



City of Aventura

Capital Improvement Program

For the Fiscal Year 2023/24 - 2027/28

City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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Geoff McKee, Don Soffer Aventura High School Principal

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City of Aventura

Government Center
19200 West Country Club Drive
Aventura, Florida 33180

Office of the City Manager

June 9, 2023

The Honorable Mayor and
Members of the City Commission
City of Aventura
Aventura, Florida 33180

Enclosed herein is the proposed City of Aventura (the "City") Capital Improvement Program ("CIP") and proposed Capital Budget for the fiscal period October 1, 2023 through September 30, 2028.

The primary goal of the CIP is to develop a long-term plan of proposed capital expenditures, the means and methods of financing and a schedule of priorities for implementation. It is important to stress that the CIP is a planning tool to evaluate both the infrastructure needs and financial capabilities of the City. In order to determine the impact of the CIP on the City's future operating budget, the City Commission and residents will be provided with the benefits of a CIP document which serves as a point of reference and includes an estimated long-term budget plan.

At this point in the City's history, the need for major capital improvement funding has decreased substantially due to a very ambitious schedule of completing major community facilities and infrastructure projects during the past twenty-seven (27) years since the City's incorporation. This document represents an update of the CIP that was originally prepared for the five-year cycle of 2022/23 to 2026/27. The update process is important for the CIP to become a continuing and ongoing planning/implementation process. The last four (4) years of last year's program were re-evaluated in light of unanticipated needs, cost revisions, new project priorities and the City's financial condition. In addition, the CIP was updated to add new projects in the fifth (5th) year (FY 2027/28) to complete the cycle. Projects included within the framework of the program were based on input from Commissioners, staff, City consultants and citizens.

CIP and Budget Implications Resulting from the Coronavirus ("COVID-19") Pandemic

For the last three years, COVID-19 has caused major disruption in international and U.S. economies and markets. The pandemic had a significant impact on government agencies worldwide. City operations seemed to have returned to pre-COVID levels; however, the negative impact of inflation and increased costs for labor and supplies continues. In response to this, in FY 2020/21, the Federal Government has given the City of Aventura and eligible state, local, territorial and tribal governments funding to assist in economic recovery from the COVID-19 pandemic, also known as the American Rescue Plan Act ("ARPA").

The American Rescue Plan Act, the U.S. Department of Treasury Coronavirus State and Local Fiscal Recovery Funds allocated \$18,525,074 to the City. The intent of the funds is to aid and assist eligible governmental entities in recovery efforts resulting from the economic fallout of the COVID-19 pandemic. At the time this CIP was prepared, the City Commission approved the spending plan for approximately \$16.8 million of the allocation. Projects span City Departments and include park improvements, IT software and hardware upgrades (including a new financial software system), premium pay, radio communication system upgrades, stormwater drainage improvements and seawall replacement.

Details of the approved spending plan can be found in the section entitled American Rescue Plan Act (“ARPA”) Grant Funded Projects.

Prior Year Accomplishments and Projects in Process

One of the City’s main priorities is to maintain its infrastructure to a high standard. As a result, the City completed the following major capital improvements during FY 2021/22:

- Peace Park Restrooms
- Country Club Drive roadway curbing/drainage improvements
- Roof replacement at the Aventura Arts and Cultural center (“AACC”)
- Exterior painting of the AACC
- Roof replacement over the gymnasium at the Community Recreation Center (“CRC”)
- Curbing improvements on NE 190th Street
- Upgraded the alarm systems in the CRC and ACES
- Resealed the parking garage

In addition, the following major capital improvements were in process at the end of FY 2021/22:

- NE 34th Avenue drainage improvements, milling and paving
- AACC exterior sealing

Revisions/Modifications to the CIP

The following information represents the significant revisions or modifications to the projected CIP as compared to the prior year’s CIP document:

Beautification and Park Facility Improvement Projects (BP)

- *Founders Park*
 - Playground Equipment Replacement increased by \$110,000 to \$700,000
 - Added the Replacement of Playground Sidewalk and Surfacing of \$10,000 and \$110,000 respectively.
 - The SplashPad Replacement of Pumps, Surface and Water Features increased by approximately \$20,000 and were deferred from FY 2023/24 to FY 2024/25 and through FY2027/28.
 - The North Perimeter Fencing Replacement was deferred until FY 2027/28.
 - Replacement of the Pavilion Roofs was deferred until FY 2024/25.
- *Waterways Park*
 - The Replacement of Fitness Stations and Surfacing and Replacement of Infield Fencing was deferred until FY 2025/26 and FY 2024/25, respectively.

Capital Equipment Purchase and Replacement Projects (CE)

- The Vehicle Purchase & Replacements under Police increased by \$109,500. The Replacement of the Marine Patrol Vehicle was removed for \$40,000, and, while the number of vehicles being replaced decreased in FY 2023/24, the amount per vehicle increased.

Drainage Improvement Projects (DI)

- Removed the Infrastructure Camera Inspection project on Country Club Dr. of \$75,000 scheduled for FY 2023/24
- Removed the Infrastructure Replacement project – 207th Waterways to Biscayne of \$900,000 scheduled for FY 2023/24.
- Increased the Elevate Roadway – 191st Street project to \$1,250,000 in FY 2025/26 from \$450,000.

- Increased the Infrastructure Replacement – Country Club Dr. by \$540,000 in FY 2026/27 and \$700,000 in FY 2027/28.

Information Technology Improvement Projects (IT)

- The projected five (5) years now shows Human Resources as its own Department which was created in FY 2022/23 totaling \$7,550.
- \$50,000 was added to Police Radios for the purchase of eight (8) Portable Radios.
- In ACES Computer Equipment < \$5,000, Tablets increased in total by \$355,750 to \$1,100,750.
- In ACES Computer Equipment < \$5,000, Laptop(s)/Computer(s) were reduced in total to \$270,500 from \$402,000.
- In ACES Computer Equipment > \$5,000, a Clocks & Paging System was added for \$155,000.

Public Building and Facility Improvement Projects (PBF)

- The main increase in the Community Recreation Center Improvements was due to the increase in frequency in the Replacement of Audio Equipment and Replacement of Furniture, increasing by \$41,000 to \$72,000 and \$60,000 to \$90,000, respectively.
- Removed the Replacement of Chillers under Government Center Improvements as these were included in the City's Mid-Year Budget Amendment for \$1,500,000.
- Added \$20,000 in FY 2023/24 for an Employee Lounge Improvement Project
- Increased projected costs over the five (5) years for HVAC replacements at the CRC and ACES by \$184,801.
- Increased ACES Playground Surfacing and Equipment from \$243,000 to \$250,000 and spread the costs over two (2) years; FY 2023/24 - \$75,000 and FY 2024/25 - \$175,000

Transportation System Improvement Projects (TI)

Road Resurfacing Program

- Removed resurfacing NE 188th St and NE 185th/NE 31 st from Biscayne to 183rd which totaled \$750,000.
- Increased the proposed amount for resurfacing Country Club Dr. from \$1,400,000 to \$2,550,000 over the five-year period.

Transportation System Improvements

- Added \$75,000 for two (2) CCTV Cameras for Country Club Dr. in FY 2023/24
- Increased the amounts projected for New Crosswalk Solar Lighting Locations to \$650,000 from \$590,000 over the five-year period.

Five-Year Highlights

The following information represents the highlights of the projects over the next five years:

Beautification and Park Facility Improvement Projects (BP)

- *Founders Park and Waterways Park Improvements* - totaling \$1,716,000 and \$183,000, respectively to maintain and enhance these facilities.

Capital Equipment Purchase and Replacement Projects (CE)

- Provides the necessary equipment to continue to provide high quality and effective police services.
- Ensures that the tools of production, vehicles and equipment are available for City operations.
- Equip the Community Services Department and the AACC with adequate equipment to provide level and quality of services and operations they currently provide.

Drainage Improvement Projects (DI)

- *Stormwater Drainage Improvements* - totaling \$3,285,000 to address the long-term impacts of the rising sea levels:
 - \$1,250,000 to Elevate the Roadway at 191st Street
 - \$2,035,000 for the replacement of infrastructure on Country Club Dr.

Information Technology Improvement Projects (IT)

- Continues the implementation of technology improvements and management information systems to enhance the productivity and efficiency of City operations.
- Provides the necessary funding to continue the installation and maintenance of the computers, laptops, servers and network infrastructure at the Don Soffer Aventura High School (“DSAHS”) and ACES.

Public Building and Facility Improvement Projects (PBF)

- *Building Repairs and Other Improvements* - totaling \$250,000 at Aventura City of Excellence School (“ACES”) to:
 - Replace Playground Surfacing and Equipment, \$75,000 and \$175,000 respectively
- *Government Center Improvements* - totaling \$507,000 primarily to:
 - Upgrade Commission Chamber Dais (\$70,000)
 - Replace carpeting in the Commission Chambers (\$80,000)
 - Replace carpeting at the Government Center (\$78,000)
 - Upgrade hallway lighting (\$64,000) at the Government Center
 - Upgrade bathrooms at the Government Center (\$145,000);
 - Gym Shower & Changing Room Replacement (\$50,000); and to
 - Employee Lounge Improvement Project (\$20,000)
- *HVAC Replacements at the Community Recreation Center (CRC) and at ACES* – totaling \$339,801 and \$270,500, respectively.

Transportation Improvement Projects (TI)

- *Road Resurfacing projects* - totaling \$3,025,000 to resurface asphalt and enhance safety on Country Club Dr and NE 30th Ave from 203rd to 210th Street.
- *Transportation System Improvements* - totaling \$725,000 to provide two (2) CCTV Cameras on Country Club Dr and new crosswalk solar lighting at various locations.
- *Bike Share Station Program* - totaling \$42,500 to replace bikes at each station.

American Rescue Plan Act (“ARPA”) Projects

- Human Resources Computer Software and Vaccine Incentives (\$33,061)
- Information Technology Upgrades, Software, Connectivity, Cameras, Wifi and Fire Suppression (\$2,615,000)
- Police Radio Communication System Upgrades, Community Policing Vehicles, 911 Videowall Upgrade/Replacement and a BearCat Armored Response Vehicle Replacement (\$964,592)
- Community Development Building Department Renovations (\$9,988)
- Community Services Park Enhancements, Upgrades and Renovations (\$3,724,000)
- Public Works/Transportation Seawall Replacement/Repair (\$2,224,500)

Capital Improvement Plan Project Summary

The proposed FY 2023/24 – 2027/28 CIP includes 42 projects in six (6) functional categories with a total value of \$20,372,076 which will be detailed in the following pages.

Major emphasis was placed on the following projects:

- Beautification and Park Facility Improvement Projects (\$2,352,400)
- Stormwater Drainage Improvements (\$3,285,000)
- Government Center Improvements (\$507,000)
- Air Conditioning Unit Replacements (\$610,301)
- Road Resurfacing (\$3,025,000)
- Transportation System Improvements (\$725,000)

It should be noted that the City and the Aventura Mall continue to work together to design a traffic flow improvement project that will address congestion on Country Club Drive, resulting from motorists going east on the William Lehman Causeway. This project has not been included in this document, since a traffic operations analysis, design plans and construction drawings will need to be prepared by the City and approved by FDOT and Miami-Dade County prior to moving forward. Funding for this analysis in the amount of \$650,000 has been provided by the Aventura Mall and is available from the Capital Projects Fund – Public Works/Transportation Capital Reserve.

This document contains a detailed funding plan that forecasts revenues necessary to fund both the CIP and the operating budgets over the next five (5) years. The proposed funding plan is based on conservative estimates and assumes that revenues and operating expenditures grow at specified levels and can be maintained at certain percentage increases, respectively. Please note that all projects and assumptions are re-evaluated every year to account for unanticipated needs, cost revisions, new project priorities and the City's financial condition.

I am proud of the many accomplishments and the support that the City Commission and residents have shown in the implementation of the capital projects since the City's incorporation. Our beautification projects, park and open space additions, Government Center, Community Recreation Center, K-8 Charter School, Don Soffer Aventura High School, Arts & Cultural Center, transportation improvements and many other community enhancements continue to exhibit our commitment to excellence and professionalism. This document serves many purposes. It most importantly serves as an aid to the residents in providing a better understanding of the City's long-term capital needs and how the City intends to meet those demands. It also details our continuing effort to address the needs and concerns of our citizens while making prudent financial decisions, which contribute to the City's long-term financial health.

I am pleased to submit the FY 2023/24 – 2027/28 CIP document which will be reviewed in detail at the June 15, 2023 Commission Workshop. The preparation and formulation of this important planning program could not have been accomplished without the dedicated assistance and efforts of all Department Directors, Budget Manager and the Finance Director. I am also extremely grateful to the City Commission for their continued support in assuring that this City remains the City of Excellence.

Upon our collective review of the FY 2023/24 – 2027/28 CIP, I respectfully request and recommend that we hold a public hearing at the July 11, 2023 Commission Meeting to conceptually adopt (by Resolution), the final CIP document for implementation. Upon your review of this document, if you should have any questions or require additional information, please let me know.

Respectfully submitted,



Ronald J. Wasson
City Manager

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Locating a Specific Capital Project

The CIP is divided into six (6) program areas as follows:

1. Beautification and Park Facility Improvement Projects (BP)
2. Capital Equipment Purchase and Replacement Projects (CE)
3. Drainage System Improvement Projects (DI)
4. Information Technology Improvement Projects (IT)
5. Public Building and Facility Improvement Projects (PBF)
6. Transportation System Improvement Projects (TI)

Each project in the CIP has a unique project number. This project number appears at the beginning of the individual project descriptions and the tables throughout the document. The first digit refers to the functional category number assigned by the City Manager and the final digits outline the individual department requesting the project. For example, project BP1-CS is Beautification and Park Facility Improvement Projects number one (1) of the requested projects by the Community Services Department.

Reading the Capital Improvement Program Schedules

Summary of Programs by Year

This table and chart show the six (6) project categories and the projected amounts being presented for the upcoming fiscal year, the following four (4) fiscal years and the total of all five (5) fiscal years.

Summary of Proposed Appropriations by Funding Source

This table and chart show the different funds the projected projects may be sourced from over the five (5) fiscal years being projected. The table includes the total amount for the five (5) years being projected out of each fund.

Summary of Projects by Location and Year

This table shows the major Beautification and Park Facility and Transportation Improvement Projects by location and year in which they are proposed to be funded.

Summary of Programs by Year with Project Detail – Project Category

This table shows each project category as a separate section for the five (5) years being projected with the total project cost. Within each project category, the projects are arranged by CIP #, Project Name, Department and Funding Source.

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Overview of Recommended Projects

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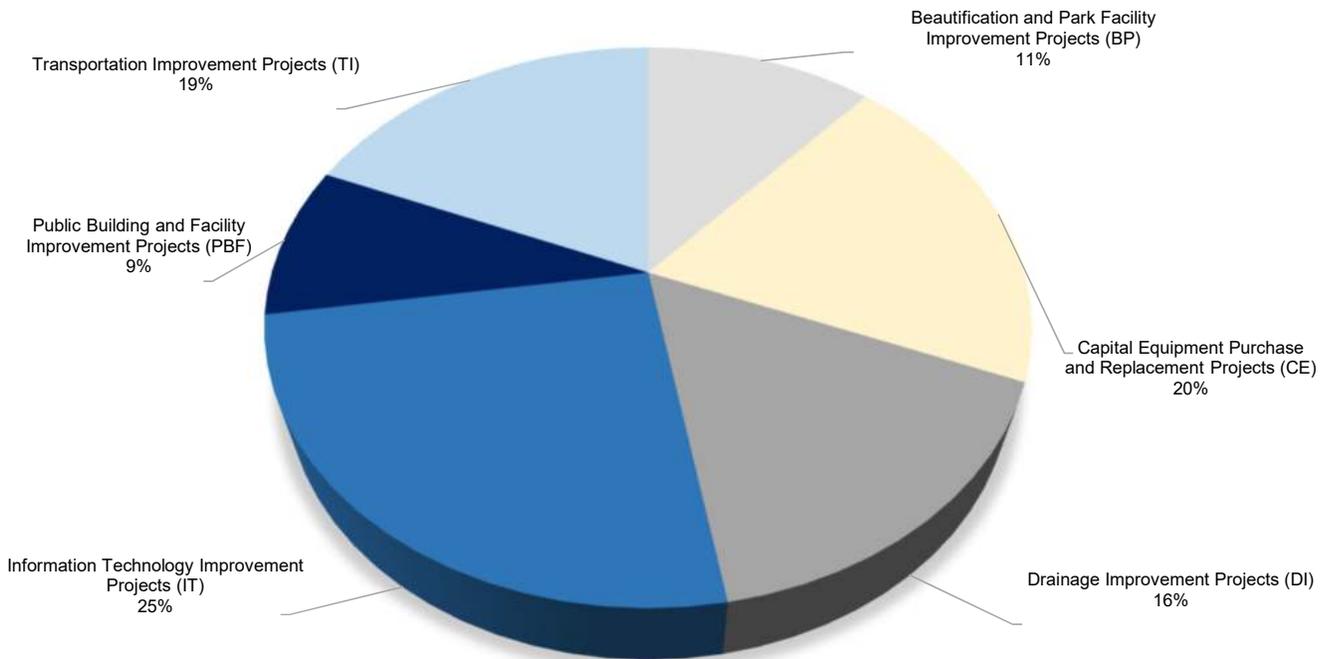
City of Aventura

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Summary of Programs by Year

Project Category	Projected FY2023/24	Projected FY2024/25	Projected FY2025/26	Projected FY2026/27	Projected FY2027/28	Total
Beautification and Park Facility Improvement Projects (BP)	\$ 122,300	\$ 513,000	\$ 533,350	\$ 945,750	\$ 238,000	\$ 2,352,400
Capital Equipment Purchase and Replacement Projects (CE)	883,025	876,950	803,000	652,700	777,800	3,993,475
Drainage Improvement Projects (DI)	-	795,000	1,250,000	540,000	700,000	3,285,000
Information Technology Improvement Projects (IT)	1,147,250	939,950	1,011,600	966,500	1,091,100	5,156,400
Public Building and Facility Improvement Projects (PBF)	181,000	511,000	494,801	267,500	338,000	1,792,301
Transportation Improvement Projects (TI)	278,500	923,500	988,500	988,500	613,500	3,792,500
Total	\$ 2,612,075	\$ 4,559,400	\$ 5,081,251	\$ 4,360,950	\$ 3,758,400	\$ 20,372,076



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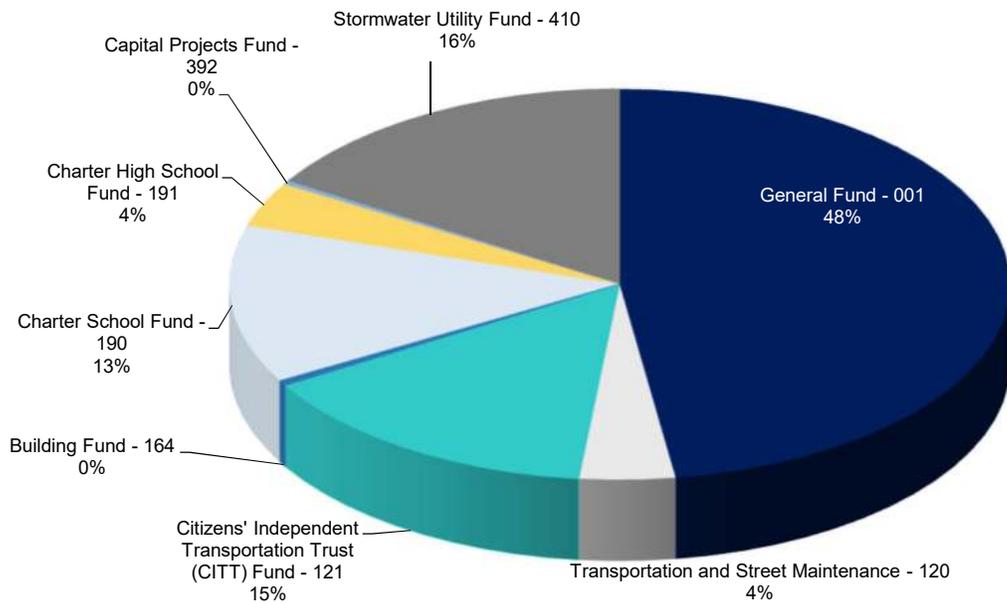
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Summary of Proposed Appropriations by Funding Source

