	1.0	1.0	1.0	1.0
0201	Secretary to City Manager	1.0	1.0	1.0	1.0
0801	Receptionist/Inform. Clerk	1.0	1.0	1.0	1.0
	Total	3.0	3.0	3.0	3.0

OFFICE OF THE CITY MANAGER
ORGANIZATION CHART



**CITY OF AVENTURA
OFFICE OF THE CITY MANAGER
FISCAL YEAR 2019/20**

OBJECTIVES

1. Provide completed reports and recommendations on a timely basis upon which the City Commission can make policy decisions.
2. Prepare and submit budget to the City Commission by July 10th of each year.
3. Oversee customer service functions by all Departments to ensure timely response or resolution of citizen requests.
4. Coordinate, control and monitor the activities of all City Departments and operations.
5. Interact with community organizations and associations to increase public awareness of City's various programs, facilities and services.
6. Update 5-year Capital Improvement Program document and submit to the City Commission by June of each year.
7. Effectively administer the budget priorities and goals established by the City Commission.
8. Perform the functions of Director of Emergency Management to provide for an effective emergency response capability for all City operations.
9. Coordinate and oversee the Aventura City of Excellence School and the Don Soffer Aventura High School operations and prepare annual budgets.
10. Work with consultant to oversee and manage efforts to open the new Don Soffer Aventura High School by August 2019.
11. Oversee capital projects.
12. Issue newsletters and annual report to the public.

PERFORMANCE WORKLOAD INDICATORS

PERFORMANCE WORKLOAD INDICATOR	ACTUAL 2016/17	ACTUAL 2017/18	PROJECTED 2018/19	ESTIMATE 2019/20
Citizen Requests & Inquires	25	36	36	49
Commission Requests	20	35	35	35
Community Meetings Attended	15	20	20	20
Agenda Back up Items Prepared	60	70	70	65
No. of Newsletters & Reports Issued	6	6	6	6
Annual Budget & CIP Prepared	2	2	2	2
School Budget	1	1	1	2
City Manager Briefing Reports	12	12	12	12
Capital Projects	12	12	12	10
School Advisory Committee Meeting	5	5	5	5

CITY OF AVENTURA
OFFICE OF THE CITY MANAGER
2019/20
BUDGETARY ACCOUNT SUMMARY
001-0501-512

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>PERSONAL SERVICES</u>						
1201	Employee Salaries	\$ 439,711	\$ 601,011	\$ 372,108	\$ 357,519	\$ 357,519
2101	FICA	22,416	34,106	28,466	27,350	27,350
2201	Pension	73,436	55,272	61,159	58,417	58,417
2301	Health, Life & Disability	73,963	69,369	77,934	55,216	55,216
2401	Workers' Compensation	1,128	1,533	1,340	1,287	1,287
	Subtotal	610,654	761,291	541,007	499,789	499,789
<u>CONTRACTUAL SERVICES</u>						
3150	CMCS Consulting	-	16,321	-	-	-
3170	Lobbyist Services	52,635	52,500	52,500	52,500	52,500
	Subtotal	52,635	68,821	52,500	52,500	52,500
<u>OTHER CHARGES & SERVICES</u>						
4001	Travel & Per Diem	1,140	1,896	2,500	4,500	4,500
4041	Car Allowance	11,400	8,981	7,200	6,000	6,000
4101	Communication Services	1,183	849	840	840	840
4701	Printing & Binding	4,829	3,794	3,000	3,000	3,000
4710	Printing/Newsletter	37,600	31,710	45,000	45,000	45,000
	Subtotal	56,152	47,230	58,540	59,340	59,340
<u>COMMODITIES</u>						
5101	Office Supplies	1,956	3,290	3,000	3,000	3,000
	Subtotal	1,956	3,290	3,000	3,000	3,000
<u>OTHER OPERATING EXPENSES</u>						
5410	Subscriptions & Memberships	2,369	3,424	3,500	3,500	3,500
5420	Conferences & Seminars	390	575	2,000	2,000	2,000
5901	Contingency	-	936	1,000	1,000	1,000
	Subtotal	2,759	4,935	6,500	6,500	6,500
	Total City Manager	\$ 724,156	\$ 885,567	\$ 661,547	\$ 621,129	\$ 621,129

**OFFICE OF THE CITY MANAGER
BUDGET JUSTIFICATIONS**

3170 Lobbyist Services – Costs associated with retaining a professional lobbyist to foster the City's position at the state and county level.

4710 Printing/Newsletter – Represents the cost of printing various documents, informational newsletters and the annual report to the residents.

5410 Subscriptions & Memberships – This line item is used to fund memberships with professional organizations and subscriptions.

- Florida City & County Manager's Association
- International City Management Association
- American Planning Association
- Government Finance Officers Association
- American Society of Public Administration
- Miscellaneous subscriptions

5420 Conferences & Seminars – Funding for this purpose is essential in order to keep informed of changing and new developments in the field of City Management, local government and personnel.

- Florida City & County Manager's Association
- International City Management Association
- Florida League of Cities
- Miscellaneous Management Seminars

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



LEGAL DEPARTMENT

**CITY OF AVENTURA
LEGAL
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

To provide legal support and advice to the City Commission, City Manager, Department Directors and advisory boards on all legal issues affecting the City.

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	406,843	261,656	300,000	306,000	306,000
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5499	Other Operating Expenses	-	-	5,000	5,000	5,000
Total Operating Expenses		\$ 406,843	\$ 261,656	\$ 305,000	\$ 311,000	\$ 311,000

OBJECTIVES

1. Ensure that the various rules, laws and requirements of state, local and federal governments are understood and followed by the City.
2. Review and preparation of contracts, ordinances and resolutions.
3. Represent the City in litigation matters.
4. Provide legal support services to the City Commission, staff and City Boards.

PERFORMANCE WORKLOAD INDICATORS

PERFORMANCE WORKLOAD INDICATOR
Positive compliance with all rules and regulations.
Number of documents prepared.
Litigation is avoided or concluded to the City's satisfaction.
Number of meetings attended.

CITY OF AVENTURA
LEGAL
2019/20
BUDGETARY ACCOUNT SUMMARY
001-0601-514

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>CONTRACTUAL SERVICES</u>						
3120	Prof. Services - Legal	\$ 406,843	\$ 261,656	\$ 300,000	\$ 306,000	\$ 306,000
	Subtotal	406,843	261,656	300,000	306,000	306,000
<u>OTHER OPERATING EXPENSES</u>						
5901	Contingency	-	-	5,000	5,000	5,000
	Subtotal	-	-	5,000	5,000	5,000
	Total Legal	\$ 406,843	\$ 261,656	\$ 305,000	\$ 311,000	\$ 311,000

BUDGET JUSTIFICATIONS

3120 Prof. Services - Legal – Represents the estimated cost of maintaining the contracted City Attorney arrangement with the firm of Weiss Serota Helfman Cole & Bierman, P.L., to perform legal services required by the City Commission and City Manager. The firm has requested a 2% increase in their hourly rate from \$203 to \$207 for FY 2019/20.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



CITY CLERK'S OFFICE

**CITY OF AVENTURA
CITY CLERK'S OFFICE
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

To record and maintain an accurate record of the official actions of the City Commission and Advisory Boards. Serve as the local Elections Supervisor. Provide notice of all required meetings, effect legal advertising and respond to public records requests. Implement and maintain records management program. Administer publication and supplement of City Code Book. Maintain custody of City Seal and all City records. Assist in preparation of agenda items, prepare and distribute agenda packages and recaps. Schedule Code Enforcement Hearings and provide administrative support to Special Master. Provide clerical support to the City Commission. Assist City Manager's Office with special projects.

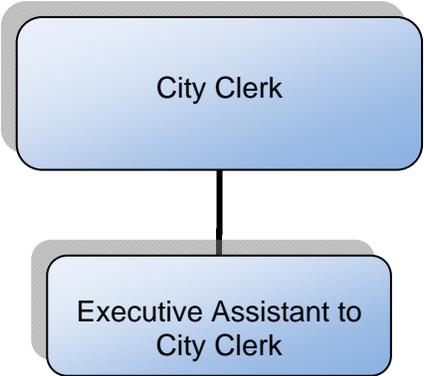
OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 242,038	\$ 258,585	\$ 267,583	\$ 273,113	\$ 273,113
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	58,111	31,071	69,300	69,400	69,400
5000/5399	Commodities	3,978	2,708	4,000	4,000	4,000
5400/5499	Other Operating Expenses	1,787	1,216	3,300	3,300	3,300
	Total Operating Expenses	\$ 305,914	\$ 293,580	\$ 344,183	\$ 349,813	\$ 349,813

PERSONNEL ALLOCATION SUMMARY

Position No.	Position Title	2016/17	2017/18	2018/19	2019/20
0501	City Clerk	1.0	1.0	1.0	1.0
3005	Executive Assistant to City Clerk	1.0	1.0	1.0	1.0
	Total	2.0	2.0	2.0	2.0

CITY CLERK'S OFFICE

ORGANIZATION CHART



**CITY OF AVENTURA
CITY CLERK'S OFFICE
FISCAL YEAR 2019/20**

OBJECTIVES

1. To prepare and maintain accurate minutes of the proceedings of the City Commission, Advisory Boards and other Committees of the City, as well as provide applicable recaps of Commission meetings.
2. To publish and post public notices as required by law.
3. To maintain custody of applicable City records and promulgate procedures for the orderly management, maintenance, retention, imaging and destruction of said records.
4. To provide administrative support to City Commissioners, including the preparation of proclamations and recognition certificates.
5. To administer the publication and maintenance of the City Charter and Code of Ordinances, including approved supplements to same.
6. To conduct municipal elections in accordance with City, County and State laws.
7. To establish and coordinate the City's records management program in compliance with state law.
8. To effect legal advertising to fulfill statutory requirements of local and state law.
9. To prepare and provide for distribution of Commission meeting agenda packages, including placement of same on the City's website.
10. To respond to requests for information and public records in a timely manner.

PERFORMANCE WORKLOAD INDICATORS

PERFORMANCE WORKLOAD INDICATOR	ACTUAL 2016/17	ACTUAL 2017/18	PROJECTED 2018/19	ESTIMATE 2019/20
No. of Sets of Minutes Prepared	46	46	38	42
No. of Public Notices Prepared	25	40	27	30
No. of Legal Advertisements Published	34	27	28	25
No. of Ordinances Drafted	12	23	13	13
No. of Resolutions Drafted	59	101	64	65
No. of Lien Requests Responded To	1,605	1,769	1,502	1,520
No. of Welcome Letters Prepared	246	169	214	168
No. of Agenda Packages Prepared/Distributed	33	44	29	32
No. of Agenda Recaps Prepared/Distributed	19	24	17	18
No. of Proclamations Issued	20	28	21	20

CITY OF AVENTURA
CITY CLERK'S OFFICE
2019/20
BUDGETARY ACCOUNT SUMMARY
001-0801-519

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>PERSONAL SERVICES</u>						
1201	Employee Salaries	\$ 175,833	\$ 188,070	\$ 193,792	\$ 197,741	\$ 197,741
1401	Overtime	1,199	1,215	800	1,500	1,500
2101	FICA	13,352	14,366	14,825	15,127	15,127
2201	Pension	24,666	26,401	28,478	29,059	29,059
2301	Health, Life & Disability	26,529	28,044	28,990	28,974	28,974
2401	Workers' Compensation	459	489	698	712	712
	Subtotal	242,038	258,585	267,583	273,113	273,113
<u>OTHER CHARGES & SERVICES</u>						
4001	Travel & Per Diem	-	-	1,500	1,500	1,500
4041	Car Allowance	6,000	6,000	6,000	6,000	6,000
4101	Telephone	840	840	900	900	900
4701	Printing & Binding	133	166	3,000	2,000	2,000
4730	Records Retention	910	840	4,000	4,000	4,000
4740	Ordinance Codification	5,455	3,935	3,900	5,000	5,000
4911	Legal Advertising	25,183	7,773	25,000	25,000	25,000
4915	Election Expenses	19,590	11,517	25,000	25,000	25,000
	Subtotal	58,111	31,071	69,300	69,400	69,400
<u>COMMODITIES</u>						
5101	Office Supplies	2,699	2,538	3,200	3,000	3,000
5290	Other Operating Supplies	1,279	170	800	1,000	1,000
	Subtotal	3,978	2,708	4,000	4,000	4,000
<u>OTHER OPERATING EXPENSES</u>						
5410	Subscriptions & Memberships	1,389	767	1,300	1,300	1,300
5420	Conferences & Seminars	398	449	2,000	2,000	2,000
	Subtotal	1,787	1,216	3,300	3,300	3,300
	Total City Clerk	\$ 305,914	\$ 293,580	\$ 344,183	\$ 349,813	\$ 349,813

CITY CLERK'S OFFICE BUDGET JUSTIFICATIONS

4001 Travel & Per Diem – Provides for attendance at the International Institute of Municipal Clerks Conferences, Florida Association of City Clerks Conference, Training Institute and the Florida League of Cities Conferences.

4730 Records Retention – Costs associated with the imaging of records to maintain the records management program, as well as those items associated with storage and preservation of records.

4740 Ordinance Codification – Costs associated with the official codification of City Ordinances.

4911 Legal Advertising – Costs incurred to satisfy legal requirements of State Statutes, County and City Code.

4915 Election Expenses – Costs associated with the election that will be held in November 2020, as well as any special elections scheduled during the fiscal year.

5410 Subscription & Memberships – This line item is used to fund memberships with professional organizations and subscriptions, such as but not limited to: International Institute of Municipal Clerks, Florida Association of City Clerks, Miami-Dade County Municipal Clerks Association and newspaper publications.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



FINANCE DEPARTMENT

**CITY OF AVENTURA
FINANCE
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

To provide overall financial and support services to the organization which includes accounting, cash management, purchasing, risk management, personnel management financial planning and budgetary control.

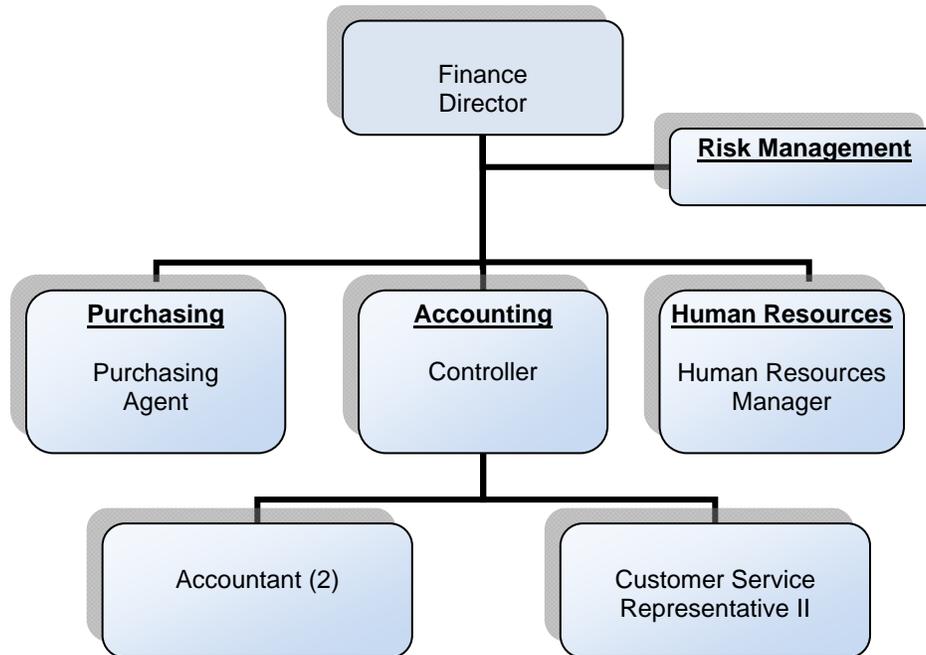
OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 920,072	\$ 931,043	\$ 961,991	\$ 968,793	\$ 968,793
3000/3999	Contractual Services	47,894	49,585	60,725	61,725	61,725
4000/4999	Other Charges & Services	30,130	28,731	36,060	36,060	36,060
5000/5399	Commodities	5,232	4,817	7,200	7,200	7,200
5400/5499	Other Operating Expenses	8,431	8,204	11,500	11,500	11,500
	Total Operating Expenses	\$ 1,011,759	\$ 1,022,380	\$ 1,077,476	\$ 1,085,278	\$ 1,085,278

PERSONNEL ALLOCATION SUMMARY

Position No.	Position Title	2016/17	2017/18	2018/19	2019/20
1001	Finance Director	1.0	1.0	1.0	1.0
1501	Controller	1.0	1.0	1.0	1.0
13701	Human Resources Manager	1.0	1.0	1.0	1.0
1301	Purchasing Agent	1.0	1.0	1.0	1.0
1201-1202	Accountant	2.0	2.0	2.0	2.0
3601	Customer Service Rep. II	1.0	1.0	1.0	1.0
	Total	7.0	7.0	7.0	7.0

FINANCE DEPARTMENT

ORGANIZATION CHART



Headings above that are **bolded and underlined**, represent a function and/or service of the department.

**CITY OF AVENTURA
FINANCE
FISCAL YEAR 2019/20**

OBJECTIVES

1. Invest idle funds in accordance with the City's Investment Policy 100% of the time.
2. Issue Comprehensive Annual Financial Report ("CAFR") by March 31st of each year.
3. Obtain Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting for CAFR each year.
4. Produce/distribute quarterly financial monitoring reports within 30 days of quarter-end.
5. Annually review adequacy of purchasing procedures.
6. Issue purchase orders within two (2) business days of approval.
7. Process all invoices within ten (10) business days of approval.
8. Process bi-weekly payroll/related reports in a timely and accurate manner.
9. Annually review adequacy of insurance coverage.
10. Maintain effective personnel system to allow for timely recruitment and retention of employees
11. Assist the City Manager in the development and preparation of the City's Annual Budget, Capital Improvement Program and the Aventura City of Excellence School Budget.

PERFORMANCE WORKLOAD INDICATORS

PERFORMANCE WORKLOAD INDICATOR	ACTUAL 2016/17	ACTUAL 2017/18	PROJECTED 2018/19	ESTIMATE 2019/20
% of idle funds invested in accordance with policy	100%	100%	100%	100%
Number of CAFRs issued prior to 3/31	1	1	1	1
Number of GFOA Certificate of Achievements	1	1	1	1
Number of quarterly reports produced timely	4	4	4	4
Annually review purchasing procedures	1	1	1	1
% of purchase orders issued within 2 days	98%	98%	99%	99%
% of invoices processed within 10 days	98%	98%	98%	98%
Number of bi-weekly payroll processed timely	26	26	26	26
Annually review adequacy of insurance coverage	1	1	1	1
Number of New Hires – Full-time	10	10	14	10
Number of New Hires – Part-time	13	12	7	13
Assist the City Manager in the development and preparation of the City's Annual Budget, Capital Improvement Program and the K-8 Charter School Budget	1	3	3	3

CITY OF AVENTURA
FINANCE
2019/20
BUDGETARY ACCOUNT SUMMARY
001-1001-513

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>PERSONAL SERVICES</u>						
1201	Employee Salaries	\$ 646,642	\$ 653,983	\$ 669,668	\$ 675,357	\$ 675,357
2101	FICA	44,341	45,147	51,230	51,665	51,665
2201	Pension	89,892	91,788	96,805	97,608	97,608
2301	Health, Life & Disability	137,561	138,470	141,877	141,732	141,732
2401	Workers' Compensation	1,636	1,655	2,411	2,431	2,431
	Subtotal	920,072	931,043	961,991	968,793	968,793
<u>CONTRACTUAL SERVICES</u>						
3180	Medical Exams - New Employees	2,441	560	4,200	4,200	4,200
3190	Prof. Services	3,353	3,653	4,525	4,525	4,525
3201	Prof. Services - Auditor	42,100	45,372	52,000	53,000	53,000
	Subtotal	47,894	49,585	60,725	61,725	61,725
<u>OTHER CHARGES & SERVICES</u>						
4001	Travel & Per Diem	6,093	5,841	7,500	7,500	7,500
4101	Communication Services	1,491	1,440	1,440	1,440	1,440
4610	R&M - Vehicles	160	826	700	700	700
4650	R&M - Office Equipment	5,262	5,262	5,500	5,500	5,500
4701	Printing & Binding	2,319	3,216	3,420	3,420	3,420
4910	Advertising	14,805	12,146	17,500	17,500	17,500
	Subtotal	30,130	28,731	36,060	36,060	36,060
<u>COMMODITIES</u>						
5101	Office Supplies	3,951	3,245	5,000	5,000	5,000
5120	Computer Operating Supplies	-	528	500	500	500
5220	Gas & Oil	803	875	1,400	1,400	1,400
5290	Other Operating Supplies	478	169	300	300	300
	Subtotal	5,232	4,817	7,200	7,200	7,200
<u>OTHER OPERATING EXPENSES</u>						
5410	Subscriptions & Memberships	3,537	3,905	4,000	4,000	4,000
5420	Conferences & Seminars	4,852	4,299	5,500	5,500	5,500
5450	Training	42	-	1,500	1,500	1,500
5901	Contingency	-	-	500	500	500
	Subtotal	8,431	8,204	11,500	11,500	11,500
	Total Finance	\$ 1,011,759	\$ 1,022,380	\$ 1,077,476	\$ 1,085,278	\$ 1,085,278

FINANCE BUDGET JUSTIFICATIONS

3190 Prof. Services – The cost related to the transport of the City’s bank deposits by an armored courier service.

3201 Prof. Services - Auditor – The cost of an audit firm to perform the City’s year-end financial audit (including any State and Federal Single Audits), in addition to any other audit-related services that the City may require.

4001 Travel & Per Diem – The costs associated with employees to attend conferences and seminars in order maintain professional designations and to remain current in their respective field.

- Florida Association of Public Procurement Officer
- Florida Government Finance Officers Association
- Government Finance Officers Association
- HR Florida Conference & Expo
- National Institute of Governmental Procurement
- Society for Human Resource Management National Conference

4101 Communication Services – Includes telephone services for department personnel.

4650 R&M - Office Equipment – Includes costs related to the hosted application used by Human Resources to automate the hiring process.

4910 Advertising – Includes the cost of advertising all bids, RFP and employment opportunity notices.

5410 Subscriptions & Memberships – Includes the cost to fund memberships and subscriptions to professional organizations.

- American Institute of Certified Public Accountants
- American Payroll Association
- Florida Association of Public Procurement Officer
- Florida Government Finance Officers Association
- Florida Institute of Certified Public Accountants
- Florida Public Human Resources Association, Inc.
- Government Finance Officers Association
- Greater Miami Society for Human Resource Management
- Human Resources Association of Broward County
- International Public Management Association for Human Resources
- National Contract Management Association
- National Institute of Governmental Procurement
- Society for Human Resource Management

FINANCE
BUDGET JUSTIFICATIONS – CONTINUED

5420 Conferences & Seminars – Includes the cost to maintain professional designations as well as educate and inform staff of the latest developments and trends in their respective field.

- Akerman Labor & Employment Law Seminar
- Florida Association of Public Procurement Officer
- Florida Government Finance Officers Association
- Florida Institute of Certified Public Accountants
- Florida Public Human Resources Association Annual Conference
- Government Finance Officers Association
- HR Florida Conference & Expo
- International Public Management Association or other personnel-related conferences & seminars
- National Institute of Governmental Procurement
- Society for Human Resource Management National Conference

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



**INFORMATION TECHNOLOGY
DEPARTMENT**

**CITY OF AVENTURA
INFORMATION TECHNOLOGY
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

This Department provides a secure computing environment that allows for efficient processing of City-related business. Information Technology uses the City's website, social media, AVTV and radio station to deliver accurate and consistent information to the City's customers.

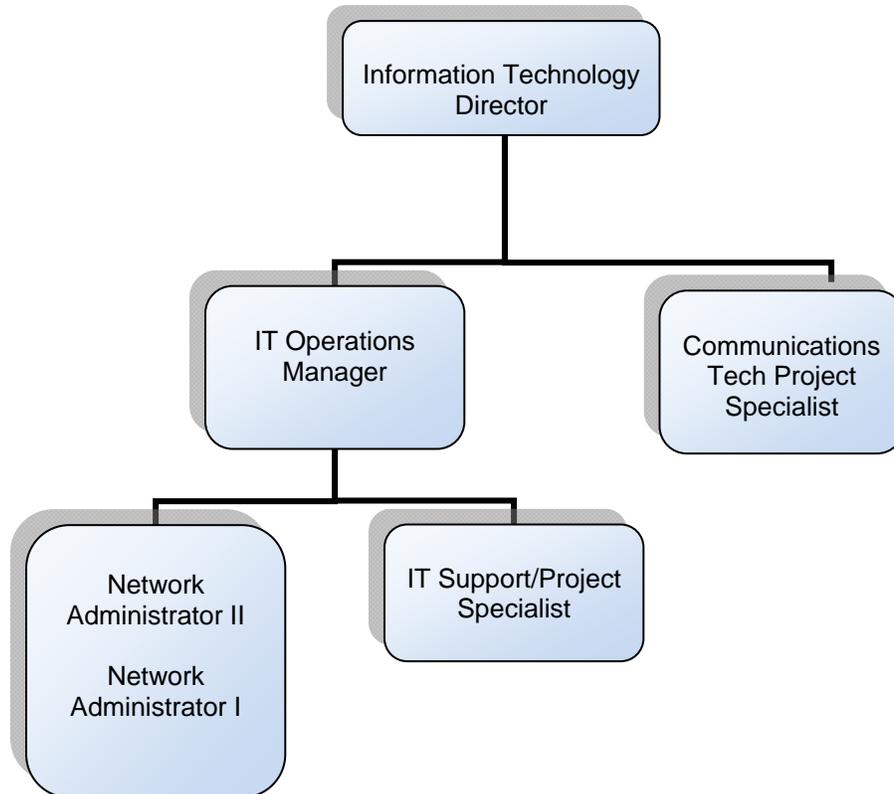
OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 735,542	\$ 807,567	\$ 831,349	\$ 845,428	\$ 845,428
3000/3999	Contractual Services	1,873	5,969	10,000	10,000	10,000
4000/4999	Other Charges & Services	253,053	229,062	289,236	301,063	301,063
5000/5399	Commodities	12,786	11,610	17,500	17,000	17,000
5400/5499	Other Operating Expenses	8,428	10,014	15,635	15,535	15,535
Total Operating Expenses		\$ 1,011,682	\$ 1,064,222	\$ 1,163,720	\$ 1,189,026	\$ 1,189,026

PERSONNEL ALLOCATION SUMMARY

Position No.	Position Title	2016/17	2017/18	2018/19	2019/20
9201	Information Technology Director	1.0	1.0	1.0	1.0
00141	Operations Manager	1.0	1.0	1.0	1.0
8701-8702	Network Administrator II	1.0	1.0	1.0	1.0
1402	Network Administrator I	1.0	1.0	1.0	1.0
13201	Commun Tech Project Specialist	1.0	1.0	1.0	1.0
13601-13602	Support/Project Specialist	1.0	1.0	1.0	1.0
Total		6.0	6.0	6.0	6.0

INFORMATION TECHNOLOGY DEPARTMENT

ORGANIZATION CHART



**CITY OF AVENTURA
INFORMATION TECHNOLOGY
FISCAL YEAR 2019/20**

OBJECTIVES

1. Provide a secure computer network for applications, sharing of common files, email, etc. for City staff.
2. Provide a secure computer network for applications, sharing of common files, email, etc. to support administrative staff, teachers and the students at Aventura City of Excellence School (“ACES”).
3. Provide a central computer system that serves the information management needs of all departments.
4. Provide help desk support and services to all City and ACES staff.
5. Develop a 3 to 5 year replacement cycle for computing equipment.
6. Expand E-Government applications and services.
7. Maintain City provided web content and services while addressing departmental and customer needs on cityofaventura.com, aventuracharter.org and aventuracenter.org.
8. Maintain the City’s intranet in order to provide routine and timely information to City staff.
9. Coordinate an efficient communications strategy to deliver consistent messaging across the City’s websites, email, print and social media to the City’s customers.
10. Create, produce and coordinate the distribution of the City's periodical publications including newsletters and the annual report.
11. Provide training on computer applications and computer related topics.
12. Provide project management and technical support for Community Development’s project to upgrade to a new centralized software solution for permitting and related services.

PERFORMANCE WORKLOAD INDICATORS

PERFORMANCE WORKLOAD INDICATOR	ACTUAL 2016/17	ACTUAL 2017/18	PROJECTED 2018/19	ESTIMATE 2019/20
% of time computer network is operational	99%	99%	99%	99%
% of time ACES computer network is operational	99%	99%	99%	99%
% of time www.cityofaventura.com is available	99%	99%	99%	99%
% of time www.aventuracharter.org is available	99%	99%	99%	99%
Number of workstations supported	914	1,219	1,287	1,522
Number of physical servers supported	20	23	23	22
Number of virtual servers supported	36	39	39	39
Number of help desk support cases	5,169	4,783	4,800	4,800
Number of City periodical publications coordinated	4	4	4	4
Number of training sessions held	4	4	4	4

CITY OF AVENTURA
INFORMATION TECHNOLOGY
2019/20
BUDGETARY ACCOUNT SUMMARY
001-1201-513

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>PERSONAL SERVICES</u>						
1201	Employee Salaries	\$ 521,693	\$ 569,331	\$ 579,617	\$ 591,209	\$ 591,209
2101	FICA	36,823	40,343	44,341	45,228	45,228
2201	Pension	72,483	78,283	82,834	84,491	84,491
2301	Health, Life & Disability	103,215	118,160	122,476	122,378	122,378
2401	Workers' Compensation	1,328	1,450	2,081	2,122	2,122
	Subtotal	735,542	807,567	831,349	845,428	845,428
<u>CONTRACTUAL SERVICES</u>						
3190	Other Prof. Services	1,873	5,969	10,000	10,000	10,000
	Subtotal	1,873	5,969	10,000	10,000	10,000
<u>OTHER CHARGES & SERVICES</u>						
4001	Travel & Per Diem	5,130	3,963	7,500	7,500	7,500
4041	Car Allowance	6,000	6,000	6,000	6,000	6,000
4101	Communication Services	7,600	8,146	8,780	8,120	8,120
4650	R&M - Office Equipment	209,616	181,982	227,556	234,878	234,878
4701	Printing & Binding	222	166	500	250	250
4851	Web Page Maintenance	7,056	12,883	16,900	20,915	20,915
4852	Email Hosting Services	17,429	15,922	22,000	23,400	23,400
	Subtotal	253,053	229,062	289,236	301,063	301,063
<u>COMMODITIES</u>						
5101	Office Supplies	1,389	1,084	2,500	2,000	2,000
5120	Computer Operating Supplies	11,397	10,526	15,000	15,000	15,000
	Subtotal	12,786	11,610	17,500	17,000	17,000
<u>OTHER OPERATING EXPENSES</u>						
5410	Subscriptions & Memberships	890	960	4,300	4,200	4,200
5420	Conferences & Seminars	1,350	1,531	3,335	3,335	3,335
5450	Training	6,188	7,523	8,000	8,000	8,000
	Subtotal	8,428	10,014	15,635	15,535	15,535
Total Information Technology		\$ 1,011,682	\$ 1,064,222	\$ 1,163,720	\$ 1,189,026	\$ 1,189,026

INFORMATION TECHNOLOGY BUDGET JUSTIFICATIONS

3190 Other Prof. Services – Costs associated with utilizing professional services for the City's network infrastructure, security and applications.

4001 Travel & Per Diem – Costs of employees attending conference and seminars in order to stay current in their field.

- Florida Local Government Information Systems Association
- Central Square User Training
- Educational Technology Conference
- Communication Conferences
- FDLE CJIS Training Symposium
- Other conferences, training and seminars

4101 Communication Services – Includes telephone and wireless data access for department personnel.

4650 R&M - Office Equipment – Includes maintenance and support of the IBM AS 400 and software and equipment purchased from Central Square as well as other major hardware maintenance paid directly to IBM or other vendors. Includes Cisco Networking equipment, security software, digital signs and application maintenance.

4851 Web Page Maintenance – Costs associated with maintaining and updating the City's Web Page and associated online services.

4852 Email Hosting Services – Costs associated with providing email, virus protection and spam filtering for City staff.

5120 Computer Operating Supplies – Includes the cost of minor supplies and software to maintain existing systems and to upgrade to most current versions of software and operating systems.

- Upgrades for other than Police
- Operating System Upgrades
- Minor hardware upgrades
- Application licenses

5410 Subscriptions & Memberships – This line item is used to fund memberships with professional organizations and subscriptions.

- Florida Local Government Information Systems Association
- Florida Association of Educational Data Systems
- City-County Communications & Marketing Association
- Florida Municipal Communicators Association
- Technical resource subscriptions
- Communication resource subscriptions
- Digital subscription to photo library

**INFORMATION TECHNOLOGY
BUDGET JUSTIFICATIONS – CONTINUED**

5420 Conferences & Seminars – Funding for this purpose is essential in order to keep informed of changing and new developments in the field of local government information technology, communications and personnel as follows:

- Florida Local Government Information Systems Association
- Central Square User Training Conferences
- Educational Technology Conferences
- Florida Municipal Communicators Association Conference
- FDLE CJIS Training Symposium
- Computer related courses for certification and seminars

5450 Training – Ongoing training for all personnel in the department including classes towards certification.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



POLICE DEPARTMENT

**CITY OF AVENTURA
POLICE
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

To provide a professional, full service, community-oriented Police Department. Respond to all calls for service in a timely and professional manner. Ensure that all crimes are thoroughly investigated and those who are arrested are successfully prosecuted. Interact with the community and create partnerships that enhance law enforcement, crime prevention and quality of life issues.

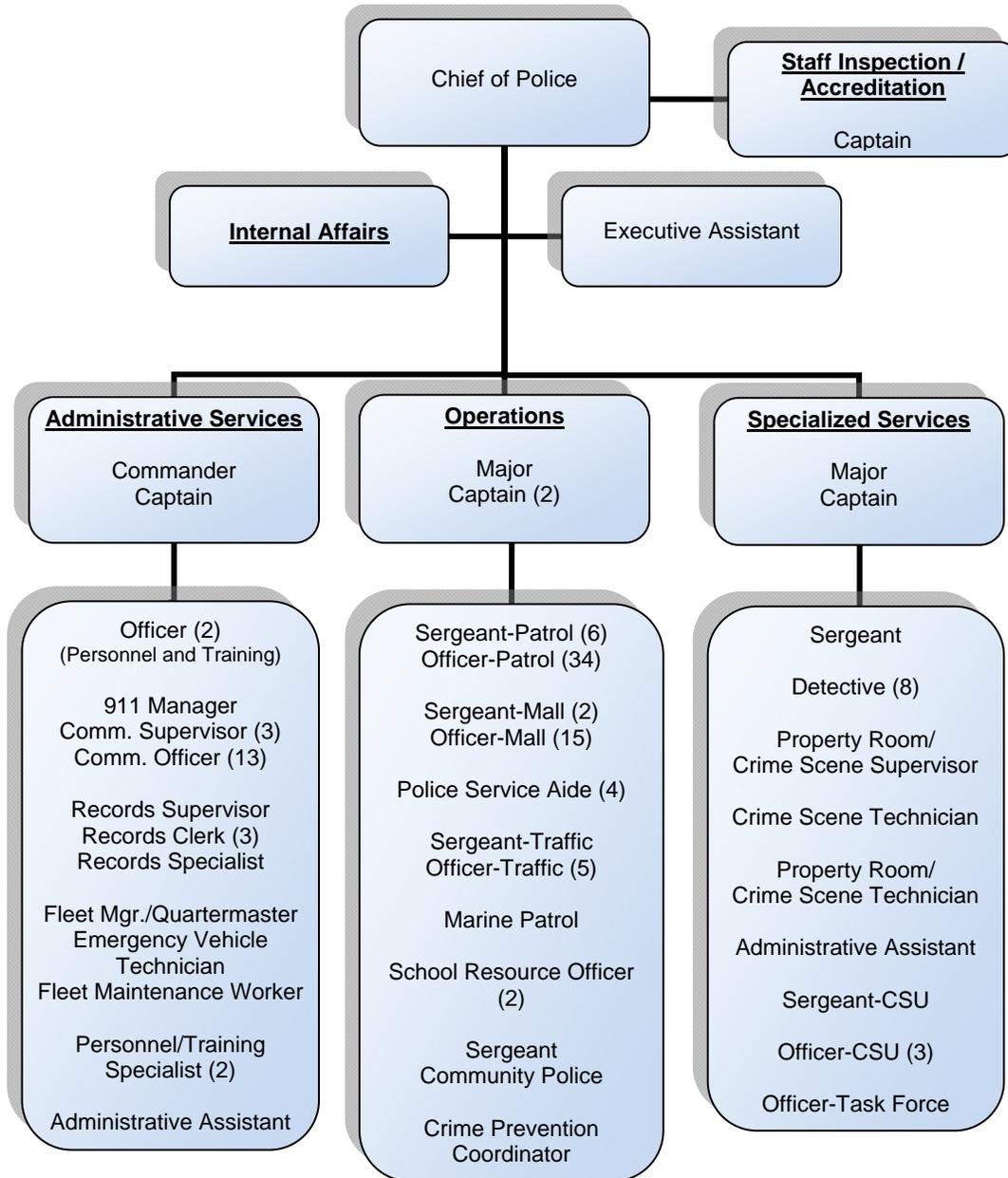
OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 16,627,376	\$ 17,278,156	\$ 17,868,970	\$ 18,640,552	\$ 18,640,552
3000/3999	Contractual Services	709,401	650,219	749,000	748,500	748,500
4000/4999	Other Charges & Services	732,718	757,317	1,025,700	1,033,700	1,033,700
5000/5399	Commodities	448,502	450,754	479,500	478,500	478,500
5400/5499	Other Operating Expenses	51,562	35,323	60,000	56,500	56,500
Total Operating Expenses		\$ 18,569,559	\$ 19,171,769	\$ 20,183,170	\$ 20,957,752	\$ 20,957,752

PERSONNEL ALLOCATION SUMMARY

Position No.	Position Title	2016/17	2017/18	2018/19	2019/20
0901	Chief of Police	1.0	1.0	1.0	1.0
9401-9402	Majors	3.0	2.0	2.0	2.0
2601	Commander	1.0	1.0	1.0	1.0
3002	Executive Assistant	1.0	1.0	1.0	1.0
2201-2205	Captains	4.0	5.0	5.0	5.0
2301-2312	Sergeants	12.0	12.0	12.0	12.0
2101-2108	Detectives	8.0	8.0	8.0	8.0
2001-2063	Police Officers	58.0	62.0	63.0	63.0
6201	Crime Prev Coordinator	1.0	1.0	1.0	1.0
5501	Property Room/Crime Scene Supervisor	1.0	1.0	1.0	1.0
3901	Crime Scene Tech II	1.0	1.0	1.0	1.0
4801	Property Room/Crime Scene Tech	1.0	1.0	1.0	1.0
2801-2804	Police Service Aides	4.0	4.0	4.0	4.0
6301	Records Supervisor	1.0	1.0	1.0	1.0
6901-6903	Records Clerk	3.0	3.0	3.0	3.0
1401	Records Specialist	1.0	1.0	1.0	1.0
1601	911 Manager	1.0	1.0	1.0	1.0
13001-13003	Communication Supervisor	3.0	3.0	3.0	3.0
12901-12907	Communication Officer III	7.0	7.0	7.0	6.0
6701-6706	Communication Officer II	6.0	6.0	6.0	3.0
2701-2704	Communication Officer	-	-	-	4.0
8601-8602	Administrative Asst. III	2.0	2.0	2.0	2.0
13501-13502	Personnel & Training Specialist	2.0	2.0	2.0	2.0
7501	Fleet Manager/Quartermaster	1.0	1.0	1.0	1.0
13801	Emergency Vehicle Technician	1.0	1.0	1.0	1.0
9301	Fleet Maintenance Worker	1.0	1.0	1.0	1.0
Total		125.0	129.0	130.0	130.0

POLICE DEPARTMENT

ORGANIZATION CHART



Headings above that are **bolded and underlined**, represent a function and/or service of the department.

CITY OF AVENTURA
POLICE
FISCAL YEAR 2019/20

OBJECTIVES

1. Workforce Initiative:
 - Develop and retain a quality work force to enhance employee competency and leadership.
 - Fill anticipated personnel openings through the implementation of a national recruitment plan. Engage highly qualified applicants who will meet or exceed our department's rigorous recruitment standards.
 - Enhance leadership and decision making skills for all supervisory personnel through recurring training in critical incident management and incident based command systems.
 - Develop internal and external strategies to prepare for upcoming high profile special events.
2. School Safety Initiative:
 - Provide preparedness training to all current and incoming school employees to assist them during school threats. Specific training will cover: active shooters, IED/bomb recognition, handling violent occurrences and critical incident management protocols.
 - Launch additional student-centered school safety programs that focus on protection, engagement and education at the Don Soffer Aventura High School. (DARE, Driving, Police Explorers & Social Media Safety).
 - Integrate the new school safety technological system into our departmental protocols. Ensure proper testing, training and alert procedures that will assist police response during critical incidences.
3. Internal Departmental Efficiency Initiative:
 - Organizational restructuring to prioritize efficiency, accommodate evolving priorities and enhance effectiveness of policing for the community that we serve.
4. Community Outreach Initiative:
 - Expand the outreach of our Crime Prevention Division to improve citizen-based safety awareness and strategies for fighting crime and enhancing quality of life for all Aventura residential communities, businesses and schools.
 - Host additional crime prevention symposiums specifically tailored to our residential and business communities.
 - Continue to conduct ongoing customer service surveys of residents, businesses and victims of crimes to improve our resource allocation and decision making.
 - Recruit, train and retain additional volunteers to assist with crime prevention programs. Recognize that volunteers are an integral part of our community outreach and provide them with challenging and rewarding volunteer opportunities.
5. Public Relations Initiatives:
 - Expand our communication with residents regarding public safety, traffic conditions and community events by engaging local social networking platforms to assist in timely and easily accessible information.
 - Recruit and train additional staff in public relations and the proper utilization of social media platforms for law enforcement agencies.

6. Traffic Safety Initiatives:
 - Prioritize strategies that continue to reduce the number of traffic crashes and fatalities throughout the City.
 - Work with internal and external Aventura stakeholders (governmental agencies, businesses, tourists and residents) to address traffic flow issues along the Biscayne Boulevard, Ives Dairy Road and Miami Gardens Drive corridors.
 - Develop a safety program to educate teenage drivers in the areas of distracted driving, impaired driving and seat belt use.
7. Technological Advancement Initiatives:
 - Replace and upgrade our radio system console inside our E911 Center.
 - Replace and improve the video wall in Communications in order to view cameras located within the City, Charter Schools and the Government Center.
 - Complete the Police personnel attendance system (“InTime”) integration with the City’s current payroll system to provide for an automatic transfer of data during the bi-weekly payroll accounting process.

PERFORMANCE WORKLOAD INDICATORS

PERFORMANCE WORKLOAD INDICATOR	ACTUAL 2016/17	ACTUAL 2017/18	PROJECTED 2018/19	ESTIMATE 2019/20
Man-hours Assigned to traffic flow issues	11,520	12,000	12,120	12,360
Progress Toward National Re-accreditation	75%	100%	25%	50%
Personnel Hired	4	8	11	4
Community Programs	30	32	35	40
Community Presentations	29	30	40	45
Community Involvement Activities	60	63	68	75
Man hours Assigned to School Resources	2,400	2,400	2,800	4,800
Calls for Service	17,680	17,940	18,300	18,600
Arrests	1,232	1,326	1,332	1,340
Accidents	2,162	2,042	2,061	2,075
Traffic Citations	13,343	10,277	9,670	10,500
Parking Citations Issued	889	795	1,011	1,050
Part 1 Crimes Reported	2,091	2,334	2,118	2,120
Customer Service Surveys	1,000	1,000	1,000	1,000

CITY OF AVENTURA

POLICE

2019/20

BUDGETARY ACCOUNT SUMMARY

001-2001-521

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>PERSONAL SERVICES</u>						
1201	Employee Salaries	\$ 9,821,269	\$ 10,015,566	\$ 10,875,627	\$ 11,200,752	\$ 11,200,752
1390	Court Time	89,217	146,135	115,000	120,000	120,000
1401	Overtime	1,169,068	1,165,327	820,000	850,000	850,000
1410	Holiday Pay	155,852	194,862	150,000	150,000	150,000
1501	Police Incentive Pay	71,270	72,869	75,720	78,720	78,720
2101	FICA	802,955	825,086	850,974	876,076	876,076
2201	Pension	2,184,499	2,309,672	2,245,372	2,626,415	2,626,415
2301	Health, Life & Disability	1,945,962	2,037,081	2,227,159	2,214,172	2,214,172
2401	Workers' Compensation	387,284	511,558	509,118	524,417	524,417
	Subtotal	16,627,376	17,278,156	17,868,970	18,640,552	18,640,552
<u>CONTRACTUAL SERVICES</u>						
3180	Medical Exams	5,513	5,129	9,000	8,500	8,500
3190	Prof. Services - Traffic Safety Program	666,325	613,351	700,000	700,000	700,000
3192	Prof. Services	37,563	31,739	40,000	40,000	40,000
	Subtotal	709,401	650,219	749,000	748,500	748,500
<u>OTHER CHARGES & SERVICES</u>						
4001	Travel & Per Diem	17,998	18,346	21,000	21,000	21,000
4040	Administrative Expenses	9,466	18,390	37,500	37,500	37,500
4042	Recruiting & Hiring Expense	2,217	7,235	10,000	10,000	10,000
4043	CALEA Accreditation	8,521	11,934	9,200	9,200	9,200
4050	Investigative Expense	15,028	18,539	19,000	24,000	24,000
4101	Communication Services	141,853	131,081	183,000	183,000	183,000
4201	Postage	3,696	4,567	4,000	4,000	4,000
4420	Leased Equipment	39,442	50,001	82,000	77,000	77,000
4440	Copy Machine Costs	2,680	2,841	3,000	3,000	3,000
4610	R&M - Vehicles	112,270	83,414	115,000	110,000	110,000
4645	R&M - Equipment	249,976	282,749	407,000	420,000	420,000
4650	R&M - Office Equipment	123,559	123,444	130,000	130,000	130,000
4701	Printing & Binding	6,012	4,776	5,000	5,000	5,000
	Subtotal	732,718	757,317	1,025,700	1,033,700	1,033,700
<u>COMMODITIES</u>						
5101	Office Supplies	10,164	10,170	13,000	13,000	13,000
5115	Byrne Grant Match	13,907		10,000	-	-
5120	Computer Operating Supplies	13,452	12,147	14,000	14,000	14,000
5220	Gas & Oil	225,710	246,239	225,000	230,000	230,000
5240	Uniforms	25,660	30,468	39,000	39,000	39,000
5245	Uniform Allowance	71,406	70,574	72,000	72,000	72,000
5266	Photography	1,237	672	500	500	500
5270	Ammunition	20,239	27,835	30,000	40,000	40,000
5290	Operating Supplies	66,727	52,649	76,000	70,000	70,000
	Subtotal	448,502	450,754	479,500	478,500	478,500
<u>OTHER OPERATING EXPENSES</u>						
5410	Subscriptions & Memberships	7,517	2,423	7,000	7,000	7,000
5430	Educational Assistance	4,943	3,495	6,000	4,500	4,500
5450	Training	39,102	29,405	47,000	45,000	45,000
	Subtotal	51,562	35,323	60,000	56,500	56,500
Total Police		\$ 18,569,559	\$ 19,171,769	\$ 20,183,170	\$ 20,957,752	\$ 20,957,752

**POLICE
BUDGET JUSTIFICATIONS**

1390 Court Time – This line item is used to fund overtime and standby court time.

1401 Overtime – The expenditures from this account are anticipated and unanticipated manpower hours such as major criminal investigations, personnel shortages, training, City events, natural and manmade disasters, holiday details, homeland security and various dignitary details.

1410 Holiday Pay – This request reflects estimated costs with funding holiday pay for shift employees.

1501 Police Incentive Pay – This is mandated by the State for rewarding sworn personnel who have obtained additional education.

3180 Medical Exams – All police officers are required to have a physical exam prior to employment or as required per departmental policy for specialized units.

3190 Prof. Services Traffic Safety Program – Costs associated with the Intersection Traffic Safety Camera Program including payments to the vendor for the equipment and the use of contractual employees to review the violations.

3192 Prof. Services – Costs associated with outsourcing the administration of promotional testing, document imaging, attorney fees and other professional services.

4001 Travel & Per Diem – Used to pay for travel and other expenses associated with employees on City business/training.

4040 Administrative Expenses – Awards, Officer/Civilian of the Year ceremony, employee plaques and other expenses not directly tied to a specific function or account.

4042 Recruiting & Hiring Expense – Funds have been allocated to assist the Department with recruitment of personnel and pay for required pre-hire testing.

4043 CALEA Accreditation – Costs associated with the Department becoming nationally accredited with the Commission on Accreditation for Law Enforcement Agencies and CALEA conference attendance.

4050 Investigative Expense – Costs associated with the Detectives in Specialized Services and Crime Scene to complete criminal investigations, crime scene processing and transcription of taped statements.

4101 Communication Services – Costs for mobile phones, cellular lines for data transmission, vehicle GPS, computer system communications and other communication devices. Costs formerly paid from the E911 Fund to ATT for selective routing of 911 calls and associated fees.

4420 Leased Equipment – Covers costs for leased equipment and vehicles.

4610 R&M - Vehicles – Covers costs associated with the repair and maintenance of department vehicles. Costs include preventative maintenance, damage repair and replacement of worn and/or broken parts not covered under warranty.

**POLICE
BUDGET JUSTIFICATIONS – CONTINUED**

4645 R&M - Equipment – Funds allocated to this account will be used for repair and maintenance of Police Department radios, computers, GPS systems, LPR system, In Car Video, software and other equipment.

4650 R&M - Office Equipment – This account covers the cost of the OSSI software maintenance and upgrades.

4701 Printing & Binding – This account covers the cost of printing of materials for the police department used in official police or City business. Examples include business cards and letterhead.

5240 Uniforms – This account is used for issuing uniforms and accessories worn by both police and civilian personnel of the Police Department.

5245 Uniform Allowance – Each employee required to wear a uniform receives an allowance for uniform maintenance and cleaning. This account is paid out 50% in October and 50% in April each fiscal year.

5266 Photography – Funds from this account are used to purchase supplies for crime scene or other department related photos.

5270 Ammunition – Funds from this account pay for tasers, simunitions duty and training ammo for police officer use.

5290 Operating Supplies – Funds from this account are used for the purchase of supplies and items needed for the daily operation of the police department.

5410 Subscriptions & Memberships – Costs associated with this line item are subscriptions to professional journals, and membership in professional and regional law enforcement organizations.

5430 Educational Assistance – This account is used to reimburse employees up to 75% of the state tuition rate for college courses and/or college degrees that are related to their job functions.

5450 Training – Costs associated with this account are related to Police academy training, maintaining state standards and having a highly trained, professional police force.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



**COMMUNITY DEVELOPMENT
DEPARTMENT**

**CITY OF AVENTURA
COMMUNITY DEVELOPMENT
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

This Department is composed of four divisions: Planning and Zoning, Building, Code Compliance and Local Business Tax Receipts. The Planning and Zoning division is responsible for the City's planning, zoning, development review and economic development functions. The Building Division is responsible for building permitting and inspections. Code Compliance is responsible for City Code enforcement. Local Business Tax Receipts is responsible for the issuance and enforcement of Local Business Tax Receipts. This Department strives to provide efficient and professional "one-stop" customer service at a centralized location.

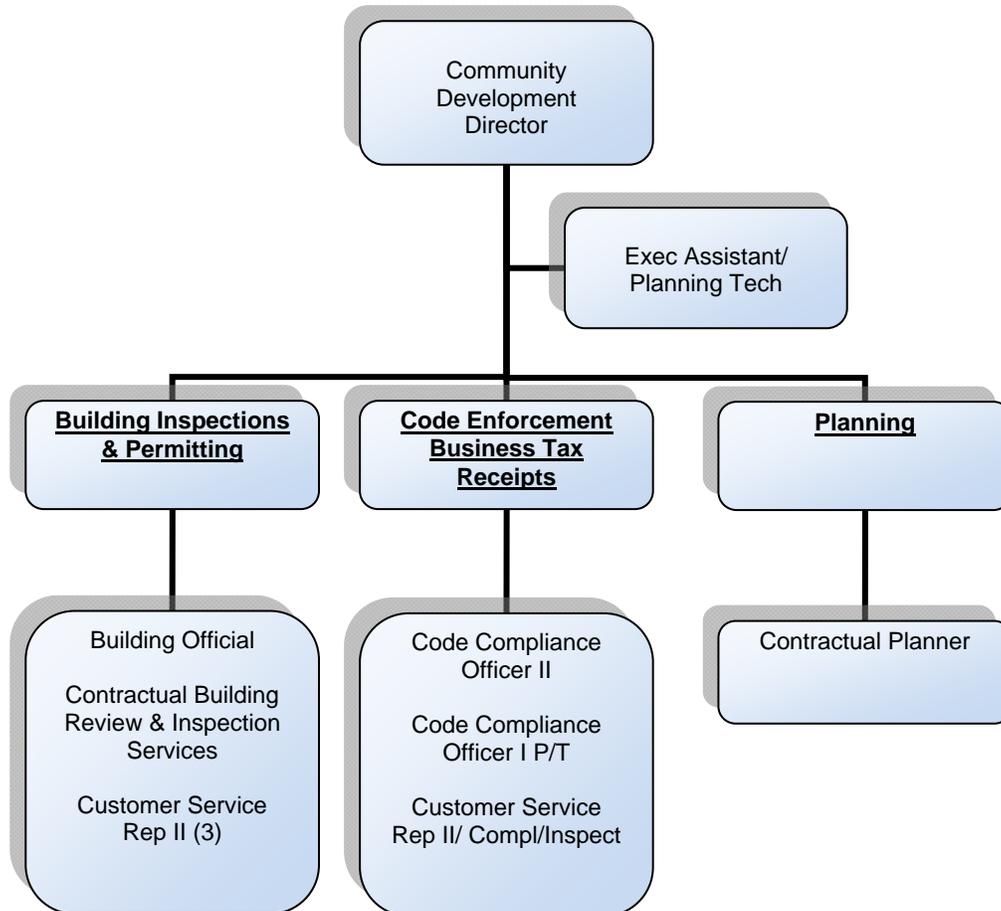
OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 813,764	\$ 824,446	\$ 833,096	\$ 839,062	\$ 839,062
3000/3999	Contractual Services	2,836,597	4,107,252	1,640,750	1,706,106	1,706,106
4000/4999	Other Charges & Services	80,884	93,597	96,300	111,300	111,300
5000/5399	Commodities	8,253	8,142	13,150	11,850	11,850
5400/5499	Other Operating Expenses	2,153	3,262	8,400	7,900	7,900
	Total Operating Expenses	\$ 3,741,651	\$ 5,036,699	\$ 2,591,696	\$ 2,676,218	\$ 2,676,218

PERSONNEL ALLOCATION SUMMARY

Position No.	Position Title	2016/17	2017/18	2018/19	2019/20
13101	Community Development Director	1.0	1.0	1.0	1.0
4201	Building Official (P/T)	1.0	1.0	1.0	1.0
9001	Executive Assistant/Planning Technician	1.0	1.0	1.0	1.0
3601-3604	Customer Service Rep II	4.0	4.0	4.0	4.0
8901	Code Compliance Officer II/Zoning Review	1.0	1.0	1.0	1.0
8902	Code Compliance Officer (P/T)	1.0	1.0	1.0	1.0
	Total Full-Time	7.0	7.0	7.0	7.0
	Total Part-Time	2.0	2.0	2.0	2.0
	Total	9.0	9.0	9.0	9.0

COMMUNITY DEVELOPMENT DEPARTMENT

ORGANIZATION CHART



Headings above that are **bolded and underlined**, represent a function and/or service of the department.

**CITY OF AVENTURA
COMMUNITY DEVELOPMENT
FISCAL YEAR 2019/20**

OBJECTIVES

1. Provide customer-focused technical assistance to the community.
2. Provide staff support for land development and variance applications and requests.
3. Provide staff support for the Building Division to receive and process building permit and contractors' license applications.
4. Provide staff support to ensure efficient issuance and maximize collection of Local Business Tax Receipts.
5. Provide staff support to ensure compliance with City Code by residential and commercial development.
6. Provide staff support at Special Master hearings.
7. Provide staff support for the City's Intersection Safety Camera Program.
8. Provide staff support for flood elevation, flood prevention and flood insurance information.
9. Provide all building, planning, zoning and local business tax receipt project and permit forms on the City's website.
10. Provide ETrakIT for online inspection requests and results.
11. Provide staff support and training for TrakIT software for Building, Code, Planning and Zoning and Local Business Tax Receipt functions.
12. Provide staff support and documentation required for continued participation in the National Flood Insurance Community Rating System.
13. Complete building inspections within 24 hours of the request.
14. Complete non-complex building plan review within 10 days.
15. Implement digital submission of permit and project plans.
16. Implement credit card payment for permit payment.
17. Maintain privatized building inspection and review.
18. Maintain an up-to-date listing of existing businesses in the City.
19. Maintain ongoing records management program for all divisions of the department.
20. Maintain Elevation Certificates for all buildings permitted by the City and provide online access for residents, businesses and others.
21. Update procedural manual for all divisions of the department.