Funding Source	Projected FY2023/24	Projected FY2024/25	Projected FY2025/26	Projected FY2026/27	Projected FY2027/28	Total
General Fund - 001	\$ 1,519,125	\$ 2,121,450	\$ 2,109,051	\$ 2,112,750	\$ 1,857,150	\$ 9,719,526
Transportation and Street Maintenance - 120	140,000	149,800	160,286	171,506	183,511	805,103
Citizens' Independent Transportation Trust (CITT) Fund - 121	138,500	773,700	828,214	816,994	429,989	2,987,397
Building Fund - 164	45,200	31,700	5,200	6,700	-	88,800
Charter School Fund - 190	593,250	477,750	568,500	578,000	452,750	2,670,250
Charter High School Fund - 191	112,500	210,000	160,000	135,000	135,000	752,500
Capital Projects Fund - 392	63,500	-	-	-	-	63,500
Stormwater Utility Fund - 410	-	795,000	1,250,000	540,000	700,000	3,285,000
Total	\$ 2,612,075	\$ 4,559,400	\$ 5,081,251	\$ 4,360,950	\$ 3,758,400	\$ 20,372,076



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City of Aventura

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Summary of Projects by Location and Year Fiscal Year 2023/24 - 2027/28

	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
Beautification and Park Facility Improvement Projects					
Citywide Beautification Improvements	[Yellow bar]				
Founders Park Improvements	[Yellow bar]				
Peace Park Improvements		[Yellow bar]			
Veterans Park Improvements		[Yellow bar]			
Waterways Dog Park Improvements	[Yellow bar]				
Waterways Park Improvements	[Yellow bar]				
Transportation Improvement Projects					
<i>Bike Share Station Program</i>					
Replace Bicycles	[Yellow bar]				
<i>Road Resurfacing Program</i>					
Country Club Dr.	[Yellow bar]				
NE 30th Ave from 203rd to 210th				[Yellow bar]	
<i>Transportation System Improvements</i>					
CCTV - Cameras - Country Club Dr.	[Yellow bar]				
New Crosswalk Solar Lighting Locations	[Yellow bar]				

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Summary of Programs by Year with Project Detail - Project Category

CIP #	Project Name	Department	Funding Source	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
Beautification and Park Facility Improvement Projects (BP)									
BP1 - CS	Founders Park Improvements	CS	General Fund - 001	75,000	289,000	288,000	882,000	182,000	1,716,000
BP2 - CS	Peace Park Improvements	CS	General Fund - 001	-	39,000	28,000	14,000	16,000	97,000
BP3 - CS	Veterans Park Improvements	CS	General Fund - 001	-	65,000	61,000	23,000	12,000	161,000
BP4 - CS	Waterways Dog Park Improvments	CS	General Fund - 001	6,000	29,000	60,000	16,750	9,750	121,500
BP5 - CS	Waterways Park Improvements	CS	General Fund - 001	26,000	81,000	76,000	-	-	183,000
BP6 - PW/T	Citywide Beautification Improvements	PW/T	General Fund - 001	15,300	10,000	20,350	10,000	18,250	73,900
Total				\$ 122,300	\$ 513,000	\$ 533,350	\$ 945,750	\$ 238,000	\$ 2,352,400
Capital Equipment Purchase and Replacement Projects (CE)									
CE1 - HR	Equipment Purchase and Replacement < \$5,000	HR	General Fund - 001	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500
CE2 - PD	Equipment Purchase and Replacement > \$5,000	PD	General Fund - 001	155,725	163,000	142,000	143,500	143,500	747,725
CE2 - PD	Equipment Purchase and Replacement > \$5,000	PD	Capital Projects Fund - 392	7,500	-	-	-	-	7,500
CE3 - PD	Equipment Purchase and Replacement < \$5,000	PD	General Fund - 001	-	20,800	32,200	11,200	22,400	86,600
CE3 - PD	Equipment Purchase and Replacement < \$5,000	PD	Capital Projects Fund - 392	56,000	-	-	-	-	56,000
CE4 - PD	Vehicle Purchase & Replacements	PD	General Fund - 001	418,500	503,500	418,500	372,000	372,000	2,084,500
CE5 - CD	Equipment Purchase and Replacement > \$5,000	CD	General Fund - 001	25,000	-	-	-	-	25,000
CE5 - CD	Equipment Purchase and Replacement > \$5,000	CD	Building Fund - 164	40,000	-	-	-	-	40,000
CE6 - CS	Equipment Purchase and Replacement > \$5,000	CS	General Fund - 001	40,000	50,000	72,000	22,000	99,000	283,000
CE7 - CS	Equipment Purchase and Replacement < \$5,000	CS	General Fund - 001	21,300	37,400	30,800	16,000	31,900	137,400
CE8 - PW/T	Equipment Purchase and Replacement > \$5,000	PW/T	General Fund - 001	-	-	35,500	35,000	35,000	105,500
CE9 - AACC	Equipment Purchase and Replacement > \$5,000	AACC	General Fund - 001	105,000	47,500	25,000	25,000	30,000	232,500
CE10 - AACC	Equipment Purchase and Replacement < \$5,000	AACC	General Fund - 001	-	44,750	37,000	18,000	34,000	133,750
CE11 - DSAHS	Equipment Purchase and Replacement > \$5,000	DSAHS	Don Soffer Aventura High School Fund - 191	12,500	10,000	10,000	10,000	10,000	52,500
Total				\$ 883,025	\$ 876,950	\$ 803,000	\$ 652,700	\$ 777,800	\$ 3,993,475
Drainage Improvement Projects (DI)									
DI1 - PW/T	Stormwater Drainage Improvements	PW/T	Stormwater Utility Fund - 410	\$ -	\$ 795,000	\$ 1,250,000	\$ 540,000	\$ 700,000	\$ 3,285,000
Total				\$ -	\$ 795,000	\$ 1,250,000	\$ 540,000	\$ 700,000	\$ 3,285,000
Information Technology Improvement Projects (IT)									
IT1 - CM	Computer Equipment < \$5,000	CM	General Fund - 001	\$ 4,300	\$ 4,000	\$ 4,300	\$ 4,300	\$ 2,300	\$ 19,200
IT2 - CC	Computer Equipment < \$5,000	CC	General Fund - 001	1,300	2,300	1,300	2,300	2,300	9,500
IT3 - F	Computer Equipment < \$5,000	F	General Fund - 001	3,600	6,400	2,600	3,600	2,600	18,800
IT4 - HR	Computer Equipment < \$5,000	HR	General Fund - 001	2,850	2,400	1,000	-	1,300	7,550
IT5 - IT	Central Management Information System > \$5,000	IT	General Fund - 001	185,000	155,000	180,000	175,000	220,000	915,000
IT6 - IT	Computer Equipment < \$5,000	IT	General Fund - 001	6,000	6,000	6,000	6,000	6,000	30,000
IT7 - PD	Police Computer Systems > \$5,000	PD	General Fund - 001	9,000	9,000	34,000	9,000	79,000	140,000
IT8 - PD	Police Computer Systems < \$5,000	PD	General Fund - 001	206,000	152,000	127,500	132,000	132,500	750,000
IT9 - PD	Radios	PD	General Fund - 001	80,000	40,000	40,000	40,000	40,000	240,000
IT10 - CD	Computer Equipment > \$5,000	CD	General Fund - 001	-	10,000	-	-	-	10,000

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Summary of Programs by Year with Project Detail - Project Category

CIP #	Project Name	Department	Funding Source	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
Information Technology Improvement Projects (IT) (Continued)									
IT10 - CD	Computer Equipment > \$5,000	CD	Building Fund - 164	-	25,000	-	-	-	25,000
IT11 - CD	Computer Equipment < \$5,000	CD	General Fund - 001	2,800	1,300	2,800	1,300	5,550	13,750
IT11 - CD	Computer Equipment < \$5,000	CD	Building Fund - 164	5,200	6,700	5,200	6,700	-	23,800
IT12 - CS	Computer Equipment < \$5,000	CS	General Fund - 001	11,450	8,200	8,200	13,400	10,600	51,850
IT13 - PW/T	Computer Equipment < \$5,000	PW/T	General Fund - 001	6,300	6,300	2,300	2,300	5,300	22,500
IT14 - AACC	Computer Equipment < \$5,000	AACC	General Fund - 001	5,200	2,600	13,400	2,600	5,900	29,700
IT15 - ACES	Computer Equipment > \$5,000	ACES	Charter School Fund - 190	180,000	35,000	83,000	53,000	35,000	386,000
IT16 - ACES	Computer Equipment < \$5,000	ACES	Charter School Fund - 190	338,250	267,750	350,000	390,000	417,750	1,763,750
IT17 - DSAHS	Computer Equipment < \$5,000	DSAHS	Don Soffer Aventura High School Fund - 191	100,000	200,000	150,000	125,000	125,000	700,000
Total				\$ 1,147,250	\$ 939,950	\$ 1,011,600	\$ 966,500	\$ 1,091,100	\$ 5,156,400
Public Building and Facility Improvement Projects (PBF)									
PBF1 - CS	Community Recreation Center Improvements	CS	General Fund - 001	\$ 56,000	\$ 60,000	\$ 93,000	\$ 55,000	\$ 161,000	\$ 425,000
PBF2 - PW/T	Government Center Improvements	PW/T	General Fund - 001	50,000	150,000	148,000	52,000	107,000	507,000
PBF3 - PW/T	HVAC Replacements	PW/T	General Fund - 001	-	126,000	118,301	25,500	70,000	339,801
PBF3 - PW/T	HVAC Replacements	ACES	Charter School Fund - 190	-	-	135,500	135,000	-	270,500
PBF4 - ACES	Building Repairs and Other Improvements	ACES	Charter School Fund - 190	75,000	175,000	-	-	-	250,000
Total				\$ 181,000	\$ 511,000	\$ 494,801	\$ 267,500	\$ 338,000	\$ 1,792,301
Transportation Improvement Projects (TI)									
T11 - PW/T	Bike Share Station Program	PW/T	Citizens' Independent Transportation Trust (CITT) Fund - 121	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ 42,500
T12 - PW/T	Road Resurfacing Program	PW/T	Transportation and Street Maintenance Fund - 120	65,000	149,800	160,286	171,506	183,511	730,103
T12 - PW/T	Road Resurfacing Program	PW/T	Citizens' Independent Transportation Trust (CITT) Fund - 121	-	635,200	689,714	678,494	291,489	2,294,897
T13 - PW/T	Transporation System Improvements	PW/T	Transportation and Street Maintenance Fund - 120	75,000	-	-	-	-	75,000
T13 - PW/T	Transporation System Improvements	PW/T	Citizens' Independent Transportation Trust (CITT) Fund - 121	130,000	130,000	130,000	130,000	130,000	650,000
Total				\$ 278,500	\$ 923,500	\$ 988,500	\$ 988,500	\$ 613,500	\$ 3,792,500
Total of all Projects				\$ 2,612,075	\$ 4,559,400	\$ 5,081,251	\$ 4,360,950	\$ 3,758,400	\$ 20,372,076

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



**Proposed Capital Improvement Program
Projects**

City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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Beautification and Park Facility Improvement Projects (BP)

This section includes beautification projects and improvements to the City's park system and recreational facilities. There are six (6) projects in the CIP, which total \$2,352,400. Special emphasis was given to upgrading existing park facilities.

On the following pages, you will find the tables (as outlined below) that summarize and detail the proposed Beautification and Park Facility Improvement Projects:

- Summary of Programs by Year
- Detail Schedule of Proposed Beautification and Park Facility Improvement Projects Scheduled for FY 2023/24 - 2027/28

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura

Capital Improvement Program

Beautification and Park Facility Improvement Projects (BP)

Fiscal Year 2023/24 - 2027/28

Summary of Program by Year

CIP #	Project Category	Department	Funding Source	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
Beautification and Park Facility Improvement Projects (BP)									
BP1 - CS	Founders Park Improvements	CS	General Fund - 001	\$ 75,000	\$ 289,000	\$ 288,000	\$ 882,000	\$ 182,000	\$ 1,716,000
BP2 - CS	Peace Park Improvements	CS	General Fund - 001	-	39,000	28,000	14,000	16,000	97,000
BP3 - CS	Veterans Park Improvements	CS	General Fund - 001	-	65,000	61,000	23,000	12,000	161,000
BP4 - CS	Waterways Dog Park Improvements	CS	General Fund - 001	6,000	29,000	60,000	16,750	9,750	121,500
BP5 - CS	Waterways Park Improvements	CS	General Fund - 001	26,000	81,000	76,000	-	-	183,000
BP6 - PW/T	Citywide Beautification Improvements	PW/T	General Fund - 001	15,300	10,000	20,350	10,000	18,250	73,900
Total				\$ 122,300	\$ 513,000	\$ 533,350	\$ 945,750	\$ 238,000	\$ 2,352,400

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City of Aventura

Detail Schedule of Proposed Beautification and Park Facility Improvement Projects Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total		
			1	2	3	4	5								
BP1 - CS	Founders Park Improvements														
<i>This project consists of the maintenance, replacement and enhancement of various equipment and improvements at Founders Park. (G/L# 001-8050-572.63-10)</i>															
	Replace Benches and Trash Cans	CS	-	-	TBD	-	-	\$	-	\$	16,000	\$	-	\$	16,000
	Replace Fitness Stations and Surfacing	CS	-	-	4	-	-	-	-	-	100,000	-	-	-	100,000
	Replace Infield Fencing	CS	-	N/A	-	-	-	-	25,000	-	-	-	-	-	25,000
	Replace North Perimeter Fencing	CS	-	-	-	-	N/A	-	-	-	-	-	120,000	-	120,000
	Replace Pavilion Roofs	CS	-	1	-	-	-	-	40,000	-	-	-	-	-	40,000
	Replace Picnic Tables	CS	-	TBD	TBD	TBD	TBD	-	12,000	12,000	12,000	12,000	12,000	12,000	48,000
	Replace Playground Equipment	CS	-	-	-	1	-	-	-	-	700,000	-	-	-	700,000
	Replace Playground Sidewalk	CS	-	-	-	1	-	-	-	-	10,000	-	-	-	10,000
	Replace Playground Surfacing	CS	-	-	-	1	-	-	-	-	110,000	-	-	-	110,000
	Replace Shade Canopies	CS	-	-	TBD	-	-	-	-	95,000	-	-	-	-	95,000
	Replace South Perimeter Fencing	CS	N/A	-	-	-	-	50,000	-	-	-	-	-	-	50,000
	Replace SplashPad Pumps	CS	-	3	-	-	-	-	22,000	-	-	-	-	-	22,000
	Replace SplashPad Surface	CS	-	1	-	-	-	-	65,000	-	-	-	-	-	65,000
	Replace SplashPad Water Features	CS	-	2	2	2	2	-	65,000	40,000	50,000	50,000	50,000	50,000	205,000
	Replace Tennis Hard Court Fencing	CS	-	N/A	-	-	-	-	35,000	-	-	-	-	-	35,000
	Security Enhancements	CS	N/A	N/A	N/A	-	-	25,000	25,000	25,000	-	-	-	-	75,000
Subtotal								\$ 75,000	\$ 289,000	\$ 288,000	\$ 882,000	\$ 182,000	\$ 182,000	\$ 1,716,000	
BP2 - CS	Peace Park Improvements														
<i>This project consists of the maintenance, replacement and enhancement of various equipment and improvements at Peace Park. (G/L# 001-8050-572.63-27)</i>															
	Replace Benches and Trash Cans	CS	-	TBD	-	-	-	\$	-	\$	27,000	\$	-	\$	27,000
	Replace Fitness Equipment	CS	-	1	1	1	1	-	12,000	13,000	14,000	14,000	16,000	16,000	55,000
	Resurface Walking Trail	CS	-	-	TBD	-	-	-	-	-	15,000	-	-	-	15,000
Subtotal								\$ -	\$ 39,000	\$ 28,000	\$ 14,000	\$ 16,000	\$ 16,000	\$ 97,000	
BP3 - CS	Veterans Park Improvements														
<i>This project consists of the maintenance, replacement and enhancement of various equipment and improvements at Veterans Park. (G/L# 001-8050-572.63-26)</i>															
	Renovate Restroom	CS	-	1	-	-	-	\$	-	\$	10,000	\$	-	\$	10,000
	Replace Pole Padding	CS	-	-	-	N/A	-	-	-	-	-	8,000	-	-	8,000
	Replace Shade Canopy	CS	-	3	-	-	-	-	40,000	-	-	-	-	-	40,000
	Replace Soccer Goal Sets	CS	-	-	TBD	-	-	-	-	6,000	-	-	-	-	6,000
	Replace Tables	CS	-	-	TBD	-	TBD	-	-	10,000	-	-	12,000	-	22,000
	Resurface Walking Trail	CS	-	-	N/A	-	-	-	-	45,000	-	-	-	-	45,000
	Security Enhancements	CS	-	N/A	-	N/A	-	-	15,000	-	15,000	-	-	-	30,000
Subtotal								\$ -	\$ 65,000	\$ 61,000	\$ 23,000	\$ 12,000	\$ 12,000	\$ 161,000	

City of Aventura

Detail Schedule of Proposed Beautification and Park Facility Improvement Projects Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total					
			1	2	3	4	5											
BP4 - CS	Waterways Dog Park Improvements																	
<i>This project consists of the maintenance, replacement and enhancement of various equipment and improvements at Waterways Dog Park. (G/L# 001-8050-572.63-23)</i>																		
	Repair/Resurface Trail and Parking Lot	CS	-	-	N/A	-	-	\$ -	\$ -	60,000	\$ -	\$ -	60,000					
	Replace Doggie Drinking Fountains	CS	-	-	-	1	1	-	-	-	9,750	9,750	19,500					
	Replace Entrance Gate	CS	-	1	-	-	-	-	5,000	-	-	-	5,000					
	Replace Light Poles with LED Bulbs	CS	-	-	-	TBD	-	-	-	-	7,000	-	7,000					
	Replace Pole Padding	CS	N/A	-	-	-	-	6,000	-	-	-	-	6,000					
	Replace Shade Canopy	CS	-	1	-	-	-	-	24,000	-	-	-	24,000					
Subtotal							\$	6,000	\$	29,000	\$	60,000	\$	16,750	\$	9,750	\$	121,500
BP5 - CS	Waterways Park Improvements																	
<i>This project consists of the maintenance, replacement and enhancement of various equipment and improvements at Waterways Park. (G/L# 001-8050-572.63-22)</i>																		
	Purchase Outdoor Drinking Fountain	CS	1	-	-	-	-	\$ 10,000	\$ -	\$ -	\$ -	\$ -	10,000					
	Replace Benches and Trash Cans	CS	TBD	-	-	-	-	10,000	-	-	-	-	10,000					
	Replace Fitness Stations and Surfacing	CS	-	-	2	-	-	-	-	70,000	-	-	70,000					
	Replace Infield Fencing	CS	-	N/A	-	-	-	-	25,000	-	-	-	25,000					
	Replace Soccer Goal Nets	CS	TBD	TBD	TBD	-	-	6,000	6,000	6,000	-	-	18,000					
	Replace Walking Trail	CS	-	1	-	-	-	-	50,000	-	-	-	50,000					
Subtotal							\$	26,000	\$	81,000	\$	76,000	\$	-	\$	-	\$	183,000
BP6 - PW/T	Citywide Beautification Improvements																	
<i>This project consists of the maintenance, replacement and enhancement to street furniture and water fountains throughout the City. (G/L# 001-8054-541.63-01)</i>																		
	Purchase Benches and Trash Cans	PW/T	8, 6	8, 6	7, 6	8, 6	7, 6	\$ 10,000	\$ 10,000	\$ 9,750	\$ 10,000	\$ 9,750	\$ 49,500					
	Replace Chilled Water Fountains	PW/T	1	-	2	-	2	5,300	-	10,600	-	8,500	24,400					
Subtotal							\$	15,300	\$	10,000	\$	20,350	\$	10,000	\$	18,250	\$	73,900
Total							\$	122,300	\$	513,000	\$	533,350	\$	945,750	\$	238,000	\$	2,352,400

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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Capital Equipment Purchase and Replacement Projects (CE)

This section includes projects relating to Capital Equipment Purchases and Replacements for all operating departments. Most of the projects outlined in the FY 2023/24 – 2027/28 CIP pertain to Police vehicles, Community Services and AACC operational equipment and additional classroom furniture for the Don Soffer Aventura High School. The CIP guidelines provide that capital equipment shall be defined as having a useful life of more than one (1) year and a value of \$5,000 or more. Equipment that has a value of \$5,000 or less is also included in this document for budgetary purpose. There is a total of 11 projects totaling \$3,993,475.