PERFORMANCE WORKLOAD INDICATORS

PERFORMANCE WORKLOAD INDICATOR	ACTUAL 2016/17	ACTUAL 2017/18	PROJECTED 2018/19	ESTIMATE 2019/20
No. of Local Business Tax Receipts Issued	2,438	2,704	2,600	2,600
No. of Code Notice of Violations Issued	150	119	200	200
No. of Special Master Hearings	1,931	690	500	500
No. of Building Permits Issued	4,560	6,330	5,000	5,000
No. of Building Inspections Performed	11,257	14,236	10,000	10,000
No. of Land Development Petitions Processed	14	18	10	10
No. of Variance Requests Processed	3	1	4	4
No. of Site Plans Reviewed	10	11	6	6
% of Inspections Performed 24 Hrs. of Request	99%	99%	99%	99%
% of Plan Reviews Conducted Within 10 Days	98%	98%	98%	98%

CITY OF AVENTURA
COMMUNITY DEVELOPMENT
2019/20
BUDGETARY ACCOUNT SUMMARY
001-4001-524

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
PERSONAL SERVICES						
1201	Employee Salaries	\$ 582,388	\$ 592,189	\$ 584,653	\$ 590,129	\$ 590,129
1401	Overtime	2,095	4,338	5,000	5,000	5,000
1410	Holiday Pay	329	169	-	-	-
2101	FICA	42,871	43,936	44,726	45,145	45,145
2201	Pension	69,815	70,248	73,709	73,242	73,242
2301	Health, Life & Disability	110,611	108,131	113,206	113,056	113,056
2401	Workers' Compensation	5,655	5,435	11,802	12,490	12,490
	Subtotal	813,764	824,446	833,096	839,062	839,062
CONTRACTUAL SERVICES						
3101	Building Inspection Services	2,723,009	4,009,944	1,500,750	1,546,106	1,546,106
3190	Prof. Services	113,588	97,308	140,000	160,000	160,000
	Subtotal	2,836,597	4,107,252	1,640,750	1,706,106	1,706,106
OTHER CHARGES & SERVICES						
4001	Travel & Per Diem	2,673	2,472	4,000	4,000	4,000
4041	Car Allowance	6,000	6,000	6,000	6,000	6,000
4101	Communication Services	1,029	1,188	1,500	1,500	1,500
4420	Lease Equipment	2,317	2,315	2,800	2,800	2,800
4610	R&M - Vehicles	258	488	1,000	1,000	1,000
4645	R&M - Equipment	635	430	35,000	45,000	45,000
4701	Printing	8,372	10,020	6,000	11,000	11,000
4730	Records Retention	59,600	70,684	40,000	40,000	40,000
	Subtotal	80,884	93,597	96,300	111,300	111,300
COMMODITIES						
5101	Office Supplies	5,736	6,480	7,500	7,500	7,500
5120	Computer Operating Supplies	1,201	874	2,000	2,000	2,000
5220	Gas & Oil	556	788	1,500	1,500	1,500
5240	Uniforms	317	-	650	650	650
5245	Uniform Allowance	318	-	1,500	200	200
5290	Other Operating Supplies	125	-	-	-	-
	Subtotal	8,253	8,142	13,150	11,850	11,850
OTHER OPERATING EXPENSES						
5410	Subscriptions & Memberships	1,049	924	2,000	2,000	2,000
5420	Conferences & Seminars	1,104	1,065	3,400	3,400	3,400
5450	Training	-	1,273	2,500	2,500	2,500
5901	Contingency	-	-	500	-	-
	Subtotal	2,153	3,262	8,400	7,900	7,900
Total Community Development		\$ 3,741,651	\$ 5,036,699	\$ 2,591,696	\$ 2,676,218	\$ 2,676,218

COMMUNITY DEVELOPMENT BUDGET JUSTIFICATIONS

3101 Building Inspection Services – Estimated costs associated with private firm to perform building inspection services.

3190 Prof. Services – Costs associated with utilizing professional planning consulting services that include GIS support for Central Square’s TRAKiT software.

4420 Lease Equipment – This budget item is included to cover costs associated with leasing a copier.

4645 R&M - Equipment – Includes maintenance, support and hosting of the TRAKiT application suite which is used for plan review, building permits, inspections, code compliance, business tax receipts and the associated web portal.

4701 Printing – Includes costs associated with bus wraps and the printing of promotional materials for the 2020 Census.

4730 Records Retention – Estimated costs for imaging building permit records.

5240 Uniforms – This includes uniform maintenance and work shoes for the Code Compliance Officers and uniform shirts for the Building Division staff.

5410 Subscriptions & Memberships – This line item is used to fund memberships with professional organizations and subscriptions.

- American Planning Association
- Florida Planning Association
- American Institute of Certified Planners
- Florida Association of Code Enforcement
- Building Officials Association
- Miscellaneous subscriptions
- Florida Association of Business Tax Officials

5420 Conferences & Seminars – Funding for this purpose is essential in order to keep informed of changing and new developments in the field of planning, economic development and code enforcement.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



**COMMUNITY SERVICES
DEPARTMENT**

**CITY OF AVENTURA
COMMUNITY SERVICES
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

This Department is responsible for the maintenance of parks, community recreation, camps, athletic leagues, special events programming, and Community Center programming and activities. The Department is organized to provide a wide scope of recreational programs, activities and special events for all age groups on a quality basis.

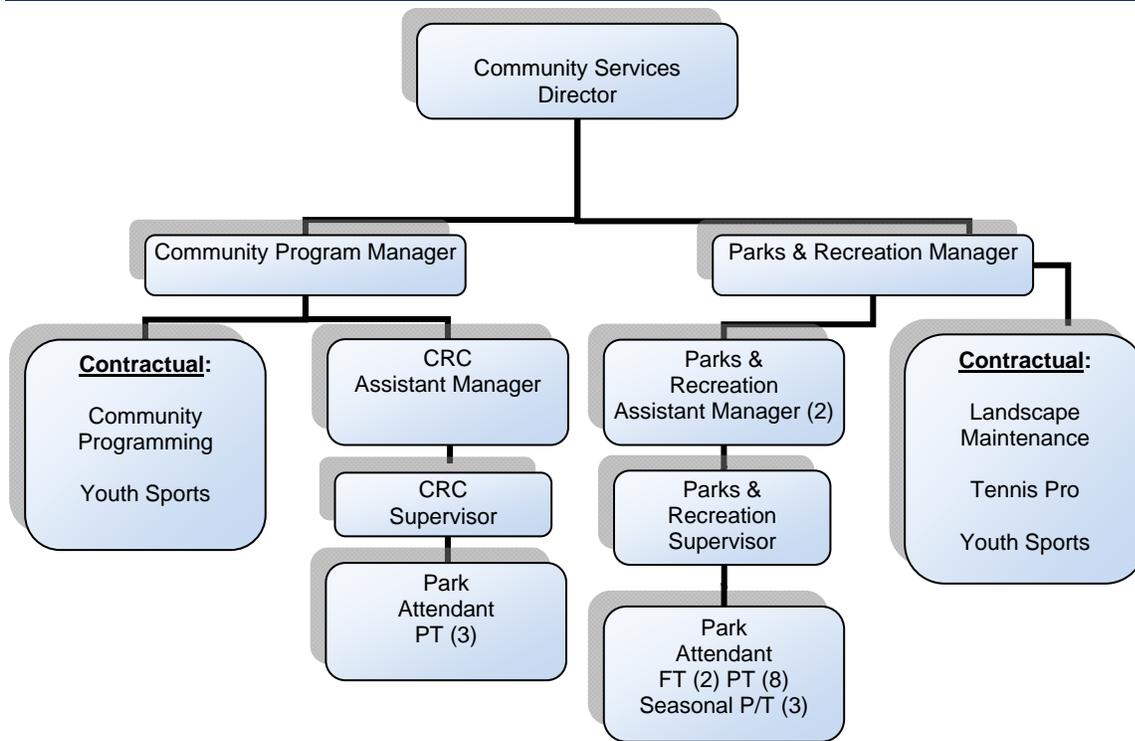
OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 877,995	\$ 883,251	\$ 986,460	\$ 1,017,293	\$ 1,017,293
3000/3999	Contractual Services	610,257	701,392	659,000	669,000	669,000
4000/4999	Other Charges & Services	773,385	770,130	794,500	812,000	812,000
5000/5399	Commodities	13,323	14,267	26,500	28,500	28,500
5400/5499	Other Operating Expenses	10,395	11,904	14,500	15,500	15,500
Total Operating Expenses		\$ 2,285,355	\$ 2,380,944	\$ 2,480,960	\$ 2,542,293	\$ 2,542,293

PERSONNEL ALLOCATION SUMMARY

Position No.	Position Title	2016/17	2017/18	2018/19	2019/20
5001	Director of Community Services	1.0	1.0	1.0	1.0
3004	Executive Assistant	0.5	-	-	-
13901	Parks and Recreation Manager	1.0	1.0	1.0	1.0
14801-14802	Parks and Recreation Assistant Manager	-	-	2.0	-
1901-1902	Parks and Recreation Supervisor	2.0	2.0	1.0	2.0
5801-5803	Park Attendant (FT)	3.0	3.0	2.0	3.0
14501	Community Program Manager	1.0	1.0	1.0	1.0
10201	Community Rec Center Manager	1.0	-	-	1.0
10301	Community Rec Center Assistant Manager	-	1.0	1.0	-
10401	Community Rec Center Supervisor	1.0	1.0	1.0	1.0
5701-5711	Park Attendant (P/T)	11.0	11.0	11.0	11.0
	Park Attendant (P/T) Seasonal	-	3.0	3.0	3.0
Total Full-Time		10.5	10.0	10.0	10.0
Total Part-Time		11.0	14.0	14.0	14.0
Total		21.5	24.0	24.0	24.0

COMMUNITY SERVICES DEPARTMENT

ORGANIZATION CHART



Parks/Amenities:

- Arthur I. Snyder Memorial Park
- Community Green Garden
- Community Recreation Center
- Founders Park and SplashPad
- Peace Park
- Veterans Park
- Waterways Park
- Waterways Dog Park

Events and Activities:

- Winter, Spring and Summer Camps
- 7 Teacher Planning Day Programs
- 10 Special Events including: four (4) Movie Nights, Earth/Arbor Day, July 4th Fireworks, two (2) Bike events, Halloween and Veterans Day
- 1 Signature Event – Founders Day
- Senior Trips and Tours Program
- Recreation Programs, Activities and Classes
- Youth and Adult Sports Leagues and Tennis
- Park/Athletic Field Maintenance and Landscaping
- Special Event Permitting

**CITY OF AVENTURA
COMMUNITY SERVICES
FISCAL YEAR 2019/20**

OBJECTIVES

1. Provide accurate and timely responses to resident complaints and concerns.
2. Work with Community Services Advisory Board to provide quality programs and services.
3. Implement approved operating and CIP Budget.
4. Increase Community Recreation Center attendance.
5. Increase youth sports league participation.
6. Increase summer camp participation.
7. Foster community pride through 10 Special and 1 Signature Events per year.
8. Increase rentals for the Aventura BCycle program and promote bicycle safety awareness.
9. Enhance landscape and athletic turf maintenance in all parks.

PERFORMANCE WORKLOAD INDICATORS

PERFORMANCE WORKLOAD INDICATOR	ACTUAL 2016/17	ACTUAL 2017/18	PROJECTED 2018/19	ESTIMATE 2019/20
Resident complaints & concerns cleared ⁽¹⁾	40	48	51	55
Advisory Board Meetings attended	5	6	5	5
CIP projects completed	5	9	5	5
Founders Park attendance ⁽²⁾	189,460	190,265	190,950	191,250
Community Recreation Center attendance ⁽²⁾	97,899	99,242	100,000	100,500
Number of participants registered in youth sports	943	953	1,000	1,050
Number of Special Events	12	12	11	11
Number of BCycle rentals	6,031	7,774	8,000	8,500

⁽¹⁾ Resident complaints & concerns cleared 2015/16 numbers included Public Works department

⁽²⁾ Parks and the Community Recreation Center were closed due to Hurricane Irma*

2019-20 Youth Sports Calendar	
Sport	Season
Basketball	Oct - April
Boys Soccer	Oct- May
Girls Soccer	Oct - May
Little League Baseball	Mar - May
Travel Soccer	Sept - May
Travel Basketball	Oct - May

CITY OF AVENTURA
COMMUNITY SERVICES
2019/20
BUDGETARY ACCOUNT SUMMARY
001-5001-539

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>PERSONAL SERVICES</u>						
1201	Employee Salaries	\$ 631,847	\$ 619,969	\$ 678,060	\$ 709,416	\$ 709,416
1401	Overtime	14,212	11,109	15,000	15,000	15,000
2101	FICA	25,210	47,199	51,872	54,270	54,270
2201	Pension	54,851	46,151	72,335	74,786	74,786
2301	Health, Life & Disability	132,802	141,469	153,045	146,938	146,938
2401	Workers' Compensation	19,073	17,354	16,148	16,883	16,883
	Subtotal	877,995	883,251	986,460	1,017,293	1,017,293
<u>CONTRACTUAL SERVICES</u>						
3113	Prof. Services - Comm. Cen. Inst.	139,174	192,212	110,000	110,000	110,000
3150	Prof. Services - Landscape Arch.	-	-	24,000	24,000	24,000
3451	Beautification/Signage	-	23,820	-	-	-
3452	Lands/Tree Maint. Svcs - Parks	471,083	485,360	525,000	535,000	535,000
	Subtotal	610,257	701,392	659,000	669,000	669,000
<u>OTHER CHARGES & SERVICES</u>						
4001	Travel & Per Diem	63	1,148	1,500	2,000	2,000
4041	Car Allowance	6,500	6,000	6,000	6,000	6,000
4101	Communication Services	3,555	3,488	5,500	5,500	5,500
4420	Lease	2,093	2,064	3,500	3,500	3,500
4610	R&M - Vehicles	4,319	2,985	4,000	4,000	4,000
4645	R&M - Equipment	8,193	12,119	12,500	14,000	14,000
4672	R&M - Parks	72,100	95,812	115,000	125,000	125,000
4701	Printing & Binding	5,819	6,157	6,500	7,000	7,000
4850	Special Events	119,656	107,154	90,000	90,000	90,000
4851	Cultural/Recreation Programs	120,500	111,154	110,000	110,000	110,000
4852	Founders Day Activities	76,809	79,329	80,000	85,000	85,000
4854	Summer Recreation	353,778	342,720	360,000	360,000	360,000
	Subtotal	773,385	770,130	794,500	812,000	812,000
<u>COMMODITIES</u>						
5101	Office Supplies	2,769	3,007	3,500	3,500	3,500
5120	Computer Operating Supplies	3,856	4,684	16,000	17,000	17,000
5220	Gas & Oil	-	-	-	1,000	1,000
5240	Uniforms	5,971	5,951	6,000	6,000	6,000
5290	Other Operating Supplies	727	625	1,000	1,000	1,000
	Subtotal	13,323	14,267	26,500	28,500	28,500
<u>OTHER OPERATING EXPENSES</u>						
5410	Subscriptions & Memberships	2,225	2,503	3,500	3,500	3,500
5420	Conferences & Seminars	199	2,630	2,000	3,000	3,000
5450	Training	5,871	6,274	6,500	6,500	6,500
5901	Contingency	2,100	497	2,500	2,500	2,500
	Subtotal	10,395	11,904	14,500	15,500	15,500
Total Community Services		\$ 2,285,355	\$ 2,380,944	\$ 2,480,960	\$ 2,542,293	\$ 2,542,293

COMMUNITY SERVICES BUDGET JUSTIFICATIONS

3113 Prof. Services - Comm. Cen. Inst. – Provides funding for the various instructors who teach or lead recreation classes and programs at City parks and the Community Recreation Center. Costs are offset by revenues generated by registration fees.

3452 Lands/Tree Maint. Svcs - Parks – Provides funding for complete landscape maintenance services for Founders Park and SplashPad, Waterways Park, Waterways Dog Park, Veterans Park and Peace Park. Services include: irrigation and grounds maintenance services; tree trimming, specialized Bermuda turf maintenance for athletic fields that includes liquid fertilization and deep tine aeration six (6) times per year, specialty pesticide applications for the Dog Park and general park maintenance.

4672 R&M - Parks – Provides funding for repair and maintenance of park amenities and equipment. In addition to routine repairs and maintenance costs, funding request includes costs for, reconditioning clay tennis courts, routine daily maintenance of clay courts by a tennis professional, SplashPad supplies and replacing park signage.

4850 Special Events – This figure represents funding for 10 Special Events related to community-wide, annual events to foster community pride and improve the quality of life for the residents: four (4) Movie Nights, Earth/Arbor Day, July 4th Fireworks, two (2) Bike events, Halloween and Veterans Day.

4851 Culture/Recreation Programs – Provide for costs associated with establishing a wide variety of comprehensive recreation programming; senior trips to local venues, youth athletics, recreation programs and classes and other programs. All costs are offset by registration fees.

4852 Founders Day Activities – Provides for funding entertainment, activities, games, community stage, production, sound, lighting, rental costs, temporary power and other required logistics for the 24th anniversary Founders Day (Signature Event) activities which will be held on Sunday November 3, 2019.

5410 Subscriptions & Memberships – Provides for funding memberships in the Florida Recreation and Parks Association, National Recreation and Parks Association, American Society of Composers, Authors and Publishers, Broadcast Music, Inc., and the Society of European Songwriters, Artists and Composers.

5420 Conferences & Seminars – Provides for funding for attending the following conferences: Florida Recreation and Parks Association, National Recreation and Parks Association, customer service training and local seminars.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



**PUBLIC WORKS/TRANSPORTATION
DEPARTMENT**

**CITY OF AVENTURA
PUBLIC WORKS/TRANSPORTATION
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

This Department is responsible for the maintenance of roads, medians, public areas, drainage systems, government facilities, beautification projects, mass transit services and capital projects. These services seek to enhance the high quality of life for the City's residents, businesses and visitors by maintaining City infrastructure and the appearance of the City and providing public transportation opportunities to reduce vehicular traffic.

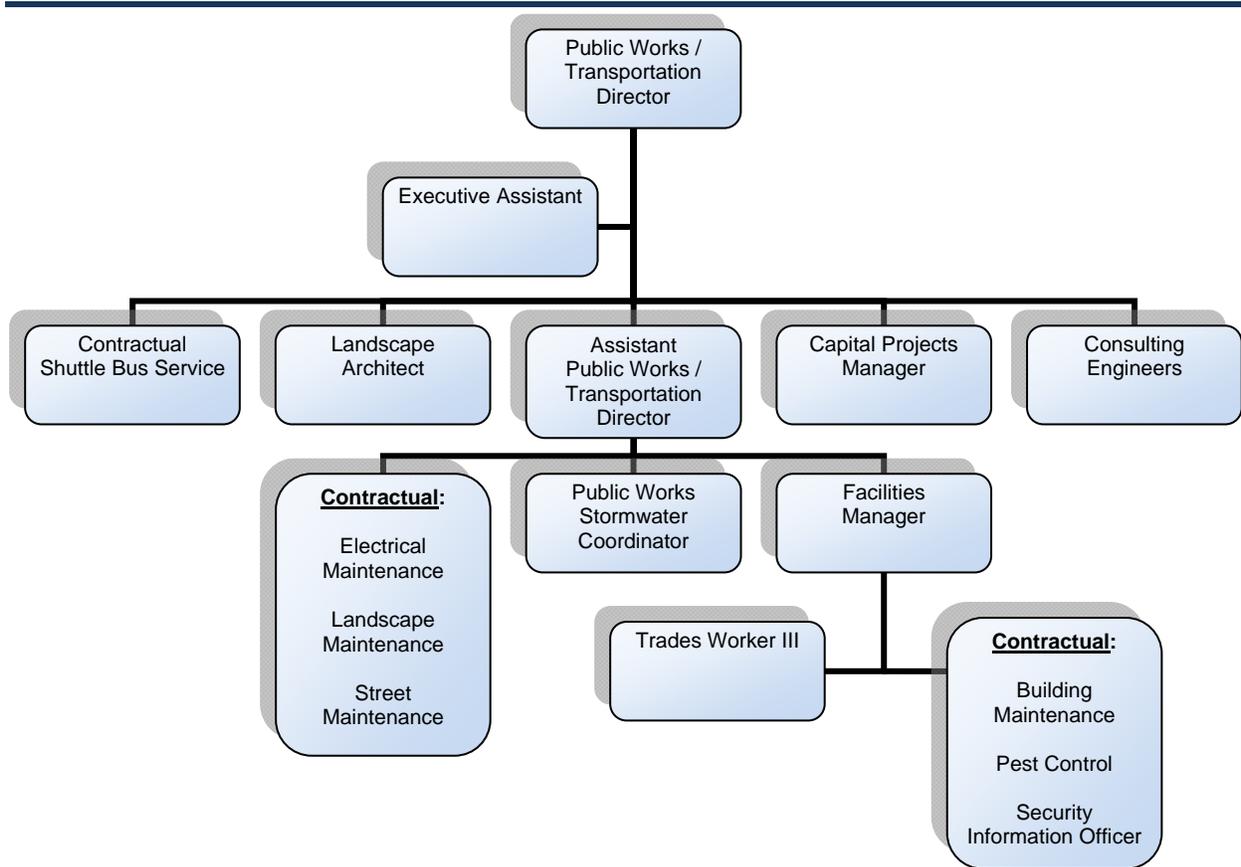
OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 869,339	\$ 951,767	\$ 1,000,634	\$ 1,043,223	\$ 1,043,223
3000/3999	Contractual Services	1,357,063	1,361,421	1,409,000	1,419,000	1,419,000
4000/4999	Other Charges & Services	723,078	853,064	732,000	746,250	746,250
5000/5399	Commodities	12,532	12,681	12,500	13,500	13,500
5400/5499	Other Operating Expenses	6,636	5,805	8,500	9,000	9,000
Total Operating Expenses		\$ 2,968,648	\$ 3,184,738	\$ 3,162,634	\$ 3,230,973	\$ 3,230,973

PERSONNEL ALLOCATION SUMMARY

Position No	Position Title	2016/17	2017/18	2018/19	2019/20
00142	Director of Public Works/Transportation	1.0	1.0	1.0	1.0
00147	Assistant Director of Public Works/Transportation	-	-	1.0	1.0
5101	Public Works Operations Manager	1.0	1.0	-	-
3004	Executive Assistant	0.5	1.0	1.0	1.0
4701	Capital Projects Manager	1.0	1.0	1.0	1.0
14401	Public Works Stormwater Coordinator	-	1.0	1.0	1.0
5301	Public Works Coordinator	1.0	-	-	-
7701	Facilities Manager	1.0	1.0	1.0	1.0
00149	Trades Worker III	-	-	1.0	1.0
5401	Maintenance Worker	1.0	1.0	-	-
Total		6.5	7.0	7.0	7.0

PUBLIC WORKS/TRANSPORTATION DEPARTMENT

ORGANIZATION CHART



- Capital Projects
- City Buildings and Facilities Maintenance
- Engineering Services
- GIS/Mapping
- Landscape Maintenance/Beautification
- Pedestrian/Bicycle Programs
- Public Works Permitting
- ROW/Streets/Stormwater Maintenance
- Shuttle Buses/Transportation

**CITY OF AVENTURA
PUBLIC WORKS/TRANSPORTATION
FISCAL YEAR 2019/20**

OBJECTIVES

1. Provide accurate and quick responses to resident and business owner complaints and concerns.
2. Implement and manage an approved operating and CIP Budget.
3. Continue to be a Tree City USA city.
4. Conform to the National Pollutant Discharge Elimination System (“NPDES”) Stormwater standards with pre and post construction inspections.
5. Enforce the Stormwater Inspection Policy and Ordinance for private property compliance.
6. Continue with Staff Educational and Certification Requirements for the NPDES and Floodplain Management compliance.
7. Increase ridership and expand citywide shuttle bus service.
8. Redesign current bus schedule to be more ridership friendly.
9. Complete Coastal Line Rail Station Area Master Plan and Lehman Causeway Improvement Plan.
10. Implement and manage the Stormwater Management Plan.
11. Maintain the storm drain system for optimal performance.
12. Participate in regional efforts to improve transportation in Northeast Miami-Dade.
13. Maintain streets and walkways for vehicular and pedestrian safe usage.
14. Maintain all City Facilities to provide for a safe and clean environment.
15. Continue to work on Public Works accreditation policy and procedures for re-accreditation from the American Public Works Association in 2022.
16. Oversee capital projects.
17. Assist Community Development Department with the City Community Rating System (“CRS”) application process.

PERFORMANCE WORKLOAD INDICATORS

PERFORMANCE WORKLOAD INDICATOR	ACTUAL 2016/17	ACTUAL 2017/18	PROJECTED 2018/19	ESTIMATE 2019/20
Resident complaints & concerns cleared	173	160	170	175
Tree City re-certification	1	1	1	1
Stormwater basins/systems cleaned	65	52	35	35
Shuttle bus ridership	289,731	290,012	290,050	290,110
PW permits issued	62	50	55	60
Illicit discharge inspections (stormwater)	12	8	12	12
NPDES permit inspection private property	5	21	22	22
Annual facility & mechanical inspections	18	23	25	25

CITY OF AVENTURA
PUBLIC WORKS/TRANSPORTATION
2019/20
BUDGETARY ACCOUNT SUMMARY
001-5401-541

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
PERSONAL SERVICES						
1201	Employee Salaries	\$ 604,847	\$ 668,589	\$ 689,108	\$ 721,430	\$ 721,430
1401	Overtime	3,120	671	3,500	4,500	4,500
2101	FICA	46,543	50,831	52,717	55,189	55,189
2201	Pension	86,998	95,784	100,446	105,051	105,051
2301	Health, Life & Disability	107,960	115,323	124,756	124,767	124,767
2401	Workers' Compensation	19,871	20,569	30,107	32,286	32,286
	Subtotal	869,339	951,767	1,000,634	1,043,223	1,043,223
CONTRACTUAL SERVICES						
3150	Prof. Services - Landscape Arch.	34,560	-	4,000	4,000	4,000
3160	Prof. Services - Security	32,281	31,451	45,000	45,000	45,000
3450	Lands/Tree Maint. Svcs - Streets	810,518	784,886	800,000	820,000	820,000
3451	Beautification/Signage	36,526	62,217	60,000	50,000	50,000
3455	Transportation Services	443,178	482,867	500,000	500,000	500,000
	Subtotal	1,357,063	1,361,421	1,409,000	1,419,000	1,419,000
OTHER CHARGES & SERVICES						
4001	Travel & Per Diem	2,131	2,666	2,000	2,000	2,000
4041	Car Allowance	5,855	6,000	6,000	6,000	6,000
4101	Communication Services	2,777	3,278	3,000	2,750	2,750
4301	Utilities - Electric	66,292	9,251	45,000	35,000	35,000
4311	Utilities - Street Lighting	157,562	153,682	140,000	125,000	125,000
4320	Utilities - Water	329,978	495,713	300,000	360,000	360,000
4610	R&M - Vehicles	2,820	1,321	2,000	3,500	3,500
4620	R&M - Buildings	61,281	60,045	70,000	100,000	100,000
4631	R&M - Janitorial Services	41,724	37,055	46,000	46,000	46,000
4645	R&M - Equipment	2,562	3,960	8,000	6,000	6,000
4691	R&M - Streets	50,096	80,093	110,000	60,000	60,000
	Subtotal	723,078	853,064	732,000	746,250	746,250
COMMODITIES						
5101	Office Supplies	3,016	3,031	4,000	4,000	4,000
5120	Computer Operating Supplies	3,280	2,926	3,000	3,000	3,000
5220	Gas & Oil	4,485	5,231	2,500	3,000	3,000
5240	Uniforms	1,024	1,426	2,000	2,500	2,500
5290	Other Operating Supplies	727	67	1,000	1,000	1,000
	Subtotal	12,532	12,681	12,500	13,500	13,500
OTHER OPERATING EXPENSES						
5410	Subscriptions & Memberships	1,138	291	1,000	1,500	1,500
5420	Conferences & Seminars	1,189	2,169	2,500	2,500	2,500
5450	Training	1,627	2,054	2,000	2,000	2,000
5901	Contingency	2,682	1,291	3,000	3,000	3,000
	Subtotal	6,636	5,805	8,500	9,000	9,000
Total Public Works/Transportation		\$ 2,968,648	\$ 3,184,738	\$ 3,162,634	\$ 3,230,973	\$ 3,230,973

PUBLIC WORKS/TRANSPORTATION BUDGET JUSTIFICATIONS

3160 Prof. Services - Security – Provides funding for contractual services for Government Center lobby security.

3450 Lands/Tree Maint. Svcs - Streets – Provides funding for costs associated with contracting tree, landscape, irrigation and flower maintenance services for all public right-of-ways and medians.

3451 Beautification/Signage – Provides funding for banner and street furniture maintenance and repairs. Funding request includes costs for median informational signage upgrades, replacing metal halide light fixtures on NE 199th Street with LED fixtures, new banners and associated hardware.

3455 Transportation Services – Funding level includes providing six (6) mini-bus public transit routes six (6) days per week on a contractual basis that carries over 300,000 passengers per year, including the printing costs for route schedules. Transit system links the residential areas to community, retail and medical establishments, as well as Miami-Dade and Broward routes. Additional funding has been provided to address possible route improvements during peak times.

4311 Utilities - Street Lighting – Provides funding for services associated with maintaining street lighting in the various areas of the City.

4320 Utilities - Water – Provides funding for purchasing water for irrigating the medians, swales and right-of-ways in the City.

4620 R&M - Buildings – Provides for funding the necessary building repair and maintenance functions for the Community Recreation Center and park buildings for HVAC maintenance, pest control services, fire alarm system monitoring, roof inspections, general building repairs, painting, security system monitoring, sprinkler retrofit for server room and dispatch from water to cartridge. Funding request includes upgrading trash receptacles to include re-cycling materials and replacing existing lights with LED energy saving fixtures.

5410 Subscriptions & Memberships – Provides for funding memberships in the American Public Works Association, Florida Stormwater Association, Association of State Floodplain Managers and the Facility Managers Association.

5420 Conferences & Seminars – Provides for funding for attending the following conferences: American Public Works Association, Florida Stormwater Association, Association of State Floodplain Managers, customer service training and local seminars.

5450 Training – Provides for funding for staff to get specialized training for their disciplines to include air conditioning, electrical and stormwater.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



**ARTS & CULTURAL CENTER
DEPARTMENT**

**CITY OF AVENTURA
ARTS & CULTURAL CENTER
FISCAL YEAR 2019/20**

DEPARTMENT DESCRIPTION

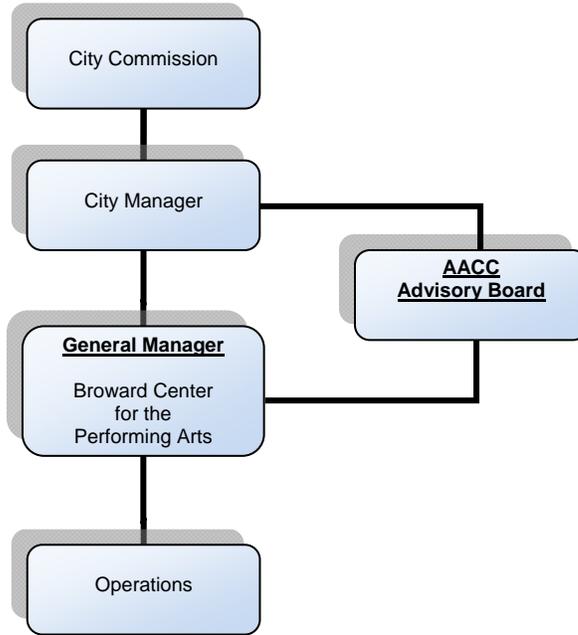
This Department is responsible for the operations and programming of the Arts and Cultural Center. The goal is to provide a facility that offers a wide range of quality entertainment and cultivates partnerships with other local and regional organizations to enhance the quality of life for the City by providing a variety of performing arts and relevant cultural programming for audiences of all ages.

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	619,832	614,839	659,240	674,060	674,060
4000/4999	Other Charges & Services	154,309	180,471	158,500	158,500	158,500
5000/5399	Commodities	4,069	2,353	6,700	6,700	6,700
5400/5499	Other Operating Expenses	-	-	1,000	1,000	1,000
Total Operating Expenses		\$ 778,210	\$ 797,663	\$ 825,440	\$ 840,260	\$ 840,260

PACA Contractual Employees	2016/17	2017/18	2018/19	2019/20
General Manager	1.00	1.00	1.00	1.00
Event Services Manager	1.00	1.00	1.00	1.00
Technical Director	1.00	1.00	1.00	1.00
Box Office Manager	1.00	1.00	1.00	1.00
Marketing Coordinator	0.30	0.30	0.30	0.30
Event Services Coordinator (P/T)	0.75	0.75	0.75	0.75
P/T Labor	0.25	0.25	0.25	0.25
Total	5.30	5.30	5.30	5.30

ARTS & CULTURAL CENTER DEPARTMENT

ORGANIZATION CHART



Headings above that are **bolded and underlined**, represent a function and/or service of the department.

**CITY OF AVENTURA
ARTS & CULTURAL CENTER
FISCAL YEAR 2019/20**

OBJECTIVES

1. To provide artistic offerings and experiences to our increasingly diverse community with an emphasis on fostering a cooperative spirit and enhancing the quality of life in Aventura.
2. Create a performing arts facility that is welcoming and inclusive of the public at large by maintaining an aesthetically pleasing and professional facility.
3. Enhance the learning experiences of students at Aventura City of Excellence School by expanding performing arts activities and educational opportunities.
4. To increase general public awareness of the value of the cultural and educational programs available.

PERFORMANCE WORKLOAD INDICATORS

PERFORMANCE WORKLOAD INDICATOR	ACTUAL 2016/17	ACTUAL 2017/18	PROJECTED 2018/19	ESTIMATE 2019/20
Advisory Board Meetings attended	2	2	2	2
Number of performances/events	136	153	159	165
Total attendance	26,655	33,040	33,500	34,750
Number of promotional material produced	50	75	75	75
Summer Camp	1	1	1	1
% of patrons who respond favorably to AACC	80%	80%	80%	80%

CITY OF AVENTURA
ARTS & CULTURAL CENTER
2019/20
BUDGETARY ACCOUNT SUMMARY
001-7001-575

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
PERSONAL SERVICES						
1201	Employee Salaries	\$ -	\$ -	\$ -	\$ -	\$ -
1401	Overtime	-	-	-	-	-
2101	FICA	-	-	-	-	-
2201	Pension	-	-	-	-	-
2301	Health, Life & Disability	-	-	-	-	-
2401	Workers' Compensation	-	-	-	-	-
	Subtotal	-	-	-	-	-
CONTRACTUAL SERVICES						
3112	Prof. Services - Man Serv	135,909	141,775	144,240	148,560	148,560
3114	Prof. Services - Man Serv/Staffing	301,100	329,734	350,000	360,500	360,500
3115	Prof. Services - Man Serv/Marketing	23,400	23,850	25,000	25,000	25,000
3190	Prof. Services - Programming	138,813	95,286	115,000	115,000	115,000
3410	Prof. Services - Janitorial Services	20,610	24,194	25,000	25,000	25,000
	Subtotal	619,832	614,839	659,240	674,060	674,060
OTHER CHARGES & SERVICES						
4101	Communication Services	6,639	6,741	6,600	6,600	6,600
4201	Postage	8,605	18,370	8,600	8,600	8,600
4301	Utilities	43,932	54,498	54,000	54,000	54,000
4440	Copy Machine Costs	1,766	1,184	2,800	2,800	2,800
4620	R&M - Buildings	16,614	8,119	7,000	7,000	7,000
4645	R&M - Equipment	6,243	5,786	6,500	6,500	6,500
4701	Printing & Binding	14,595	30,179	14,500	14,500	14,500
4910	Advertising	55,408	54,328	58,000	58,000	58,000
4920	Licenses/Permit Fees	507	1,266	500	500	500
	Subtotal	154,309	180,471	158,500	158,500	158,500
COMMODITIES						
5101	Office Supplies	1,381	1,376	1,200	1,200	1,200
5120	Computer Operating Supplies	1,182	148	1,000	1,000	1,000
5290	Other Operating Supplies	1,506	829	4,500	4,500	4,500
	Subtotal	4,069	2,353	6,700	6,700	6,700
OTHER OPERATING EXPENSES						
5901	Contingency	-	-	1,000	1,000	1,000
	Subtotal	-	-	1,000	1,000	1,000
Total Arts & Cultural Center		\$ 778,210	\$ 797,663	\$ 825,440	\$ 840,260	\$ 840,260

ARTS & CULTURAL CENTER BUDGET JUSTIFICATIONS

3112 Prof. Services - Man Serv – Payment for services provided in conjunction with the Agreement with Performing Arts Center Authority for management, programming and operational support services.

3114 Prof. Services - Man Serv/Staffing – Reimbursement to Performing Arts Center Authority in accordance with agreement for staff personnel costs.

3115 Prof. Services - Man Serv/Marketing – Payment for marketing and public relation services.

3190 Prof. Services - Programming – This line item is used to fund “City Presents” performances in order to attract a variety of programming.

3410 Prof. Services - Janitorial Services – Costs for cleaning the AACC facility.

4101 Communication Services – Costs associated with telephone service and other communication type services.

4301 Utilities – Costs associated with electricity, water, sewer and refuse service for the AACC.

4620 R&M - Buildings – Costs of maintaining service contracts for mechanical systems within the AACC.

4645 R&M - Equipment – Costs of maintaining service contracts on all equipment located at the AACC.

4910 Advertising – Costs associated with promoting events at the AACC.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



NON-DEPARTMENTAL

CITY OF AVENTURA

NON-DEPARTMENTAL - TRANSFERS

2019/20

BUDGETARY ACCOUNT SUMMARY

001-9001-581

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
TRANSFERS						
9118	T/fer - Charter School Fund (190)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
9119	T/fer - Charter H.S. Fund (191)	-	-	100,000	115,000	115,000
9123	T/fer - Debt Svce Fund Ser 2010 & /11 (230)	1,197,080	1,199,552	1,194,963	1,196,429	1,196,429
9124	T/fer - Debt Svce Fund Ser 2000 (240)	506,384	506,476	534,334	724,000	724,000
9125	T/fer - Debt Svce Fund Ser 2012 (A) (250)	397,038	360,828	345,621	365,606	365,606
9126	T/fer - Debt Svce Fund Ser 2018 (291)	-	230,479	495,024	496,100	496,100
9127	T/fer - Charter H.S. Construction Fund (393)	-	6,200,000	-	-	-
Total Non-Departmental - Transfers		\$ 2,200,502	\$ 8,597,335	\$ 2,769,942	\$ 2,997,135	\$ 2,997,135

NON-DEPARTMENTAL – TRANSFERS BUDGET JUSTIFICATIONS

9118 Transfer to Charter School Fund – Represents transfer of amount from the Intersection Safety Camera Program revenues to the Charter School Fund (Fund 190).

9119 Transfer to Charter High School Fund – Represents transfer of amount from the Intersection Safety Camera Program revenues to the Don Soffer Aventura High School Fund (Fund 191).

9123 Transfer to Debt Service Fund - 2010/11 – Transfer to 2010 & 2011 Debt Service Fund (Fund 230) for required interest and principal on that bank qualified loan.

9124 Transfer to Debt Service Fund - 2000 – Transfer to 2000 Loan Debt Service Fund (Fund 240) for required interest and principal on that bank qualified loan.

9125 Transfer to Debt Service Fund - 2012 (A) – Transfer to 2012 (A) Loan Debt Service Fund (Fund 250) for required interest and principal on that bank qualified loan.

9126 Transfer to Debt Service Fund - 2018 – Transfer to 2018 Loan Debt Service Fund (Fund 291) for required interest and principal on that bank qualified loan.

9127 Transfer to Charter H.S. Construction Fund – Transfer to Charter H.S. Construction Fund (Fund 393) to assist in the financing of the construction and equipping of the Don Soffer Aventura High School.

CITY OF AVENTURA

NON-DEPARTMENTAL

2019/20

BUDGETARY ACCOUNT SUMMARY

001-9001-590

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>PERSONAL SERVICES</u>						
2501	Unemployment	\$ -	\$ 2,075	\$ 2,500	\$ 2,500	\$ 2,500
	Subtotal	-	2,075	2,500	2,500	2,500
<u>CONTRACTUAL SERVICES</u>						
3157	City Manager Recruitment	14,500	10,050	-	-	-
3410	Prof. Services - Janitorial	64,315	65,941	75,000	75,000	75,000
	Subtotal	78,815	75,991	75,000	75,000	75,000
<u>OTHER CHARGES & SERVICES</u>						
4101	Communication Services	97,604	103,223	98,000	98,000	98,000
4201	Postage	10,895	10,335	15,000	15,000	15,000
4301	Utilities	210,238	179,334	185,000	185,000	185,000
4320	Water	44,373	14,012	15,000	15,000	15,000
4440	Copy Machine Costs	8,027	7,785	10,000	10,000	10,000
4501	Insurance	704,530	747,396	839,000	1,025,000	1,025,000
4620	R&M - Government Center	189,530	276,404	200,000	215,000	215,000
4650	R&M - Office Equipment	-	-	2,000	2,000	2,000
	Subtotal	1,265,197	1,338,489	1,364,000	1,565,000	1,565,000
<u>COMMODITIES</u>						
5290	Other Operating Supplies	7,677	5,380	12,000	12,000	12,000
	Subtotal	7,677	5,380	12,000	12,000	12,000
<u>OTHER OPERATING EXPENSES</u>						
5901	Contingency	71,449	27,113	50,000	50,000	50,000
5904	Hurricane/Debris Removal	241,556	288,909	-	-	-
5905	Hurricane/Debris Monitor	-	226,705	-	-	-
5906	Hurricane/Preparation	36,581	51,675	-	-	-
5907	Hurricane/Supplies	1,895	2,695	-	-	-
	Subtotal	351,481	597,097	50,000	50,000	50,000
Total Non-Departmental		\$ 1,703,170	\$ 2,019,032	\$ 1,503,500	\$ 1,704,500	\$ 1,704,500

**NON-DEPARTMENTAL
BUDGET JUSTIFICATIONS**

2501 Unemployment – Unemployment costs.

3410 Prof. Services - Janitorial – Costs for janitorial services at the Government Center.

4101 Communication Services – Costs associated with telephone service, internet access, web pages and other communication type services for Government Center. Includes Intertel maintenance and Wireless data service.

4301 Utilities – Costs associated with electricity and refuse service for the Government Center.

4320 Water – Costs associated with water and sewer service for the Government Center.

4501 Insurance – General liability, automobile, property and flood insurance coverage for all City-owned or leased facilities and equipment.

4620 R&M - Government Center – Costs of maintaining service contracts for mechanical systems and other repairs within the Government Center.

4650 R&M - Office Equipment – Costs of maintaining service contracts on all office equipment located at the Government Center.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



CAPITAL OUTLAY

CITY OF AVENTURA

CAPITAL OUTLAY

2019/20

PROJECT APPROPRIATION

001-80XX

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
City Manager's Office - 8005-512						
6402	Computer Equipment <\$5,000	\$ 3,996	\$ 2,000	\$ 3,000	\$ 2,000	\$ 2,000
	Subtotal	3,996	2,000	3,000	2,000	2,000
City Clerk - 8008-519						
6402	Computer Equipment <\$5,000	-	2,226	1,000	2,000	2,000
	Subtotal	-	2,226	1,000	2,000	2,000
Finance - 8010-513						
6402	Computer Equipment <\$5,000	1,992	2,908	3,000	5,000	5,000
	Subtotal	1,992	2,908	3,000	5,000	5,000
Information Technology - 8012-513						
6401	Computer Equipment >\$5,000	222,870	380,171	225,033	155,000	155,000
6402	Computer Equipment <\$5,000	5,863	5,967	6,000	6,000	6,000
	Subtotal	228,733	386,138	231,033	161,000	161,000
Police - 8020-521						
6401	Computer Equipment >\$5,000	45,064	25,319	119,301	-	-
6402	Computer Equipment <\$5,000	114,245	122,100	231,425	104,375	104,375
6407	Radio Purchase & Replace.	-	50,492	32,000	30,000	30,000
6410	Equipment >\$5,000	268,455	98,051	180,900	81,800	81,800
6411	Equipment <\$5,000	34,878	64,706	26,470	-	-
6414	Police Dept Office Improvements	-	-	-	165,000	165,000
6450	Vehicles	408,403	364,030	482,136	311,000	311,000
	Subtotal	871,045	724,698	1,072,232	692,175	692,175
Community Development - 8040-524						
6402	Computer Equipment <\$5,000	2,988	7,196	254,554	36,500	36,500
6410	Equipment >\$5,000	-	-	30,000	-	-
	Subtotal	2,988	7,196	284,554	36,500	36,500
Community Services - 8050-539/541/572						
6402	Computer Equipment <\$5,000	13,373	10,448	5,500	8,000	8,000
6410	Equipment >\$5,000	9,360	39,637	89,200	28,100	28,100
6411	Equipment <\$5,000	6,677	10,612	15,150	17,700	17,700
6205	Community Center Improvements	-	34,053	75,000	94,500	94,500
6310	Aventura Founders Park	172,090	71,630	173,000	103,000	103,000
6322	Waterways Park Improvements	26,045	-	15,000	46,000	46,000
6323	Waterways Dog Park Improvements	-	-	-	21,500	21,500
6325	NE 188th Street Park Improvements	219,132	-	-	-	-
6326	Veterans Park Improvements	-	-	-	16,000	16,000
6327	Peace Park Improvements	-	-	-	25,000	25,000
6353	Exercise Trail Improvements	24,949	-	-	-	-
	Subtotal	471,626	166,380	372,850	359,800	359,800

CITY OF AVENTURA

CAPITAL OUTLAY - CONTINUED

2019/20

PROJECT APPROPRIATION

001-80XX

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>Public Works/Transportation - 8054-539/541/572</u>						
6420	HVAC Replacements	-	56,422	16,000	-	-
6421	Government Center Improvements	-	-	-	13,500	13,500
6301	Beautification Projects	9,873	9,597	20,350	9,800	9,800
6305	Road Resurfacing	12,110	-	-	-	-
6306	Traffic Safety Flow Improvements	39,556	-	-	-	-
6309	Seawall Improvements	3,193	1,470,769	41,083	-	-
6352	Hurricane Landscape Restoration	7,193	789,562	2,672	-	-
6402	Computer Equipment <\$5,000	2,739	785	10,596	6,000	6,000
6410	Equipment >\$5,000	21,575	21,986	30,000	-	-
6353	Exercise Trail Improvements	-	7,055	-	-	-
	Subtotal	96,239	2,356,176	120,701	29,300	29,300
<u>Charter School - 8069-569</u>						
6305	Charter School Improvements	48,861	-	-	-	-
	Subtotal	48,861	-	-	-	-
<u>Arts & Cultural Center - 8070-575</u>						
6301	Improve. Other Than Bldg/Marquee	-	-	1,500	-	-
6402	Computer Equipment <\$5,000	5,931	3,374	4,000	2,000	2,000
6410	Equipment >\$5,000	30,721	38,550	177,038	56,500	56,500
	Subtotal	36,652	41,924	182,538	58,500	58,500
<u>Non-Departmental - 8090-590</u>						
6101	Land Acquisition/Purchase	132,496	4,438,450	4,580	-	-
6452	Hurricane Related	22,206	282,265	-	-	-
6999	Capital Reserve	-	-	14,677,304	14,772,304	14,772,304
	Subtotal	154,702	4,720,715	14,681,884	14,772,304	14,772,304
	Total Capital	\$ 1,916,834	\$ 8,410,361	\$ 16,952,792	\$ 16,118,579	\$ 16,118,579

CAPITAL PROJECT DESCRIPTIONS

CITY MANAGER'S OFFICE

6402 Computer Equipment <\$5,000 – This project consists of the replacement and upgrade of computer equipment utilized in the Office of the City Manager.

CITY CLERK'S OFFICE

6402 Computer Equipment <\$5,000 – This project consists of the replacement and upgrade of computer equipment utilized in the City Clerk's Office.

FINANCE

6402 Computer Equipment <\$5,000 – This project consists of the replacement and upgrade of computer equipment utilized in the Finance Department.

INFORMATION TECHNOLOGY

6401 Computer Equipment >\$5,000 – This project consists of purchasing new and replacement computer hardware and software that utilizes the latest technology for the City's general information management system, which is utilized by all City Departments.

6402 Computer Equipment <\$5,000 – This project consists of the replacement and upgrade of computer equipment utilized in the Information Technology Department.

POLICE

6402 Computer Equipment <\$5,000 – This project consists of purchasing computer equipment and software that utilizes the latest technology for the Police Department.

Computer Upgrades	\$ 5,000
Desktop Computer(s)	24,000
Desktop Scanner(s)	2,000
Laser Printer(s)	1,500
Replace Mobile Laptop(s)	50,000
Vehicle Modem(s)	14,000
Vehicle Printer(s)	7,875

6407 Radio Purchase & Replace. – This project consists of upgrading the equipment for the 800 Mhz police radio system to ensure a state-of-the-art system and to maintain the E911 system and the purchasing of new radios for vehicles and personnel in the Police Department.

CAPITAL PROJECT DESCRIPTIONS – CONTINUED

POLICE – CONTINUED

6410 Equipment >\$5,000 – This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment (> \$5,000) for the Police Department.

Vehicle Equipment (8)	\$ 58,000
Replace In-Car Video (3)	15,000
Traffic Sergeant Vehicle Equipment (1)	8,800

6414 Police Department Office Improvements – This project consists of improvements to the console panels in the Communications Center and other Police Department Improvements.

Police Comm. Center Improvements	\$ 115,000
Police Department Improvements	50,600

6450 Vehicles – This project consists of purchasing police vehicles to accommodate new employee additions and to establish a vehicle replacement program in the Police Department.

Replace Patrol Vehicles (8)	\$ 276,000
Replace Traffic Sergeant Vehicle (1)	35,000

COMMUNITY DEVELOPMENT

6402 Computer Equipment <\$5,000 – This project consists of the replacement and upgrade of computer equipment utilized by the Community Development Department's Code Compliance and Building Inspection Divisions.

COMMUNITY SERVICES

6402 Computer Equipment <\$5,000 – This project consists of the replacement and upgrade of computer equipment utilized by the Community Services Department and the Community Recreation Center.

6410 Equipment >\$5,000 – This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment (> \$5,000) for the Community Services Department.

Replace Strength Machines at CRC	\$ 8,600
Replace Treadmills at CRC	7,000
Replace Player Benches	7,000
Replace Pilates Machine	5,500

CAPITAL PROJECT DESCRIPTIONS – CONTINUED

COMMUNITY SERVICES – CONTINUED

6411 Equipment <\$5,000 – This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment (< \$5,000) for the Community Services Department.

Replace Tents	\$ 2,000
Replace Sports Fencing Panels	4,000
Replace Tables	4,800
Replace Soccer Goals	4,900
Replace Weight Racks	2,000

6205 Community Center Improvements – This project consists of various improvements at the Community Recreation Center.

CRC Roof Repairs	\$ 20,000
Security Enhancements	37,500
Restroom Renovations (2)	80,000
Replace Gym Lighting with LED Lights	7,000

6310 Aventura Founders Park – This project consists of the maintenance, replacement and enhancement of various equipment and improvements at Founders Park.

Replace SplashPad Water Features	\$ 20,000
Security Enhancements	25,000
Restroom Renovations (2)	50,000
Replace Benches and Trash Cans	8,000

6322 Waterways Park Improvements – This project consists of the maintenance, replacement and enhancement of various equipment and improvements at Waterways Park.

Security Enhancements	\$ 25,000
Install Electric Charging Station	15,000
Replace Tables and Chairs	6,000

6323 Waterways Dog Park Improvements – This project consists of the maintenance, replacement and enhancement of various equipment and improvements at Waterways Dog Park.

Replace Pole Padding	\$ 4,000
Replace Benches, Tables and Trash Cans	11,500
Replace Doggie Deposit Stations	6,000

6326 Veterans Park Improvements – This project consists of the maintenance, replacement and enhancement of various equipment and improvements at Veterans Park.

Replace Drinking Fountain	\$ 6,000
Replace Benches and Trash Cans	10,000

6327 Peace Park Improvements – This project consists of Security Enhancements at Peace Park.

CAPITAL PROJECT DESCRIPTIONS – CONTINUED

PUBLIC WORKS/TRANSPORTATION

6421 Government Center Improvements – This project consists of replacing the carpet and blinds in the 4th Floor Lobby.

6301 Beautification Projects – This project consists of the maintenance, replacement and enhancement to street furniture and water fountains throughout the City.

6402 Computer Equipment <\$5,000 – This project consists of the replacement and upgrade of computer equipment utilized by the Public Works/Transportation Department.

ARTS & CULTURAL CENTER

6402 Computer Equipment <\$5,000 – This project consists of the replacement and upgrade of computer equipment utilized at the Arts and Cultural Center.

6410 Equipment >\$5,000 – This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment (> \$5,000) for the Arts & Cultural Center Department.

Additional/Replace Moving Lights	\$ 11,000
Rigging	5,000
Additional/Replace Microphones Audio Equip.	5,000
Replace Wide Angle Lens for LCD Projector	5,000
Replace Lighting Console	3,300
Replace Marly Dance Floor	15,000
Washer/Dryer	1,500
Office Furniture	10,000
XLR Cable Package	700

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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**CITY OF AVENTURA
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FISCAL YEAR 2019/20**



POLICE EDUCATION FUND

**CITY OF AVENTURA
POLICE EDUCATION FUND – 110
CATEGORY SUMMARY
FISCAL YEAR 2019/20**

FUND DESCRIPTION

This Fund is used to account for revenues and expenditures associated with the two dollars (\$2.00) the City receives from each paid traffic citation, which, by State Statute, must be used to further the education of the City's Police Officers.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	-	-	-	-	-
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	5,080	5,405	6,000	5,500	5,500
360000/369999	Miscellaneous Revenues	22	86	-	-	-
380000/389999	Transfer from Funds	-	-	-	-	-
399900/399999	Fund Balance	-	-	10,607	-	-
	Total Available	\$ 5,102	\$ 5,491	\$ 16,607	\$ 5,500	\$ 5,500

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	2,822	-	16,607	5,500	5,500
	Total Operating Expenses	2,822	-	16,607	5,500	5,500
6000/6999	Capital Outlay	-	-	-	-	-
	Total Expenditures	\$ 2,822	\$ -	\$ 16,607	\$ 5,500	\$ 5,500

CITY OF AVENTURA
POLICE EDUCATION FUND 110
2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>Fines & Forfeitures</u>					
3511000	Fines	\$ 5,080	\$ 5,405	\$ 6,000	\$ 5,500	\$ 5,500
	Subtotal	5,080	5,405	6,000	5,500	5,500
	<u>Miscellaneous Revenues</u>					
3611000	Interest	22	86	-	-	-
	Subtotal	22	86	-	-	-
	<u>Fund Balance</u>					
3999000	Carryover	-	-	10,607	-	-
	Subtotal	-	-	10,607	-	-
	Total Revenues	\$ 5,102	\$ 5,491	\$ 16,607	\$ 5,500	\$ 5,500

EXPENDITURES 2001-521

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>OTHER OPERATING EXPENSES</u>					
	<u>Public Safety - 2001-521</u>					
5450	Training	\$ 2,822	\$ -	\$ 16,607	\$ 5,500	\$ 5,500
	Total Expenditures	\$ 2,822	\$ -	\$ 16,607	\$ 5,500	\$ 5,500

REVENUE PROJECTION RATIONALE

3511000 Fines – Two dollars (\$2.00) is received from each paid traffic citation issued within the City’s corporate limits, which, by State Statute, must be used to further the education of the City’s Police Officers.

**CITY OF AVENTURA
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**TRANSPORTATION
AND
STREET MAINTENANCE FUND**

CITY OF AVENTURA
TRANSPORTATION AND STREET MAINTENANCE FUND – 120
CATEGORY SUMMARY
FISCAL YEAR 2019/20

FUND DESCRIPTION

This fund was established to account for restricted revenues and expenditures which by State Statute and County Transit System Surtax Ordinance are designated for transportation enhancements, street maintenance and construction costs.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	REVENUE PROJECTIONS		APPROVED	CITY MANAGER	COMMISSION
		ACTUAL 2016/17	ACTUAL 2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	2,404,403	2,496,051	2,234,000	2,225,000	2,225,000
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	839,217	1,037,150	47,500	60,000	60,000
380000/389999	Transfer from Funds	-	-	-	-	-
399900/399999	Fund Balance	-	-	4,624,849	1,605,274	1,605,274
Total Available		\$ 3,243,620	\$ 3,533,201	\$ 6,906,349	\$ 3,890,274	\$ 3,890,274

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	EXPENDITURES		APPROVED	CITY MANAGER	COMMISSION
		ACTUAL 2016/17	ACTUAL 2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	1,452,813	1,549,159	1,741,965	1,784,274	1,784,274
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	-	-	-	-	-
Total Operating Expenses		1,452,813	1,549,159	1,741,965	1,784,274	1,784,274
6000/6999	Capital Outlay	1,838,704	605,204	5,164,384	2,106,000	2,106,000
9000/9999	Transfers	-	-	-	-	-
Total Expenditures		\$ 3,291,517	\$ 2,154,363	\$ 6,906,349	\$ 3,890,274	\$ 3,890,274

CITY OF AVENTURA

TRANSPORTATION AND STREET MAINTENANCE FUND 120

2019/20

REVENUE PROJECTIONS

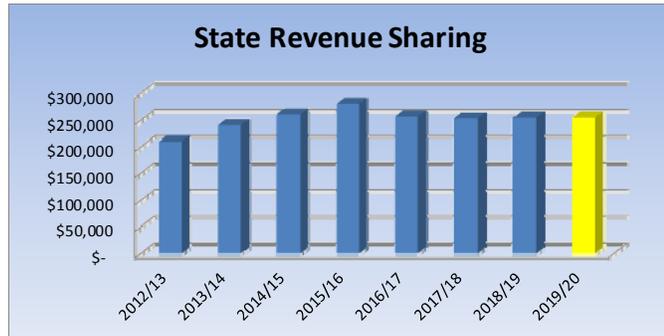
OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>Intergovernmental Revenues</u>						
3313901	FDOT	\$ 91,746	\$ 143,354	\$ -	\$ -	\$ -
3351200	State Revenue Sharing	257,153	253,627	255,000	255,000	255,000
3353001	Local Option Cap. Impr. Gas Tax	152,774	146,682	147,000	145,000	145,000
3353010	Local Option Gas Tax	393,191	381,880	382,000	365,000	365,000
3383801	County Transit System Surtax	1,509,539	1,570,508	1,450,000	1,460,000	1,460,000
	Subtotal	2,404,403	2,496,051	2,234,000	2,225,000	2,225,000
<u>Miscellaneous Revenues</u>						
3611000	Interest	19,380	41,476	7,500	20,000	20,000
3632000	Transportation Mitigation Impact Fee	819,837	952,635	-	-	-
3633000	Citywide Bicycle Sharing	-	43,039	40,000	40,000	40,000
	Subtotal	839,217	1,037,150	47,500	60,000	60,000
<u>Fund Balance</u>						
3999000	Carryover	-	-	4,624,849	1,605,274	1,605,274
	Subtotal	-	-	4,624,849	1,605,274	1,605,274
	Total Revenues	\$ 3,243,620	\$ 3,533,201	\$ 6,906,349	\$ 3,890,274	\$ 3,890,274

EXPENDITURES 5401-541

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>CONTRACTUAL SERVICES</u>						
<u>Public Works/Transportation - 5401-541</u>						
3450	Landscape/Tree Maint/Streets	\$ 605,163	\$ 640,782	\$ 735,000	\$ 755,000	\$ 755,000
3453	Citywide Bicycle Sharing	60,000	69,900	76,965	79,274	79,274
3455	Enhanced Transit Services	787,650	767,268	830,000	830,000	830,000
3460	TVMS Maintenance	-	71,209	100,000	120,000	120,000
	Subtotal	1,452,813	1,549,159	1,741,965	1,784,274	1,784,274
<u>CAPITAL OUTLAY</u>						
<u>Public Works/Transportation - 5401-541</u>						
6302	Walkways/Sidewalks	6,940	-	-	-	-
6305	Road Resurfacing	1,239,657	306,815	401,985	326,000	326,000
6307	Street Lighting Improv.	280,513	243,350	550,000	210,000	210,000
6308	Citywide Bicycle Sharing	-	53,149	-	-	-
6341	Transportation System Improv.	306,594	1,820	190,000	375,000	375,000
6999	Capital Reserve	5,000	70	4,022,399	1,195,000	1,195,000
	Subtotal	1,838,704	605,204	5,164,384	2,106,000	2,106,000
	Total Expenditures	\$ 3,291,517	\$ 2,154,363	\$ 6,906,349	\$ 3,890,274	\$ 3,890,274

REVENUE PROJECTION RATIONALE

3351200 State Revenue Sharing – Revenue received in this category represents 22.65% of the total State Revenue Sharing Funds. Their source is the motor fuel tax and is restricted to road construction and maintenance. Based on information from the State, it is anticipated that \$255,000 will be received in the upcoming fiscal year.