On the following pages, you will find the tables (as outlined below) that summarize and detail the proposed Capital Equipment Purchase and Replacement Projects:

- Summary of Programs by Year
- Detail Schedule of Proposed Capital Equipment Purchase and Replacement Projects Scheduled for FY 2023/24 – 2027/28

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura

Capital Improvement Program

Capital Equipment Purchase and Replacement Projects (CE)

Fiscal Year 2023/24 - 2027/28

Summary of Program by Year

CIP #	Project Category	Department	Funding Source	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
Capital Equipment Purchase and Replacement Projects (CE)									
CE1 - HR	Equipment Purchase and Replacement < \$5,000	HR	General Fund - 001	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500
CE2 - PD	Equipment Purchase and Replacement > \$5,000	PD	General Fund - 001	155,725	163,000	142,000	143,500	143,500	747,725
CE2 - PD	Equipment Purchase and Replacement > \$5,000	PD	Capital Projects Fund - 392	7,500	-	-	-	-	7,500
CE3 - PD	Equipment Purchase and Replacement < \$5,000	PD	General Fund - 001	-	20,800	32,200	11,200	22,400	86,600
CE3 - PD	Equipment Purchase and Replacement < \$5,000	PD	Capital Projects Fund - 392	56,000	-	-	-	-	56,000
CE4 - PD	Vehicle Purchase & Replacements	PD	General Fund - 001	418,500	503,500	418,500	372,000	372,000	2,084,500
CE5 - CD	Equipment Purchase and Replacement > \$5,000	CD	General Fund - 001	25,000	-	-	-	-	25,000
CE5 - CD	Equipment Purchase and Replacement > \$5,000	CD	Building Fund - 164	40,000	-	-	-	-	40,000
CE6 - CS	Equipment Purchase and Replacement > \$5,000	CS	General Fund - 001	40,000	50,000	72,000	22,000	99,000	283,000
CE7 - CS	Equipment Purchase and Replacement < \$5,000	CS	General Fund - 001	21,300	37,400	30,800	16,000	31,900	137,400
CE8 - PW/T	Equipment Purchase and Replacement > \$5,000	PW/T	General Fund - 001	-	-	35,500	35,000	35,000	105,500
CE9 - AACC	Equipment Purchase and Replacement > \$5,000	AACC	General Fund - 001	105,000	47,500	25,000	25,000	30,000	232,500
CE10 - AACC	Equipment Purchase and Replacement < \$5,000	AACC	General Fund - 001	-	44,750	37,000	18,000	34,000	133,750
CE11 - DSAHS	Equipment Purchase and Replacement > \$5,000	DSAHS	Don Soffer Aventura High School Fund - 191	12,500	10,000	10,000	10,000	10,000	52,500
Total				\$ 883,025	\$ 876,950	\$ 803,000	\$ 652,700	\$ 777,800	\$ 3,993,475

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City of Aventura

Detail Schedule of Proposed Capital Equipment Purchase and Replacement Projects Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
			Year	1	2	3	4						
CE1 - HR	Equipment Purchase and Replacement < \$5,000												
<i>This project consists of purchasing new equipment for the Human Resources Department. (G/L# 001-8011-513.64-11)</i>													
	Office Furniture	HR	1	-	-	-	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Subtotal							\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
CE2 - PD	Equipment Purchase and Replacement > \$5,000												
<i>This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment for the Police Department. (G/L# 001-8020-521.64-10)</i>													
	Ballistic Shield	PD	1	1	1	1	\$ -	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 30,000	
	New K-9 Purchase	PD	-	1	-	-	-	15,000	-	-	-	15,000	
	Replace C/S Van Equipment	PD	-	1	-	-	-	5,000	-	-	-	5,000	
	Replace In-Car Video	PD	7	7	7	7	36,000	36,000	36,000	36,000	36,000	180,000	
	Repalce K-9 Vehicle Equipment	PD	1	-	-	-	10,000	-	-	-	-	10,000	
	Repalce Mobile LPR	PD	-	-	1	-	-	-	20,000	-	-	20,000	
	Replace Prisoner Van Equipment	PD	-	1	-	-	-	15,000	-	-	-	15,000	
	Replace Vehicle Equipment	PD	8	9	9	8	8	90,225	84,500	78,500	100,000	453,225	
	Traffic Speed Equipment	PD	1	-	-	-	19,500	-	-	-	-	19,500	
Subtotal							\$ 155,725	\$ 163,000	\$ 142,000	\$ 143,500	\$ 143,500	\$ 747,725	
<i>This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment for the Police Department. (G/L# 392-2001-521.64-10)</i>													
	Ballistic Shield	PD	1	-	-	-	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500	
Subtotal							\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500	
CE3 - PD	Equipment Purchase and Replacement < \$5,000												
<i>This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment for the Police Department. (G/L# 001-8020-521.64-11)</i>													
	Replace Ballistic Vests	PD	-	12	23	8	11	\$ -	\$ 16,800	\$ 32,200	\$ 11,200	\$ 75,600	
	SWAT Vests	PD	-	1	-	-	2	-	4,000	-	-	7,000	
Subtotal							\$ -	\$ 20,800	\$ 32,200	\$ 11,200	\$ 22,400	\$ 86,600	
<i>This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment for the Police Department. (G/L# 392-2001-521.64-11)</i>													
	Personnel & Training Unit Equipment	PD	TBD	-	-	-	-	\$ 9,000	\$ -	\$ -	\$ -	\$ 9,000	
	Replace Ballistic Vests	PD	15	-	-	-	-	21,000	-	-	-	21,000	
	SWAT Vests	PD	7	-	-	-	-	24,500	-	-	-	24,500	
	UAS Battery Replacement Cart	PD	3	-	-	-	-	1,500	-	-	-	1,500	
Subtotal							\$ 56,000	\$ -	\$ -	\$ -	\$ -	\$ 56,000	
CE4 - PD	Vehicle Purchase & Replacements												
<i>This project consists of purchasing police vehicles to maintain a vehicle replacement program in the Police Department. (G/L# 001-8020-521.64-50)</i>													
	Replace Crime Scene Van	PD	-	1	-	-	-	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000	
	Replace K-9 Vehicle	PD	1	-	-	-	-	46,500	-	-	-	46,500	

City of Aventura

Detail Schedule of Proposed Capital Equipment Purchase and Replacement Projects Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total					
			Year	1	2	3	4							5				
	Replace Patrol Vehicles	PD	8	9	9	8	8	372,000	418,500	418,500	372,000	372,000	1,953,000					
	Replace Prisoner Van	PD	-	1	-	-	-	-	50,000	-	-	-	50,000					
Subtotal							\$	418,500	\$	503,500	\$	418,500	\$	372,000	\$	372,000	\$	2,084,500

CE5 - CD Equipment Purchase and Replacement > \$5,000

This project consists of purchasing new office cabinets and desks for the Community Development Department to replacing worn and broken equipment from the original building. (G/L# 001-8040-524.64-10)

	New Office Cabinets & Desks	CD	3.3	-	-	-	-	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000					
Subtotal							\$	25,000	\$	-	\$	-	\$	-	\$	-	\$	25,000

This project consists of purchasing new office cabinets and desks for the Building Division of the Community Development Department to replacing worn and broken equipment from the original building. (G/L# 164-8040-524.64-10)

	New Office Cabinets & Desks	CD	2.7	-	-	-	-	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000					
Subtotal							\$	40,000	\$	-	\$	-	\$	-	\$	-	\$	40,000

CE6 - CS Equipment Purchase and Replacement > \$5,000

This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment for the Community Services Department. (G/L# 001-8050-539.64-10)

	Replace Electric Low Speed Vehicle	CS	1	-	1	-	2	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 40,000	\$ 80,000					
	Replace Ellipticals at CRC	CS	-	-	-	-	2	-	-	-	-	16,000	16,000					
	Replace Program Mats	CS	TBD	TBD	-	-	TBD	6,000	6,000	-	-	6,000	18,000					
	Replace Soccer Goals	CS	-	-	2	2	2	-	-	6,000	6,000	6,000	18,000					
	Replace Strength Machines at CRC	CS	2	2	-	-	-	14,000	14,000	-	-	-	28,000					
	Replace Tech Center Furniture	CS	-	-	-	-	TBD	-	-	-	-	15,000	15,000					
	Replace Treadmills at CRC	CS	-	-	2	2	2	-	-	16,000	16,000	16,000	48,000					
	Replace Vehicle	CS	-	1	1	-	-	-	30,000	30,000	-	-	60,000					
Subtotal							\$	40,000	\$	50,000	\$	72,000	\$	22,000	\$	99,000	\$	283,000

CE7 - CS Equipment Purchase and Replacement < \$5,000

This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment for the Community Services Department. (G/L# 001-8050-539.64-11)

	New Office Furniture	CS	1	-	-	-	-	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500					
	Replace Chairs/Carts	CS	20, 2	20, 2	20, 2	-	20, 2	4,950	4,950	4,950	-	4,950	19,800					
	Replace Drinking Fountains	CS	-	1	-	-	-	-	4,900	-	-	-	4,900					
	Replace Lobby Televisions	CS	-	3	-	-	-	-	3,000	-	-	-	3,000					
	Repalce Mirrors	CS	TBD	-	TBD	-	TBD	4,950	-	4,950	-	4,950	14,850					
	Replace Outdoor Tables	CS	-	TBD	-	-	TBD	-	4,950	-	-	6,000	10,950					
	Replace Soccer Goals	CS	-	2	2	-	-	-	4,900	4,900	-	-	9,800					
	Replace Sports Fencing Panels	CS	15	15	15	15	15	4,950	4,950	5,600	5,600	5,600	26,700					
	Replace Tables	CS	-	10	10	10	10	-	4,800	4,800	4,800	4,800	19,200					
	Replace Tents	CS	4	4	4	4	4	4,950	4,950	5,600	5,600	5,600	26,700					
Subtotal							\$	21,300	\$	37,400	\$	30,800	\$	16,000	\$	31,900	\$	137,400

City of Aventura

Detail Schedule of Proposed Capital Equipment Purchase and Replacement Projects Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total						
			Year	1	2	3	4							5					
CE8 - PW/T	Equipment Purchase and Replacement > \$5,000																		
<i>This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment for the Public Works/Transportation Department. (G/L# 001-8054-541.64-10)</i>																			
	Replace Escape	PW/T	-	-	1	-	-	\$	-	\$	35,500	\$	-	\$	-	\$	35,500		
	Replace Pickup Truck	PW/T	-	-	-	1	1	-	-	-	-	35,000	35,000	35,000	35,000	70,000			
Subtotal							\$	-	\$	-	\$	35,500	\$	35,000	\$	35,000	\$	105,500	
CE9 - AACC	Equipment Purchase and Replacement > \$5,000																		
<i>This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment for the Arts & Cultural Center Department. (G/L# 001-8070-575.64-10)</i>																			
	Replace Audio Console	AACC	1	-	-	-	-	105,000	-	-	-	-	-	-	-	105,000			
	Replace Clear Comm System/Accessories	AACC	-	-	TBD	-	-	-	-	10,000	-	-	-	-	-	10,000			
	Replace Green Room Furniture	AACC	-	TBD	-	-	-	-	5,000	-	-	-	-	-	-	5,000			
	Replace LCD projector & accessories	AACC	-	1	-	-	1	-	17,500	-	-	-	-	30,000	-	47,500			
	Replace Lobby Furniture	AACC	-	TBD	-	-	-	-	10,000	-	-	-	-	-	-	10,000			
	Replace Office Furniture	AACC	-	-	-	TBD	-	-	-	-	-	15,000	-	-	-	15,000			
	Replace Orchestra Chairs and Music Stands	AACC	-	-	TBD	-	-	-	-	15,000	-	-	-	-	-	15,000			
	Replace Patio Furniture	AACC	-	TBD	-	-	-	-	15,000	-	-	-	-	-	-	15,000			
	Replace Soft Goods/Stage Accessories	AACC	-	-	-	TBD	-	-	-	-	-	10,000	-	-	-	10,000			
Subtotal							\$	105,000	\$	47,500	\$	25,000	\$	25,000	\$	30,000	\$	232,500	
CE10 - AACC	Equipment Purchase and Replacement < \$5,000																		
<i>This project consists of purchasing new equipment and replacing inefficient, defective or unusable equipment for the Arts & Cultural Center Department. (G/L# 001-8070-575.64-11)</i>																			
	Add'l/Replace Microphones/Cable/Audio	AACC	-	15	-	15	15	\$	-	\$	15,000	\$	-	\$	15,000	\$	15,000	\$	45,000
	Add'l/Replace Moving/LED Lights	AACC	-	7	-	-	7	-	-	15,000	-	-	-	15,000	-	30,000			
	ALD System Update (ADA Compliance)	AACC	-	6	-	-	-	-	-	2,000	-	-	-	-	-	2,000			
	Commercial Ice Machine for Concessions	AACC	-	-	-	-	1	-	-	-	-	-	-	4,000	-	4,000			
	Lobby Brochure Racks	AACC	-	2	-	-	-	-	-	2,250	-	-	-	-	-	2,250			
	Replace A/V Equipment (Switchers/Monitors/Connectivity)	AACC	-	TBD	-	-	-	-	-	2,000	-	-	-	-	-	2,000			
	Replace Hazer/Fogger	AACC	-	-	1	-	-	-	-	-	2,000	-	-	-	-	2,000			
	Replace Mity-Lite Tables (Banquet Tables)	AACC	-	15	-	-	-	-	-	5,000	-	-	-	-	-	5,000			
	Replace Stage Audio Monitors/Accessories	AACC	-	-	8	-	-	-	-	-	20,000	-	-	-	-	20,000			
	Replace Theatrical Lighting Instruments/Accessories	AACC	-	-	8	-	-	-	-	-	15,000	-	-	-	-	15,000			
	Stage Accessories/Beads Etc.	AACC	-	TBD	-	-	-	-	-	3,500	-	-	-	-	-	3,500			
	Stage and Holiday Décor	AACC	-	-	-	TBD	-	-	-	-	-	3,000	-	-	-	3,000			
Subtotal							\$	-	\$	44,750	\$	37,000	\$	18,000	\$	34,000	\$	133,750	
CE11 - DSAHS	Equipment Purchase and Replacement > \$5,000																		
<i>This project consists of purchasing new equipment for the Don Soffer Aventura High School. (G/L # DSAHS - TBD)</i>																			
	DSAHS Classroom Furniture	DSAHS	TBD	TBD	TBD	TBD	-	\$	12,500	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	52,500
Subtotal							\$	12,500	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	52,500	
Total							\$	883,025	\$	876,950	\$	803,000	\$	652,700	\$	777,800	\$	3,993,475	

Drainage Improvement Projects (DI)

This section includes improvements to the City's drainage system and other infrastructure improvements. There is one (1) drainage improvement project in the CIP totaling \$3,285,000. Special emphasis was given to stormwater drainage improvements in order to address maintenance considerations. The project outlined in this section has been developed based on our consulting engineer and staff's survey of all City areas. The project was prioritized according to the urgency of the improvements needed and the age of the areas to be improved.

On the following pages, you will find the tables (as outlined below) that summarize and detail the proposed Transportation Improvement Projects:

- Summary of Programs by Year
- Detail Schedule of Proposed Transportation Improvement Projects Scheduled for FY 2023/24 – 2027/28

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura

Capital Improvement Program

Drainage Improvement Projects (DI)

Fiscal Year 2023/24 - 2027/28

Summary of Program by Year

CIP #	Project Category	Department	Funding Source	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
Drainage Improvement Projects (DI)									
DI1 - PW/T	Stormwater Drainage Improvements	PW/T	Stormwater Utility Fund - 410	\$ -	\$ 795,000	\$ 1,250,000	\$ 540,000	\$ 700,000	\$ 3,285,000
Total				\$ -	\$ 795,000	\$ 1,250,000	\$ 540,000	\$ 700,000	\$ 3,285,000

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City of Aventura

Detail Schedule of Proposed Drainage Improvement Projects

Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department #	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
			1	2	3	4	5						
DI1 - PW/T	Stormwater Drainage Improvements												
<i>This project consists of various drainage improvements to address the long-term impacts of the rising sea levels. (G/L# 410-5401-538.63-06)</i>													
	Elevate Roadway - 191st Street	PW/T	-	-	N/A	-	-	\$ -	\$ -	\$ 1,250,000	\$ -	\$ -	\$ 1,250,000
	Infrastructure Replacement - Country Club Dr.	PW/T	-	N/A	-	N/A	N/A	-	795,000	-	540,000	700,000	2,035,000
Subtotal							\$ -	\$ 795,000	\$ 1,250,000	\$ 540,000	\$ 700,000	\$ 3,285,000	
Total							\$ -	\$ 795,000	\$ 1,250,000	\$ 540,000	\$ 700,000	\$ 3,285,000	

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Information Technology Improvement Projects (IT)

This section includes projects relating to the City's Information Technology Systems (i.e., communication systems, data processing and the automation of certain operations by utilizing the latest technology to enhance productivity and efficiency) for all operating departments. There is a total of seventeen (17) projects totaling \$5,156,400.

On the following pages, you will find the tables (as outlined below) that summarize and detail the proposed Information Technology Improvement Projects:

- Summary of Programs by Year
- Detail Schedule of Proposed Information Technology Improvement Projects Scheduled for FY 2023/24 – 2027/28

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura

Capital Improvement Program

Information Technology Improvement Projects (IT)

Fiscal Year 2023/24 - 2027/28

Summary of Program by Year

CIP #	Project Category	Department	Funding Source	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
Information Technology Improvement Projects (IT)									
IT1 - CM	Computer Equipment < \$5,000	CM	General Fund - 001	\$ 4,300	\$ 4,000	\$ 4,300	\$ 4,300	\$ 2,300	\$ 19,200
IT2 - CC	Computer Equipment < \$5,000	CC	General Fund - 001	1,300	2,300	1,300	2,300	2,300	9,500
IT3 - F	Computer Equipment < \$5,000	F	General Fund - 001	3,600	6,400	2,600	3,600	2,600	18,800
IT4 - HR	Computer Equipment < \$5,000	HR	General Fund - 001	2,850	2,400	1,000	-	1,300	7,550
IT5 - IT	Central Management Information System > \$5,000	IT	General Fund - 001	185,000	155,000	180,000	175,000	220,000	915,000
IT6 - IT	Computer Equipment < \$5,000	IT	General Fund - 001	6,000	6,000	6,000	6,000	6,000	30,000
IT7 - PD	Police Computer Systems > \$5,000	PD	General Fund - 001	9,000	9,000	34,000	9,000	79,000	140,000
IT8 - PD	Police Computer Systems < \$5,000	PD	General Fund - 001	206,000	152,000	127,500	132,000	132,500	750,000
IT9 - PD	Radios	PD	General Fund - 001	80,000	40,000	40,000	40,000	40,000	240,000
IT10 - CD	Computer Equipment > \$5,000	CD	General Fund - 001	-	10,000	-	-	-	10,000
IT10 - CD	Computer Equipment > \$5,000	CD	Building Fund - 164	-	25,000	-	-	-	25,000
IT11 - CD	Computer Equipment < \$5,000	CD	General Fund - 001	2,800	1,300	2,800	1,300	5,550	13,750
IT11 - CD	Computer Equipment < \$5,000	CD	Building Fund - 164	5,200	6,700	5,200	6,700	-	23,800
IT12 - CS	Computer Equipment < \$5,000	CS	General Fund - 001	11,450	8,200	8,200	13,400	10,600	51,850
IT13 - PW/T	Computer Equipment < \$5,000	PW/T	General Fund - 001	6,300	6,300	2,300	2,300	5,300	22,500
IT14 - AACC	Computer Equipment < \$5,000	AACC	General Fund - 001	5,200	2,600	13,400	2,600	5,900	29,700
IT15 - ACES	Computer Equipment > \$5,000	ACES	Charter School Fund - 190	180,000	35,000	83,000	53,000	35,000	386,000
IT16 - ACES	Computer Equipment < \$5,000	ACES	Charter School Fund - 190	338,250	267,750	350,000	390,000	417,750	1,763,750
IT17 - DSAHS	Computer Equipment < \$5,000	DSAHS	Don Soffer Aventura High School Fund - 191	100,000	200,000	150,000	125,000	125,000	700,000
Total				\$ 1,147,250	\$ 939,950	\$ 1,011,600	\$ 966,500	\$ 1,091,100	\$ 5,156,400

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City of Aventura

Detail Schedule of Proposed Information Technology Improvement Projects Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department #	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
			1	2	3	4	5						
IT1 - CM	Computer Equipment < \$5,000												
<i>This project consists of the replacement and upgrade of computer equipment utilized in the Office of the City Manager. (G/L# 001-8005-512.64-02)</i>													
	Computer Equipment <\$5,000	CM	2	2	2	2	2	\$ 4,300	\$ 4,000	\$ 4,300	\$ 4,300	\$ 2,300	\$ 19,200
Subtotal							\$ 4,300	\$ 4,000	\$ 4,300	\$ 4,300	\$ 2,300	\$ 19,200	
IT2 - CC	Computer Equipment < \$5,000												
<i>This project consists of the replacement and upgrade of computer equipment utilized in the City Clerk's Office. (G/L# 001-8008-519.64-02)</i>													
	Computer Equipment <\$5,000	CC	1	2	1	2	2	\$ 1,300	\$ 2,300	\$ 1,300	\$ 2,300	\$ 2,300	\$ 9,500
Subtotal							\$ 1,300	\$ 2,300	\$ 1,300	\$ 2,300	\$ 2,300	\$ 9,500	
IT3 - F	Computer Equipment < \$5,000												
<i>This project consists of the replacement and upgrade of computer equipment utilized in the Finance Department. (G/L# 001-8010-513.64-02)</i>													
	Computer Equipment <\$5,000	F	3	2	2	3	2	\$ 3,600	\$ 6,400	\$ 2,600	\$ 3,600	\$ 2,600	\$ 18,800
Subtotal							\$ 3,600	\$ 6,400	\$ 2,600	\$ 3,600	\$ 2,600	\$ 18,800	
IT4 - HR	Computer Equipment < \$5,000												
<i>This project consists of the replacement and upgrade of computer equipment utilized in the Human Resources Department. (G/L# 001-8011-513.64-02)</i>													
	Computer Equipment <\$5,000	HR	2	1	1	-	1	\$ 2,850	\$ 2,400	\$ 1,000	\$ -	\$ 1,300	\$ 7,550
Subtotal							\$ 2,850	\$ 2,400	\$ 1,000	\$ -	\$ 1,300	\$ 7,550	
IT5 - IT	Central Management Information System > \$5,000												
<i>This project consists of purchasing new and replacement computer hardware and software that utilizes the latest technology for the City's general information management system, which is utilized by all City Departments. (G/L# 001-8012-513.64-01)</i>													
	AS 400 Upgrades	IT	N/A	-	N/A	-	-	\$ 30,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 35,000
	Equipment for Redundant Site	IT	N/A	-	-	-	-	25,000	-	-	-	-	25,000
	Security Camera(s)/Recorder(s)	IT	N/A	N/A	N/A	N/A	N/A	20,000	20,000	20,000	20,000	20,000	100,000
	Software/Licenses/Upgrades	IT	N/A	N/A	N/A	N/A	N/A	20,000	20,000	20,000	20,000	20,000	100,000
	Servers/ Security/UPS/Switches	IT	N/A	N/A	N/A	N/A	N/A	85,000	100,000	130,000	130,000	175,000	620,000
	Upgrade Phone System	IT	N/A	N/A	N/A	N/A	N/A	5,000	15,000	5,000	5,000	5,000	35,000
Subtotal							\$ 185,000	\$ 155,000	\$ 180,000	\$ 175,000	\$ 220,000	\$ 915,000	
IT6 - IT	Computer Equipment < \$5,000												
<i>This project consists of the replacement and upgrade of computer equipment utilized in the Information Technology Department. (G/L# 001-8012-513.64-02)</i>													
	Computer Equipment <\$5,000	IT	N/A	N/A	N/A	N/A	N/A	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 30,000
Subtotal							\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 30,000	
IT7 - PD	Police Computers System > \$5,000												
<i>This project consists of purchasing computer equipment and software that utilizes the latest technology for the Police Department. (G/L# 001-8020-521.64-01)</i>													
	Data Storage	PD	-	-	-	-	1	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ 70,000
	Replace In-Car Video Server	PD	-	-	1	-	-	-	-	25,000	-	-	25,000
	Replace Server(s)	PD	1	1	1	1	1	9,000	9,000	9,000	9,000	9,000	45,000
Subtotal							\$ 9,000	\$ 9,000	\$ 34,000	\$ 9,000	\$ 79,000	\$ 140,000	

City of Aventura

Detail Schedule of Proposed Information Technology Improvement Projects Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department #	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
			1	2	3	4	5						
IT8 - PD	Police Computers System < \$5,000												
<i>This project consists of purchasing computer equipment and software that utilizes the latest technology for the Police Department. (G/L# 001-8020-521.64-02)</i>													
	Computer Upgrades	PD	N/A	N/A	N/A	N/A	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000	
	Desktop Computer(s)	PD	20	20	20	20	28,000	28,000	28,000	28,000	28,000	140,000	
	Desktop Scanner(s)	PD	6	6	6	6	3,000	3,000	3,000	3,000	3,000	15,000	
	EOC Desktop Computers	PD	10	-	-	-	14,000	-	-	-	-	14,000	
	Interactive Whiteboards	PD	1	1	-	1	4,500	4,500	-	4,500	-	13,500	
	Laptop-Ruggedized	PD	-	-	-	1	-	-	-	-	5,000	5,000	
	Laser Printer(s)	PD	1	1	1	1	1,500	1,500	1,500	1,500	1,500	7,500	
	Replace Mobile Laptop(s)	PD	25	25	25	25	60,000	60,000	60,000	60,000	60,000	300,000	
	Vehicle Modem(s)	PD	40	20	10	10	80,000	40,000	20,000	20,000	20,000	180,000	
	Vehicle Printer(s)	PD	20	20	20	20	10,000	10,000	10,000	10,000	10,000	50,000	
Subtotal							\$ 206,000	\$ 152,000	\$ 127,500	\$ 132,000	\$ 132,500	\$ 750,000	
IT9 - PD	Radios												
<i>This project consists of upgrading the equipment for the 800 Mhz police radio system to ensure a state-of-the-art system and to maintain the E911 system and the purchasing of new radios for vehicles and personnel in the Police Department. (G/L# 001-8020-521.64-07)</i>													
	E911 Equipment Upgrade	PD	N/A	N/A	N/A	N/A	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000	
	Portable Radio(s)	PD	8	-	-	-	50,000	-	-	-	-	50,000	
	Replace Mobile Radio(s)	PD	4	4	4	4	20,000	30,000	30,000	30,000	30,000	140,000	
Subtotal							\$ 80,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 240,000	
IT10 - CD	Computer Equipment > \$5,000												
<i>This project consists of the replacement and upgrade of computer equipment utilized by the Community Development Department's Code Comp./Planning Div(s). (G/L# 001-8040-524.64-02)</i>													
	CentralSquare TRAKiT/BlueBeam	CD	-	N/A	-	-	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	
Subtotal							\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	
<i>This project consists of the replacement and upgrade of computer equipment utilized by the Community Development Department's Building Division. (G/L# 164-8040-524.64-02)</i>													
	CentralSquare TRAKiT/BlueBeam	CD	-	N/A	-	-	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	
Subtotal							\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	
IT11 - CD	Computer Equipment < \$5,000												
<i>This project consists of the replacement and upgrade of computer equipment utilized by the Community Development Department's Code Comp./Planning Div(s). (G/L# 001-8040-524.64-02)</i>													
	Replace Computer(s)	CD	1	1	1	1	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 6,500	
	Replace Laserjet Printer(s)	CD	1	-	1	-	500	-	500	-	1,000	2,000	
	Replace Desktop Scanner(s)	CD	1	-	1	-	1,000	-	1,000	-	1,000	3,000	
	iPads for Inspection for City Staff	CD	-	-	-	3	-	-	-	-	2,250	2,250	
Subtotal							\$ 2,800	\$ 1,300	\$ 2,800	\$ 1,300	\$ 5,550	\$ 13,750	

City of Aventura

Detail Schedule of Proposed Information Technology Improvement Projects Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department #	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
			1	2	3	4	5						
<i>This project consists of the replacement and upgrade of computer equipment utilized by the Community Development Department's Building Division. (G/L# 164-8040-524.64-02)</i>													
	Replace Computer(s)	CD	4	4	4	4	-	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ -	20,800
	Replace Laserjet Printer(s)	CD	-	1	-	1	-	-	500	-	500	-	1,000
	Replace Desktop Scanner(s)	CD	-	1	-	1	-	-	1,000	-	1,000	-	2,000
Subtotal								\$ 5,200	\$ 6,700	\$ 5,200	\$ 6,700	\$ -	23,800
IT12 - CS	Computer Equipment < \$5,000	<i>This project consists of the replacement and upgrade of computer equipment utilized by the Community Services Department and the Community Recreation Center. (G/L# 001-8050-539.64-02)</i>											
	Replace/Add New Computer(s)	CS	4	4	4	3	4	\$ 5,450	\$ 5,200	\$ 5,200	\$ 3,900	\$ 5,200	24,950
	Replace ID Printer	CS	-	1	1	-	1	-	3,000	3,000	-	3,000	9,000
	Replace iPads	CS	-	-	-	3	-	-	-	-	1,500	-	1,500
	Replace Laptop(s)	CS	-	-	-	-	1	-	-	-	-	2,400	2,400
	Replace Large Format Pinter	CS	-	-	-	1	-	-	-	-	1,000	-	1,000
	Replace Scanner	CS	-	-	-	1	-	-	-	-	1,000	-	1,000
	Student PCs	CS	5	-	-	5	-	6,000	-	-	6,000	-	12,000
Subtotal								\$ 11,450	\$ 8,200	\$ 8,200	\$ 13,400	\$ 10,600	51,850
IT13 - PW/T	Computer Equipment < \$5,000	<i>This project consists of the replacement and upgrade of computer equipment utilized by the Public Works/Transportation Department. (G/L# 001-8054-541.64-02)</i>											
	Replace Computer(s)	PW/T	1	1	1	1	1	1,300	1,300	1,300	1,300	1,300	6,500
	Replace Plotter	PW/T	1	-	-	-	1	3,000	-	-	-	4,000	7,000
	Replace Scanner	PW/T	1	-	-	-	-	1,000	-	-	-	-	1,000
	Upgrade GIS Software	PW/T	1	1	1	1	-	1,000	1,000	1,000	1,000	-	4,000
	Upgrade Visitor ID System	PW/T	-	1	-	-	-	-	4,000	-	-	-	4,000
Subtotal								\$ 6,300	\$ 6,300	\$ 2,300	\$ 2,300	\$ 5,300	22,500
IT14 - AACC	Computer Equipment < \$5,000	<i>This project consists of the replacement and upgrade of computer equipment utilized at the Arts and Cultural Center. (G/L# 001-8070-575.64-02)</i>											
	Network Switches	AACC	-	-	1	-	-	\$ -	\$ -	\$ 2,000	\$ -	\$ -	2,000
	Replace Color Laser Printer	AACC	-	-	-	-	1	-	-	-	-	2,000	2,000
	Replace PCs/Laptop(s)/Tablet(s)	AACC	4	2	3	2	3	5,200	2,600	3,900	2,600	3,900	18,200
	Upgrade Point of Sale System	AACC	-	-	2	-	-	-	-	7,500	-	-	7,500
Subtotal								\$ 5,200	\$ 2,600	\$ 13,400	\$ 2,600	\$ 5,900	29,700
IT15 - ACES	Computer Equipment > \$5,000	<i>This project consists of the regular replacement of smartboards and network infrastructure at ACES. (G/L# 190-6010-569.64-01)</i>											
	Phone System Upgrade	ACES	-	1	-	-	TBD	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	10,000
	Clocks & Paging System	ACES	1	-	-	TBD	-	150,000	-	-	5,000	-	155,000
	Replace Network Infrastructure	ACES	1	1	1	1	1	30,000	30,000	65,000	30,000	30,000	185,000
	Replace Server(s)	ACES	-	-	2	2	-	-	-	18,000	18,000	-	36,000
Subtotal								\$ 180,000	\$ 35,000	\$ 83,000	\$ 53,000	\$ 35,000	386,000

City of Aventura

Detail Schedule of Proposed Information Technology Improvement Projects Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department #	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
			1	2	3	4	5						
IT16 - ACES	Computer Equipment < \$5,000												
<i>This project consists of the regular replacement of the computers, laptops, servers and network infrastructure at ACES. (G/L# 190-6010-569.64-02)</i>													
	Desktop for Multimedia Classroom	ACES	3	-	-	-	2	\$ 12,000	\$ -	\$ -	\$ -	\$ 8,000	20,000
	Mobile Learning Computer Labs	ACES	1	1	1	1	1	2,000	2,000	2,000	2,000	2,000	10,000
	Replace AV Equipment and Smartboards	ACES	10	10	10	10	10	40,000	40,000	40,000	40,000	40,000	200,000
	Replace Color Laser Printer	ACES	-	1	-	1	-	-	1,500	-	1,500	-	3,000
	Replace Desktop Scanner(s)	ACES	1	-	1	-	1	1,500	-	1,500	-	1,500	4,500
	Replace Laptop(s)/Computer(s)	ACES	55	10	10	35	75	71,500	13,000	13,000	53,000	120,000	270,500
	Replace Security Cameras	ACES	N/A	N/A	N/A	N/A	N/A	10,000	10,000	10,000	10,000	10,000	50,000
	Replace Webcams	ACES	-	-	35	35	35	-	-	35,000	35,000	35,000	105,000
	Tablets	ACES	295	295	385	385	295	201,250	201,250	248,500	248,500	201,250	1,100,750
Subtotal								\$ 338,250	\$ 267,750	\$ 350,000	\$ 390,000	\$ 417,750	\$ 1,763,750
IT17 - DSAHS	Computer Equipment < \$5,000												
<i>This project consists of the initial installation the computers, laptops, servers and network infrastructure at the Don Soffer Aventura High School. (G/L# DSAHS - TBD)</i>													
	New iPads and Laptops	DSAHS	TBD	TBD	TBD	TBD	TBD	\$ 75,000	\$ 200,000	\$ 150,000	\$ 125,000	\$ 125,000	675,000
	IT Infrastructure	DSAHS	TBD	-	-	-	-	25,000	-	-	-	-	25,000
Subtotal								\$ 100,000	\$ 200,000	\$ 150,000	\$ 125,000	\$ 125,000	\$ 700,000
Total								\$ 1,147,250	\$ 939,950	\$ 1,011,600	\$ 966,500	\$ 1,091,100	\$ 5,156,400

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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Public Building and Facility Improvement Projects (PBF)

Capital projects in this functional category include providing new facilities or improvements to existing facilities to serve the City's residents. The CIP includes four (4) projects totaling \$1,792,301. The major projects encompassed in this Program include Building Repairs and Other Improvements, Community Recreation Center Improvements, Government Center/Facility Improvements and HVAC Replacements.

On the following pages, you will find the tables (as outlined below) that summarize and detail the proposed Public Building and Facility Improvements Projects:

- Summary of Programs by Year
- Detail Schedule of Proposed Transportation Improvement Projects Scheduled for FY 2023/24 – 2027/28

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura

Capital Improvement Program

Public Building and Facility Improvement Projects (PBF)

Fiscal Year 2023/24 - 2027/28

Summary of Program by Year

CIP #	Project Category	Department	Funding Source	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
Public Building and Facility Improvement Projects (PBF)									
PBF1 - CS	Community Recreation Center Improvements	CS	General Fund - 001	\$ 56,000	\$ 60,000	\$ 93,000	\$ 55,000	\$ 161,000	\$ 425,000
PBF2 - PW/T	Government Center Improvements	PW/T	General Fund - 001	50,000	150,000	148,000	52,000	107,000	507,000
PBF3 - PW/T	HVAC Replacements	PW/T	General Fund - 001	-	126,000	118,301	25,500	70,000	339,801
PBF3 - PW/T	HVAC Replacements	ACES	Charter School Fund - 190	-	-	135,500	135,000	-	270,500
PBF4 - ACES	Building Repairs and Other Improvements	ACES	Charter School Fund - 190	75,000	175,000	-	-	-	250,000
Total				\$ 181,000	\$ 511,000	\$ 494,801	\$ 267,500	\$ 338,000	\$ 1,792,301

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City of Aventura

Detail Schedule of Proposed Public Building and Facility Improvement Projects

Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department #	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
			1	2	3	4	5						
PBF1 - CS	Community Recreation Center Improvements												
<i>This project consists of various improvements at the Community Recreation Center. (G/L# 001-8050-572.62-05)</i>													
	Add/Renovate Closets	CS	N/A	N/A	N/A	N/A	\$ 20,000	\$ 20,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 115,000	
	Replace Audio Equipment	CS	1	1	1	-	20,000	13,000	13,000	-	26,000	72,000	
	Replace Backboards & Padding	CS	-	8	-	-	-	7,000	-	-	-	7,000	
	Replace Benches & Trash Cans	CS	N/A	-	-	-	8,000	-	-	-	-	8,000	
	Replace Classroom Lighting	CS	-	N/A	-	-	-	20,000	-	-	-	20,000	
	Replace Furniture	CS	-	-	N/A	N/A	-	-	30,000	30,000	30,000	90,000	
	Replace Outdoor Drinking Fountain	CS	1	-	-	-	8,000	-	-	-	-	8,000	
	Replace Partition Wall	CS	-	-	1	-	-	-	25,000	-	-	25,000	
	Restroom Renovations	CS	-	-	-	-	-	-	-	-	80,000	80,000	
Subtotal							\$ 56,000	\$ 60,000	\$ 93,000	\$ 55,000	\$ 161,000	\$ 425,000	
PBF2 - PW/T	Government Center Improvements												
<i>This project consists of various improvements at the Government Center. (G/L# 001-8054-539.64-21)</i>													
	Employee Lounge Improvement Project	HR	N/A	-	-	-	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	
	Gym Shower & Changing Room Replacement	HR	-	-	3	-	-	-	50,000	-	-	50,000	
	Replace Carpet - 4th Floor	PW/T	-	-	N/A	-	-	-	78,000	-	-	78,000	
	Replace Commission Cham. Carpet	PW/T	-	N/A	-	-	-	80,000	-	-	-	80,000	
	Replace Lighting - 3rd and 4th Floor	PW/T	-	-	N/A	-	-	-	20,000	-	-	20,000	
	Replace Lighting - 5th Floor	PW/T	-	-	-	N/A	-	-	-	12,000	-	12,000	
	Upgrade Bathroom - 3rd Floor	PW/T	-	-	-	-	1	-	-	-	35,000	35,000	
	Upgrade Bathroom - 4th Floor	PW/T	-	-	-	1	-	-	-	40,000	-	40,000	
	Upgrade Bathroom - 5th Floor	PW/T	1	-	-	-	1	30,000	-	-	40,000	70,000	
	Upgrade to Commission Dias	PW/T	-	1	-	-	-	-	70,000	-	-	70,000	
	Upgrade to LED lighting - 1st and 2nd Floors	PW/T	-	-	-	-	N/A	-	-	-	32,000	32,000	
Subtotal							\$ 50,000	\$ 150,000	\$ 148,000	\$ 52,000	\$ 107,000	\$ 507,000	
PBF3 - PW/T	HVAC Replacements												
<i>This project consists of replacing air conditioning units at various City facilities. (G/L# 001-8054-539.64-20)</i>													
	Replace 5 ton HVAC unit at CRC	PW/T	-	-	-	1	1	\$ -	\$ -	\$ -	25,500	\$ 25,000	\$ 50,500
	Replace 10 ton HVAC unit at CRC	PW/T	-	1	-	-	1	-	42,000	-	-	45,000	87,000
	Replace 10 ton HVAC unit at CRC	PW/T	-	1	-	-	-	-	42,000	-	-	42,000	
	Replace 10 ton HVAC unit at CRC	PW/T	-	1	-	-	-	-	42,000	-	-	42,000	
	Replace 20 ton HVAC unit at CRC	PW/T	-	-	1	-	-	-	-	118,301	-	118,301	
Subtotal							\$ -	\$ 126,000	\$ 118,301	\$ 25,500	\$ 70,000	\$ 339,801	
<i>This project consists of replacing air conditioning units at the Aventura City of Excellence School. (G/L# 190-6010-569.64-20)</i>													
	Replace 2 ton HVAC unit at ACES	ACES	-	-	1	-	-	\$ -	\$ -	10,500	\$ -	\$ -	10,500
	Replace 20 ton HVAC unit at ACES	ACES	-	-	1	1	-	-	-	125,000	135,000	260,000	
Subtotal							\$ -	\$ -	\$ 135,500	\$ 135,000	\$ -	\$ 270,500	

City of Aventura

Detail Schedule of Proposed Public Building and Facility Improvement Projects

Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department #	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
			1	2	3	4	5						
PBF4 - ACES Building Repairs and Other Improvements													
<i>This project consists of various improvements at the Aventura City of Excellence School. (G/L# 190-6010-569.64-10)</i>													
	Replace Playground Surfacing & Equipment	ACES	1	1	-	-	-	\$ 75,000	\$ 175,000	\$ -	\$ -	\$ -	250,000
Subtotal							\$ 75,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	250,000
Total							\$ 181,000	\$ 511,000	\$ 494,801	\$ 267,500	\$ 338,000	\$ 1,792,301	

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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Transportation Improvement Projects (TI)

This section includes improvements to the City's transportation system, roadways, sidewalks, pedestrian pathways, street lighting, transit and other infrastructure improvements. The majority of the projects outlined in the Transportation Improvement Project functional category are closely aligned with drainage improvements in accordance with established road resurfacing maintenance schedules. There are three (3) improvement projects in the CIP totaling \$3,792,500. Special emphasis was given to road resurfacing, transportation system improvements and the bike share station program in order to address maintenance considerations. The projects outlined in this section have been developed based on our consulting engineer and staff's survey of all City areas. The projects were prioritized according to the urgency of the improvements needed and age of the areas to be improved.