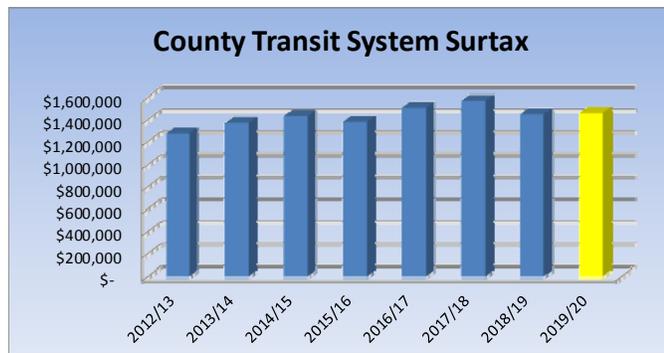
The County has adopted two phases of the local option gas tax as follows:

3353001 Local Option Cap. Impr. Gas Tax – The first phase is six cents per gallon on fuel and is collected by the State's Department of Revenue and remitted monthly based on a formula which provides a weight of 75% to population and 25% to center line mileage in each city. These funds must be used for transportation related expenditures

3353010 Local Option Gas Tax – The second phase must be used for transportation expenditures needed to meet the requirements of the capital improvements elements of an adopted comprehensive plan.



3383801 County Transit System Surtax – County voters approved a ½% sales tax increase for transportation needs that went into effect January 2003. As provided by County Ordinance, the cities receive 20% of the proceeds based upon population. Based on information provided by the County, it is anticipated that \$1,460,000 will be received in the upcoming fiscal year.



BUDGET JUSTIFICATIONS

3450 Landscape/Tree Maintenance/Streets – Provides for costs associated with contracting tree, landscape, irrigation and flower maintenance services for all public right-of-ways and medians.

3453 Citywide Bicycle Sharing – Provides for the operating costs associated with the Bicycle Sharing Program.

3455 Enhanced Transit Services – Provides for the 20% funding requirement of the County Transit System Surtax to enhance public bus transportation system beyond levels set in the 2001/02 budget and to fund the expanded transit service routes.

3460 TVMS Maintenance – Provides for the operating costs associated with maintaining the Traffic Video Monitoring System (“TVMS”).

CAPITAL PROJECT DESCRIPTIONS

6305 Road Resurfacing – This project consists of resurfacing roadways as determined by the City's maintenance standards and the Public Works/Transportation Department and includes the following:

NE 190 th Street	\$ 326,000
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6307 Street Lighting Improvements – This project consists of the continued retrofit of Street Lighting Improvements with LED fixtures and includes the following:

Retrofit Median Up-Lighting with LED Fixtures	\$ 210,000
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6341 Transportation System Improvements – This project consists of the addition of a Crosswalk Solar Lighting System and School Crossing Flashes as follows:

Crosswalk Solar Lighting	\$ 125,000
School Crossing Flashers	250,000

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
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**CITY OF AVENTURA
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FISCAL YEAR 2019/20**



911 FUND

CITY OF AVENTURA
911 FUND – 180
CATEGORY SUMMARY
FISCAL YEAR 2019/20

FUND DESCRIPTION

This fund is used to account for revenues and expenditures specifically earmarked for the City's emergency 911 system in accordance with Florida Statutes 365.172. The funds may be used to provide emergency dispatch systems, training, communication, maintenance and repairs and related capital outlay purchases. The fund offsets a portion of the emergency 911 operations.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	96,393	87,603	90,800	90,240	90,240
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	354	176	-	-	-
380000/389999	Transfer from Funds	-	-	-	-	-
399900/399999	Fund Balance	-	-	18,904	4,970	4,970
Total Available		\$ 96,747	\$ 87,779	\$ 109,704	\$ 95,210	\$ 95,210

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	81,319	91,645	84,800	89,210	89,210
5000/5399	Commodities	-	593	-	1,000	1,000
5400/5999	Other Operating Expenses	3,554	2,530	6,000	5,000	5,000
Total Operating Expenses		84,873	94,768	90,800	95,210	95,210
6000/6999	Capital Outlay	-	-	18,904	-	-
9000/9999	Transfers	-	-	-	-	-
Total Expenditures		\$ 84,873	\$ 94,768	\$ 109,704	\$ 95,210	\$ 95,210

CITY OF AVENTURA

911 FUND 180

2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>Intergovernmental Revenues</u>						
3379110	911 Fees - Wire Line	\$ 83,665	\$ 68,076	\$ 68,000	\$ 64,000	\$ 64,000
3379111	911 Fees - Wireless	9,028	14,030	16,800	19,400	19,400
3379112	911 Fees - Prepaid	3,700	5,497	6,000	6,840	6,840
	Subtotal	96,393	87,603	90,800	90,240	90,240
<u>Miscellaneous Revenues</u>						
3611000	Interest on Investments	354	176	-	-	-
	Subtotal	354	176	-	-	-
<u>Fund Balance</u>						
3999000	Carryover	-	-	18,904	4,970	4,970
	Subtotal	-	-	18,904	4,970	4,970
	Total Revenues	\$ 96,747	\$ 87,779	\$ 109,704	\$ 95,210	\$ 95,210

EXPENDITURES 2001-521

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>OPERATING</u>						
<u>OTHER CHARGES & SERVICES</u>						
<u>Public Safety - 2001-521</u>						
4001	Travel & Per Diem	\$ 3,027	\$ 4,364	\$ 5,000	\$ 6,000	\$ 6,000
4101	Communications	3,922	1,819	-	-	-
4645	R&M - Equipment	74,370	85,462	79,800	83,210	83,210
	Subtotal	81,319	91,645	84,800	89,210	89,210
<u>COMMODITIES</u>						
<u>Public Safety - 2001-521</u>						
5290	Other Operating Supplies	-	593	-	1,000	1,000
	Subtotal	-	593	-	1,000	1,000
<u>OTHER OPERATING EXPENSES</u>						
<u>Public Safety - 2001-521</u>						
5410	Subscriptions & Memberships	711	411	1,000	1,000	1,000
5450	Training	2,843	2,119	5,000	4,000	4,000
	Subtotal	3,554	2,530	6,000	5,000	5,000
<u>CAPITAL OUTLAY</u>						
<u>Public Safety - 2001-521</u>						
6999	Capital Reserves	-	-	18,904	-	-
	Subtotal	-	-	18,904	-	-
	Total Expenditures	\$ 84,873	\$ 94,768	\$ 109,704	\$ 95,210	\$ 95,210

REVENUE PROJECTION RATIONALE

3379110 911 Fees – Wire Line – Represents the amount anticipated for 911 Wire Line fees collected by the State in accordance with Florida Statutes 365.172.

3379111 911 Fees – Wireless – Represents the amount anticipated for 911 Wireless fees collected by the State in accordance with Florida Statutes 365.172.

3379112 911 Fees – Prepaid – Represents the amount anticipated for 911 Prepaid fees collected by the State in accordance with Florida Statutes 365.172.



BUDGET JUSTIFICATIONS

4645 R&M - Equipment – Funds allocated to this account will be used for the repair and maintenance of the 911 equipment.

5450 Training – Costs associated with this account are utilized to maintain state standards and a highly trained dispatch function.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



DEBT SERVICE FUNDS

**CITY OF AVENTURA
DEBT SEVICE FUND RECAP
CATEGORY SUMMARY
FISCAL YEAR 2019/20**

FUND DESCRIPTION

These funds are established to account for revenues and/or transfers pledged for debt service payments on long-term financing.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	REVENUE PROJECTIONS		APPROVED	CITY MANAGER	COMMISSION
		ACTUAL 2016/17	ACTUAL 2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	-	-	-	-	-
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	26,804	28,889	-	-	-
380000/389999	Transfer/Debt Proceeds	2,544,502	2,741,335	2,979,961	3,190,929	3,190,929
399900/399999	Fund Balance	-	-	8,549	315,155	315,155
Total Available		\$ 2,571,306	\$ 2,770,224	\$ 2,988,510	\$ 3,506,084	\$ 3,506,084

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	EXPENDITURES		APPROVED	CITY MANAGER	COMMISSION
		ACTUAL 2016/17	ACTUAL 2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	-	-	-	-	-
Total Operating Expenses		-	-	-	-	-
6000/6999	Capital Outlay	-	-	-	-	-
7000/7999	Debt Service	2,543,679	2,699,842	2,988,510	3,506,084	3,506,084
9000/9999	Transfers	-	-	-	-	-
Total Expenditures		\$ 2,543,679	\$ 2,699,842	\$ 2,988,510	\$ 3,506,084	\$ 3,506,084

CITY OF AVENTURA

DEBT SERVICE FUNDS RECAP

2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>Miscellaneous Revenues</u>					
3611000	Interest	\$ 26,804	\$ 28,889	\$ -	\$ -	\$ -
	Subtotal	26,804	28,889	-	-	-
	<u>Transfer/Debt Proceeds</u>					
3811001	Transfer from General Fund	2,100,502	2,297,335	2,569,942	2,782,135	2,782,135
3811901	Transfer from Charter School Fund	444,000	444,000	410,019	408,794	408,794
	Subtotal	2,544,502	2,741,335	2,979,961	3,190,929	3,190,929
	<u>Fund Balance</u>					
3999000	Carryover	-	-	8,549	315,155	315,155
	Subtotal	-	-	8,549	315,155	315,155
	Total Revenues	\$ 2,571,306	\$ 2,770,224	\$ 2,988,510	\$ 3,506,084	\$ 3,506,084

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>DEBT SERVICE</u>					
	<u>Non-Departmental - 590</u>					
7130	Principal	\$ 1,850,000	\$ 1,930,000	\$ 2,120,000	\$ 2,705,000	\$ 2,705,000
7230	Interest	693,679	769,842	868,510	801,084	801,084
	Total Expenditures	\$ 2,543,679	\$ 2,699,842	\$ 2,988,510	\$ 3,506,084	\$ 3,506,084

CITY OF AVENTURA
2010 & 2011 DEBT SERVICE FUND – 230
CATEGORY SUMMARY
FISCAL YEAR 2019/20

FUND DESCRIPTION

This fund was established to account for debt service payment expenditures associated with the long-term financing for the purchase of properties utilized for public parks and the permanent Government Center and the construction of the Government Center. The original debt was issued in 1999 and was refinanced in 2010 and 2011.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL		APPROVED	CITY MANAGER	COMMISSION
		2016/17	2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	-	-	-	-	-
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	268	741	-	-	-
380000/389999	Transfer/Debt Proceeds	1,197,080	1,199,552	1,194,963	1,196,429	1,196,429
399900/399999	Fund Balance	-	-	1,009	-	-
Total Available		\$ 1,197,348	\$ 1,200,293	\$ 1,195,972	\$ 1,196,429	\$ 1,196,429

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL		APPROVED	CITY MANAGER	COMMISSION
		2016/17	2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	-	-	-	-	-
Total Operating Expenses		-	-	-	-	-
6000/6999	Capital Outlay	-	-	-	-	-
7000/7999	Debt Service	1,197,175	1,199,552	1,195,972	1,196,429	1,196,429
9000/9999	Transfers	-	-	-	-	-
Total Expenditures		\$ 1,197,175	\$ 1,199,552	\$ 1,195,972	\$ 1,196,429	\$ 1,196,429

CITY OF AVENTURA

DEBT SERVICE FUND SERIES 2010 & 2011 FUND 230

2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
Miscellaneous Revenues						
3611000	Interest	\$ 268	\$ 741	\$ -	\$ -	\$ -
	Subtotal	268	741	-	-	-
Transfer/Debt Proceeds						
3811001	Transfer from General Fund	1,197,080	1,199,552	1,194,963	1,196,429	1,196,429
	Subtotal	1,197,080	1,199,552	1,194,963	1,196,429	1,196,429
Fund Balance						
3999000	Carryover	-	-	1,009	-	-
	Subtotal	-	-	1,009	-	-
	Total Revenues	\$ 1,197,348	\$ 1,200,293	\$ 1,195,972	\$ 1,196,429	\$ 1,196,429

EXPENDITURES 9001-590

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
DEBT SERVICE						
Non-Departmental - 9001-590						
7130	Principal	\$ 775,000	\$ 805,000	\$ 830,000	\$ 860,000	\$ 860,000
7230	Interest	422,175	394,552	365,972	336,429	336,429
	Total Expenditures	\$ 1,197,175	\$ 1,199,552	\$ 1,195,972	\$ 1,196,429	\$ 1,196,429

REVENUE PROJECTION RATIONALE

3811001 Transfer from General Fund – Amount transferred from the General Fund to fund debt service costs.

BUDGET JUSTIFICATIONS

7130 Principal – Principal payment due 4/1/2020 on the bank qualified loan which refinanced the construction of the Government Center as well as refund the line of credit which paid the costs of acquiring the Park and Government Center site.

7230 Interest – Interest payments due on the bank qualified loan which will be payable on 4/1/2020 and 10/1/2020.

**CITY OF AVENTURA
DEBT SERIES FUND SERIES 2010 & 2011 COMBINED FUND 230**

**Bank Qualified Loan
FBO Refunding Bonds, Series 2010 & 2011 Combined**

AMORTIZATION SCHEDULE

Period Ending	Principal	Interest Rate	Interest	Debt Service	Annual Debt Service	Bond Balance
4/1/2011	\$ -	3.42%, 3.64%	\$ 222,613.20	\$ 222,613.20		\$ 15,950,000.00
10/1/2011	-	3.42%, 3.64%	278,866.50	278,866.50	\$ 501,479.70	
4/1/2012	650,000.00	3.42%, 3.64%	278,866.50	928,866.50		15,300,000.00
10/1/2012	-	3.42%, 3.64%	267,509.50	267,509.50	1,196,376.00	
4/1/2013	675,000.00	3.42%, 3.64%	267,509.50	942,509.50		14,625,000.00
10/1/2013	-	3.42%, 3.64%	255,714.00	255,714.00	1,198,223.50	
4/1/2014	695,000.00	3.42%, 3.64%	255,714.00	950,714.00		13,930,000.00
10/1/2014	-	3.42%, 3.64%	243,565.50	243,565.50	1,194,279.50	
4/1/2015	725,000.00	3.42%, 3.64%	243,565.50	968,565.50		13,205,000.00
10/1/2015	-	3.42%, 3.64%	230,887.50	230,887.50	1,199,453.00	
4/1/2016	745,000.00	3.42%, 3.64%	230,887.50	975,887.50		12,460,000.00
10/1/2016	-	3.42%, 3.64%	217,862.00	217,862.00	1,193,749.50	
4/1/2017	775,000.00	3.42%, 3.64%	217,862.00	992,862.00		11,685,000.00
10/1/2017	-	3.42%, 3.64%	204,312.50	204,312.50	1,197,174.50	
4/1/2018	805,000.00	3.42%, 3.64%	204,312.50	1,009,312.50		10,880,000.00
10/1/2018	-	3.42%, 3.64%	190,239.00	190,239.00	1,199,551.50	
4/1/2019	830,000.00	3.42%, 3.64%	190,239.00	1,020,239.00		10,050,000.00
10/1/2019	-	3.42%, 3.64%	175,732.50	175,732.50	1,195,971.50	
4/1/2020	860,000.00	3.42%, 3.64%	175,732.50	1,035,732.50		9,190,000.00
10/1/2020	-	3.42%, 3.64%	160,696.50	160,696.50	1,196,429.00	
4/1/2021	885,000.00	3.42%, 3.64%	160,696.50	1,045,696.50		8,305,000.00
10/1/2021	-	3.42%, 3.64%	145,222.00	145,222.00	1,190,918.50	
4/1/2022	915,000.00	3.42%, 3.64%	145,222.00	1,060,222.00		7,390,000.00
10/1/2022	-	3.42%, 3.64%	129,223.50	129,223.50	1,189,445.50	
4/1/2023	950,000.00	3.42%, 3.64%	129,223.50	1,079,223.50		6,440,000.00
10/1/2023	-	3.42%, 3.64%	112,610.00	112,610.00	1,191,833.50	
4/1/2024	985,000.00	3.42%, 3.64%	112,610.00	1,097,610.00		5,455,000.00
10/1/2024	-	3.42%, 3.64%	95,387.00	95,387.00	1,192,997.00	
4/1/2025	1,020,000.00	3.42%, 3.64%	95,387.00	1,115,387.00		4,435,000.00
10/1/2025	-	3.42%, 3.64%	77,549.00	77,549.00	1,192,936.00	
4/1/2026	1,050,000.00	3.42%, 3.64%	77,549.00	1,127,549.00		3,385,000.00
10/1/2026	-	3.42%, 3.64%	59,192.50	59,192.50	1,186,741.50	
4/1/2027	1,085,000.00	3.42%, 3.64%	59,192.50	1,144,192.50		2,300,000.00
10/1/2027	-	3.42%, 3.64%	40,221.00	40,221.00	1,184,413.50	
4/1/2028	1,130,000.00	3.42%, 3.64%	40,221.00	1,170,221.00		1,170,000.00
10/1/2028	-	3.42%, 3.64%	20,463.50	20,463.50	1,190,684.50	
4/1/2029	1,170,000.00	3.42%, 3.64%	20,463.50	1,190,463.50	1,190,463.50	-
	\$ 15,950,000.00		\$ 6,033,121.20	\$ 21,983,121.20	\$ 21,983,121.20	

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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CITY OF AVENTURA
2000 LOAN DEBT SERVICE FUND – 240
CATEGORY SUMMARY
FISCAL YEAR 2019/20

FUND DESCRIPTION

This fund was established to account for debt service payment expenditures associated with the 2000 Loan which was used for the Community Recreation Center and the acquisition and construction of Waterways Park.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	REVENUE PROJECTIONS		APPROVED	CITY MANAGER	COMMISSION
		ACTUAL 2016/17	ACTUAL 2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	-	-
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	-	-	-	-	-
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	25,412	26,085	-	-	-
380000/389999	Transfer/Debt Proceeds	506,384	506,476	520,820	724,000	724,000
399900/399999	Fund Balance	-	-	-	315,155	315,155
Total Available		\$ 531,796	\$ 532,561	\$ 520,820	1,039,155	1,039,155

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	EXPENDITURES		APPROVED	CITY MANAGER	COMMISSION
		ACTUAL 2016/17	ACTUAL 2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	-	-
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	-	-	-	-	-
Total Operating Expenses		-	-	-	-	-
6000/6999	Capital Outlay	-	-	-	-	-
7000/7999	Debt Service	506,384	506,259	520,820	1,039,155	1,039,155
9000/9999	Transfers	-	-	-	-	-
Total Expenditures		\$ 506,384	\$ 506,259	\$ 520,820	1,039,155	1,039,155

CITY OF AVENTURA

DEBT SERVICE FUND SERIES 2000 FUND 240

2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
Miscellaneous Revenues						
3611000	Interest	\$ 25,412	\$ 26,085	\$ -	-	-
	Subtotal	25,412	26,085	-	-	-
Transfer/Debt Proceeds						
3811001	Transfer from General Fund	506,384	506,476	520,820	724,000	724,000
	Subtotal	506,384	506,476	520,820	724,000	724,000
Fund Balance						
3999000	Carryover	-	-	-	315,155	315,155
	Subtotal	-	-	-	315,155	315,155
Total Revenues		\$ 531,796	\$ 532,561	\$ 520,820	1,039,155	1,039,155

EXPENDITURES 9001-590

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
DEBT SERVICE						
Non-Departmental - 9001-590						
7130	Principal	\$ 395,000	\$ 415,000	\$ 435,000	965,000	965,000
7230	Interest	111,384	91,259	85,820	74,155	74,155
	Total Expenditures	\$ 506,384	\$ 506,259	\$ 520,820	1,039,155	1,039,155

REVENUE PROJECTION RATIONALE

3811001 Transfer from General Fund – Amount transferred from the General Fund to fund debt service costs.

BUDGET JUSTIFICATIONS

7130 Principal – Principal payment due 10/1/2020 on the bank qualified loan which financed the Community Recreation Center and the acquisition and construction of Waterways Park.

7230 Interest – Interest payments due on the bank qualified loan which will be payable on 4/1/2020 and 10/1/2020.

**CITY OF AVENTURA
DEBT SERVICE FUND SERIES 2000 FUND 240**

**Bank Qualified Loan
Capital Revenue Bonds, Series 2000**

AMORTIZATION SCHEDULE

Ending Period	Principal	Interest Rate	Interest	Debt Service	Annual Debt Service	Bond Balance
4/1/2001	\$ -	5.04%	\$ 124,807.20	\$ 124,807.20		\$ 6,555,000.00
10/1/2001	220,000.00	5.04%	165,186.00	385,186.00	\$ 509,993.20	6,335,000.00
4/1/2002	-	5.04%	159,642.00	159,642.00		
10/1/2002	190,000.00	5.04%	159,642.00	349,642.00	509,284.00	6,145,000.00
4/1/2003	-	5.04%	154,854.00	154,854.00		
10/1/2003	200,000.00	5.04%	154,854.00	354,854.00	509,708.00	5,945,000.00
4/1/2004	-	5.04%	149,814.00	149,814.00		
10/1/2004	210,000.00	5.04%	149,814.00	359,814.00	509,628.00	5,735,000.00
4/1/2005	-	5.04%	144,522.00	144,522.00		
10/1/2005	220,000.00	5.04%	144,522.00	364,522.00	509,044.00	5,515,000.00
4/1/2006	-	5.04%	138,978.00	138,978.00		
10/1/2006	235,000.00	5.04%	138,978.00	373,978.00	512,956.00	5,280,000.00
4/1/2007	-	5.04%	133,056.00	133,056.00		
10/1/2007	245,000.00	5.04%	133,056.00	378,056.00	511,112.00	5,035,000.00
4/1/2008	-	5.04%	126,882.00	126,882.00		
10/1/2008	255,000.00	5.04%	126,882.00	381,882.00	508,764.00	4,780,000.00
4/1/2009	-	5.04%	120,456.00	120,456.00		
10/1/2009	270,000.00	5.04%	120,456.00	390,456.00	510,912.00	4,510,000.00
4/1/2010	-	5.04%	113,652.00	113,652.00		
10/1/2010	285,000.00	5.04%	113,652.00	398,652.00	512,304.00	4,225,000.00
4/1/2011	-	5.04%	106,470.00	106,470.00		
10/1/2011	295,000.00	5.04%	106,470.00	401,470.00	507,940.00	3,930,000.00
4/1/2012	-	5.04%	99,036.00	99,036.00		
10/1/2012	310,000.00	5.04%	99,036.00	409,036.00	508,072.00	3,620,000.00
4/1/2013	-	5.04%	91,224.00	91,224.00		
10/1/2013	325,000.00	5.04%	91,224.00	416,224.00	507,448.00	3,295,000.00
4/1/2014	-	5.04%	83,034.00	83,034.00		
10/1/2014	345,000.00	5.04%	83,034.00	428,034.00	511,068.00	2,950,000.00
4/1/2015	-	5.04%	74,340.00	74,340.00		
10/1/2015	360,000.00	5.04%	74,340.00	434,340.00	508,680.00	2,590,000.00
4/1/2016	-	5.04%	65,268.00	65,268.00		
10/1/2016	380,000.00	5.04%	65,268.00	445,268.00	510,536.00	2,210,000.00
4/1/2017	-	5.04%	55,692.00	55,692.00		
10/1/2017	395,000.00	5.04%	55,692.00	450,692.00	506,384.00	1,815,000.00
4/1/2018	-	6.13%	27,505.82	27,505.82		
10/1/2018	415,000.00	6.13%	40,629.75	455,629.75	483,135.57	1,400,000.00
4/1/2019	-	6.13%	42,910.00	42,910.00		
10/1/2019	435,000.00	6.13%	42,910.00	477,910.00	520,820.00	965,000.00
10/1/2019	-	6.13%	15,000.00	15,000.00		
4/1/2020	-	6.13%	29,577.25	29,577.25		
10/1/2020	965,000.00	6.13%	29,577.25	994,577.25	1,039,154.50	-
	\$ 6,555,000.00		\$ 4,151,943.27	\$ 10,706,943.27	\$ 10,706,943.27	

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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CITY OF AVENTURA
2012 (A) LOAN DEBT SERVICE FUND – 250
CATEGORY SUMMARY
FISCAL YEAR 2019/20

FUND DESCRIPTION

This fund was established to account for debt service payment expenditures associated with the 2002 Loan which was used to acquire property for the Charter School and partially fund the Community Recreation Center. The original debt was issued in 2002 and was refinanced in 2012.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL		APPROVED	CITY MANAGER	COMMISSION
		2016/17	2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	-	-	-	-	-
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	13	5	-	-	-
380000/389999	Transfer/Debt Proceeds	397,038	360,828	359,135	365,606	365,606
399900/399999	Fund Balance	-	-	7,540	-	-
Total Available		\$ 397,051	\$ 360,833	\$ 366,675	\$ 365,606	\$ 365,606

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL		APPROVED	CITY MANAGER	COMMISSION
		2016/17	2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	-	-	-	-	-
Total Operating Expenses		-	-	-	-	-
6000/6999	Capital Outlay	-	-	-	-	-
7000/7999	Debt Service	397,041	360,807	366,675	365,606	365,606
9000/9999	Transfers	-	-	-	-	-
Total Expenditures		\$ 397,041	\$ 360,807	\$ 366,675	\$ 365,606	\$ 365,606

CITY OF AVENTURA

DEBT SERVICE FUND SERIES 2012 (A) FUND 250

2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
Miscellaneous Revenues						
3611000	Interest	\$ 13	\$ 5	\$ -	\$ -	-
	Subtotal	13	5	-	-	-
Transfer/Debt Proceeds						
3811001	Transfer from General Fund	397,038	360,828	359,135	365,606	365,606
	Subtotal	397,038	360,828	359,135	365,606	365,606
Fund Balance						
3999000	Carryover	-	-	7,540	-	-
	Subtotal	-	-	7,540	-	-
	Total Revenues	\$ 397,051	\$ 360,833	\$ 366,675	\$ 365,606	\$ 365,606

EXPENDITURES 9001-590

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
DEBT SERVICE						
Non-Departmental - 9001-590						
7130	Principal	\$ 321,368	\$ 283,560	\$ 290,649	\$ 297,738	\$ 297,738
7230	Interest	75,673	77,247	76,026	67,868	67,868
	Total Expenditures	\$ 397,041	\$ 360,807	\$ 366,675	\$ 365,606	\$ 365,606

REVENUE PROJECTION RATIONALE

3811001 Transfer from General Fund – Amount transferred from the General Fund to fund debt service costs.

BUDGET JUSTIFICATIONS

7130 Principal – Principal payment due 8/1/2020 on the bank qualified loan which refinanced the acquisition of the charter school site and the balance of Community/Recreation Center.