On the following pages, you will find the tables (as outlined below) that summarize and detail the proposed Transportation Improvement Projects:

- Summary of Programs by Year
- Detail Schedule of Proposed Transportation Improvement Projects Scheduled for FY 2023/24 – 2027/28

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura

Capital Improvement Program

Transportation Improvement Projects (TI)

Fiscal Year 2023/24 - 2027/28

Summary of Program by Year

CIP #	Project Category	Department	Funding Source	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total
Transportation Improvement Projects (TI)									
TI1 - PW/T	Bike Share Station Program	PW/T	Citizens' Independent Transportation Trust (CITT) Fund - 121	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ 42,500
TI2 - PW/T	Road Resurfacing Program	PW/T	Transportation and Street Maintenance Fund - 120	65,000	149,800	160,286	171,506	183,511	730,103
TI2 - PW/T	Road Resurfacing Program	PW/T	Citizens' Independent Transportation Trust (CITT) Fund - 121	-	635,200	689,714	678,494	291,489	2,294,897
TI3 - PW/T	Transporation System Improvements	PW/T	Transportation and Street Maintenance Fund - 120	75,000	-	-	-	-	75,000
TI3 - PW/T	Transporation System Improvements	PW/T	Citizens' Independent Transportation Trust (CITT) Fund - 121	130,000	130,000	130,000	130,000	130,000	650,000
Total				\$ 278,500	\$ 923,500	\$ 988,500	\$ 988,500	\$ 613,500	\$ 3,792,500

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City of Aventura

Detail Schedule of Proposed Transportation Improvement Projects

Scheduled for FY 2023/24 - 2027/28

CIP #	Project Category	Department #	Quantity					Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28	Total					
			1	2	3	4	5											
T11 - PW/T Bike Share Station Program																		
<i>This project consists of the replacement of bicycles utilized for the City's Bike Share Program that have become obsolete due to normal wear and tear. (G/L# 121-5401-541.63-08)</i>																		
	Replace Bicycles	PW/T	2	2	2	2	2	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	42,500					
Subtotal							\$	8,500	\$	8,500	\$	8,500	\$	8,500	\$	42,500		
T12 - PW/T Road Resurfacing Program																		
<i>This project consists of resurfacing roadways as determined by the City's maintenance standards and the Public Works/Transportation Department. (G/L# 120-5401-541.63-05)</i>																		
	Country Club Dr.	PW/T	N/A	N/A	N/A	N/A	-	\$ 65,000	\$ 149,800	\$ 160,286	\$ 171,506	-	\$ 546,592					
	NE 30th Ave from 203rd to 210th	PW/T	-	-	-	-	N/A	-	-	-	-	183,511	183,511					
Subtotal							\$	65,000	\$	149,800	\$	160,286	\$	171,506	\$	183,511	\$	730,103
<i>This project consists of resurfacing roadways as determined by the City's maintenance standards and the Public Works/Transportation Department. (G/L# 121-5401-541.63-05)</i>																		
	Country Club Dr.	PW/T	N/A	N/A	N/A	N/A	-	\$ -	\$ 635,200	\$ 689,714	\$ 678,494	-	\$ 2,003,408					
	NE 30th Ave from 203rd to 210th	PW/T	-	-	-	-	N/A	-	-	-	-	291,489	291,489					
Subtotal							\$	-	\$	635,200	\$	689,714	\$	678,494	\$	291,489	\$	2,294,897
T13 - PW/T Transportation System Improvements																		
<i>This project consists of CCTV Cameras. (G/L# 120-5401-541.63-41)</i>																		
	CCTV - Cameras - Country Club Dr.	PW/T	2	-	-	-	-	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000					
Subtotal							\$	75,000	\$	-	\$	-	\$	-	\$	-	\$	75,000
<i>This project consists of Crosswalk Solar Lighting System Improvements. (G/L# 121-5401-541.63-41)</i>																		
	New Crosswalk Solar Lighting Locations	PW/T	2	2	2	2	2	130,000	130,000	130,000	130,000	130,000	650,000					
Subtotal							\$	130,000	\$	130,000	\$	130,000	\$	130,000	\$	130,000	\$	650,000
Total							\$	278,500	\$	923,500	\$	988,500	\$	988,500	\$	613,500	\$	3,792,500

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Operating Impact of Proposed Projects

In the five-year CIP there are no projects that will have a significant impact on the City's current General Fund operating budget. The majority of the projects are considered maintenance of infrastructure or equipment replacement and/or purchase. As new computer and other equipment such as radios are purchased, the cost of physical items to repair equipment and time spent by IT Staff to do so decreases in the coming years. Additional Software that is purchased comes with licensing fees that will have to be budgeted each year in the future. The new CCTV Cameras planned will require additional monitoring maintenance invoices as anticipated and included in the budget document. The Crosswalk Solar Lighting Locations will require not additional utility expenditures for electric as they use natural elements.

City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



**American Rescue Plan Act (“ARPA”)
Grant Funded Projects**

City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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American Rescue Plan Act (“ARPA”) Grant Funded Projects

As part of the American Rescue Plan Act, the U.S. Department of the Treasury launched the Coronavirus State and Local Fiscal Recovery Funds (CSLFRF), which provides \$350 billion in emergency funding for eligible state, local, territorial, and tribal governments. The intent of these funds is to aid and assist eligible governmental entities in recovery efforts resulting from the economic fallout of the COVID-19 pandemic.

On January 6, 2022, the Department of Treasury released the Final Rule which details spending guidelines for the CSLFRF funding. Under the Final Rule, there are four eligible use categories:

- 1) Public Sector Revenue
- 2) Public Health and Economic Response
- 3) Premium Pay for Essential Workers
- 4) Water, Sewer and Broadband Infrastructure

There are four restrictions on use of the funds. They may not be used:

- 1) To offset a reduction in net tax revenue
- 2) To replenish financial reserves
- 3) For deposits into pension funds
- 4) For debt service payments

The City of Aventura’s allocation is \$18,525,074. This funding covers all qualifying expenditures on or after March 3, 2021. All funds must be obligated by December 31, 2024, and expended by December 31, 2026. This section includes projects to be funded by the ARPA grant allocation awarded to the City in FY 2021. After thorough review of the Final Rule, staff reviewed the City’s operational and capital needs and compiled a proposed spending plan for the majority of the funding. The spending plan was presented to the City Commission at the City Commission workshop on January 20, 2022 and approved at the City Commission meeting in February 2022. The spending plan was amended in April 2022, November 2022 and April 2023. There is a total of 34 projects, totaling \$16,768,742 which has and will be funded out of the ARPA Fund, Fund 101. Total ARPA funds spent at the time this document was prepared is approximately \$6.1 million.

In the following pages you will find a table that displays the approved ARPA projects by department, outlining the amounts to be expended each year. They are included in the CIP document for informational purposes only.

City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura

American Rescue Plan Act Budgeted Project Schedule

Fiscal Year 2023/24 - 2026/27

Summary of Projects by Department

Project #	Project Name	Department	Funding Source	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
Human Resources								
ARPA 1001-01 - HR	Computer Software	HR	ARPA Fund - 101	\$ 23,061	\$ -	\$ -	\$ -	\$ 23,061
ARPA 1001-02 - HR	Premium Pay/Incentive	HR	ARPA Fund - 101	10,000	-	-	-	10,000
Total				\$ 33,061	\$ -	\$ -	\$ -	\$ 33,061
Information Technology								
ARPA 1201-01 - IT	AV Upgrades	IT	ARPA Fund - 101	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
ARPA 1201-02 - IT	Hardware Upgrades	IT	ARPA Fund - 101	130,000	165,000	-	-	295,000
ARPA 1201-03 - IT	ERP/Computer Software Replacement	IT	ARPA Fund - 101	300,000	400,000	450,000	150,000	1,300,000
ARPA 1201-04 - IT	IT Consultant	IT	ARPA Fund - 101	150,350	150,000	150,000	49,650	500,000
ARPA 1201-05 - IT	Connectivity	IT	ARPA Fund - 101	130,000	-	-	-	130,000
ARPA 1201-06 - IT	CCTV and Security Cameras - Parks	IT	ARPA Fund - 101	175,000	25,000	-	-	200,000
ARPA 1201-07 - IT	CCTV and Security Cameras - Core	IT	ARPA Fund - 101	20,000	15,000	-	-	35,000
ARPA 1201-08 - IT	Wifi	IT	ARPA Fund - 101	50,000	-	-	-	50,000
ARPA 1201-09 - IT	Fire Suppression	IT	ARPA Fund - 101	100,000	-	-	-	100,000
Total				\$ 1,055,350	\$ 760,000	\$ 600,000	\$ 199,650	\$ 2,615,000
Police								
ARPA 2001-01 - PD	Radio Communication System Upgrade/Radio Modification Upgrades	PD	ARPA Fund - 101	\$ 491,575	\$ -	\$ -	\$ -	\$ 491,575
ARPA 2001-02 - PD	2 - Community Policing vehicles	PD	ARPA Fund - 101	60,131	-	-	-	60,131
ARPA 2001-03 - PD	Upgrade automated external defibrillators	PD	ARPA Fund - 101	-	-	-	-	-
ARPA 2001-04 - PD	911 Videowall upgrade/replacement	PD	ARPA Fund - 101	86,902	-	-	-	86,902
ARPA 2001-06 - PD	Tasers including cartridges and training	PD	ARPA Fund - 101	-	-	-	-	-
ARPA 2001-07 - PD	LPR Camera upgrades	PD	ARPA Fund - 101	-	-	-	-	-
ARPA 2001-08 - PD	BearCat Armored Response Vehicle Replacement	PD	ARPA Fund - 101	325,984	-	-	-	325,984
Total				\$ 964,592	\$ -	\$ -	\$ -	\$ 964,592
Community Development								
ARPA 4001-01 - CD	Building Department Renovation	CD	ARPA Fund - 101	\$ 9,988	\$ -	\$ -	\$ -	\$ 9,988
Total				\$ 9,988	\$ -	\$ -	\$ -	\$ 9,988
Community Services								
ARPA 5001-01 - CS	Artificial Turf/field enhancement - Founders & Waterways	CS	ARPA Fund - 101	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,650,000
ARPA 5001-02 - CS	Founders Park - lighting and tennis and pickleball courts	CS	ARPA Fund - 101	735,000	-	-	-	735,000
ARPA 5001-03 - CS	Access Control Systems - Founders, Waterways, Dog and Veterans	CS	ARPA Fund - 101	100,000	-	-	-	100,000
ARPA 5001-04 - CS	Waterways playground relocation	CS	ARPA Fund - 101	660,000	-	-	-	660,000
ARPA 5001-05 - CS	ADA Compliant Restrooms - Waterways Dog and Peace Park	CS	ARPA Fund - 101	200,000	-	-	-	200,000
ARPA 5001-06 - CS	Founders Park - Parking Lot maintenance	CS	ARPA Fund - 101	-	150,000	-	-	150,000
ARPA 5001-07 - CS	Veterans Park - Community Garden relocation from Founders	CS	ARPA Fund - 101	169,000	-	-	-	169,000

City of Aventura

American Rescue Plan Act Budgeted Project Schedule

Fiscal Year 2023/24 - 2026/27

Summary of Projects by Department

Project #	Project Name	Department	Funding Source	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
ARPA 5001-08 - CS	Misting Stations - Waterways, Veterans and Peace	CS	ARPA Fund - 101	-	-	-	-	-
ARPA 5001-09 - CS	Employee workspaces	CS	ARPA Fund - 101	-	60,000	-	-	60,000
ARPA 5001-10 - CS	Vaccine Events	CS	ARPA Fund - 101	-	-	-	-	-
Total				\$ 3,514,000	\$ 210,000	\$ -	\$ -	\$ 3,724,000
Public Works/Transportation								
ARPA 5401-01 - PW/T	Stormwater Pipe Replacement - 34th	PW/T	ARPA Fund - 101	\$ -	\$ -	\$ -	\$ -	\$ -
ARPA 5401-02 - PW/T	Stormwater Pipe Replacement - 213th Street /Resurface Yacht Club Drive- 213th Street	PW/T	ARPA Fund - 101	-	-	-	-	-
ARPA 5401-03 - PW/T	Seawall Replacement/Repair	PW/T	ARPA Fund - 101	2,000,000	224,500	-	-	2,224,500
ARPA 5401-04 - PW/T	Radio Upgrade	PW/T	ARPA Fund - 101	-	-	-	-	-
Total				\$ 2,000,000	\$ 224,500	\$ -	\$ -	\$ 2,224,500
Non-Departmental								
ARPA 9001-01 - Non-Dept.	Additional Cleaning Services	Non-Dept.	ARPA Fund - 101	\$ -	\$ -	\$ -	\$ -	\$ -
Total				\$ -	\$ -	\$ -	\$ -	\$ -
Total for all Projects				\$ 7,576,991	\$ 1,194,500	\$ 600,000	\$ 199,650	\$ 9,571,141

* If the above project lacks information for some/all years, the project is complete or will be complete and explained on the detail pages.

Total ARPA Allocation	\$ 18,525,074
Total Spending Plan Approved by Commission as Amended	\$ 16,768,742
Remaining funds to allocate	\$ 1,756,332

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City of Aventura

Detail Schedule of Proposed American Rescue Plan Projects - Human Resources

Scheduled for FY 2023/24 - 2026/27

Project #	Project Category	Department #	Quantity				Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
			Year	1	2	3					
ARPA 1001-01 - HR Computer Software											
<i>This project consists of Performance Management Software, Onboarding Platform Software & E-forms Platform Software (G/L# 101-8001-861.64-01)</i>											
	Performance Management Software	HR	N/A	-	-	-	\$ 9,620	\$ -	\$ -	\$ -	9,620
	Onboarding Platform Software	HR	N/A	-	-	-	5,799	-	-	-	5,799
	E-forms Platform Software	HR	N/A	-	-	-	7,642	-	-	-	7,642
						\$ 23,061	\$ -	\$ -	\$ -	\$ 23,061	
ARPA 1001-02 - HR Premium Pay/Incentive											
<i>This project consists of Vaccination & Premium Pay incentives. (G/L# 101-8001-811.12-01)</i>											
	Vaccination Incentive	HR	-	-	-	-	\$ 10,000	\$ -	\$ -	\$ -	10,000
	Premium Pay for all essential workers (excluding PD)*	HR	-	-	-	-	-	-	-	-	-
	Premium Pay for all non-essential workers*	HR	-	-	-	-	-	-	-	-	-
	Premium Pay/Incentive (ARPA Bonus)*	HR	-	-	-	-	-	-	-	-	-
						\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	
Total Human Resources						\$ 33,061	\$ -	\$ -	\$ -	\$ 33,061	

* These projects have been completed in FY 2022/23 and therefore not projected into FY 2023/24 - 2026/27.

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City of Aventura

Detail Schedule of Proposed American Rescue Plan Projects - Information Technology Scheduled for FY 2023/24 - 2026/27

Project #	Project Category	Department #	Quantity				Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
			1	2	3	4					
ARPA 1201-01 - IT AV Upgrades											
<i>This project consists of various AV Upgrades. (G/L# 101-8012-861.64-02 (Chambers & Exec Conf Room) & 101-8020-861.64-02 (PD))</i>											
	Executive Conference Room AV Upgrade*	IT	-	-	-	-	\$ -	\$ -	\$ -	\$ -	-
	Chamber AV Upgrades*	IT	-	-	-	-	-	-	-	-	-
	AV Solution in PD's Community Room*	IT	-	-	-	-	-	-	-	-	-
	Replace Interactive Whiteboard in PD's Training Room	IT	-	-	-	-	-	5,000	-	-	5,000
						\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	
*These projects are expected to be completed in FY 2022/23 and therefore not projected into FY 2023/24 - 2026/27.											
ARPA 1201-02 - IT Hardware Upgrades											
<i>This project consists of various Hardware Upgrades. (G/L# 101-8012-861.64-02)</i>											
	Storage System Upgrade	IT	-	-	-	-	\$ -	50,000	\$ -	\$ -	50,000
	Backup System Upgrade	IT	-	-	-	-	-	50,000	-	-	50,000
	Backup Solution for PD Video Systems	IT	-	-	-	-	75,000	-	-	-	75,000
	Network 10Gig switches*	IT	-	-	-	-	-	-	-	-	-
	Virtual Server Host Memory Upgrade	IT	-	-	-	-	-	15,000	-	-	15,000
	Security Enhancements to the Network	IT	-	-	-	-	50,000	50,000	-	-	100,000
	Phone System Upgrade to SIP Lines*	IT	-	-	-	-	-	-	-	-	-
	Migrate to .gov domain	IT	-	-	-	-	5,000	-	-	-	5,000
						\$ 130,000	\$ 165,000	\$ -	\$ -	\$ 295,000	
* These projects are expected to be completed in FY 2022/23 and therefore not projected into FY 2023/24 - 2026/27.											
ARPA 1201-03 - IT ERP/Computer Software Replacement											
<i>This project consists of a New Financial/HR Enterprise System, an Agenda Management System & TRAKiT. (G/L# 101-8012-861.64-01 (ERP), 101-8008-861.64-01 (Agenda Mgmt) & 101-8040-861.64-01 (TrackiT))</i>											
	New Financial/HR Enterprise System	IT	(1) New Financial/HR System				\$ 250,000	\$ 400,000	\$ 450,000	\$ 150,000	\$ 1,250,000
	Agenda Management System	IT	-	-	-	-	50,000	-	-	-	50,000
	TRAKiT*	IT	-	-	-	-	-	-	-	-	-
						\$ 300,000	\$ 400,000	\$ 450,000	\$ 150,000	\$ 1,300,000	
* This project is expected to be completed in FY 2022/23 and therefore not projected into FY 2023/24 - 2026/27.											
ARPA 1201-04 - IT IT Consultant											
<i>This project consists of an IT Consultant/Project Manager. (G/L# 101-8012-861.64-03)</i>											
	IT Consultant/Project Manager	IT	(1) IT Consultant/Project Manger for Project				\$ 150,350	\$ 150,000	\$ 150,000	\$ 49,650	\$ 500,000
						\$ 150,350	\$ 150,000	\$ 150,000	\$ 49,650	\$ 500,000	
ARPA 1201-05 - IT Connectivity											
<i>This project consists of Connectivity throught the City. (G/L# 101-8050-861.64-04)</i>											
	Connectivity	IT	-	-	-	-	\$ 130,000	\$ -	\$ -	\$ -	\$ 130,000
						\$ 130,000	\$ -	\$ -	\$ -	\$ 130,000	

City of Aventura

Detail Schedule of Proposed American Rescue Plan Projects - Information Technology Scheduled for FY 2023/24 - 2026/27

Project #	Project Category	Department #	Quantity				Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
			Year 1	2	3	4					
ARPA 1201-06 - IT CCTV and Security Cameras - Parks											
<i>This project consists of CCTV and Security Cameras at City Parks. (G/L# 101-8050-861.64-02)</i>											
	CCTV and Security Cameras - Parks	IT	-	-	-	-	\$ 175,000	\$ 25,000	\$ -	\$ -	200,000
							\$ 175,000	\$ 25,000	\$ -	\$ -	200,000
ARPA 1201-07 - IT CCTV and Security Cameras - Core											
<i>This project consists of Upgrading the Core Video Security System. (G/L# 101-8012-861.64-02)</i>											
	Upgrade Core Video Security System	IT	-	-	-	-	\$ 20,000	\$ 15,000	\$ -	\$ -	35,000
							\$ 20,000	\$ 15,000	\$ -	\$ -	35,000
ARPA 1201-08 - IT Wifi											
<i>This project consists of Installing Wifi at the Government Center & Waterways Dog Park. (G/L# 101-8012-861.64-04 (Gov't Center) & 101-8050-861.64-04 (Dog Park))</i>											
	Government Center	IT	-	-	-	-	\$ 25,000	\$ -	\$ -	\$ -	25,000
	Waterways Dog Park	IT	-	-	-	-	25,000	-	-	-	25,000
							\$ 50,000	\$ -	\$ -	\$ -	50,000
ARPA 1201-09 - IT Fire Suppression											
<i>This project consists of Fire Suppression in the Main & Small Computer Rooms. (G/L# 101-8012-861.64-02)</i>											
	Main Computer Room	IT	-	-	-	-	\$ 80,000	\$ -	\$ -	\$ -	80,000
	Small Computer Room	IT	-	-	-	-	20,000	-	-	-	20,000
							\$ 100,000	\$ -	\$ -	\$ -	100,000
Total Information Technology							\$ 1,055,350	\$ 760,000	\$ 600,000	\$ 199,650	\$ 2,615,000

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City of Aventura

Detail Schedule of Proposed American Rescue Plan Projects - Police Scheduled for FY 2023/24 - 2026/27

Project #	Project Category	Department #	Quantity				Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
			1	2	3	4					
ARPA 2001-01 - PD Radio Communication System Upgrade/Radio Modification Upgrades											
<i>This project consists of Radio Communication System Upgrade & Radio Modification Upgrades. (G/L# 101-8020-818.64-02)</i>											
	Radio Communication System Upgrade	PD	N/A	-	-	-	\$ 400,000	\$ -	\$ -	\$ -	400,000
	Radio Modification Upgrades	PD	N/A	-	-	-	\$ 91,575	\$ -	\$ -	\$ -	91,575
							\$ 491,575	\$ -	\$ -	\$ -	491,575
ARPA 2001-02 - PD 2 - Community Policing Vehicles											
<i>This project consists of 2 - Community Policing Vehicles. (G/L# 101-8020-818.64-02)</i>											
	2 - Community Policing Vehicles	PD	1	-	-	-	\$ 60,131	\$ -	\$ -	\$ -	60,131
							\$ 60,131	\$ -	\$ -	\$ -	60,131
ARPA 2001-03 - PD Upgrade Automated External Defibrillators											
<i>This project consists of Upgrading Automated External Defibrillators. (G/L# 101-8020-811.64-02)</i>											
	Upgrade Automated External Defibrillators*	PD	-	-	-	-	\$ -	\$ -	\$ -	\$ -	-
							\$ -	\$ -	\$ -	\$ -	-
* This project was completed in October 2022 and therefore not projected into FY 2023/24 - 2026/27.											
ARPA 2001-04 - PD 911 Videowall Upgrade/Replacement											
<i>This project consists of the 911 Videowall Upgrade/Replacement. (G/L# 101-8020-818.64-02)</i>											
	911 Videowall Upgrade/Replacement	PD	N/A	-	-	-	\$ 86,902	\$ -	\$ -	\$ -	86,902
							\$ 86,902	\$ -	\$ -	\$ -	86,902
ARPA 2001-06 - PD Tasers - Including Cartridges and Training											
<i>This project consists of Tasers including cartridges and training. (G/L# 101-8020-818.64-02)</i>											
	Tasers - Including Cartridges and Training*	PD	-	-	-	-	\$ -	\$ -	\$ -	\$ -	-
							\$ -	\$ -	\$ -	\$ -	-
* This project was completed in October 2022 and therefore not projected into FY 2023/24 - 2026/27.											
ARPA 2001-07 - PD LPR Camera Upgrades											
<i>This project consists of LPR Camera Upgrades. (G/L# 101-8020-818.64-02)</i>											
	LPR Camera Upgrades*	PD	N/A	-	-	-	\$ -	\$ -	\$ -	\$ -	-
							\$ -	\$ -	\$ -	\$ -	-
* This project was completed in March 2023 and therefore not projected into FY 2023/24 - 2026/27.											
ARPA 2001-08 - PD BearCat Armored Response Vehicle Replacement											
<i>This project consists of BearCat Armored Response Vehicle Replacement (SWAT Specialty Vehicle). (G/L# 101-8020-818.64-02)</i>											
	BearCat Armored Response Vehicle Replacement	PD	1	-	-	-	\$ 325,984	\$ -	\$ -	\$ -	325,984
							\$ 325,984	\$ -	\$ -	\$ -	325,984
Total Police Department							\$ 964,592	\$ -	\$ -	\$ -	964,592

City of Aventura

Detail Schedule of Proposed American Rescue Plan Projects - Community Development

Scheduled for FY 2023/24 - 2026/27

Project #	Project Category	Department #	Quantity				Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
			Year	1	2	3					
ARPA 4001-01 - CD	Building Department Renovation										
<i>This project consists of renovating the Building Department (G/L# 101-8040-861.63-01)</i>											
	Building Department Renovation	CD	N/A	-	-	-	\$ 9,988	\$ -	\$ -	\$ -	\$ 9,988
							\$ 9,988	\$ -	\$ -	\$ -	\$ 9,988
Total Community Development							\$ 9,988	\$ -	\$ -	\$ -	\$ 9,988

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City of Aventura

Detail Schedule of Proposed American Rescue Plan Projects - Community Services Scheduled for FY 2023/24 - 2026/27

Project #	Project Category	Department #	Quantity				Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
			1	2	3	4					
ARPA 5001-01 - CS Artificial Turf/Field Enhancement - Founders & Waterways											
<i>This project consists of Artificial Turf/Field Enhancements at Founders & Waterways Parks. (G/L# 101-8050-861.63-02)</i>											
	Founders Park - Artificial Turf/Field Enhancement	CS	-	-	-	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,650,000	
	Waterways Park - Artificial Turf/Field Enhancement*	CS	-	-	-	-	-	-	-	-	
						\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,650,000	
* This project is estimated to be completed by the end of FY 2022/23 and therefore is not being budgeted in FY 2023/24 - 2026/27.											
ARPA 5001-02 - CS Founders Park - Lighting & Tennis & Pickleball Courts											
<i>This project consists of various Park Upgrades. (G/L# 101-8050-861.63-07)</i>											
	Founders Park - Additional Lighting - Musco	CS	-	-	-	\$ -	\$ -	\$ -	\$ -	\$ -	
	Founders Park - Tennis and Pickleball Courts	CS	N/A	-	-	535,000	-	-	-	535,000	
	Founders Park - Tennis and Pickleball Court Lighting	CS	N/A	-	-	200,000	-	-	-	200,000	
						\$ 735,000	\$ -	\$ -	\$ -	\$ 735,000	
ARPA 5001-03 - CS Access Control Systems - Founders, Waterways, Dog & Veterans											
<i>This project consists of various Access Control Systems. (G/L# 101-8050-861.64-02)</i>											
	Founders Park - Access Control System	CS	-	-	-	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	
	Waterways Park - Access Control System	CS	-	-	-	25,000	-	-	-	25,000	
	Waterways Dog Park - Access Control System	CS	-	-	-	25,000	-	-	-	25,000	
	Veterans Park - Access Control System	CS	-	-	-	25,000	-	-	-	25,000	
						\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	
ARPA 5001-04 - CS Waterways Playground Relocation											
<i>This project consists of Relocating the Playground at Waterways Park. (G/L# 101-8050-861.64-02)</i>											
	Waterways Park - Playground Relocations	CS	-	-	-	\$ 660,000	\$ -	\$ -	\$ -	\$ 660,000	
						\$ 660,000	\$ -	\$ -	\$ -	\$ 660,000	
ARPA 5001-05 - CS ADA Compliant Restrooms - Waterways Dog & Peace Park											
<i>This project consists of ADA Compliant restrooms at Waterways Dog Park & Peace Park. (G/L# 101-8050-861.64-05)</i>											
	Waterways Dog Park - ADA Compliant Restroom	CS	-	-	-	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	
	Peace Park - ADA Compliant Restroom*	CS	-	-	-	-	-	-	-	-	
						\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	
* This project was completed in December 2022 and therefore is not being budgeted in FY 2023/24 - 2026/27.											
ARPA 5001-06 - CS Founders Park - Parking Lot Maintenance											
<i>This project consists of Parking Lot Maintenance at Founders Park. (G/L# 101-8050-861.63-02)</i>											
	Founders Park - Parking Lot Maintenance	CS	-	-	-	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	
						\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	

City of Aventura

Detail Schedule of Proposed American Rescue Plan Projects - Community Services Scheduled for FY 2023/24 - 2026/27

Project #	Project Category	Department #	Quantity				Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
			1	2	3	4					
ARPA 5001-07 - CS Veterans Park - Community Garden Relocation from Founders											
<i>This project consists of Relocating the Community Garden from Founders Park to Veterans Park. (G/L# 101-8050-861.64-02)</i>											
	Veterans Park - Community Garden Relocation from Founders Park	CS	-	-	-	-	\$ 169,000	\$ -	\$ -	\$ -	169,000
						\$ 169,000	\$ -	\$ -	\$ -	\$ -	169,000
ARPA 5001-08 - CS Misting Stations - Waterways, Veterans and Peace											
<i>This project consists of Installing 1 Misting Station at Waterways, Veterans & Peace Park. (G/L# 101-8050-861.64-01)</i>											
	Waterways Park - 1 Misting Station*	CS	-	-	-	-	\$ -	\$ -	\$ -	\$ -	-
	Veterans Park - 1 Misting Station*	CS	-	-	-	-	-	-	-	-	-
	Peace Park - 1 Misting Station*	CS	-	-	-	-	-	-	-	-	-
						\$ -	\$ -	\$ -	\$ -	\$ -	-
* These projects are estimated to be completed in FY 2022/23 and therefore is not being budgeted in FY 2023/24 - 2026/27.											
ARPA 5001-09 - CS Employee Workspaces											
<i>This project consists of Work Space in the Community Recreation Center. (G/L# 101-8050-861.62-02)</i>											
	Community Recreation Center - Work Space	CS	-	-	-	-	\$ 60,000	\$ -	\$ -	\$ -	60,000
						\$ -	\$ 60,000	\$ -	\$ -	\$ -	60,000
ARPA 5001-10 - CS Vaccine Events											
<i>This project consists of Vaccine Events. (G/L# 101-8050-811.48-55)</i>											
	Vaccine Events*	CS	-	-	-	-	\$ -	\$ -	\$ -	\$ -	-
						\$ -	\$ -	\$ -	\$ -	\$ -	-
* This project was completed in December 2022 and therefore not projected into FY 2023/24 - 2026/27.											
Total Community Services						\$ 3,514,000	\$ 210,000	\$ -	\$ -	\$ -	3,724,000

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City of Aventura

Detail Schedule of Proposed American Rescue Plan Projects - Public Works Scheduled for FY 2023/24 - 2026/27

Project #	Project Category	Department #	Quantity				Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
			Year 1	2	3	4					
ARPA 5401-01 - PW/T	Stormwater Pipe Replacement - 34th										
<i>This project consists of Stormwater Pipe Replacement - 34th Street. (G/L# 101-8054-851.63-09)</i>											
	Stormwater Pipe Replacement - 34th*	PW/T	-	-	-	-	\$ -	\$ -	\$ -	\$ -	
						\$	- \$	- \$	- \$	- \$	
* This project is estimated to be completed in FY 2022/23 and therefore is not projected into FY 2023/24 - 2026/27.											
ARPA 5401-02 - PW/T	Stormwater Pipe Replacement - 213th Street/Resurface Yacht Club Drive - 213th Street										
<i>This project consists of Stormwater Pipe Replacement - 213th Street & Resurfacing Yacht Club Drive - 213th Street . (G/L# 101-8054-851.63-09)</i>											
	Stormwater Pipe Replacement - 213th Street*	PW/T	-	-	-	-	\$ -	\$ -	\$ -	\$ -	
	Resurface Yacht Club Drive - 213th Street*	PW/T	-	-	-	-	-	-	-	-	
						\$	- \$	- \$	- \$	- \$	
* These projects were completed in August 2022 and therefore is not projected into FY 2023/24 - 2026/27.											
ARPA 5401-03 - PW/T	Seawall Replacement/Repair										
<i>This project consists of the Seawall Replacement/Repair. (G/L# 101-8054-851.63-09)</i>											
	Seawall Replacement/Repair	PW/T	N/A	-	-	-	\$ 2,000,000	\$ 224,500	\$ -	\$ -	
						\$	2,000,000	\$ 224,500	\$ -	\$ -	
ARPA 5401-04 - PW/T	Radio Upgrade										
<i>This project consists of Radio Upgrade. (G/L# 101-8054-818.64-08)</i>											
	Radio Upgrade*	PW/T	-	-	-	-	\$ -	\$ -	\$ -	\$ -	
						\$	- \$	- \$	- \$	- \$	
* This project was completed in October 2022 and therefore is not projected into FY 2023/24 - 2026/27.											
Total Public Works						\$	2,000,000	\$ 224,500	\$ -	\$ -	

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City of Aventura

Detail Schedule of Proposed American Rescue Plan Projects - Non-Departmental

Scheduled for FY 2023/24 - 2026/27

Project #	Project Category	Department #	Quantity				Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Total
			1	2	3	4					
ARPA 9001-01 Non-Dept.	Additional Cleaning Services										
<i>This project consists of additional cleaning thourhgout the City, City Parks, Community Recreation Center and Police Department (G/L# 101-9001-590.34-10)</i>											
	Additional Cleaning Services*	Non-Dept.	-	-	-	-	\$ -	\$ -	\$ -	\$ -	-
							\$ -	\$ -	\$ -	\$ -	-
* This project is estimated to be completed in FY 2022/23 and therefore is not being budgeted in FY 2023/24 - 2026/27.											
Total Non-Departmental							\$ -	\$ -	\$ -	\$ -	-

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



About the Capital Improvement Program

City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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Purpose of the Capital Improvement Program

The purpose of the CIP is to establish a long-term plan of proposed capital expenditures, the means and methods of financing and a schedule of priorities for implementation. In order to determine the impact on the City's operating budget, debt service and the general trend of future expenditures, the City Commission will be provided with the advantage of a CIP document as a point of reference and estimated long-term budgetary plan. In accordance with the State's Growth Management Act, the City is required to undergo this process in order to meet the needs of its Comprehensive Plan.

The CIP is an official statement of public policy regarding long-range capital development within the City. A capital improvement is defined as a capital expenditure of \$5,000 or more, resulting in the acquisition, improvement or addition to fixed assets in the form of land, buildings or improvements, more or less permanent in character and durable equipment with a life expectancy of more than one (1) year. In addition, equipment that has a value less than \$5,000 is also included in this document for budgetary purposes.

The CIP lists proposed capital projects to be undertaken, the year in which they will be started, the amount expected to be expended in each year and the method of financing these projects. Based on the CIP, a department's capital outlay portion of the annual Operating Budget will be formulated for that particular year. The CIP document also communicates the City's capital priorities and plan for implementing projects to its citizens, businesses and interested parties.

The five-year CIP is updated annually to add new projects in the fifth (5th) year, to re-evaluate the program and project priorities in light of unanticipated needs and to revise recommendations to take account of new requirements and new sources of funding. Capital Improvement programming thus becomes an integral continuing part of the City's budgeting and management procedures.

The annual capital programming process provides the following benefits:

1. The CIP is a tool for implementing the City's Comprehensive Plan.
2. The CIP process provides a mechanism for coordinating projects with respect to function, location and timing.
3. The yearly evaluation of project priorities ensures that the most crucial projects are developed first.
4. The CIP process facilitates long-range financial planning by matching estimated revenue against capital needs, establishing capital expenditures and identifying the need for municipal borrowing and indebtedness within a sound long-range fiscal framework.
5. The impact of capital projects on the City's operating budget can be projected.
6. The CIP serves as a source of information about the City's development and capital expenditures plan for the public, City operating departments and the City Commission.

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Examples of Capital Projects	vs.	Examples of NON-CAPITAL PROJECTS
Beautification projects		Landscaping (i.e. purchase of new tree)
Construction of buildings and facilities, including additions or major alterations and repairs		Repairs and maintenance to office (i.e. repair of blinds)
Construction or rehabilitation of streets, sidewalks and drainage lines		Continuing professional services (i.e. monthly, quarterly & yearly inspections, assessments and/or monitoring)
Large equipment (i.e., equipment & computers over \$5,000)		Desktop equipment (i.e. small printers, electric calculators and individual computers under \$5,000)
Park improvements		Recurring park maintenance
Purchase of new vehicles		Tires and other vehicle parts for repairs and maintenance
Replacement of Air Conditioning Units		Repairs and maintenance to A/C unit

Legal Authority

A capital programming process to support the comprehensive plan is required by the Local Government Comprehensive Planning and Land Development Regulations, incorporated as Chapter 163, Florida Statutes.

Preparing the Capital Budget

The most important year of the schedule of projects is the first year. It is called the Capital Budget and is adopted separately from the five-year program as part of the annual budget review process.

Based on the CIP, each department’s capital outlay portion will be formulated for that particular year. Each year the CIP will be revised and another year will be added to complete the cycle. The CIP preparation thus becomes a continuing part of the City’s budget and management process.

The Capital Budget is distinct from the Operating Budget. The Capital Budget authorizes capital expenditures, while the Operating Budget authorizes the expenditure of funds for employee salaries, supplies and materials.

Through the City’s amendment process, changes can be made to the adopted Capital Budget during the fiscal year. A request for amendment is generated by an operating department based on an urgent need for a new capital project or for additional funding for a previously approved project. The request is reviewed by the Finance Director and City Manager and, if approved by the City Manager, a budget amendment is presented to the City Commission.

Development of the Capital Improvement Program

The City’s capital programming process began in January when operating departments were required to prepare requests for all proposed capital projects anticipated during the period of 2023/24 – 2027/28. A CIP Preparation Manual and related forms were distributed to all departments for this purpose.

In February, departmental prioritized project requests were submitted to the City Manager's Office for a comprehensive review. Department Directors were asked to justify projects in terms of benefits derived, necessity to health, safety and welfare of the City, enhancement to City plans and policies, the needs of the residents and funding. Projects were prioritized on the basis of Urgency, Necessity, Desirability and Deferability.

The City Manager reviewed departmental requests and the City Manager, the Finance Director and the Budget Manager conducted individual meetings with the Department Directors. The departmental requests were prioritized by the City Manager and the five-year schedule of projects was compiled into document form by the Finance Director and Budget Manager. The methods of financing and revenue sources were then prepared by the Finance Director, Budget Manager and City Manager and were incorporated into the CIP document. At this point, the proposed CIP is submitted to the City Commission and the public for their review.

In order to facilitate public involvement, a workshop and a public hearing will be held to review the CIP document prior to the adoption of a Resolution approving the CIP in principle.

Operating Impact and the Capital Improvement Program

During the CIP process, City staff begins with looking into future needs based on current and future staffing levels, the community and growth of the community but also inventorying current assets. In completing the inventory of current assets, the conditions of these items are looked at and the anticipated need for replacements are assessed.

During the CIP meetings, the operating impact of the submitted capital is discussed, looked at and reviewed concurrently. First year costs of capital and operating are looked at along with the future years continued impact of any operating costs to be incurred. Projects labeled replacements, upgrades and renovations allow for more efficient and streamlined daily operations. Additional utility expenditures/expenses as well as personnel costs and maintenance costs are examined with all projects. While some projects may have a net effect on operating costs or decrease them, others will increase the operating costs.

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Capital Improvement Program Calendar

The FY 2023/24 calendar that appears below has been prepared to ensure that the goal of completing the CIP on a timely basis is met.