7230 Interest – Interest payments due on the bank qualified loan which will be payable on 2/1/2020 and 8/1/2020.

**CITY OF AVENTURA
DEBT SERVICE FUND SERIES 2012 (A) FUND 250**

**Bank Qualified Loan
Refunding Bonds, Series 2012 (A)**

AMORTIZATION SCHEDULE

Period Ending	Principal	Interest Rate	Interest	Debt Service	Annual Debt Service	Bond Balance
2/1/2013	\$ -		\$ 63,934.14	\$ 63,934.14		\$ 4,671,651.00
8/1/2013	278,834.00	2.18%	50,921.00	329,755.00	\$ 393,689.14	4,392,817.00
2/1/2014	-		47,881.71	47,881.71		
8/1/2014	300,101.00	2.18%	47,881.71	347,982.71	395,864.42	4,092,716.00
2/1/2015	-		44,610.60	44,610.60		
8/1/2015	307,190.00	2.18%	44,610.60	351,800.60	396,411.20	3,785,526.00
2/1/2016	-		41,262.23	41,262.23		
8/1/2016	314,279.00	2.18%	41,262.23	355,541.23	396,803.46	3,471,247.00
2/1/2017	-		37,836.59	37,836.59		
8/1/2017	321,368.00	2.18%	37,836.59	359,204.59	397,041.18	3,149,879.00
2/1/2018	-		35,370.48	35,370.48		
8/1/2018	283,560.00	2.65%	41,498.93	325,058.93	360,429.41	2,866,319.00
2/1/2019	-		37,763.09	37,763.09		
8/1/2019	290,649.00	2.65%	37,763.09	328,412.09	366,175.18	2,575,670.00
2/1/2020	-		33,933.85	33,933.85		
8/1/2020	297,738.00	2.65%	33,933.85	331,671.85	365,605.70	2,277,932.00
2/1/2021	-		30,011.22	30,011.22		
8/1/2021	302,464.00	2.65%	30,011.22	332,475.22	362,486.44	1,975,468.00
2/1/2022	-		26,026.33	26,026.33		
8/1/2022	311,916.00	2.65%	26,026.33	337,942.33	363,968.66	1,663,552.00
2/1/2023	-		21,916.91	21,916.91		
8/1/2023	316,642.00	2.65%	21,916.91	338,558.91	360,475.82	1,346,910.00
2/1/2024	-		17,745.23	17,745.23		
8/1/2024	326,094.00	2.65%	17,745.23	343,839.23	361,584.46	1,020,816.00
2/1/2025	-		13,449.01	13,449.01		
8/1/2025	333,183.00	2.65%	13,449.01	346,632.01	360,081.02	687,633.00
2/1/2026	-		9,059.41	9,059.41		
8/1/2026	340,272.00	2.65%	9,059.41	349,331.41	358,390.82	347,361.00
2/1/2027	-		4,576.40	4,576.40		
8/1/2027	347,361.00	2.65%	4,576.40	351,937.40	356,513.80	-
	\$ 4,671,651.00		\$ 923,869.71	\$ 5,595,520.71	\$ 5,595,520.71	

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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CITY OF AVENTURA
2012 (B) LOAN DEBT SERVICE FUND – 290
CATEGORY SUMMARY
FISCAL YEAR 2019/20

FUND DESCRIPTION

This fund was established to account for debt service payment expenditures associated with the Florida Intergovernmental Finance Commission Loan which was used to fund the construction and equipment for of the Aventura Charter Elementary School. The original debt was issued in 2002 and was refinanced in 2012.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	REVENUE PROJECTIONS		APPROVED	CITY MANAGER	COMMISSION
		ACTUAL 2016/17	ACTUAL 2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	-	-	-	-	-
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	1,111	2,058	-	-	-
380000/389999	Transfer/Debt Proceeds	444,000	444,000	410,019	408,794	408,794
399900/399999	Fund Balance	-	-	-	-	-
Total Available		\$ 445,111	\$ 446,058	\$ 410,019	\$ 408,794	\$ 408,794

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	EXPENDITURES		APPROVED	CITY MANAGER	COMMISSION
		ACTUAL 2016/17	ACTUAL 2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	-	-	-	-	-
Total Operating Expenses		-	-	-	-	-
6000/6999	Capital Outlay	-	-	-	-	-
7000/7999	Debt Service	443,079	402,745	410,019	408,794	408,794
9000/9999	Transfers	-	-	-	-	-
Total Expenditures		\$ 443,079	\$ 402,745	\$ 410,019	\$ 408,794	\$ 408,794

CITY OF AVENTURA

DEBT SERVICE FUND SERIES 2012 (B) FUND 290

2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>Miscellaneous Revenues</u>					
3611000	Interest	\$ 1,111	\$ 2,058	\$ -	\$ -	\$ -
	Subtotal	1,111	2,058	-	-	-
	<u>Transfer/Debt Proceeds</u>					
3811901	Transfer from Charter School Fund	444,000	444,000	410,019	408,794	408,794
	Subtotal	444,000	444,000	410,019	408,794	408,794
	<u>Fund Balance</u>					
3999000	Carryover	-	-	-	-	-
	Subtotal	-	-	-	-	-
	Total Revenues	\$ 445,111	\$ 446,058	\$ 410,019	\$ 408,794	\$ 408,794

EXPENDITURES 9001-590

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>DEBT SERVICE</u>					
	<u>Non-Departmental - 9001-590</u>					
7130	Principal	\$ 358,632	\$ 316,440	\$ 324,351	\$ 332,262	\$ 332,262
7230	Interest	84,447	86,305	85,668	76,532	76,532
	Total Expenditures	\$ 443,079	\$ 402,745	\$ 410,019	\$ 408,794	\$ 408,794

REVENUE PROJECTION RATIONALE

3811901 Transfer from Charter School Fund – Transfer of funds for the lease payment from the Charter School Fund for the elementary school to fund the debt service costs associated with the construction of the school.

BUDGET JUSTIFICATIONS

7130 Principal – Principal payment due 8/1/2020 on the bank qualified loan which financed the acquisition of the charter school site and the balance of Community/Recreation Center.

7230 Interest – Interest payments due on the bank qualified loan which will be payable on 2/1/2020 and 8/1/2020.

**CITY OF AVENTURA
DEBT SERVICE FUND SERIES 2012 (B) FUND 290**

**Bank Qualified Loan
Refunding Bonds, Series 2012 (B)**

AMORTIZATION SCHEDULE

Period Ending	Principal	Interest Rate	Interest	Debt Service	Annual Debt Service	Bond Balance
2/1/2013	\$ -		\$ 71,347.58	\$ 71,347.58		\$ 5,213,349.00
8/1/2013	311,166.00	2.18%	56,825.50	367,991.50	\$ 439,339.08	4,902,183.00
2/1/2014	-		53,433.79	53,433.79		
8/1/2014	334,899.00	2.18%	53,433.79	388,332.79	441,766.58	4,567,284.00
2/1/2015	-		49,783.40	49,783.40		
8/1/2015	342,810.00	2.18%	49,783.40	392,593.40	442,376.80	4,224,474.00
2/1/2016	-		46,046.77	46,046.77		
8/1/2016	350,721.00	2.18%	46,046.77	396,767.77	442,814.54	3,873,753.00
2/1/2017	-		42,223.91	42,223.91		
8/1/2017	358,632.00	2.18%	42,223.91	400,855.91	443,079.82	3,515,121.00
2/1/2018	-		39,885.87	39,885.87		
8/1/2018	316,440.00	2.65%	46,796.66	363,236.66	403,122.53	3,198,681.00
2/1/2019	-		42,583.91	42,583.91		
8/1/2019	324,351.00	2.65%	42,583.91	366,934.91	409,518.82	2,874,330.00
2/1/2020	-		38,265.84	38,265.84		
8/1/2020	332,262.00	2.65%	38,265.84	370,527.84	408,793.68	2,542,068.00
2/1/2021	-		33,842.45	33,842.45		
8/1/2021	337,536.00	2.65%	33,842.45	371,378.45	405,220.90	2,204,532.00
2/1/2022	-		29,348.85	29,348.85		
8/1/2022	348,084.00	2.65%	29,348.85	377,432.85	406,781.70	1,856,448.00
2/1/2023	-		24,714.82	24,714.82		
8/1/2023	353,358.00	2.65%	24,714.82	378,072.82	402,787.64	1,503,090.00
2/1/2024	-		20,010.57	20,010.57		
8/1/2024	363,906.00	2.65%	20,010.57	383,916.57	403,927.14	1,139,184.00
2/1/2025	-		15,165.91	15,165.91		
8/1/2025	371,817.00	2.65%	15,165.91	386,982.91	402,148.82	767,367.00
2/1/2026	-		10,215.92	10,215.92		
8/1/2026	379,728.00	2.65%	10,215.92	389,943.92	400,159.84	387,639.00
2/1/2027	-		5,160.62	5,160.62		
8/1/2027	387,639.00	2.65%	5,160.62	392,799.62	397,960.24	-
	\$ 5,213,349.00		\$ 1,036,449.13	\$ 6,249,798.13	\$ 6,249,798.13	

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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CITY OF AVENTURA
2018 LOAN DEBT SERVICE FUND – 291
CATEGORY SUMMARY
FISCAL YEAR 2019/20

FUND DESCRIPTION

This fund was established to account for debt service payment expenditures associated with the partial construction and equipping of the Don Soffer Aventura High School within the City and paying costs of issuance of the bonds. The bonds were issued in February of 2018, are bank qualified, have a life of 20 years and have an interest rate of 3.68%.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	REVENUE PROJECTIONS		APPROVED	CITY MANAGER	COMMISSION
		ACTUAL 2016/17	ACTUAL 2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	-	-	-	-	-
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	-	-	-	-	-
380000/389999	Transfer/Debt Proceeds	-	230,479	495,024	496,100	496,100
399900/399999	Fund Balance	-	-	-	-	-
Total Available		\$ -	\$ 230,479	\$ 495,024	\$ 496,100	\$ 496,100

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	EXPENDITURES		APPROVED	CITY MANAGER	COMMISSION
		ACTUAL 2016/17	ACTUAL 2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	-	-	-	-	-
Total Operating Expenses		-	-	-	-	-
6000/6999	Capital Outlay	-	-	-	-	-
7000/7999	Debt Service	-	230,479	495,024	496,100	496,100
9000/9999	Transfers	-	-	-	-	-
Total Expenditures		\$ -	\$ 230,479	\$ 495,024	\$ 496,100	\$ 496,100

CITY OF AVENTURA

DEBT SERVICE FUND SERIES 2018 FUND 291 2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>Miscellaneous Revenues</u>					
3611000	Interest	\$ -	\$ -	\$ -	\$ -	\$ -
	Subtotal	-	-	-	-	-
	<u>Transfer/Debt Proceeds</u>					
3811001	Transfer from General Fund	-	230,479	495,024	496,100	496,100
	Subtotal	-	230,479	495,024	496,100	496,100
	<u>Fund Balance</u>					
3999000	Carryover	-	-	-	-	-
	Subtotal	-	-	-	-	-
	Total Revenues	\$ -	\$ 230,479	\$ 495,024	\$ 496,100	\$ 496,100

EXPENDITURES 9001-590

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>DEBT SERVICE</u>					
	<u>Non-Departmental - 9001-590</u>					
7130	Principal	\$ -	\$ 110,000	\$ 240,000	\$ 250,000	\$ 250,000
7230	Interest	-	120,479	255,024	246,100	246,100
	Total Expenditures	\$ -	\$ 230,479	\$ 495,024	\$ 496,100	\$ 496,100

REVENUE PROJECTION RATIONALE

3811001 Transfer from General Fund – Amount transferred from the General Fund to fund debt service costs.

BUDGET JUSTIFICATIONS

7130 Principal – Principal payment due 8/1/2020 on the bank qualified loan which partially financed the construction and equipping of the Don Soffer Aventura High School as well as the associated costs of issuance.

7230 Interest – Interest payments due on the bank qualified loan which will be payable on 2/1/2020 and 8/1/2020.

**CITY OF AVENTURA
DEBT SERVICE FUND SERIES 2018 FUND 291**

**Bank Qualified Loan
Capital Revenue Bonds, Series 2018**

AMORTIZATION SCHEDULE

Period Ending	Principal	Interest Rate	Interest	Debt Service	Annual Debt Service	Bond Balance
2/15/2018						\$ 7,100,000
8/1/2018	\$ 110,000	3.68%	\$ 120,479	\$ 230,479	\$ 230,479	6,990,000
2/1/2019	120,000	3.68%	128,616	248,616		6,870,000
8/1/2019	120,000	3.68%	126,408	246,408	495,024	6,750,000
2/1/2020	125,000	3.68%	124,200	249,200		6,625,000
8/1/2020	125,000	3.68%	121,900	246,900	496,100	6,500,000
2/1/2021	130,000	3.68%	119,600	249,600		6,370,000
8/1/2021	130,000	3.68%	117,208	247,208	496,808	6,240,000
2/1/2022	130,000	3.68%	114,816	244,816		6,110,000
8/1/2022	140,000	3.68%	112,424	252,424	497,240	5,970,000
2/1/2023	135,000	3.68%	109,848	244,848		5,835,000
8/1/2023	145,000	3.68%	107,364	252,364	497,212	5,690,000
2/1/2024	145,000	3.68%	104,696	249,696		5,545,000
8/1/2024	145,000	3.68%	102,028	247,028	496,724	5,400,000
2/1/2025	150,000	3.68%	99,360	249,360		5,250,000
8/1/2025	150,000	3.68%	96,600	246,600	495,960	5,100,000
2/1/2026	155,000	3.68%	93,840	248,840		4,945,000
8/1/2026	155,000	3.68%	90,988	245,988	494,828	4,790,000
2/1/2027	165,000	3.68%	88,136	253,136		4,625,000
8/1/2027	160,000	3.68%	85,100	245,100	498,236	4,465,000
2/1/2028	165,000	3.68%	82,156	247,156		4,300,000
8/1/2028	170,000	3.68%	79,120	249,120	496,276	4,130,000
2/1/2029	175,000	3.68%	75,992	250,992		3,955,000
8/1/2029	175,000	3.68%	72,772	247,772	498,764	3,780,000
2/1/2030	180,000	3.68%	69,552	249,552		3,600,000
8/1/2030	180,000	3.68%	66,240	246,240	495,792	3,420,000
2/1/2031	185,000	3.68%	62,928	247,928		3,235,000
8/1/2031	190,000	3.68%	59,524	249,524	497,452	3,045,000
2/1/2032	195,000	3.68%	56,028	251,028		2,850,000
8/1/2032	195,000	3.68%	52,440	247,440	498,468	2,655,000
2/1/2033	205,000	3.68%	48,852	253,852		2,450,000
8/1/2033	200,000	3.68%	45,080	245,080	498,932	2,250,000
2/1/2034	205,000	3.68%	41,400	246,400		2,045,000
8/1/2034	210,000	3.68%	37,628	247,628	494,028	1,835,000
2/1/2035	220,000	3.68%	33,764	253,764		1,615,000
8/1/2035	215,000	3.68%	29,716	244,716	498,480	1,400,000
2/1/2036	225,000	3.68%	25,760	250,760		1,175,000
8/1/2036	225,000	3.68%	21,620	246,620	497,380	950,000
2/1/2037	230,000	3.68%	17,480	247,480		720,000
8/1/2037	235,000	3.68%	13,248	248,248	495,728	485,000
2/1/2038	245,000	3.68%	8,924	253,924		240,000
8/1/2038	240,000	3.68%	4,416	244,416	498,340	-
	7,100,000		3,068,251	10,168,251	10,168,251	

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



CAPITAL PROJECTS FUND

CITY OF AVENTURA
CAPITAL PROJECTS FUND - 392
CATEGORY SUMMARY
FISCAL YEAR 2019/20

FUND DESCRIPTION

This fund was established to account for impact fees and other revenues specifically earmarked for capital projects restricted by City Ordinance or Commission Policy.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL		APPROVED	CITY MANAGER	COMMISSION
		2016/17	2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	-	-	-	-	-
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	145,498	476,907	-	-	-
380000/389999	Transfer/Debt Proceeds	-	-	-	-	-
399900/399999	Fund Balance	-	-	777,078	700,913	700,913
Total Available		\$ 145,498	\$ 476,907	\$ 777,078	\$ 700,913	\$ 700,913

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL		APPROVED	CITY MANAGER	COMMISSION
		2016/17	2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	-	-	-	-	-
Total Operating Expenses		-	-	-	-	-
6000/6999	Capital Outlay	515,281	152,629	512,078	700,913	700,913
7000/7999	Debt Service	-	-	-	-	-
9000/9999	Transfers	-	232,000	265,000	-	-
Total Expenditures		\$ 515,281	\$ 384,629	\$ 777,078	\$ 700,913	\$ 700,913

CITY OF AVENTURA

CAPITAL PROJECTS FUND - 392

2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>Miscellaneous Revenues</u>						
3247025	Developer Contributions	\$ -	\$ 325,000	\$ -	\$ -	-
3611000	Interest	-	7,087	-	-	-
3632200	Police Impact Fees	48,328	137,338	-	-	-
3632700	Recreation Impact Fees	97,170	7,482	-	-	-
	Subtotal	145,498	476,907	-	-	-
<u>Fund Balance</u>						
3999000	Carryover - Police	-	-	186,165	50,000	50,000
3999000	Carryover - Comm. Svcs.	-	-	265,913	913	913
3999000	Carryover - Pub. Works/Trans.	-	-	325,000	650,000	650,000
	Subtotal	-	-	777,078	700,913	700,913
	Total Revenues	\$ 145,498	\$ 476,907	\$ 777,078	\$ 700,913	\$ 700,913

EXPENDITURES 2001/5001

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
<u>CAPITAL OUTLAY</u>						
<u>Police - 2001-521</u>						
6411	Equipment <\$5,000	\$ -	\$ -	134,700	50,000	50,000
6999	Capital Reserve	-	-	51,465	-	-
	Subtotal	-	-	186,165	50,000	50,000
<u>Community Services - 5001-572</u>						
6324	Veterans Park Improvements	-	152,629	-	-	\$ -
6325	NE 188th Street Park Improvement	515,281	-	-	-	-
6999	Capital Reserve	-	-	913	913	913
	Subtotal	515,281	152,629	913	913	913
<u>Public Works/Transportation - 5401-541</u>						
6999	Capital Reserve	-	-	325,000	650,000	650,000
	Subtotal	-	-	325,000	650,000	650,000
<u>Non Departmental/Transfers (9001-581)</u>						
3930	Transfer to H.S. Const. Fund	-	232,000	265,000	-	-
	Subtotal	-	232,000	265,000	-	-
	Total Expenditures	\$ 515,281	\$ 384,629	\$ 777,078	\$ 700,913	\$ 700,913

REVENUE PROJECTION RATIONALE

3247025 Developer Contributions – Represents contributions collected from the Aventura Mall as a result of its most recent expansion project that will be utilized to design a traffic flow improvement project to address congestion on Country Club Drive from motorists going east on the William Lehman Causeway.

3632200 Police Impact Fees – Represents fees collected from new development to pay for additional police and capital equipment costs caused by the development's impact on City services and to the community.

3632700 Recreation Impact Fees – Represents fees collected from new development to pay for park improvements caused by the development's impact on City services and to the community.

3999000 Carryover - Police – Represents remaining funds set aside from previously collected Police Impact Fees.

3999000 Carryover - Community Services – Represents remaining funds set aside from the sale of land on Biscayne Boulevard that was previously owned by the City.

3999000 Carryover - Public Works/Transportation – Represents remaining funds set aside to design a traffic flow improvement project to address congestion on Country Club Drive from motorists going east on the William Lehman Causeway.

CAPITAL PROJECT DESCRIPTIONS

6411 Equipment <\$5,000 – This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment (< \$5,000) for the Police Department.

Replace Ballistic Vests	\$ 15,600
Road Mini Patrol Shields	3,000
Tasers	8,000
SWAT Vests	4,000
Vehicle Mounted Radar Unit	7,800
Replace Motor Helmets	1,900
Replace Motor Helmet Communication Systems	1,700
Replace Communications Chairs	8,000

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



**AVENTURA CHARTER HIGH SCHOOL
CONSTRUCTION FUND**

CITY OF AVENTURA
AVENTURA CHARTER SCHOOL CONSTRUCTION FUND - 393
CATEGORY SUMMARY
FISCAL YEAR 2019/20

FUND DESCRIPTION

This fund was established to account for the funding sources and uses related to the construction and equipping of the Don Soffer Aventura High School.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL		APPROVED	CITY MANAGER	COMMISSION
		2016/17	2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	-	-	-	-	-
340000/349999	Charges for Services	-	-	-	-	-
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	-	13,689,166	1,192,166	-	-
380000/389999	Transfer/Debt Proceeds	-	-	-	-	-
399900/399999	Fund Balance	-	-	-	-	-
Total Available		\$ -	\$ 13,689,166	\$ 1,192,166	\$ -	\$ -

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL		APPROVED	CITY MANAGER	COMMISSION
		2016/17	2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	-	-	-	-	-
Total Operating Expenses		-	-	-	-	-
6000/6999	Capital Outlay	-	2,361,765	1,192,166	-	-
7000/7999	Debt Service	-	-	-	-	-
9000/9999	Transfers	-	-	-	-	-
Total Expenditures		\$ -	\$ 2,361,765	\$ 1,192,166	\$ -	\$ -

CITY OF AVENTURA

AVENTURA CHARTER SCHOOL CONSTRUCTION FUND - 393

2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>Miscellaneous Revenues</u>					
3842000	Bond Proceeds	\$ -	\$ 7,100,000	\$ -	\$ -	\$ -
3811001	Transfer from General Fund					
	Reserves	-	-	-	-	-
3611000	Interest		82,166	82,166		
3661501	Advance from General Fund					
	Naming Rights Donation	-	-	-	-	-
3661501	Miscellaneous Contributions	-	75,000	845,000		
3811001	Transfer from General Fund					
	Intersection Safety Camera Program	-	6,200,000	-	-	-
3814000	Transfer from Capital Projects Fund					
	Park Impact Fees	-	232,000	265,000	-	-
	Subtotal	-	13,689,166	1,192,166	-	-
	<u>Fund Balance</u>					
	Carryover	-	-	-	-	-
	Subtotal	-	-	-	-	-
	Total Revenues	\$ -	\$ 13,689,166	\$ 1,192,166	\$ -	\$ -

EXPENDITURES 6010/9001

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>CAPITAL OUTLAY</u>					
	<u>CONTRACTUAL SERVICES</u>					
	<u>Charter School/Capital Outlay - 6010-561</u>					
6208	Facility/Building Construction	\$ -	2,306,265	1,192,166	\$ -	\$ -
	Subtotal	-	2,306,265	1,192,166	-	-
	<u>COSTS OF ISSUANCE</u>					
	<u>Non-Departmental - 9001-590</u>					
3125	Prof. Services - Costs of Issuance	\$ -	55,500	\$ -	\$ -	\$ -
	Subtotal	-	55,500	-	-	-
	Total Expenditures	\$ -	\$ 2,361,765	\$ 1,192,166	\$ -	\$ -

REVENUE PROJECTION RATIONALE

3842000 Bond Proceeds – Funding made available through the issuance of the Capital Revenue Bonds, Series 2018 for the partial construction and equipping of the Don Soffer Aventura High School and paying the related cost of issuance of the bonds (\$7,100,000).

3811001 Transfer from General Fund – The original amount transferred from the General Fund in FY 2017/18 for the partial construction and equipping of the Don Soffer Aventura High School.

Original Contribution	\$ 6,000,000
Long-term advance (Naming Rights)	2,000,000*

*These funds are shown here for illustration purposes only. They will not be transferred but rather “advanced” from the General Fund to the Aventura Charter High School Construction Fund, until such time that the Naming Rights funds are collected (i.e., \$500,000 in November 2018, 2019, 2020 & 2021) and reimbursed to the General Fund.

Transfer (Intersection Safety Camera Program)	200,000
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3814000 Transfer from the Capital Projects Fund – Amount transferred (\$232,000 in FY 2017/18 and \$265,000 in FY 2018/19) from the Capital Projects Fund relating to previously collected Park Impact Fees.

BUDGET JUSTIFICATIONS

3125 Prof. Services – Costs of Issuance – Costs associated with the issuance of the Capital Revenue Bonds, Series 2018 (e.g., \$55,000 in FY 2017/18 for professional fees for bond counsel, financial advisor and other bank fees).

CAPITAL PROJECT DESCRIPTIONS

6208 Facility/Building Construction – This project consists of all costs associated with the construction and equipping of the Don Soffer Aventura High School as follows:

OBJECT CODE NO.	CATEGORY RECAP	APPROVED BUDGET 2017/18	BUDGET AMENDMENT 2018/19	LIFE TO DATE APPROVED BUDGET 2018/19
<u>CAPITAL OUTLAY</u>				
<u>CONTRACTUAL SERVICES</u>				
<u>Charter School/Capital Outlay - 6010-561</u>				
6208	Facility/Building Construction	\$ 11,130,310	\$ 1,192,166	\$ 12,322,476
6208	Direct Purchase by City	2,647,675	-	2,647,675
6208	Architect	775,000	-	775,000
6208	Builders Risk Insurance	61,000	-	61,000
6208	FF&E	370,099	-	370,099
6208	Technology	278,000	-	278,000
6208	Threshold Inspection/Testing	85,159	-	85,159
6208	Traffic Engineer	35,000	-	35,000
6208	Contingency	94,257	-	94,257
	Subtotal	15,476,500	1,192,166	16,668,666
<u>COSTS OF ISSUANCE</u>				
<u>Non-Departmental - 9001-590</u>				
3125	Prof. Services - Costs of Issuance	\$ 55,500	\$ -	\$ 55,500
	Subtotal	55,500	-	55,500
	Total Expenditures	\$ 15,532,000	\$ 1,192,166	\$ 16,724,166

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



STORMWATER UTILITY FUND

**CITY OF AVENTURA
STORMWATER UTILITY FUND - 410
CATEGORY SUMMARY
FISCAL YEAR 2019/20**

FUND DESCRIPTION

This fund is used to account for revenues and expenditures specifically earmarked for the construction and maintenance of the City's stormwater drainage system.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL		APPROVED	CITY MANAGER	COMMISSION
		2016/17	2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
310000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
320000/329999	Licenses & Permits	-	-	-	-	-
330000/339999	Intergovernmental Revenues	-	100,000	-	-	-
340000/349999	Charges for Services	1,283,915	1,253,514	1,284,000	1,300,000	1,300,000
350000/359999	Fines & Forfeitures	-	-	-	-	-
360000/369999	Miscellaneous Revenues	9,310	6,450	8,000	8,000	8,000
380000/389999	Transfer from Funds	-	-	-	-	-
399900/399999	Fund Balance	-	-	32,508	-	-
Total Available		\$ 1,293,225	\$ 1,359,964	\$ 1,324,508	\$ 1,308,000	\$ 1,308,000

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL		APPROVED	CITY MANAGER	COMMISSION
		2016/17	2017/18	BUDGET 2018/19	PROPOSAL 2019/20	APPROVAL 2019/20
1000/2999	Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
3000/3999	Contractual Services	679,763	611,197	640,000	640,000	640,000
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	286,505	355,146	5,750	5,750	5,750
Total Operating Expenses		966,268	966,343	645,750	645,750	645,750
6000/6999	Capital Outlay	24,448	513,131	678,758	662,250	662,250
9000/9999	Transfers	-	-	-	-	-
Total Expenditures		\$ 990,716	\$ 1,479,474	\$ 1,324,508	\$ 1,308,000	\$ 1,308,000

CITY OF AVENTURA
STORMWATER UTILITY FUND 410
2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>Intergovernmental Revenues</u>					
3343606	FDEP Grant	\$ -	\$ 100,000	\$ -	\$ -	-
	Subtotal	-	100,000	-	-	-
	<u>Charges for Services</u>					
3439110	Stormwater Utility Fees	1,283,915	1,253,514	1,284,000	1,300,000	1,300,000
	Subtotal	1,283,915	1,253,514	1,284,000	1,300,000	1,300,000
	<u>Miscellaneous Revenues</u>					
3611000	Interest	9,310	6,450	8,000	8,000	8,000
	Subtotal	9,310	6,450	8,000	8,000	8,000
	<u>Fund Balance</u>					
3999000	Carryover	-	-	32,508	-	-
	Subtotal	-	-	32,508	-	-
	Total Revenues	\$ 1,293,225	\$ 1,359,964	\$ 1,324,508	\$ 1,308,000	\$ 1,308,000

CITY OF AVENTURA
STORMWATER UTILITY FUND 410
2018/19

EXPENDITURES 5401

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>Operating</u>					
	<u>CONTRACTUAL SERVICES</u>					
	<u>Public Works/Transportation - 5401-538</u>					
3110	Prof. Services - Engineering	\$ 102,702	\$ 118,963	\$ 90,000	\$ 100,000	\$ 100,000
3450	Lands Maint. - Streets	296,910	337,106	350,000	370,000	370,000
3460	Street Maint./Drainage	280,151	155,128	200,000	170,000	170,000
	Subtotal	679,763	611,197	640,000	640,000	640,000
	<u>OTHER OPERATING EXPENSES</u>					
	<u>Public Works/Transportation - 5401-538</u>					
5410	Subscriptions & Memberships	-	-	1,250	1,250	1,250
5420	Conferences & Seminars	-	1,415	3,000	3,000	3,000
5450	Training	-	-	1,500	1,500	1,500
5915	Depreciation	286,505	353,731	-	-	-
	Subtotal	286,505	355,146	5,750	5,750	5,750
	<u>CAPITAL OUTLAY</u>					
	<u>Public Works/Transportation - 5401-538</u>					
6306	Drainage Improvements	24,448	211,509	275,000	250,000	250,000
6309	Seawall Improvements	-	301,622	32,508	-	-
6999	Capital Reserve	-	-	371,250	412,250	412,250
	Subtotal	24,448	513,131	678,758	662,250	662,250
	Total Expenditures	\$ 990,716	\$ 1,479,474	\$ 1,324,508	\$ 1,308,000	\$ 1,308,000

REVENUE PROJECTION RATIONALE

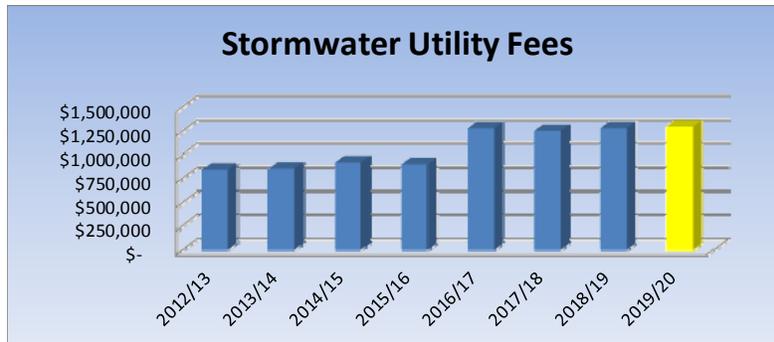
3439110 Stormwater Utility Fees – A stormwater utility fee is assessed against each developed property within the City for services and facilities provided by the stormwater management system. The rate per equivalent residential unit (“ERU”) to be used in calculating stormwater utility fees is as follows:

1. Single-family dwelling units: one (1.0) ERU.
2. Multi-family dwelling units: one (1.0) ERU per dwelling unit.
3. Non-residential developed properties: shall be assigned ERUs on the basis of one (1.0) ERU per 1,548 square feet of impervious area.