Date	Responsibility	Action Required
January 9	Budget Manager	CIP Preparation Manual and Request Forms are distributed to all Department Directors via email.
February 10	All Department Directors	Completed CIP request packages are submitted to the City Manager, Budget Manager and Finance Director.
February 27 - March 29	City Manager	Review of departmental requests and conduct individual departmental CIP meetings. Departmental requests are prioritized.
April 3 - 28	City Manager Budget Manager Finance Director	Five-year schedule of projects is prepared and financing method is determined. Five-year revenue and expenditure forecasts are prepared.
May 1 to May 11	Budget Manager Finance Director	Proposed CIP document is prepared and printed in final form.
June 9	City Manager	Proposed CIP document is submitted to City Commission.
June 15	City Commission City Manager	Workshop review meeting.
July 11	City Commission	Public Hearing on CIP and adoption.

Capital Improvement Program Policies

1. Annually, the City will prepare a five-year CIP analyzing all anticipated capital expenditures and identifying associated funding sources. Future capital expenditures necessitated by changes in population, development, growth, redevelopment or changes in economic base will be calculated and included in the Capital update process.
2. The City will perform all capital improvements in accordance with the adopted CIP.
3. The classification of items as capital or operating will be determined by two criteria - cost and frequency. Generally, a capital project has a “useful life” of more than one (1) year and a value of \$5,000 or more. In addition, equipment that has a value of \$5,000 or less is also included in the document for budgetary purposes.
4. The City will coordinate development of the capital improvement budget with the development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in the operating forecasts.
5. The first year of the five-year capital improvement program will be used as the basis for formal fiscal year appropriations during the annual budget process.
6. The City will maintain all of its assets at a level adequate to protect the City’s capital investment and to minimize future maintenance and replacement costs.
7. The City will identify the estimated cost of capital projects and prepare a funding projection that considers revenues and operating costs to be included in the CIP document that is submitted to the City Commission for approval.
8. The City will determine the most appropriate financing method for all new projects.
9. If appropriate, the City will attempt to maintain a mixed policy of pay-as-you-go and borrowing against future revenues for financing capital projects.
10. The City will maintain ongoing maintenance schedules relating to transportation, sidewalk and drainage system improvements.
11. The City will address and prioritize infrastructure needs on the basis of protecting the health, safety and welfare of the community.
12. A CIP preparation calendar shall be established and adhered to.
13. Capital projects will conform to the City’s Comprehensive Plan.
14. Long-term borrowing will not be used to fund current operations or normal maintenance.
15. The City will strive to maintain an unassigned General Fund Fund Balance at a level not less than 10% of the annual General Fund revenue.
16. If new project appropriation needs are identified for a specific capital project(s) at an interim period during the fiscal year, the funding sources will be identified and budget amendment will be utilized to provide formal budgetary authority.

Beautification and Park Facility Improvement Project Policies

The City’s investment in improvements to its City park system is based on the following policies:

Goal: Provide adequate and accessible parks and facilities to meet the recreational needs of all current and future residents.

- Provide a variety of quality recreational facilities that will meet the needs of all age groups within the City and enhance the overall environmental characteristics of the area.
- Maximize the utilization of all public facilities through the provision of variety in the type of facility offered.
- Provide exercise/walking paths and designated areas for bike riders to enhance the physical well-being of residents.
- Provide recreational facilities on the basis of 2.75 acres per 1,000 population.

- Encourage the integration of recreational facilities into the development of residential, commercial, industrial and open space land uses.

Goal: Update the five-year CIP on an annual basis.

- Provide parks whereby residents have access to neighborhood parks within a two (2) mile radius and community parks which serve the entire City.

Goal: Increase safety standards

- Provide for adequate security measures including the limited access to facilities.
- Replace dangerous equipment and eliminate visual barriers to reduce criminal opportunities.
- Employ vandal-resistant equipment and facilities.
- Maintain a Parks Usage Plan to protect the City's investment in the park system and ensure the residents' safety.

Goal: Protect and preserve environmentally sensitive land and water areas.

- Preserve and enhance open space with environmental impact.

Capital Equipment Purchase and Replacement Project Policies

The City's investment in capital equipment purchases and replacements is based on the following policies:

Goal: Provide capital equipment that will meet the needs of all departments in order to continue to efficiently and effectively provide municipal services to the City's residents.

- Replace equipment when it becomes unusable, unsafe or when maintenance costs outweigh the total cost of replacement.
- Develop and maintain an "Equipment Evaluation and Replacement Guide" to determine replacement schedules and costs.
- Purchase more economical, fuel efficient and multi-functional vehicles.
- Purchase "green" or electric vehicles where practical.
- Maintain all City assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

Drainage System Improvement Projects Policies

The City's investment in its drainage system improvements is based on the following policy:

Goal: Utilize the Stormwater Utility Fund to provide revenue sources to fund drainage improvements contained in the CIP.

- Coordinate area-wide storm water developments with major street improvements.
- Provide adequate storm drainage as defined by present standards for different types of areas of the City.
- Upgrade areas of the City to conform to the present drainage standards in order to eliminate flood prone areas.
- Implement projects that address the long-term problems of the rising sea levels.

Information Technology Improvement Projects Policies

The City's investment in information/technology projects is based on the following policies:

- Continue the implementation upgrade of the Management Information System for all key City operations to automate functions and improve efficiency and productivity.
- Maintain a state-of-the-art Citywide radio communications capability for police operations.
- Develop and maintain computerized capabilities of the various City departments and information systems.

- Utilize the latest state-of-the-art technology including the use of the Internet and social media for the delivery of services.
- Maintain the E911 system to enhance police emergency response times.
- Utilize the latest technology for education and teaching at the Charter School and the Don Soffer Aventura High School.

Public Buildings and Facility Improvement Projects Policies

The City's investment in improvements to public buildings and operational facilities is based on the following policies:

- Provide easily accessible services to City residents and adequate parking for City facilities.
- Repair and maintain all buildings and facilities in proper working order to increase the useful life of these facilities.

Transportation System Improvement Projects Policies

The City's investment in improvements to its transportation system, roads, sidewalks and street lighting is based on the following policies:

Goal: Improve local roads to meet road safety requirements and serve the transportation needs of the City.

- Systematically provide local street improvements throughout the City based upon the existing condition, age and the cost of maintenance of the street.
- Implement improvements to meet safety standards.
- Improve safety by installing street lighting on all appropriate public roadways.
- Provide walkways and sidewalks to improve the safety of residents traveling throughout the City.
- Accept the dedication of private roads throughout the City in accordance with the Policy governing the conversion of private roads to public roads as outlined in Resolution No. 97-05.

Goal: Address traffic flow along the major roadways and intersections by implementing projects that create improvements to the system.

Existing Facilities

Open Space and Public Park Land

There are 32 acres of open space and public park land within the City.

Arthur I Snyder Memorial Park

This 3.5-acre site was purchased in 1998 and was one (1) of the City's last remaining waterfront undeveloped parcels. This park contains the Community Recreation Center as well as open passive and sitting areas.

Aventura Founders Park

This 11-acre site located on W. Country Club Drive and NE 190th Street was opened in November 1998 and includes both active and passive recreational opportunities. The park encompasses the following components: splash pad, jogging path, tennis courts, gated entries, one (1) ball field with dugouts and backstops, restroom buildings, decorative fencing, playground, picnic area, passive play areas, baywalk, landscaping, two (2) parking lots, multi-purpose plaza areas, signage, benches and security lighting.

Don Soffer Exercise/Walking Path

This site contains 5.5 acres that are classified as open space recreation area and is used by residents for both recreational and exercise purposes.

Peace Park

This 1.5-acre site was dedicated to the City in 2013 and was opened in 2016. Facilities and amenities include a children’s playground, adult exercise equipment, an open playfield area, playground facilities, walkways and landscaping with shade trees.

Veterans Park

This 2-acre site was acquired by the City from a private developer in 2001 and is located on NE 31st Avenue. Facilities and amenities include a parking lot, 1.5-acre open playfield area, playground facilities, restroom facilities and landscaping with shade trees. This park was modified in 2008 by removing the dog play area, expanding the children’s play area and adding a restroom facility.

Waterways Dog Park

This 1.5-acre site was acquired by the City in 1998 from the private developer who constructed it and was converted to a dog park in 2008.

Waterways Park

The 7-acre site was purchased in 2006 and was opened in 2008. Facilities and amenities include a multipurpose sports field, playground, basketball court, fitness trail, parking and restroom facilities.

Park Facilities/Open Space Recreation

Recreation/Open Space Inventory			
Type	Facility	Acres	Applicable Acres
Public Recreation Areas (100%)			
Community Park	Arthur I Snyder Memorial Park	3.50	3.50
Neighborhood Park	Aventura Founders Park	11.00	11.00
Community Park	Don Soffer Exercise/Walking path	5.50	5.50
Neighborhood Park	Peace Park	1.50	1.50
Neighborhood Park	Veterans Park	2.00	2.00
Neighborhood Park	Waterways Dog Park	1.50	1.50
Neighborhood Park	Waterways Park	7.00	7.00
	Subtotal	32.00	32.00
Private Recreation Areas			
Private Recreation Areas	Private Recreation Sites (50%)	63.61	31.81
Private Recreation Areas	Marina Complexes (25%)	9.40	2.35
Private Recreation Areas	Golf Courses (25%)	203.17	50.79
	Subtotal	276.18	84.95
	Total	308.18	116.95

The City’s estimated current population is 40,350¹. The City’s Comprehensive Plan recommended standard is 2.75 acres of park and recreation land for every 1,000 potential residents. The amount of park and recreation land required by the park standards for this population is 111 acres. In calculating the number of recreational acres, the City has available for use by its residents, public and private marinas and golf courses are accounted for at a different degree depending on their accessibility to the City’s

¹ University of Florida, Bureau of Economic and Business Research. Population is an estimate as of April 1, 2022

residents. Assuming that public facilities can be accounted for at 100%, private recreational facilities at 50% and marinas and the golf course at 25%, the City's existing and proposed recreation areas total 117. Therefore, no deficiency exists under the City's standards. The following table contains an inventory of existing and proposed recreational and open space areas. The City owns 32 park/open space acres.

Public Roads

The below schedule represents the current public roads under the jurisdiction of the City.

Avenue(s)	Boulevard	Court	Drive(s)	Place(s)	Street(s)	Terrace(s)	Way
NE 27 th	Aventura - (NE 199 th St.)	NE 27 th	East Country Club	NE 28 th	NE 183 rd	NE 208 th	Turnberry
NE 28 th		NE 28 th	North Country Club	NE 29 th	NE 185 th	NE 214 th	Yacht Club
NE 29 th			West Country Club		NE 187 th		
NE 30 th			Yacht Club		NE 188 th		
NE 31 st					NE 190 th		
NE 34 th					NE 191 st		
					NE 192 nd		
					NE 193 rd		
					NE 199 th (Aventura Blvd.)		
					NE 203 rd		
					NE 205 th		
					NE 206 th		
					NE 207 th		
					NE 208 th		
					NE 209 th		
					NE 211 th		
					NE 213 th		
					NE 214 th		

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Funding Plan

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Introduction

In order for a CIP to be an effective management planning tool, the program must include not only a compilation of major capital needs and their costs but also a financing plan for the entire life of the program. This financing plan must include an analysis of the available resources which will be used to fund not only the CIP itself but the required operating expenditures and debt service requirements of the City.

In order to ensure that the financing plan is complete in every respect, the plan formulation process must include:

1. A projection of revenues and resources which will be available to fund operating and capital expenditures during the life of the CIP.
2. A projection of future years' operating expenditure levels which will be required to provide ongoing services to City residents.
3. Once the CIP projects have been evaluated, a determination is made of the projects to be funded and the timing of the cash outflow for each project. The information is then tabulated to determine the amounts required to fund the CIP for each year.
4. From the information obtained in 1 through 3 above, the additional resources required to fund the CIP will be determined and a decision will be made on whether the program is to be financed by the issuance of debt, on a pay-as-you-go basis or some combination of the two (2).

The financing plan prepared in such a manner will be as accurate as possible and should be an informative document to all City residents. However, due to the uncertainty involved in projecting operating cost increases, the community's desire for service increases and the inflow of resources over a five-year period, the financing plan presented should be viewed as a theoretical framework to be adjusted each year based on the most recent information available at that time. This will be accomplished by updating the financing plan each year, adopting operating and capital budgets and ordinances to implement fee structures which will be required to fund the program each year.

Debt vs. Pay-As-You-Go Financing

Debt financing through the issuance of long-term bonds is most appropriate when:

1. There are a small number of relatively large dollar value projects.
2. Larger projects cannot be broken into segments and the costs distributed over a longer time frame without impairing the usefulness of the project.
3. The projects are non-recurring.
4. Assets acquired have a relatively long useful life which equals or exceeds the life of the debt.

Through long-term bond financing, the costs of a project having a long useful life can be shared by future residents who will benefit from the projects.

In contrast, pay-as-you-go financing is most appropriate for a CIP which includes:

1. A large number of projects having a relatively small dollar value.
2. Projects which can be broken into phases with a portion completed each year without impairing the overall effectiveness of the project.
3. Projects which are of a recurring nature.
4. Projects where the assets acquired will have relatively short useful lives.

The primary advantage of pay-as-you-go financing is that the interest costs and costs of bringing a bond issue to market can be avoided. However, if inappropriately used, this financing plan may cause tax rates

and fee structures to increase suddenly and may result in current residents paying a greater portion of projects which benefit future residents.

In summary, the choice of the appropriate financing plan will be contingent upon an analysis of the projects to be included in a CIP.

Required Separation of Funding Sources

In order to comply with accepted governmental accounting practices and to ensure compliance with City Codes and any related Bond Indentures, the analysis and financing plan contained herein will be presented within their respective funds. Projects funded on a pay-as-you-go basis will directly relate to the Capital Fund Budget from where the source of funding is derived. Each of these Budgets will appear in the Annual Operating and Capital Improvement Budget, which is adopted each year. Those funds are currently represented as follows:

1. General Fund – 001
2. Transportation and Street Maintenance Fund – 120
3. Citizens’ Independent Transportation Trust (CITT) Fund - 121
4. Building Fund - 164
5. Charter School Fund (“ACES”) – 190
6. Don Soffer Aventura High School Fund (“DSAHS”) – 191
7. Capital Projects Fund – 392
8. Stormwater Utility Fund – 410

In accordance with accounting, legal and internal revenue requirements, all projects to be completed with the proceeds received from the sale of Bonds or loans will be accounted for in a Capital Construction Fund or Stormwater Utility Fund. In addition, capital outlay for ACES and DSAHS are included in separate Budgets previously adopted by the City Commission.

Summary of Financing Plan Model

Detailed funding plans for individual funds of the City are enclosed herein in the following sections. The following represents an overview of the major points of the recommended funding plan:

1. Utilizes “pay-as-you-go” financing through annual appropriations to fund the five-year amount of \$20,372,076.
2. Adjusts ad valorem tax revenues based on projected conservative growth in assessments.

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Proposed Financing Plan

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Funding Schedules

The funding schedules are based on the funding needed to complete an individual project. A project's funding may continue for several years depending on the development timetable. Each program area has a separate Funding Plan Table that outlines the revenue sources proposed to fund project expenditures.

General Fund – 001

After evaluating the nature of the various projects that are included in the City's General Fund CIP, it was decided that pay-as-you-go financing would be the most appropriate method for funding the program.

Financing Plan Tables

Based on this decision, the analysis which follows is aimed at developing a financing plan which will allow the City to fund General Government Services operating expenditures and all projects recommended for funding in the General Fund CIP for each year of the program.

Projection of Available Resources for General Government Services – Summary by Year

Presents a five-year projection of available resources for General Government Services. Unless shown by an asterisk (*), the amount projected for each revenue is based on the tax rate or fee structure in effect during FY 2022/23. Revenue descriptions followed by an asterisk (*) were computed based on a projected increase in the rate structure as outlined in the **Revenue Assumptions Utilized for Projections** section immediately following the Table.

Projection of Operating Expenditures for General Government Services – Summary by Year

Presents a five-year projection of required operating expenditures for General Government Services which utilize the cost data as outlined in the **Operating Expenditure Assumptions Utilized for Projections** section immediately following the Table.

Combined Summary of Projected Available Resources and Operating Expenditures for General Government Services – by Year

Is a recap of resources available to fund the General Fund CIP based on projected revenues and expenditures and the proposed CIP appropriations for the five (5) years of the program. Please note that this analysis assumes that all available resources not needed to fund current operating expenditures may be transferred to the General Fund Capital Reserves which could be used to fund unexpected capital outlays or to fund future years' programs.

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City of Aventura

General Fund - 001

Projection of Available Resources for General Government Services - Summary by Year

Revenues	Amended 2022/23	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28
Ad Valorem Taxes	\$ 18,841,832	\$ 20,533,458	\$ 20,940,127	\$ 21,354,930	\$ 21,778,029	\$ 22,209,590 (a)
Section 185 Premium Tax	425,000	450,000	450,000	450,000	450,000	450,000
Utility Taxes	6,405,000	6,980,000	7,050,400	7,120,904	7,192,113	7,264,035 (b)
Unified Communications Tax	1,650,000	1,640,000	1,644,100	1,648,210	1,652,331	1,656,462
City Business Tax	875,000	950,000	975,000	975,000	980,000	980,000 (c)
Building Related Revenue	15,000	20,000	20,000	20,000	20,000	20,000 (d)
Franchise Fee-Electric	3,450,000	3,500,000	3,507,000	3,514,014	3,521,042	3,528,084 (e)
Franchise Fee-Other	717,000	750,000	770,000	800,100	830,200	850,200 (f)
State Revenue Sharing	750,000	950,000	955,000	960,000	965,000	970,000 (g)
Half Cent Sales Tax	3,137,373	3,825,000	3,863,250	3,901,883	3,940,901	3,980,310 (h)
County Business Tax	40,000	45,000	45,000	45,000	45,000	45,000 (i)
Intergovernmental Revenues-Other	44,676	42,676	42,676	42,676	42,676	42,676 (j)
Charges for Services	3,436,643	4,274,424	4,540,325	4,653,338	4,760,992	4,864,817 (k)
Fines & Forfeitures	1,982,500	2,633,700	2,657,377	2,681,289	2,705,644	2,730,034 (l)
Misc. Revenues	185,000	540,000	305,150	305,301	305,453	305,605
Transfers	205,759	246,592	249,712	253,458	255,993	258,553
Total Projected Available Resources	\$ 42,160,783	\$ 47,380,850	\$ 48,015,117	\$ 48,726,103	\$ 49,445,374	\$ 50,155,366

Revenue Assumptions Utilized for Projections

- (a) Ad Valorem Taxes are projected to remain stable in years 2024/25 - 2027/28.
- (b) Utility Taxes are projected to increase at varying rates of 1% and 3% per year.
- (c) City Business Tax is projected to increase at a rate between 0% and 2.6% per year.
- (d) The majority of the Building related revenue has been moved to the Building Fund in FY 2022/23 and forward
- (e) Franchise Fee - Electric is projected to increase at a rate of 0.2% per year.
- (f) Franchise Fee - Other is projected to increase at a rate between 0% and 4.8% per year (for gas and solid waste) while towing is projected to remain stable over the same period.
- (g) State Revenue Sharing is projected to remain relatively stable over the coming years at 0.5%.
- (h) Half Cent Sales Tax is projected to increase at a rate of 1% per year.
- (i) Intergovernmental Revenues - Other is projected to remain relatively stable over the coming years & Fuel Tax Refund Revenue has been moved to the Transportation and Street Maintenance Fund in FY 2023/24.
- (j) The Police Services Agreement with the Aventura Mall (the largest portion of Charges for Services category) is projected to increase at a rate of 2.5% per year.
- (k) Fines & Forfeitures is projected to increase from FY 2023/24 – FY 2027/28.

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City of Aventura

General Fund - 001

Projection of Operating Expenditures for General Government Services - Summary by Year

Department	Amended 2022/23	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28
City Commission	\$ 223,713	\$ 301,861	\$ 307,144	\$ 312,519	\$ 317,988	\$ 327,528
Office of the City Manager	1,428,008	1,421,314	1,446,187	1,471,495	1,497,246	1,542,163
Legal	380,000	425,000	431,163	437,630	444,194	453,078
City Clerk's Office	402,348	455,590	463,563	471,675	479,929	494,327
Finance	1,137,237	1,160,773	1,181,087	1,201,756	1,222,787	1,259,471
Human Resources	284,919	298,715	303,943	309,262	314,674	324,114
Information Technology	1,232,330	1,280,948	1,303,365	1,326,174	1,349,382	1,389,863
Police	23,004,143	24,825,139	25,259,579	25,701,622	26,151,400	26,935,942
Community Development	579,884	603,737	456,386	484,325	506,026	531,220
Community Services	3,337,799	4,144,326	4,216,852	4,290,647	4,365,733	4,496,705
Public Works/Transportation	3,301,007	3,570,493	3,632,977	3,696,554	3,761,244	3,874,081
Arts & Cultural Center	901,444	1,241,517	1,263,244	1,285,351	1,307,845	1,347,080
Non-Departmental	1,868,625	2,982,098	2,997,008	3,011,993	3,027,053	3,042,188
Total Projected Operating Expenditures for General Government Services	\$ 38,081,457	\$ 42,711,511	\$ 43,262,498	\$ 44,001,003	\$ 44,745,501	\$ 46,017,760
Total Projected Debt Service/Transfers	\$ 2,405,999	\$ 3,132,677	\$ 2,601,127	\$ 2,590,119	\$ 2,587,123	\$ 1,836,961
Total Projected Expenditures	\$ 40,487,456	\$ 45,844,188	\$ 45,863,625	\$ 46,591,122	\$ 47,332,624	\$ 47,854,721

Operating Expenditure Assumptions Utilized for Projections

Operating expenditures are projected to increase an average of 0.5% - 3% per year.

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City of Aventura

General Fund

Combined Summary of Projected Available Resources and Operating Expenditures for General Government Services - by Year

Department		Amended 2022/23		Projected 2023/24		Projected 2024/25		Projected 2025/26		Projected 2026/27		Projected 2027/28
Total Projected Available Resources	\$	42,160,783	\$	47,380,850	\$	48,015,117	\$	48,726,103	\$	49,445,374	\$	50,155,366
Projected Operating Expenditures		38,081,457		42,711,511		43,262,498		44,001,003		44,745,501		46,017,760
Projected Debt Service/Transfers w/ACES & HS		2,405,999		3,132,677		2,601,127		2,590,119		2,587,123		1,836,961
Subtotal	\$	40,487,456	\$	45,844,188	\$	45,863,625	\$	46,591,122	\$	47,332,624	\$	47,854,721
Balance after Operating Expenditures & Debt Service Transfers	\$	1,673,327	\$	1,536,662	\$	2,151,492	\$	2,134,981	\$	2,112,750	\$	2,300,646
Less CIP Appropriations for:												
Beautification/Park Facility		103,800		122,300		513,000		533,350		945,750		238,000
Capital Equipment Purch/Replace		927,234		767,025		866,950		793,000		642,700		767,800
Information Technology		637,172		523,800		405,500		423,400		391,800		513,350
Public Bldg & Facility		1,714,920		106,000		336,000		359,301		132,500		338,000
	\$	3,383,126	\$	1,519,125	\$	2,121,450	\$	2,109,051	\$	2,112,750	\$	1,857,150
Amount added to (used by) CIP Reserve	\$	(1,709,799)	\$	17,536	\$	30,042	\$	25,930	\$	-	\$	443,496

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Transportation and Street Maintenance Fund – 120

This fund was established to account for restricted revenues and expenditures which by State Statute is designated for transportation enhancements, street maintenance and construction costs. The table below reflects the anticipated revenues available and the proposed appropriations.

A total of \$805,103 from this fund will be utilized to fund the transportation enhancements, street maintenance and construction costs during the five-year period.

In FY 2023/24, the Country Transit System Surtax revenue and corresponding expenditures were separated into a new fund, the Citizens' Independent Transportation Trust (CITT) Fund, Fund 121.

Projected Available Resources and Appropriations – Summary by Year

Reflects the anticipated revenues available and the proposed appropriations for the Transportation and Street Maintenance Fund for the five-year period.

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City of Aventura

Transportation and Street Maintenance Fund - 120

Projected Available Resources and Appropriations - Summary by Year

	Amended 2022/23	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28
Revenue Projections						
Intergovernmental Revenues						
State Revenue Sharing ⁽¹⁾	\$ 220,000	\$ 250,000	\$ 255,000	\$ 260,000	\$ 265,000	\$ 270,000
Local Option Cap. Impr. Gas Tax ⁽¹⁾	120,000	140,000	149,800	160,286	171,506	183,511
Local Option Gas Tax ⁽¹⁾	320,000	378,000	393,120	408,845	425,199	442,207
Fuel Tax Refund ⁽¹⁾	-	8,000	8,025	8,050	8,075	8,100
County Transit System Surtax	1,600,000	-	-	-	-	-
Subtotal	\$ 2,260,000	\$ 776,000	\$ 805,945	\$ 837,181	\$ 869,780	\$ 903,818
Miscellaneous Revenues						
Interest	\$ 3,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Citywide Bicycle Sharing	35,000	-	-	-	-	-
Subtotal	\$ 38,000	\$ 150,000				
Fund Balance						
Carryover - Impact Fees	401,500	-	-	-	-	-
Subtotal	\$ 401,500	\$ -				
Total Projected Available Resources	\$ 2,699,500	\$ 926,000	\$ 955,945	\$ 987,181	\$ 1,019,780	\$ 1,053,818
Expenditures						
Contractual Services						
Public Works/Transportation - 5401-541						
Landscape/Tree Maint/Streets ⁽²⁾	\$ 726,000	\$ 666,000	\$ 666,000	\$ 685,980	\$ 685,980	\$ 706,559
City-Wide Bicycle Sharing ⁽²⁾	85,000	-	-	-	-	-
Enhanced Transit Services ⁽³⁾	550,000	-	-	-	-	-
On-Demand Transit Services ⁽³⁾	1,080,000	-	-	-	-	-
TVMS Maintenance ⁽³⁾	120,000	120,000	120,000	120,000	120,000	120,000
Total Operating Expenditures	\$ 2,561,000	\$ 786,000	\$ 786,000	\$ 805,980	\$ 805,980	\$ 826,559
Balance after Operating Expenditures	\$ 138,500	\$ 140,000	\$ 169,945	\$ 181,201	\$ 213,800	\$ 227,259
Less CIP Appropriations for Transportation Improvement Projects:						
Capital Outlay						
Public Works/Transportation - 5401-541						
Circulator System Improv.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Road Resurfacing	-	65,000	149,800	160,286	171,506	183,511
Citywide Bicycle Sharing	8,500	-	-	-	-	-
Transportation System Improv.	130,000	75,000	-	-	-	-
Total Capital Expenditures	\$ 138,500	\$ 140,000	\$ 149,800	\$ 160,286	\$ 171,506	\$ 183,511
Amount Available for Carryover	\$ -	\$ -	\$ 20,145	\$ 20,915	\$ 42,294	\$ 43,748

Assumptions Utilized for Projections:

- ⁽¹⁾ Projected to increase between 0.3% - 7% per year.
- ⁽²⁾ Projected to increase between 1% - 3% per year.
- ⁽³⁾ Projected to remain relatively stable over the next few years.

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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Citizens' Independent Transportation Trust (CITT) Fund - 121

This fund was established in FY 2023/24 to account for restricted revenues and expenditures which by County Transit System Surtax Ordinance are designated for transit and transportation. The table below reflects the anticipated revenues available and the proposed appropriations.

A total of \$2,987,397 from this fund will be utilized to fund transportation and transit CIP during the five-year period.

In FY 2023/24, the Country Transit System Surtax revenue and corresponding expenditures were separated into a new fund, the Citizens' Independent Transportation Trust (CITT) Fund, Fund 121.

Projected Available Resources and Appropriations – Summary by Year

Reflects the anticipated revenues available and the proposed appropriations for the Citizens' Independent Transportation Trust Fund for the five-year period.

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura

Citizens' Independent Transportation Trust (CITT) Fund - 121

Projected Available Resources and Appropriations - Summary by Year

	Amended 2022/23	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28
Revenue Projections						
Intergovernmental Revenues						
County Transit System Surtax ⁽¹⁾	\$ -	\$ 2,500,000	\$ 2,778,643	\$ 2,850,000	\$ 2,900,000	\$ 2,900,000
Subtotal	\$ -	\$ 2,500,000	\$ 2,778,643	\$ 2,850,000	\$ 2,900,000	\$ 2,900,000
Miscellaneous Revenues						
Citywide Bicycle Sharing	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Subtotal	\$ -	\$ 30,000				
Total Projected Available Resources	\$ -	\$ 2,530,000	\$ 2,808,643	\$ 2,880,000	\$ 2,930,000	\$ 2,930,000
Expenditures						
Contractual Services						
Public Works/Transportation - 5401-541						
City-Wide Bicycle Sharing ⁽²⁾	\$ -	\$ 86,000	\$ 88,580	\$ 91,237	\$ 93,974	\$ 96,793
Enhanced Transit Services ⁽²⁾	-	511,680	514,238	516,809	519,393	521,990
On-Demand Transit Services ⁽²⁾	-	1,425,000	1,432,125	1,439,286	1,446,482	1,453,714
Total Operating Expenditures	\$ -	\$ 2,022,680	\$ 2,034,943	\$ 2,047,332	\$ 2,059,849	\$ 2,072,497
Balance after Operating Expenditures	\$ -	\$ 507,320	\$ 773,700	\$ 832,668	\$ 870,151	\$ 857,503
Less CIP Appropriations for Transportation Improvement Projects:						
Capital Outlay						
Public Works/Transportation - 5401-541						
Road Resurfacing	\$ -	\$ -	\$ 635,200	\$ 689,714	\$ 678,494	\$ 291,489
Citywide Bicycle Sharing	-	8,500	8,500	8,500	8,500	8,500
Transportation System Improv.	-	130,000	130,000	130,000	130,000	130,000
Capital Reserves	-	-	-	-	-	-
Total Capital Expenditures	\$ -	\$ 138,500	\$ 773,700	\$ 828,214	\$ 816,994	\$ 429,989
Amount Available for Carryover	\$ -	\$ 368,820	\$ -	\$ 4,454	\$ 53,157	\$ 427,514

Assumptions Utilized for Projections:

(1) Projected to increase between 0% - 11.1% per year.

(2) Projected to increase between 0.5% - 3% per year.

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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Building Fund – 164

This fund was established in FY 2022/23 to account for restricted revenues and expenditures which by State Statute are designated for the building functions of the City. The table below reflects the anticipated revenues available and the proposed appropriations.

A total of \$88,800 from this fund will be utilized to fund the building CIP during the five-year period.

Projected Available Resources and Appropriations – Summary by Year

Reflects the anticipated revenues available and the proposed appropriations for the Building Fund for the five-year period.

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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City of Aventura

Building Fund - 164

Projected Available Resources and Appropriations - Summary by Year

	Amended 2022/23	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28
Revenue Projections						
Licenses & Permits						
Building Permits ⁽²⁾	\$ 3,200,000	\$ 4,063,140	\$ 4,075,000	\$ 4,085,000	\$ 4,095,000	\$ 4,105,000
Radon/Code Comp Admin. Fee ⁽²⁾	7,500	8,500	8,500	8,750	9,000	9,200
Certificate of Occupancy ⁽²⁾	155,000	161,500	161,500	161,500	161,500	161,500
Subtotal	\$ 3,362,500	\$ 4,233,140	\$ 4,245,000	\$ 4,255,250	\$ 4,265,500	\$ 4,275,700
Fines & Forfeitures						
Code Violation Fines ⁽²⁾	\$ -	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250
Subtotal	\$ -	\$ 1,250				
Miscellaneous Revenues						
Interest	\$ -	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Subtotal	\$ -	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Total Projected Available Resources	\$ 3,362,500	\$ 4,249,390	\$ 4,266,250	\$ 4,276,500	\$ 4,286,750	\$ 4,296,950
Expenditures						
Personal Services						
Community Development - 4001-524						
Employee Salaries ⁽¹⁾	\$ 270,644	\$ 281,281	\$ 288,313	\$ 295,521	\$ 302,909	\$ 310,482
FICA ⁽¹⁾	20,704	21,518	22,056	22,607	23,172	23,751
Pension ⁽¹⁾	29,112	30,513	31,276	32,058	32,859	33,680
Health, Life & Disability ⁽¹⁾	32,859	39,953	40,353	40,757	41,165	41,577
Workers' Compensation ⁽¹⁾	8,171	2,891	3,036	3,188	3,347	3,514
Subtotal	\$ 361,490	\$ 376,156	\$ 385,034	\$ 394,131	\$ 403,452	\$ 413,004
Contractual Services						
Community Development - 4001-524						
Building Inspection Services ⁽²⁾	\$ 2,650,000	\$ 3,335,000	\$ 3,345,005	\$ 3,351,695	\$ 3,358,398	\$ 3,365,115
Prof. Services ⁽²⁾	30,000	40,000	40,400	40,804	41,212	41,624
Subtotal	\$ 2,680,000	\$ 3,375,000	\$ 3,385,405	\$ 3,392,499	\$ 3,399,610	\$ 3,406,739
Other Charges & Services						
Community Development - 4001-524						
Car Allowance ⁽²⁾	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800
Communication Services ⁽²⁾	375	492	492	492	492	492
Lease Equipment ⁽²⁾	2,100	2,500	2,575	2,652	2,732	2,814
R&M - Equipment ⁽²⁾	35,438	81,400	82,214	83,036	83,866	84,705
Printing ⁽²⁾	-	4,000	4,020	4,040	4,060	4,080
Records Retention ⁽²⁾	38,000	70,000	71,750	73,544	75,383	77,268
Email Hosting Services ⁽²⁾	-	2,000	2,040	2,081	2,123	2,165
Subtotal	\$ 77,713	\$ 162,192	\$ 164,891	\$ 167,645	\$ 170,456	\$ 173,324
Commodities						
Community Development - 4001-524						
Office Supplies ⁽²⁾	\$ 4,800	\$ 3,000	\$ 3,015	\$ 3,030	\$ 3,045	\$ 3,060
Computer Operating Supplies ⁽²⁾	1,600	33,600	33,768	33,937	34,107	34,278
Uniforms ⁽²⁾	100	150	150	150	150	150
Subtotal	\$ 6,500	\$ 36,750	\$ 36,933	\$ 37,117	\$ 37,302	\$ 37,488
Other Operating Expenses						
Community Development - 4001-524						
Training ⁽²⁾	\$ 100	\$ 7,500	\$ 7,575	\$ 7,651	\$ 7,728	\$ 7,805
Subtotal	\$ 100	\$ 7,500	\$ 7,575	\$ 7,651	\$ 7,728	\$ 7,805
Total Operating Expenditures	\$ 3,125,803	\$ 3,957,598	\$ 3,979,838	\$ 3,999,043	\$ 4,018,548	\$ 4,038,360
Balance after Operating Expenditures	\$ 236,697	\$ 291,792	\$ 286,412	\$ 277,457	\$ 268,202	\$ 258,590

City of Aventura

Building Fund - 164

Projected Available Resources and Appropriations - Summary by Year

	Amended 2022/23	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28
Transfers						
Community Development - 4001-581						
Transfer to General Fund ⁽¹⁾	\$ 205,759	\$ 246,592	\$ 249,712	\$ 253,458	\$ 255,993	\$ 258,553
Subtotal	\$ 205,759	\$ 246,592	\$ 249,712	\$ 253,458	\$ 255,993	\$ 258,553
Less CIP Appropriations:						
Capital Outlay						
Community Development - 8040-524						
Computer Equipment >\$5,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -
Computer Equipment <\$5,000	12,188	5,200	6,700	5,200	6,700	-
Equipment >\$5,000	18,750	40,000	-	-	-	-
Total Capital Expenditures	\$ 30,938	\$ 45,200	\$ 31,700	\$ 5,200	\$ 6,700	\$ -
Amount Available for Carryover	\$ -	\$ -	\$ 5,000	\$ 18,799	\$ 5,509	\$ 37

Assumptions Utilized for Projections:

- (1) Projected to increase between 1% - 5% per year.
- (2) Projected to increase between 0% - 3% per year.

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Stormwater Utility Fund - 410

The City is responsible for stormwater management activities within its corporate boundaries. In order to address deficiencies and develop an ongoing maintenance program, a Stormwater Utility Fund was created. The Fund generates revenues for stormwater management costs, permitting, maintenance and capital improvements from a source other than the General Fund. The Utility relies on user fees charged to residents and businesses for generating revenues.

A total of \$3,285,000 from this fund will be utilized to fund the stormwater drainage improvement projects during the five-year period. The City's Stormwater Utility Fee is \$3.50/ERU but will continue to be monitored to see if any adjustments may be necessary in order to sustain the fund's projected future operating and capital expenditures.

Projected Available Resources and Appropriations - Summary by Year

Reflects the anticipated revenues available and the proposed appropriations for the Stormwater Utility Fund for the five-year period.

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City of Aventura

Stormwater Utility Fund - 410

Projected Available Resources and Appropriations - Summary by Year

	Amended 2022/23	Projected 2023/24	Projected 2024/25	Projected 2025/26	Projected 2026/27	Projected 2027/28
Revenue Projections						
Charges for Services						
Stormwater Utility Fees ⁽¹⁾	\$ 1,400,000	\$ 1,335,000	\$ 1,505,710	\$ 1,505,710	\$ 1,535,824	\$ 1,535,824
Subtotal	\$ 1,400,000	\$ 1,335,000	\$ 1,505,710	\$ 1,505,710	\$ 1,535,824	\$ 1,535,824
Miscellaneous Revenues						
Interest	\$ 2,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Subtotal	\$ 2,000	\$ 25,000				
Fund Balance						
Carryover	\$ 110,986	\$ -	\$ -	\$ 470,178	\$ -	\$ -
Subtotal	\$ 110,986	\$ -	\$ -	\$ 470,178	\$ -	\$ -
Total Projected Available Resources	\$ 1,512,986	\$ 1,360,000	\$ 1,530,710	\$ 2,000,888	\$ 1,560,824	\$ 1,560,824
Expenses						
Contractual Services						
Public Works/Transportation - 5401-538						
Prof. Services - Engineering ⁽²⁾	\$ 170,000	\$ 170,000	\$ 176,800	\$ 183,872	\$ 191,227	\$ 198,876
Lands Maint. - Streets ⁽²⁾	370,000	370,000	378,140	386,459	394,961	403,650
Street Maint./Drainage ⁽²⁾	170,000	170,000	171,700	173,417	175,151	176,903
Subtotal	\$ 710,000	\$ 710,000	\$ 726,640	\$ 743,748	\$ 761,339	\$ 779,429
Other Operating Expenses						
Public Works/Transportation - 5401-538						
Subscriptions & Memberships ⁽¹⁾	\$ 1,500	\$ 1,500	\$ 1,515	\$ 1,530	\$ 1,545	\$ 1,560
Conferences & Seminars ⁽¹⁾	2,500	3,500	3,535	3,570	3,606	3,642
Training ⁽¹⁾	1,500	2,000	2,020	2,040	2,060	2,081
Subtotal	\$ 5,500	\$ 7,000	\$ 7,070	\$ 7,140	\$ 7,211	\$ 7,283
Total Operating Expenses	\$ 715,500	\$ 717,000	\$ 733,710	\$ 750,888	\$ 768,550	\$ 786,712
Balance after Operating Expenses	\$ 797,486	\$ 643,000	\$ 797,000	\$ 1,250,000	\$ 792,274	\$ 774,112
Less CIP Appropriations for Drainage Improvement Projects:						
Capital Outlay						
Public Works/Transportation - 5401-538						
Drainage Improvements	\$ 570,986	\$ -	\$ 795,000	\$ 1,250,000	\$ 540,000	\$ 700,000
Capital Reserve	226,500	-	-	-	-	-
Total Capital Expenditures	\$ 797,486	\$ -	\$ 795,000	\$ 1,250,000	\$ 540,000	\$ 700,000
Amount Available for Carryover	\$ -	\$ 643,000	\$ 2,000	\$ -	\$ 252,274	\$ 74,112

Assumptions Utilized for Projections:

⁽¹⁾ Stormwater Utility Fees and Other Operating Expenses projected to increase by 1% - 12.4% per year.

⁽²⁾ Contractual Services includes Operation, Maintenance, Engineering and Administration which is projected to increase by 1% - 4% per year.

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City of Aventura
Capital Improvement Program
Fiscal Years 2023/24 – 2027/28



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19200 West Country Club Drive
Aventura, Florida 33180
Phone: 305-466-8920
Fax: 305-466-8939

cityofaventura.com