The following procedures and criteria are to be used to calculate stormwater utility fees:

1. Each single-family dwelling unit, multi-family dwelling unit and non-residential developed property shall be assessed a stormwater utility fee calculated by multiplying the rate for one (1.0) ERU by the number of ERUs provided in sections 1 – 3 above, respectively.
2. The stormwater utility fees, together with investment earnings shall be deposited in the Stormwater Utility Fund and shall be used exclusively for planning, constructing, financing, operating and maintaining the stormwater utility and the infrastructure of the stormwater management system.

The City's current Stormwater Utility Fee is \$3.50/ERU but will continue to be monitored to see if any adjustments may be necessary in order to sustain the fund's projected future operating and capital expenditures. The budgeted revenue amount is based on 32,250 ERUs at 96%.



CAPITAL PROJECT DESCRIPTIONS

6306 Drainage Improvements – This project consists of various drainage improvements to address the long-term impacts of the rising sea levels and includes the following.

Country Club Drive Curb Installation at Various Locations	\$ 250,000
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**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



POLICE OFFDUTY SERVICES FUND

CITY OF AVENTURA
POLICE OFFDUTY SERVICES FUND – 620
CATEGORY SUMMARY
FISCAL YEAR 2019/20

FUND DESCRIPTION

This Fund was established to account for revenues and expenditures associated with services provided by off duty Police Officers in private customer details to the various businesses and condominium associations.

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
31000/319999	Locally Levied Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
32000/329999	Licenses & Permits	-	-	-	-	-
33000/339999	Intergovernmental Revenues	-	-	-	-	-
34000/349999	Charges for Services	504,092	509,111	450,000	475,000	475,000
35000/359999	Fines & Forfeitures	-	-	-	-	-
36000/369999	Miscellaneous Revenues	-	-	-	-	-
38000/389999	Transfer from Funds	-	-	-	-	-
399900/399999	Fund Balance	-	-	-	-	-
Total Available		\$ 504,092	\$ 509,111	\$ 450,000	\$ 475,000	\$ 475,000

EXPENDITURES

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
1000/2999	Personal Services	\$ 431,000	\$ 423,363	\$ 450,000	\$ 475,000	\$ 475,000
3000/3999	Contractual Services	-	-	-	-	-
4000/4999	Other Charges & Services	-	-	-	-	-
5000/5399	Commodities	-	-	-	-	-
5400/5999	Other Operating Expenses	-	-	-	-	-
Total Operating Expenses		431,000	423,363	450,000	475,000	475,000
6000/6999	Capital Outlay	-	-	-	-	-
Total Expenditures		\$ 431,000	\$ 423,363	\$ 450,000	\$ 475,000	\$ 475,000

CITY OF AVENTURA
POLICE OFFDUTY SERVICES FUND 620
2019/20

REVENUE PROJECTIONS

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>Charges for Services</u>					
3421100	Police Detail Billing	\$ 504,092	\$ 509,111	\$ 450,000	\$ 475,000	\$ 475,000
	Total Revenues	\$ 504,092	\$ 509,111	\$ 450,000	\$ 475,000	\$ 475,000

EXPENDITURES 2001-521

OBJECT CODE NO.	CATEGORY RECAP	ACTUAL 2016/17	ACTUAL 2017/18	APPROVED BUDGET 2018/19	CITY MANAGER PROPOSAL 2019/20	COMMISSION APPROVAL 2019/20
	<u>PERSONAL SERVICES</u>					
	<u>Public Safety - 2001-521</u>					
1420	Extra Duty Detail	\$ 431,000	\$ 423,363	\$ 450,000	\$ 475,000	\$ 475,000
	Total Expenditures	\$ 431,000	\$ 423,363	\$ 450,000	\$ 475,000	\$ 475,000

REVENUE PROJECTION RATIONALE

3421100 Police Detail Billing – Estimated amount of revenue generated by offduty details provided to the City's businesses and condominium associations.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



**SUMMARY OF
CAPITAL IMPROVEMENT PROGRAM**

CITY OF AVENTURA
CAPITAL IMPROVEMENT PROGRAM
2019/20 – 2023/24

FIVE-YEAR HIGHLIGHTS

Beautification and Park Facility Improvement Projects (BP)

- ✓ *Founders Park and Waterways Park Improvements* totaling \$1,457,500 and \$358,450, respectively to maintain and enhance these facilities.

Transportation Improvement Projects (TI)

- ✓ *Road Resurfacing projects* totaling \$2,818,000 to resurface asphalt and enhance safety on NE 190th Street, NE 187th Street, Yacht Club Way, Aventura Boulevard, NE 34th Avenue, NE 28th Avenue, NE 188th Street, NE 183rd Street, NE 31st Street and Country Club Drive.
- ✓ *Street Lighting Improvement Projects* totaling \$210,000 to retrofit Median Up-Lighting with LED fixtures.
- ✓ *Transportation System Improvements* totaling \$795,000 to provide new Crosswalk Solar Lighting along Country Club Drive, \$250,000 for school crossing flashers related to the opening of the Don Soffer Aventura High School and \$90,000 to add a new Solar Lit Crosswalk on Country Club Drive.

Drainage Improvement Projects (DI)

- ✓ Stormwater Drainage Improvements totaling \$2,800,000 to address the long-term impacts of the rising sea levels including the following:
 - Country Club Drive Curb Installation at various locations.
 - Infrastructure Replacement at Yacht Club Drive, Aventura Blvd., NE 34th Ave., NE 28th Ave., NE 31st Ave. and Country Club Drive.

Public Building and Facility Improvement Projects (PBF)

- ✓ Government Center Improvements totaling \$371,500 primarily for roofing repairs (\$215,000) and to replace the carpet in the Commission Chambers (\$55,000) at the Government Center Facility.

Information Technology Improvement Projects (IT)

- ✓ Continues the implementation of technology improvements and management information systems to enhance the productivity and efficiency of City operations.

Capital Equipment Purchase and Replacement Projects (CE)

- ✓ Provides the necessary equipment to continue to provide high quality and effective police services.
- ✓ Ensures that the tools of production, vehicles and equipment are available for City operations.
- ✓ Continues the installation and placement of classroom furniture related to the opening of the Don Soffer Aventura Charter High School.

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Purpose of the Capital Improvement Program

The purpose of the CIP is to establish a long-term plan of proposed capital expenditures, the means and methods of financing and a schedule of priorities for implementation. In order to determine the impact on the City's operating budget, debt service and the general trend of future expenditures, the City Commission will be provided with the advantage of a CIP document as a point of reference and estimated long-term budgetary plan. In accordance with the State's Growth Management Act, the City is required to undergo this process in order to meet the needs of its Comprehensive Plan.

The CIP is an official statement of public policy regarding long-range capital development within the City. A capital improvement is defined as a capital expenditure of \$5,000 or more, resulting in the acquisition, improvement or addition to fixed assets in the form of land, buildings or improvements, more or less permanent in character, and durable equipment with a life expectancy of more than one (1) year. In addition, equipment that has a value less than \$5,000 is also included in this document for budgetary purposes.

The CIP lists proposed capital projects to be undertaken, the year in which they will be started, the amount expected to be expended in each year and the method of financing these projects. Based on the CIP, a department's capital outlay portion of the annual Operating Budget will be formulated for that particular year. The CIP document also communicates the City's capital priorities and project implementing plan to its citizens, businesses and interested parties.

The five-year CIP is updated annually to add new projects in the fifth (5th) year, to re-evaluate the program and project priorities in light of unanticipated needs, and to revise recommendations to take account of new requirements and new sources of funding. Capital Improvement programming thus becomes an integral part of the City's budgeting and management procedures.

The annual capital programming process provides the following benefits:

1. The CIP is a tool for implementing the City's Comprehensive Plan.
2. The CIP process provides a mechanism for coordinating projects with respect to function, location and timing.
3. The yearly evaluation of project priorities ensures that the most crucial projects are developed first.
4. The CIP process facilitates long-range financial planning by matching estimated revenue against capital needs, establishing capital expenditures and identifying the need for municipal borrowing and indebtedness within a sound long-range fiscal framework.
5. The impact of capital projects on the City's operating budget can be projected.
6. The CIP serves as a source of information about the City's development and capital expenditures plan for the public, City operating departments and the City Commission.

Legal Authority

A capital programming process to support the comprehensive plan is required by the Local Government Comprehensive Planning and Land Development Regulations, incorporated as Chapter 163, Florida Statutes.

Development of the Capital Improvement Program

The City's capital programming process began in January when operating departments were required to prepare requests for all proposed capital projects anticipated during the period of 2019/20 – 2023/24. A CIP Preparation Manual and related forms were distributed to all departments for this purpose.

In February, departmental prioritized project requests were submitted to the City Manager's Office for a comprehensive review. Department Directors were asked to justify projects in terms of benefits derived, necessity to health, safety and welfare of the City, enhancement to City plans and policies, the needs of the residents and funding. Projects were prioritized on the basis of Urgency, Necessity, Desirability and Deferability.

The City Manager reviewed departmental requests and she and the Finance Director conducted individual meetings with the Department Directors. The departmental requests were prioritized by the City Manager and the five-year schedule of projects was compiled into document form by the Finance Director. The methods of financing and revenue sources were then prepared by the Finance Director and City Manager and were incorporated into the CIP document. At this point, the proposed CIP is submitted to the City Commission and the public for their review.

In order to facilitate public involvement, a workshop and a public hearing will be held to review the CIP document prior to the adoption of a Resolution approving the CIP in principle.

Capital Improvement Program Policies

- Annually, the City will prepare a five-year CIP analyzing all anticipated capital expenditures and identifying associated funding sources. Future capital expenditures necessitated by changes in population, development, growth, redevelopment or changes in economic base will be calculated and included in the Capital update process.
- The City will perform all capital improvements in accordance with an adopted CIP.
- The classification of items as capital or operating will be determined by two criteria - cost and frequency. Generally, a capital project has a "useful life" of more than one (1) year and a value of \$5,000 or more. In addition, equipment that has a value of \$5,000 or less is also included in the document for budgetary purposes.
- The City will coordinate development of the capital improvement budget with the development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in the operating forecasts.
- The first year of the five-year capital improvement program will be used as the basis for formal fiscal year appropriations during the annual budget process.
- The City will maintain all of its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.
- The City will identify the estimated cost of capital projects and prepare a funding projection that considers revenues and operating costs to be included in the CIP document that is submitted to the City Commission for approval.
- The City will determine the most appropriate financing method for all new projects.
- If appropriate, the City will attempt to maintain a mixed policy of pay-as-you-go and borrowing against future revenues for financing capital projects.
- The City will maintain ongoing maintenance schedules relating to transportation, sidewalk and drainage system improvements.
- The City will address and prioritize infrastructure needs on the basis of protecting the health, safety and welfare of the community.
- A CIP preparation calendar shall be established and adhered to.
- Capital projects will conform to the City's Comprehensive Plan.
- Long-term borrowing will not be used to fund current operations or normal maintenance.

- The City will strive to maintain an unreserved/undesignated General Fund Fund Balance at a level not less than 10% of the annual General Fund revenue.
- If new project appropriation needs are identified for a specific capital project(s) at an interim period during the fiscal year, the funding sources will be identified and a budget amendment will be utilized to provide the formal budgetary authority.

Preparing the Capital Budget

The most important year of the schedule of projects is the first year. It is called the Capital Budget and is adopted separately from the five-year program as part of the annual budget review process.

Based on the CIP, each department's capital outlay portion will be formulated for that particular year. Each year the CIP will be revised and another year will be added to complete the cycle. The CIP preparation thus becomes a continuing part of the City's budget and management process.

The Capital Budget is distinct from the Operating Budget. The Capital Budget authorizes capital expenditures, while the Operating Budget authorizes the expenditure of funds for employee salaries, supplies and materials.

Through the City's amendment process, changes can be made to the adopted Capital Budget during the fiscal year. A request for amendment is generated by an operating department based on an urgent need for a new capital project or for additional funding for a previously approved project. The request is reviewed by the Finance Director and City Manager and, if approved by the City Manager, a budget amendment is presented to the City Commission.

Locating a Specific Capital Project

The CIP is divided into six (6) program areas as follows:

1. Beautification and Park Facility Improvement Projects (BP)
2. Transportation Improvement Projects (TI)
3. Drainage Improvement Projects (DI)
4. Public Building and Facility Improvement Projects (PBF)
5. Information Technology Improvement Projects (IT)
6. Capital Equipment Purchase and Replacement Projects (CE)

Each project in the CIP has a unique project number. This project number appears at the beginning of the individual project descriptions and the Summary by Year tables. The first digit refers to the functional category number assigned by the City Manager and the final digits outline the individual department requesting the project. For example, project BP1-CS is Beautification and Park Facility Improvement Projects number one (1) requested by the Community Services Department.

Summary of Recommended Projects

The proposed 2019/20 – 2023/24 CIP includes 39 projects in six (6) functional categories with a total value of \$18,519,505. The following represents the percentage of total funding that each functional category has been allocated:

1. Beautification and Park Facility Improvement Projects (11%)
2. Transportation System Improvement Projects (21%)
3. Drainage System Improvement Projects (15%)
4. Public Building and Facility Improvement Projects (8%)
5. Information Technology Improvement Projects (24%)
6. Capital Equipment Purchase and Replacement Projects (21%)

Summary of Major Programs by Year

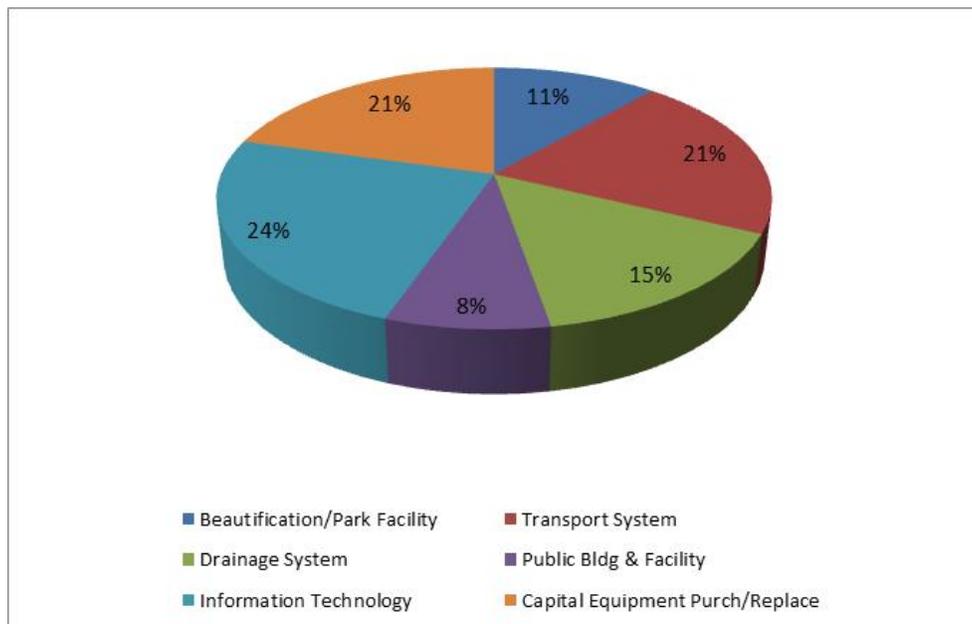
The following table presents a summarized breakdown of the costs of the various projects recommended for funding categorized by major function for each of the five (5) years covered by the CIP.

TABLE 1

**CAPITAL IMPROVEMENT PROGRAM
SUMMARY OF MAJOR PROGRAMS BY YEAR
PROJECTS SCHEDULED FOR 2019/20 - 2023/24**

PROGRAM	PROJECTED 2019/20	PROJECTED 2020/21	PROJECTED 2021/22	PROJECTED 2022/23	PROJECTED 2023/24	TOTAL
Beautification & Park Facility Improvement Projects	\$ 221,300	\$ 593,400	\$ 360,650	\$ 657,450	\$ 296,000	\$ 2,128,800
Transportation System Improvement Projects	911,000	648,500	669,500	759,500	860,000	3,848,500
Drainage System Improvement Projects	250,000	1,000,000	600,000	100,000	850,000	2,800,000
Public Building & Facility Improvement Projects	403,000	380,000	179,000	310,000	178,000	1,450,000
Information Technology Improvement Projects	667,875	1,002,375	955,375	970,625	864,375	4,460,625
Capital Equipment Purchase & Replacement Project	545,100	1,098,680	844,300	691,600	651,900	3,831,580
Totals	\$ 2,998,275	\$ 4,722,955	\$ 3,608,825	\$ 3,489,175	\$ 3,700,275	\$ 18,519,505

Capital Improvement Program
2019/20 - 2023/24
Summary of Major Programs by Function



Summary of Proposed Appropriations by Funding Source

The following table reflects the distribution of all proposed projects to the funding source or mechanism, which is appropriate for funding the projects for each of the five (5) years of the program.

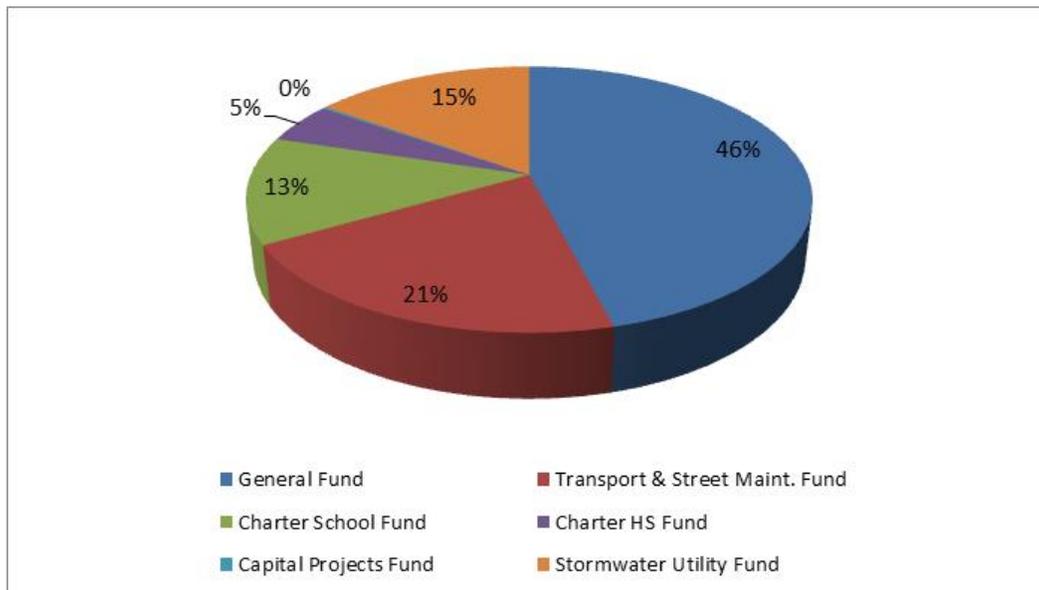
TABLE 2

**CAPITAL IMPROVEMENT PROGRAM
SUMMARY BY PROPOSED APPROPRIATIONS BY FUNDING SOURCE
PROJECTS SCHEDULED FOR 2019/20 - 2023/24**

FUNDING SOURCE	PROJECTED 2019/20	PROJECTED 2020/21	PROJECTED 2021/22	PROJECTED 2022/23	PROJECTED 2023/24	TOTAL
General Fund - 001	\$ 1,346,275	\$ 2,293,455	\$ 1,492,325	\$ 1,880,175	\$ 1,476,775	\$ 8,489,005
Transportation and Street Maintenance Fund - 120	911,000	648,500	669,500	759,500	860,000	3,848,500
Charter School Fund - 190	441,000	406,000	509,500	599,500	463,500	2,419,500
Charter High School Fund - 191	-	375,000	337,500	150,000	50,000	912,500
Capital Projects Fund - 392	50,000	-	-	-	-	50,000
Stormwater Utility Fund - 410	250,000	1,000,000	600,000	100,000	850,000	2,800,000
Totals	\$ 2,998,275	\$ 4,722,955	\$ 3,608,825	\$ 3,489,175	\$ 3,700,275	\$ 18,519,505

The proposed funding plan involves a commitment to “pay-as-you-go” annual appropriations established in yearly budgets and does not include additional long-term debt.

**Capital Improvement Program
2019/20 - 2023/24
Summary of Proposed Appropriations by Funding Source**



Summary of Projects by Location and Year

The following table outlines the major Beautification and Park Facility and Transportation Improvement Projects by location and the year in which they are proposed to be funded:

TABLE 3

**CAPITAL IMPROVEMENT PROGRAM
2019/20 - 2023/24
SUMMARY OF PROJECTS BY LOCATION AND YEAR**

Location	Beautification and Park Facility Improvement Projects	Transportation Improvement Projects
Beautification and Park Facility Improvement Projects		
Founders Park Improvements	2019/20 to 2023/24	N/A
Waterways Park Improvements	2019/20 to 2023/24	N/A
Waterways Dog Park Improvements	2019/20 to 2023/24	N/A
Veterans Park Improvements	2019/20 to 2023/24	N/A
Peace Park Improvements	2019/20 to 2020/21	N/A
Citywide Beautification Improvements	2019/20 to 2023/24	N/A
Road Resurfacing Program		
NE 190 th Street	N/A	2019/20
NE 187 th Street	N/A	2020/21
Yacht Club Way (213 th Street)	N/A	2020/21
Aventura Boulevard	N/A	2021/22
NE 34 th Avenue	N/A	2021/22
NE 28 th Avenue	N/A	2021/22
NE 188 th Street	N/A	2022/23
NE 183 rd Street	N/A	2022/23
NE 31 st Street	N/A	2022/23
Country Club Drive	N/A	2023/24
Street Lighting Improvements		
Retrofit Median Up-Lighting with LED fixtures	N/A	2019/20
Transportation System Improvements		
Crosswalk Solar Lighting	N/A	2019/20 2021/22 - 2023/24
School Crossing Flashers	N/A	2019/20
Add New Solar Lit Crosswalk	N/A	2020/21

Summary of Financing Plan Model

Detailed funding plans for individual funds of the City are enclosed herein in the following sections. The following represents an overview of the major points of the recommended funding plan:

1. Utilize “pay-as-you-go” financing through annual appropriations to fund the five year amount of \$18,519,505.
2. Adjusts ad valorem tax revenues based on projected conservative growth in assessments.

**GENERAL FUND
RECAP OF PROJECTED AVAILABLE RESOURCES AND OPERATING EXPENDITURES
FOR GENERAL GOVERNMENT SERVICES
SUMMARY BY YEAR**

DEPARTMENT	ADOPTED 2018/19	PROJECTED 2019/20	PROJECTED 2020/21	PROJECTED 2021/22	PROJECTED 2022/23	PROJECTED 2023/24
Total Proj. Avail. Resources	\$ 38,762,132	\$ 39,861,858	\$ 42,184,863	\$ 42,814,753	\$ 43,820,496	\$ 44,852,792
Proj. Operating Exp.	34,446,970	35,657,119	36,216,507	37,232,264	38,527,288	39,869,844
Proj. Debt Svce./Trans. (Exclude HS)	2,262,145	2,501,035	2,265,214	2,265,655	2,264,522	2,266,306
Subtotal	36,709,115	38,158,154	38,481,721	39,497,919	40,791,810	42,136,150
Balance after Operating Exp. & Debt Svce./Trans.	\$ 2,053,017	\$ 1,703,704	\$ 3,703,142	\$ 3,316,834	\$ 3,028,686	\$ 2,716,642
Less CIP Appropriations for:						
Beautification/Park Facility	208,350	221,300	593,400	360,650	657,450	296,000
Public Bldg & Facility	92,500	273,000	320,000	88,000	59,000	98,000
Information Technology	448,625	356,875	506,375	386,875	472,125	430,875
Capital Equipment Purch/Replace	871,750	495,100	873,680	656,800	691,600	651,900
	1,621,225	1,346,275	2,293,455	1,492,325	1,880,175	1,476,775
Charter HS Operating Cost Subsidy	370,875	176,492	500,000	350,000	-	-
Amount added to CIP Reserve	\$ 60,917	\$ 180,937	\$ 909,687	\$ 1,474,509	\$ 1,148,511	\$ 1,239,867
Charter HS Debt Svce.	\$ (495,024)	\$ (496,100)	\$ -	\$ -	\$ -	\$ -
Total Amount Needed from General Fund - High School	\$ (495,024)	\$ (496,100)	\$ -	\$ -	\$ -	\$ -

Impact of Capital Projects on Operating Budget

In the five-year CIP there are no projects including the Don Soffer Aventura High School Project that will have a significant impact on the City's current General Fund operating budget. The majority of the projects are considered maintenance of infrastructure or equipment replacement and/or purchase.

The first operational year of the Don Soffer Aventura High School is scheduled to begin on July 1, 2019 and the full impact of such operations has yet to be determined. Please note that the financial activities of this Department are budgeted and recorded in a Special Revenue Fund through a process that is separate and apart from that of the City due to the fact that it has a different fiscal year from that of the City.

TABLE BP-1

PROPOSED BEAUTIFICATION AND PARK FACILITY IMPROVEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
SUMMARY BY YEAR

CIP #	PROJECT CATEGORY	DEPT. #	PROJECTED		PROJECTED		PROJECTED		PROJECTED		TOTAL
			2019/20	2020/21	2021/22	2022/23	2023/24				
BP1	Founders Park Improvements	CS	\$ 103,000	\$ 275,000	\$ 285,000	\$ 564,500	\$ 230,000	\$ 1,457,500			
BP2	Waterways Park Improvements	CS	46,000	243,050	38,400	25,000	6,000	358,450			
BP3	Waterways Dog Park Improvements	CS	21,500	9,750	21,250	12,000	5,000	69,500			
BP4	Veterans Park Improvements	CS	16,000	35,000	6,000	35,600	45,000	137,600			
BP5	Peace Park Improvements	CS	25,000	10,000	-	-	-	35,000			
BP6	Citywide Beautification Improvements	PW/T	9,800	20,600	10,000	20,350	10,000	70,750			
Totals			\$ 221,300	\$ 593,400	\$ 360,650	\$ 657,450	\$ 296,000	\$ 2,128,800			

TABLE BP-2

PROPOSED BEAUTIFICATION AND PARK FACILITY IMPROVEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
FUNDING PLAN BY PROJECT CATEGORY

CIP #	PROJECT CATEGORY	DEPT. #	TOTAL	GENERAL FUND - 001
BP1	Founders Park Improvements	CS	\$ 1,457,500	\$ 1,457,500
BP2	Waterways Park Improvements	CS	358,450	358,450
BP3	Waterways Dog Park Improvements	CS	69,500	69,500
BP4	Veterans Park Improvements	CS	137,600	137,600
BP5	Peace Park Improvements	CS	35,000	35,000
BP6	Citywide Beautification Improvements	PW/T	70,750	70,750
Totals			\$ 2,128,800	\$ 2,128,800

TABLE TI-1

PROPOSED TRANSPORTATION IMPROVEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
SUMMARY BY YEAR

CIP #	PROJECT CATEGORY	DEPT. #	PROJECTED		PROJECTED		PROJECTED		PROJECTED		TOTAL
			2019/20	2020/21	2021/22	2022/23	2023/24				
T11	Road Resurfacing Program	PW/T	\$ 326,000	\$ 550,000	\$ 551,000	\$ 641,000	\$ 750,000	\$ 2,818,000			
T12	Street Lighting Improvements	PW/T	210,000	-	-	-	-	210,000			
T13	Transportation System Improvements	PW/T	375,000	90,000	110,000	110,000	110,000	795,000			
T14	Bike Share Station Program	PW/T	-	8,500	8,500	8,500	-	25,500			
Totals			\$ 911,000	\$ 648,500	\$ 669,500	\$ 759,500	\$ 860,000	\$ 3,848,500			

TABLE TI-2

PROPOSED TRANSPORTATION IMPROVEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
FUNDING PLAN BY PROJECT CATEGORY

CIP #	PROJECT CATEGORY	DEPT. #	TOTAL	TRANSPORT.
				AND STREET MAINT. FUND - 120
T11	Road Resurfacing Program	PW/T	\$ 2,818,000	\$ 2,818,000
T12	Street Lighting Improvements	PW/T	210,000	210,000
T13	Transportation System Improvements	PW/T	795,000	795,000
T14	Bike Share Station Program	PW/T	25,500	25,500
Totals			\$ 3,848,500	\$ 3,848,500

TABLE DI-1

**PROPOSED DRAINAGE IMPROVEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
SUMMARY BY YEAR**

CIP #	PROJECT CATEGORY	DEPT. #	PROJECTED		PROJECTED		PROJECTED		PROJECTED		TOTAL
			2019/20	2020/21	2021/22	2022/23	2023/24				
D11	Stormwater Drainage Improvements	PW/T	\$ 250,000	\$ 1,000,000	\$ 600,000	\$ 100,000	\$ 850,000	\$ 2,800,000			
Totals			\$ 250,000	\$ 1,000,000	\$ 600,000	\$ 100,000	\$ 850,000	\$ 2,800,000			

TABLE DI-2

**PROPOSED DRAINAGE IMPROVEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
FUNDING PLAN BY PROJECT CATEGORY**

CIP #	PROJECT CATEGORY	DEPT. #	STORMWATER	
			TOTAL	UTILITY FUND - 410
D11	Stormwater Drainage Improvements	PW/T	\$ 2,800,000	\$ 2,800,000
Totals			\$ 2,800,000	\$ 2,800,000

TABLE PBF-1

**PROPOSED PUBLIC BUILDING AND FACILITY IMPROVEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
SUMMARY BY YEAR**

CIP #	PROJECT CATEGORY	DEPT. #	PROJECTED		PROJECTED		PROJECTED		PROJECTED		TOTAL
			2019/20	2020/21	2021/22	2022/23	2023/24				
PBF1	Police Department Improvement	PD	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,000	
PBF2	Building Repairs and Other Impr	ACES	52,000	35,000	35,000	220,000	-	-	-	342,000	
PBF3	Community Recreation Center Irr	CS	94,500	40,000	70,000	39,000	43,000	-	-	286,500	
PBF4	Government Center Improvemen	PW/T	13,500	265,000	18,000	20,000	55,000	-	-	371,500	
PBF5	HVAC Replacements	PW/T / ACES	78,000	40,000	56,000	31,000	80,000	-	-	285,000	
Totals			\$ 403,000	\$ 380,000	\$ 179,000	\$ 310,000	\$ 178,000	\$ -	\$ -	\$ 1,450,000	

TABLE PBF-2

**PROPOSED PUBLIC BUILDING AND FACILITY IMPROVEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
FUNDING PLAN BY PROJECT CATEGORY**

CIP #	PROJECT CATEGORY	DEPT. #	TOTAL	GENERAL		CHARTER
				FUND - 001	FUND - 190	
PBF1	Police Department Improvement	PD	\$ 165,000	\$ 165,000	\$ -	-
PBF2	Building Repairs and Other Impr	ACES	342,000	-	342,000	-
PBF3	Community Recreation Center Irr	CS	286,500	286,500	-	-
PBF4	Government Center Improvemen	PW/T	371,500	371,500	-	-
PBF5	HVAC Replacements	PW/T / ACES	285,000	15,000	270,000	-
Totals			\$ 1,450,000	\$ 838,000	\$ 612,000	\$ -

TABLE IT-1

PROPOSED INFORMATION TECHNOLOGY IMPROVEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
SUMMARY BY YEAR

CIP #	PROJECT CATEGORY	DEPT. #	PROJECTED		PROJECTED		PROJECTED		PROJECTED		TOTAL
			2019/20	2020/21	2021/22	2022/23	2023/24				
IT1	Police Computers Systems<\$5000	PD	\$ 104,375	\$ 281,875	\$ 133,875	\$ 158,875	\$ 170,875	\$ 849,875			
IT2	Central Computer System>\$5000	IT	155,000	140,000	145,000	230,000	140,000	810,000			
IT3	Radios	PD	30,000	42,000	70,000	30,000	80,000	252,000			
IT4	Computer Equipment<\$5000	ACES	90,000	104,000	129,000	115,000	100,000	538,000			
IT5	Computer Equipment<\$5000	ACES	221,000	242,000	289,500	233,500	283,500	1,269,500			
IT6	Computer Equipment<\$5000	DSAHS	-	150,000	150,000	150,000	50,000	500,000			
IT7	Computer Equipment<\$5000	IT	6,000	6,000	6,000	6,000	6,000	30,000			
IT8	Computer Equipment<\$5000	F	5,000	2,000	3,000	3,000	3,000	16,000			
IT9	Computer Equipment<\$5000	CM	2,000	1,000	1,000	2,000	3,000	9,000			
IT10	Computer Equipment<\$5000	PW/T	6,000	3,000	2,000	6,000	5,000	22,000			
IT11	Computer Equipment<\$5000	CS	8,000	8,000	12,500	13,000	5,500	47,000			
IT12	Computer Equipment<\$5000	CD	36,500	6,500	6,500	15,250	12,500	77,250			
IT13	Computer Equipment<\$5000	AACC	2,000	15,000	5,000	5,000	4,000	31,000			
IT14	Computer Equipment<\$5000	CC	2,000	1,000	2,000	3,000	1,000	9,000			
Totals			\$ 667,875	\$ 1,002,375	\$ 955,375	\$ 970,625	\$ 864,375	\$ 4,460,625			

TABLE IT-2

PROPOSED INFORMATION TECHNOLOGY IMPROVEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
FUNDING PLAN BY PROJECT CATEGORY AND SOURCE

CIP #	PROJECT CATEGORY	DEPT. #	TOTAL	GENERAL			CHARTER		DSAHS	
				FUND - 001	FUND - 190	FUND - 191	FUND - 190	FUND - 191		
IT1	Police Computers Systems<\$5000	PD	\$ 849,875	\$ 849,875	\$ -	\$ -	\$ -	\$ -	\$ -	
IT2	Central Computer System>\$5000	IT	810,000	810,000	-	-	-	-	-	
IT3	Radios	PD	252,000	252,000	-	-	-	-	-	
IT4	Computer Equipment>\$5000	ACES	538,000	-	538,000	-	-	-	-	
IT5	Computer Equipment<\$5000	ACES	1,269,500	-	1,269,500	-	-	-	-	
IT6	Computer Equipment<\$5000	DSAHS	500,000	-	-	-	-	500,000	-	
IT7	Computer Equipment<\$5000	IT	30,000	30,000	-	-	-	-	-	
IT8	Computer Equipment<\$5000	F	16,000	16,000	-	-	-	-	-	
IT9	Computer Equipment<\$5000	CM	9,000	9,000	-	-	-	-	-	
IT10	Computer Equipment<\$5000	PW/T	22,000	22,000	-	-	-	-	-	
IT11	Computer Equipment<\$5000	CS	47,000	47,000	-	-	-	-	-	
IT12	Computer Equipment<\$5000	CD	77,250	77,250	-	-	-	-	-	
IT13	Computer Equipment<\$5000	AACC	31,000	31,000	-	-	-	-	-	
IT14	Computer Equipment<\$5000	CC	9,000	9,000	-	-	-	-	-	
Totals			\$ 4,460,625	\$ 2,153,125	\$ 1,807,500	\$ 500,000				

TABLE CE-1

PROPOSED CAPITAL EQUIPMENT PURCHASE AND REPLACEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
SUMMARY BY YEAR

CIP #	PROJECT CATEGORY	DEPT. #	PROJECTED		PROJECTED		PROJECTED		PROJECTED		TOTAL
			2019/20	2020/21	2021/22	2022/23	2023/24				
CE1	Vehicle Purchase & Replacements	PD	\$ 311,000	\$ 432,000	\$ 355,000	\$ 438,000	\$ 365,000	\$ 1,901,000			
CE2	Equipment Purchase and Replacement>500	PD	81,800	205,200	119,000	96,000	78,000	580,000			
CE3	Equipment Purchase and Replacement<500	PD	50,000	64,380	35,900	25,400	51,900	227,580			
CE4	Equipment Purchase and Replacement>500	DSAHS	-	225,000	187,500	-	-	412,500			
CE5	Equipment Purchase and Replacement>500	CS	28,100	25,000	27,200	11,000	56,500	147,800			
CE6	Equipment Purchase and Replacement>500	PW/T	-	25,000	30,000	31,000	30,000	116,000			
CE7	Equipment Purchase and Replacement<500	CS	17,700	20,100	16,200	15,700	18,500	88,200			
CE8	Equipment Purchase and Replacement>500	AACC	56,500	102,000	73,500	44,500	52,000	328,500			
CE9	Equipment Purchase and Replacement>500	CD	-	-	-	30,000	-	30,000			
Totals			\$ 545,100	\$ 1,098,680	\$ 844,300	\$ 691,600	\$ 651,900	\$ 3,831,580			

TABLE CE-2

PROPOSED CAPITAL EQUIPMENT PURCHASE AND REPLACEMENT PROJECTS
SCHEDULED FOR 2019/20 - 2023/24
FUNDING PLAN BY PROJECT CATEGORY AND SOURCE

CIP #	PROJECT CATEGORY	DEPT. #	TOTAL	GENERAL		DSAHS		CAPITAL PROJECTS	
				FUND - 001	FUND - 191	FUND - 191	FUND - 392		
CE1	Vehicle Purchase & Replacements	PD	\$ 1,901,000	\$ 1,901,000	\$ -	\$ -			
CE2	Equipment Purchase and Replacement>500	PD	580,000	580,000	-	-			
CE3	Equipment Purchase and Replacement<500	PD	227,580	177,580	-	-	50,000		
CE4	Equipment Purchase and Replacement>500	DSAHS	412,500	-	412,500	-	-		
CE5	Equipment Purchase and Replacement>500	CS	147,800	147,800	-	-			
CE6	Equipment Purchase and Replacement>500	PW/T	116,000	116,000	-	-			
CE7	Equipment Purchase and Replacement<500	CS	88,200	88,200	-	-			
CE8	Equipment Purchase and Replacement>500	AACC	328,500	328,500	-	-			
CE9	Equipment Purchase and Replacement>500	CD	30,000	30,000	-	-			
Totals			\$ 3,831,580	\$ 3,369,080	\$ 412,500	\$ 50,000			

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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CITY OF AVENTURA

CAPITAL OUTLAY

2019/20 - 2023/24

IMPACT OF CAPITAL PROJECTS ON OPERATING BUDGET SCHEDULE

OBJECT CODE NO.	CATEGORY RECAP	COMMISSION APPROVAL 2019/20	PROJECT DESCRIPTION	ESTIMATED USEFUL LIFE (YEARS)	ANNUAL OPERATING BUDGET IMPACT					
					2019/20	2020/21	2021/22	2022/23	2023/24	
001-80XX										
	<u>City Manager - 8005-512</u>									
6402	Computer Equipment <\$5,000	\$ 2,000	(1)	4	\$ -	\$ -	\$ -	\$ -	\$ -	-
	<u>City Clerk - 8008-519</u>									
6402	Computer Equipment <\$5,000	2,000	(1)	4	-	-	-	-	-	-
	<u>Finance - 8010-513</u>									
6402	Computer Equipment <\$5,000	5,000	(1)	4	-	-	-	-	-	-
	<u>Information Technology - 8012-513</u>									
6401	Computer Equipment >\$5,000	155,000	(1)	4	-	-	-	-	-	-
6402	Computer Equipment <\$5,000	6,000	(1)	4	-	-	-	-	-	-
	<u>Police - 8020-521</u>									
6402	Computer Equipment <\$5,000	104,375	(1)	4	-	-	-	-	-	-
6407	Radio Purchase & Replace.	30,000	(1)	5	-	-	-	-	-	-
6410	Equipment >\$5,000	81,800	(1)	5	-	-	-	-	-	-
6414	Police Dept Office Improvements	165,000	(1)	5	-	-	-	-	-	-
6450	Vehicles	311,000	(1)	5	-	-	-	-	-	-
	<u>Community Development - 8040-524</u>									
6402	Computer Equipment <\$5,000	36,500	(1)	4	-	-	-	-	-	-
	<u>Community Services - 8050-539/572</u>									
6402	Computer Equipment <\$5,000	8,000	(1)	4	-	-	-	-	-	-
6410	Equipment >\$5,000	28,100	(1)	5	-	-	-	-	-	-
6411	Equipment <\$5,000	17,700	(1)	5	-	-	-	-	-	-
6205	Community Center Improvements	94,500	(1)	10	-	-	-	-	-	-
6310	Aventura Founders Park	103,000	(1)	10	-	-	-	-	-	-
6322	Waterways Park Improvements	46,000	(1)	10	-	-	-	-	-	-
6323	Waterways Dog Park Improvements	21,500	(1)	10	-	-	-	-	-	-
6326	Veterans Park Improvements	16,000	(1)	10	-	-	-	-	-	-
6327	Peace Park Improvements	25,000	(1)	10	-	-	-	-	-	-
	<u>Public Works/Transportation - 8054-539/541</u>									
6421	Government Center Improvements	13,500	(1)	10	-	-	-	-	-	-
6301	Beautification Projects	9,800	(1)	5	-	-	-	-	-	-
6402	Computer Equipment <\$5,000	6,000	(1)	4	-	-	-	-	-	-
	<u>Arts & Cultural Center - 8070-575</u>									
6402	Computer Equipment <\$5,000	2,000	(1)	4	-	-	-	-	-	-
6410	Equipment >\$5,000	56,500	(1)	5	-	-	-	-	-	-
	<u>Non-Departmental - 8090-590</u>									
6999	Capital Reserve	14,772,304	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Total Capital	\$ 16,118,579			\$ -	\$ -	\$ -	\$ -	\$ -	-

(1) - No significant impact on operating budget anticipated.

CITY OF AVENTURA

CAPITAL OUTLAY

2019/20 - 2023/24

IMPACT OF CAPITAL PROJECTS ON OPERATING BUDGET SCHEDULE (CONTINUED)

OBJECT CODE NO.	CATEGORY RECAP	COMMISSION APPROVAL 2019/20	PROJECT DESCRIPTION	ESTIMATED USEFUL LIFE (YEARS)	ANNUAL OPERATING BUDGET IMPACT				
					2019/20	2020/21	2021/22	2022/23	2023/24
TRANSPORTATION AND STREET MAINTENANCE FUND - 120									
	<u>Public Works/Transportation - 5401-541</u>								
6305	Road Resurfacing	\$ 326,000	(1)	10	\$ -	\$ -	\$ -	\$ -	\$ -
6307	Street Lighting Improv.	210,000	(1)	10	-	-	-	-	-
6341	Transportation System Improv.	375,000	(1)	10	-	-	-	-	-
6999	Capital Reserve	1,195,000	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Total Capital	\$ 2,106,000			\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL PROJECTS FUND - 392									
	<u>Police - 2001-521</u>								
6411	Equipment >\$5,000	\$ 50,000	(1)	5	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>Community Services - 5001-572</u>								
6999	Capital Reserve	913	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	<u>Public Works/Transportation - 5401-541</u>								
6999	Capital Reserve	650,000	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Total Capital	\$ 700,913			\$ -	\$ -	\$ -	\$ -	\$ -
STORMWATER UTILITY FUND - 410									
	<u>Public Works/Transportation - 5401-538</u>								
6306	Drainage Improvements	\$ 250,000	(1)	10	\$ -	\$ -	\$ -	\$ -	\$ -
6999	Capital Reserve	412,250	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Total Capital	\$ 662,250			\$ -	\$ -	\$ -	\$ -	\$ -

(1) No significant impact on operating budget anticipated.

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



**APPENDIX A
GLOSSARY**

Account

A term used to identify an individual asset, liability, expenditure control, revenue control, encumbrance control or fund balance.

Accounting System

The total structure of records and procedures which discover, record, classify, summarize and report information on the financial position and results of operations of the City or any of its funds, fund types, balanced account groups or organizational components.

Accrual Basis of Accounting

A method of accounting where revenues are recorded when service is given and expenses are recognized when the benefit is received.

Actuary

A person that makes determinations of required contributions to achieve future funding levels that addresses risk and time.

Ad Valorem Taxes

Taxes levied on all real and certain personal property, tangible and intangible, according to the property's assessed valuation.

Adopted Budget

The initially proposed budget as formally approved by the City Commission.

Amended Budget

The adopted budget as formally adjusted by the City Commission.

Amortization

The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

Appropriation

An authorization granted by the City Commission to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount to the time it may be expended.

Assessed Valuation

A valuation set upon real estate or other property by the County Property Appraiser and the State as a basis for levying ad valorem taxes.

Assets

Cash, receivables or capital assets listed within the balance sheet.

Balance Sheet

Basic financial statement that describes the basis of accounting used in its preparation and presentation of a specified date in the City's assets, liabilities and the remaining fund balance or fund equity.

Balanced Budget

A budget in which current funds or revenues equal planned expenditures.

Basis Point

Equal to 1/100 of 1%. If interest rates rise from 7.50% to 7.75%, the difference is referred to as an increase of 25 basis points.

Bond

A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future, called the date of maturity and carrying interest at a fixed rate, usually payable periodically. Note: The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality.

Bond Covenants

A legally enforceable promise made to the bondholders from the issuer, generally in relation to the funding source utilized for repayment.

Bonded Debt

That portion of indebtedness represented by outstanding bonds.

Budget

A financial operating plan that embodies an estimate of proposed expenditures for a given period (usually a single fiscal year) and the proposed means of financing them.

Budget Calendar

A schedule of key dates that the City utilizes to prepare, adopt and administer the budget.

Budget Message

A general discussion of the proposed budget as presented in writing by the City Manager to the City Commission.

Budgetary Control

The control or management of the City in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues. Represents the level of control at which expenditures may not exceed budget. Any revisions that alter the total expenditures of a department must be approved by the City Commission.

Capital Budget

A plan of proposed capital outlays and the means of financing them for the current fiscal period.

Capital Construction Fund

A fund established to account for bond proceeds and expenditures associated with the purchase of properties and/or constructions costs to be utilized for public parks, cultural center, the permanent Government Center and Police Station and the Don Soffer Aventura High School.

Capital Improvement Program (“CIP”)

A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the City is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Outlays

Non-recurring expenditures of an infrequent or unusual nature which may result in the acquisition/addition to the City’s fixed capital assets or infrastructure.

Capital Projects Fund

A fund established to account for impact fees and other revenues specifically earmarked for capital projects restricted by City Ordinance or Commission Policy.

Carryover

An existing fund balance that is projected to be available for use in the City’s annual budgeted expenditures.

Chart of Accounts

The classification system used by the City to organize the accounting for various funds.

Commercial Paper

An unsecured promissory note that is issued for a specific amount, maturing on a specific day. Normally, the maximum maturity is 270 days, but the most common length is 30 days.

Comprehensive Annual Financial Report (“CAFR”)

This official annual report presents the status of the City’s finances in a standardized format. The CAFR is organized by fund and contains two (2) basic types of information: a balance sheet that compares assets with liabilities and fund balance and an operating statement that compares revenues and expenditures.

Contingency

An appropriation of funds available to cover unforeseen events that occur during the fiscal year. These funds, if not used, lapse at year-end. Note: This is not the same as fund balance.

Current Assets

Assets that one can reasonably expect to convert into cash, sell or be consumed through operations within one (1) year.

Current Liabilities

Obligation whose liquidation is expected to require the use of existing resources classified as current assets or the creation of other current liabilities.

Debt Service

The payment of principal and interest on borrowed funds such as bonds.

Debt Service Fund

A fund established to finance and account for the accumulation of resources for and the payment of, general long-term debt principal and interest. Note: This fund is also referred to as a “Sinking Fund”.

Debt Service Requirements

The amounts of revenue which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

Defeasance

A provision that voids a bond when the borrower puts cash in escrow via a refunding bond issuance sufficient to service the borrower’s debt. When a bond issue is defeased, the borrower sets aside cash to pay

off the bonds, therefore the outstanding debt and cash offset each other on the balance sheet and are removed from the financial statements.

Depreciation

The decrease in the value of physical assets due to their use and the passage of time.

Encumbrances

Obligations in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when the actual liability is set up.

Expenditures

For accrual basis accounts, this term designates total charges incurred, whether paid or unpaid, including expenses, provision for debt service and capital outlays. For cash basis accounts, the term covers only actual disbursements for these purposes. Note: Encumbrances are not considered expenditures.

Expenses

Charges incurred, whether paid or unpaid, for operation, maintenance and interest and other charges which are presumed to benefit the current fiscal period.

Fiscal Period

Any period at the end of which a governmental unit determines its financial condition and the results of its operations and closes its books. Note: It is usually a year, though not necessarily a calendar year.

Fiscal Year (“FY”)

Any period of 12 consecutive months to which the annual budget applies and at the end of which the City determines its financial position and results of operations. The City’s fiscal year begins October 1st and ends September 30th.

Fixed Assets

Land, buildings, machinery, furniture, or other equipment that have a useful life of more than one (1) year that cost more than \$5,000.

Franchise Fee

Charges to service providers for exclusive/non-exclusive rights to operate

within municipal boundaries. Examples include electric, gas, sanitation and towing.

Full-Time Equivalent Position

A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours/year.

Fund

An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Accounts

All accounts necessary to set forth the financial operations and financial condition of a fund.

Fund Balance

The excess of a fund’s assets over its liabilities and reserves. The City follows GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* which requires that governmental fund financial statements present fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the City is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent.

The classifications used in the governmental fund financial statements are as follows:

Nonspendable: This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) are legally or contractually required to be maintained intact. “Not in spendable form” includes items that are not expected to be converted to cash (such as inventories and prepaid amounts) and items such as long-term amount of loans and notes receivable, as well as property acquired for resale. The corpus (or principal) of a permanent fund is an example of an amount that is legally or contractually required to be maintained intact.

Restricted: This classification includes amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors (such as

through a debt covenant), grantors, contributors, or laws or regulations of other governments, or (b) imposed by law through constitutional provisions or enabling legislation.

Committed: This classification includes amounts that can be used only for the specific purposes determined by a formal action of the City Commission that can, by adoption of an ordinance prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation. Resources accumulated pursuant to stabilization arrangements are reported in this category.

Assigned: This classification includes amounts that are constrained by the City's intent to be used for a specific purpose but are neither restricted nor committed. The City Commission has by resolution authorized the City Manager to assign fund balance. The City Commission may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's budget. Unlike commitments, assignments generally can only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

Unassigned: This classification includes the residual fund balance for the General Fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund. Unassigned fund balance may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed or assigned for those specific purposes.

General Fund

The fund that is available for any legal authorized purpose and which is therefore used to account for all revenues and all activities except those required to be accounted for in another fund. **Note:** The General Fund is used to finance the City's ordinary operations.

Goal

A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given period.

Grant

A contribution by one (1) governmental unit to another. The contribution is usually made to aid in the support of a specified function (e.g., education), but is sometimes also made for general purposes.

Income

This term is used in accounting for governmental enterprises and represents the excess of the revenues earned over the expenses incurred in carrying on particular phases of an enterprise's activities. As indicated elsewhere, the excess of the total revenues over the total expenses of the utility for a particular accounting period is called "net income".

Infrastructure

Public domain fixed assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

Interest Income

Revenue generated through the investment of fund balances.

Interfund Transfers

Administrative fees charged to other City funds for the provision of administration and other City services.

Intergovernmental Revenue

Revenue received from or through the Federal, State or County government, including State Revenue Sharing, Alcoholic Beverage Tax, Sales Tax and Gasoline Taxes.

Inventory

A detailed list showing quantities, descriptions, property values, units of measure and unit prices. **Note:** The term is often confined to consumable supplies but may also cover fixed assets.

Liabilities

Debts or obligations owed by one (1) entity to another entity payable in money, goods or services.

Mill

A taxation unit equal to \$1 of tax obligation for every \$1,000 of assessed property value.

Millage

The total tax obligation per \$1,000 of assessed property value.

Mission Statement

The statement that identifies the particular purpose and function of a department.

Net Position

Excess of the City's assets and deferred outflows over its liabilities.

Non-Departmental

Activities, revenues and expenditures that are not assigned to a department.

Objective

Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

Operating Budget

A budget for general revenues and expenditures such as salaries, utilities and supplies.

Ordinance

A formal legislative enactment by the City Commission.

Pay-as-You-Go Financing

A method of paying for capital projects that relies on current tax and grant revenues rather than on debt.

Performance Budget

A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Workload Indicators

Data collected to determine how effective and/or efficient a program is in achieving its objectives.

Police Education Fund

A special revenue fund used to account for revenues pursuant to Florida Statute 943.25

which allows municipalities to collect two dollars (\$2.00) from each traffic citation for the purpose of criminal justice education and training for police officers.

Police Off-duty Services Fund

A special revenue fund used to account for revenues and expenditures associated with services provided by off-duty police officers in private customer details to the various businesses and condominium associations.

Property Tax

A tax levied on the assessed value of real and personal property. This tax is also known as ad valorem tax.

Proprietary Fund

Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses and transfers determined by business or quasi-business activities. Note: The Stormwater Utility Fund is an example of this type of fund.

Reserves

The City's current year budgeted funds that are not planned to be expended. These reserves may "carryover" into the available fund balance of subsequent years.

Resolution

A legislative act by the City Commission with less legal formality than an ordinance.

Revenues

Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers.

Rolled-Back Rate

The operating millage rate required to raise the same ad valorem tax revenues as were levied in a prior year, exclusive of new construction, additions to structures, deletions and property added (e.g., annexations).

Sales Tax

Tax imposed on the purchase of goods and services.

Special Revenue Fund

A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Stormwater Utility Fund

This fund is used to account for revenues and expenditures specifically earmarked for the construction and maintenance of the City's stormwater drainage system.

Taxable Value

The assessed value less homestead and other exemptions, if applicable.

Taxes

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

Transportation and Street Maintenance Fund

A special revenue fund to account for restricted revenues and expenditures which by Florida Statutes are designated for street maintenance and construction costs.

Trust and Agency Funds

These funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

Truth in Millage ("TRIM")

The Florida Truth in Millage Act ("TRIM") serves to formalize the property tax levying process by requiring a specific method of tax rate calculation form of notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the "rolled-back" rate).

Unencumbered

The portion of an allotment not yet expended or encumbered.

Useful Life

The period of time that a fixed asset is expected to operate. This can refer to a budgeted period of time for an equipment class or the actual amount of time for a particular item.

User Charges or Fees

The payment of a fee for direct receipt of public service by the party benefiting from the service.

Utility Service Tax

Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.

911 Fund

This fund is used to account for revenues and expenditures specifically earmarked for the City's emergency 911 system in accordance with Florida Statutes 365.172. The funds may be used to provide emergency dispatch systems, training, communication, maintenance and repairs and related capital outlay purchases. The fund offsets a portion of the emergency 911 operations.

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**CITY OF AVENTURA
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**CITY OF AVENTURA
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**APPENDIX B
AUTHORIZED INVESTMENTS
SUMMARY TABLE**

APPENDIX B

Authorized Investments Summary Table

Investment Type	Minimum Rating¹	Maximum Composition	Subsector Limit	Individual Issuer Limit	Maximum Maturity
United States Government Securities	UST	100%	-	-	7 Years
United States Government Agencies ²	AGY	50%	-	10%	5 Years
United States Government Sponsored Agencies ³	AGY	80%	-	25%	7 Years
Interest Bearing Time Deposit or Savings Account ^{4*}	QPD	10%	-	5%	1 Year
Repurchase Agreements ^{5*}		20%	-	-	90 Days
Counterparty	A-1/P-1	5%	-	-	-
Collateral	UST/AGY	-	-	-	-
Florida Local Government Surplus Trust Fund (SBA) ^{6*}	AAAm	65%	-	-	-
Intergovernmental Investment Pools ^{6*}	AAA/Aaa	25%	-	-	-
Money Market Mutual Funds ⁶	AAAm/AAAm-G	35%	-	15%	-
Commercial Paper	A-1/P-1 ^(A)	25%	10%	2%	270 days
Corporate Notes	"A" or better by at least 2				
	NRSRO's	25%	10%	2%	5 Years
Taxable and Tax-Exempt Municipal Bonds:	"A"/"A"				
General Obligation Bonds	MIG-2/SP-2	25%	-	-	5 Years
Revenue and Excise Tax Bonds		10% ^(B)	-	-	5 Years
Asset Backed Securities	AAA by at least 2				
	NRSRO's	15%	10%	2%	5 Years
Israel Bonds*		\$300,000	-	-	3 Years

1. Investments must meet the Minimum Rating requirement at the time of purchase. The Finance Director shall determine the appropriate action for any investment held that is downgraded below the Minimum Rating by one (1) or more rating agencies

2. Securities purchased under the Temporary Liquidity Guarantee Program (TLGP) are classified as Government Agencies as a result of the Federal Government Guarantee.

3. Federal Agency Mortgage Backed Securities will have an average life of five (5) years or less.

4. Interest Bearing Time Deposit or Savings Accounts will be purchased from/held with a Qualified Public Depository defined in Florida State Statute Chapter 280. The list of QPD's can be found on the State of Florida's Chief Financial Officer's website.

5. Collateral for Repurchase Agreements will be limited to United States Government or United States Government Agency securities, have a value of 102% of the Repurchase Agreement, and a final maturity of five (5) years or less. Repurchase Agreements with a maturity of more than one (1) day will be held with a Third Party Custodian.

6. Maximum maturity and weighted average maturity defined in prospectus.

^(A) If commercial paper is backed by a letter of credit ("LOC"), the long-term debt of the LOC provider must be rated "A" or better by at least 2 nationally recognized rating agencies.

^(B) Maximum of 10% of available funds may be invested in taxable and tax-exempt Revenue and Excise tax bonds of various municipalities of the State of Florida, provided none of such securities have been in default within 5 years prior to the date of purchase.

*Investments managed internally by City staff, not managed by Investment Advisor

**CITY OF AVENTURA
OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2019/20**



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